

# Consolidated Business Performance for the Third Quarter of the year Ending December 31, 2015

9 November, 2015

TOYO TIRE & RUBBER CO., Ltd.



## **Major Topics**

Consolidated Business Results for the Third Quarter of the Year Ending December 31, 2015(FY2015)

Consolidated Business Outlook for the Year Ending December 31, 2015(FY2015)

The forward-looking statement contained in these business forecasts and plans are based on information available at the current time and may contain potential risks and uncertainties.

Therefore, please keep in mind that actual results may, due to a variety of factors, differ from those expresses in the forward-looking statements.

Highlights of Consolidated Business Results for the Third Quarter of the year Ending December 31, 2015 (FY2015) driven to perform Operating income and ordinary income increased as a result of lower-thanexpected raw material costs and other factors, but there was a quarterly net loss of 4.315 billion ven due to posting extraordinary losses of Consolidated approximately 39.5 billion yen for product reparations and provision of Results reserve for product warranties to deal with the seismic isolation rubber issue and approximately 4.2 billion ven for losses related to antitrust matters. In North America, sales and income increased on steadily expanding sales from robust production and sales of tires Tire Business for SUVs and pickup trucks and new overseas business for original equipment tires. While sales of anti-vibration rubber and seat cushions for automobiles declined in Japan, anti-vibration rubber sales DiverTech remained steady overseas. However, in the waterproofing Business and building materials segments, earnings decreased while profits increased as a result of declining sales in a sluggish market.

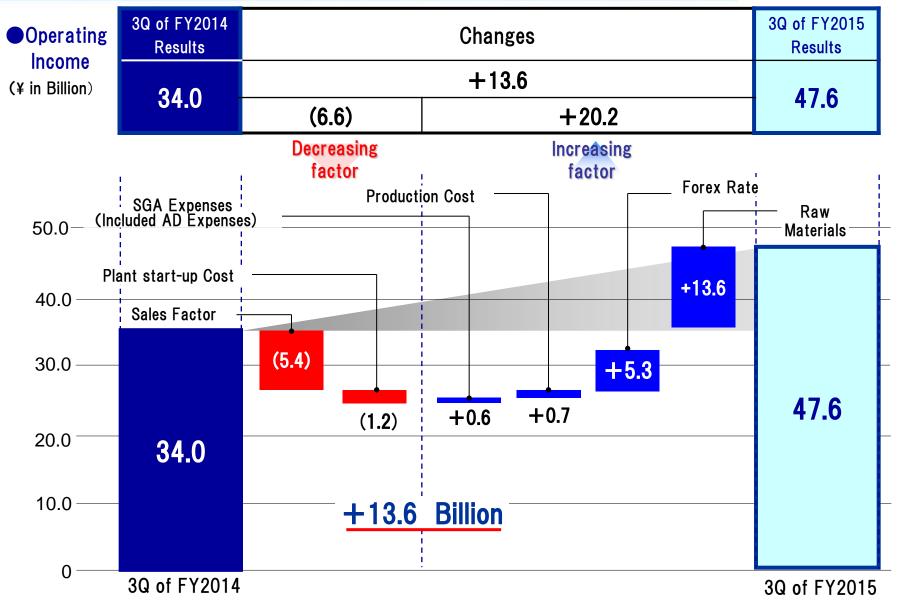
## Consolidated Business Results for the Third Quarter of FY2015



| (unit: mill    | ions of yen)                                | 3Q of<br>FY2015<br>Results | 3Q of<br>FY2014<br>Results | Changes<br>Amount         | Changes<br>% | _        |   |
|----------------|---|----------------------------|----------------------------|---------------------------|--------------|----------|---|
| Net            | Sales                                       | 300,955                    | 287,274                    | +13,680                   | +4.8%        | )        |   |
| Inc<br>Operati | r <b>ating</b><br>ome<br>ing Profit<br>atio | <b>47,611</b><br>15.8%     | <b>34,010</b><br>11.8%     | <b>+ 13,600</b><br>+ 4.0% | +40.0%       | )        |   |
|                | inary<br>ome                                | 41,626                     | 32,775                     | +8,851                    | +27.0%       | )        |   |
|                | erly Net<br>ome                             | (4,315)                    | 23,510                     | (27,826)                  |              | ·        |   |
| Forex          | US\$  | 121 Yen                    | 103 Yen                    | +18 Yen                   |              |          | Rate Sensibility FY2015                       |
| Rate           | €   | 136 Yen                    | 140 Yen                    | (4 Yen)                   |              | JS\$<br> | 0.45 Billion Yen/Year<br>0.1 Billion Yen/Year |

## 3Q of FY2015 Factors contributing to the Change in Operating Income





## Impact of Seismic Isolation Rubber Measures on Performance



| (unit: millions of yen)                    | 1Q of<br>FY2015<br>(A) | 2Q of<br>FY2015<br>(B) | First Half<br>of FY2015<br>(A+B) | 3Q of<br>FY2015<br>(C) | Nine Months<br>Sum Total<br>(A+B+C) |
|--|------------------------|------------------------|----------------------------------|------------------------|-------------------------------------|
| Loss on provision for product compensation | 14,000                 | 15,000                 | 29,000                           | 5,300                  | 34,300                              |
| Loss on product compensation               | _                      | 1,386                  | 1,386                            | 3,814                  | 5,201                               |
| Total                                      | 14,000                 | 16,386                 | 30,386                           | 9,114                  | 39,501                              |

#### (Breakdown of Calculation)

C.

| 1Q (A)               | 14 billion yen provision of reserve for product warranties as an extraordinary<br>loss estimating the costs of measures based on anticipated replacement of<br>3,000 units in all 154 structures, including for replacement anti-vibration rubber<br>products, repairs, structural re-calculation, miscellaneous expenses and<br>development of replacement products. |
|----------------------|---|
| 2Q (B)               | The company posted an additional the extraordinary loss based on a change of assumed replacement using company products to other companies' products.   |
| 3Q (C)               | The Company posted an additional the extraordinary loss.  |
| From 4Q of<br>FY2015 | As it is difficult to reasonably estimate the amount at this point in time. In the<br>event that costs arise in the future, an additional reserve for product<br>warranties may be posted depending upon the progress of measures from the<br>fourth quarter onward.  |

## Consolidated Business Results by Business Segment for the Third Quarter of FY2015



#### •Net Sales

| (unit: Millions of yen) | 3Q of FY2015<br>Results | 3Q of FY2014<br>Results | Changes<br>Amounts | Changes<br>% |
|-------------------------|-------------------------|-------------------------|--------------------|--------------|
| Tire                    | 240,065                 | 226,873                 | +13,192            | +5.8%        |
| DiverTec                | 60,693                  | 60,354                  | +339               | +0.6%        |
| Others                  | 337                     | 191                     | +145               | +76.4%       |
| Adjustment              | (142)                   | (144)                   | +2                 | —            |
| Total                   | 300,955                 | 287,274                 | +13,680            | +4.8%        |

\* Net sales includes sales or transfers of Inter-segment

#### Operating Income

| (unit: Millions of yen)         | 3Q of FY2015<br>Results         | 3Q of FY2014<br>Results  | Changes<br>Amounts | Changes<br>% |
|---------------------------------|---------------------------------|--------------------------|--------------------|--------------|
| <b>Tire</b><br>Operating Profit | <b>43,700</b><br>18.2%          | <b>31,743</b><br>14.0%   | +11,956            | +37.7%       |
| DiverTec<br>Operating Profit    | <b>2,833</b><br><sub>4.7%</sub> | 1,473<br><sub>2.4%</sub> | +1,359<br>+2.2%    | +92.3%       |
| Others                          | 166                             | 101                      | +65                | +64.4%       |
| Adjustment                      | 911                             | 691                      | +219               |              |
| Total                           | 47,611                          | 34,010                   | +13,600            | +40.0%       |

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**※** Amount of adjustment of segment profit includes intersegment eliminations.

### Consolidated Business Results by Geographic Area for the Third Quarter of FY2015



#### •Net Sales

| (unit: Millions of yen)    | 3Q of FY2015<br>Results | 3Q of FY2014<br>Results | Changes<br>Amounts | Changes<br>% |
|----------------------------|-------------------------|-------------------------|--------------------|--------------|
| Japan                      | 105,689                 | 114,723                 | (9,034)            | (7.9%)       |
| North America              | 144,234                 | 118,595                 | +25,639            | +21.6%       |
| Others                     | 51,031                  | 53,956                  | (2,924)            | (5.4%)       |
| Elimination &<br>Corporate | —                       | _                       |                    | _            |
| Total                      | 300,955                 | 287,274                 | +13,680            | +4.8%        |

#### Operating Income

X Net sales does not includes sales or transfers of Inter-segment

| (unit: Millions of yen)    | 3Q of FY2015<br>Results | 3Q of FY2014<br>Results | Changes<br>Amounts | Changes<br>% |
|----------------------------|-------------------------|-------------------------|--------------------|--------------|
| Japan                      | 40,330                  | 25,518                  | +14,812            | +58.0%       |
| North America              | 6,418                   | 8,190                   | (1,771)            | (21.6%)      |
| Others                     | 1,765                   | 3,100                   | (1,334)            | (43.1%)      |
| Elimination &<br>Corporate | (903)                   | (2,798)                 | +1,894             | _            |
| Total                      | 47,611                  | 34,010                  | +13,600            | +40.0%       |

### **Revised Outline of Consolidated Business Outlook for the** Full Year Ended December 31, 2015

|                            |            |   | _  |                         |              |                                       |                    |
|----------------------------|------------|---|--|-------------------------|--------------|---------------------------------------|--------------------|
| (unit: millior             | ns of yen) | Revised<br>Outlook for<br>Full -Year of<br>FY2015 | Previous<br>Outlook for<br>Full-Year of<br>FY2015<br>(10 Aug,2015) | Changes<br>Amounts      | Changes<br>% | Results of<br>Full -Year<br>of FY2014 | Changes<br>Amounts |
| Net S                      | ales       | 410,000   | 415,000  | (5,000)                 | (1.2%)       | 393,782                               | +16,218            |
| Opera<br>Inco<br>Operating | me         | <b>59,000</b><br>14.4%                            | <b>55,000</b><br>13.3%   | <b>+ 4,000</b><br>+1.1% | +7.3%        | <b>47,510</b><br>12.1%                | +11,490<br>+2.4%   |
| Ordir<br>Inco              | •          | 52,000  | 51,000   | +1,000                  | +2.0%        | 46,543                                | +5,457             |
| Net<br>Income              |            | 5,000   | 12,000   | (7,000)                 | (58.3%)      | 31,240                                | (26,240)           |
|                            |            |   |  |                         | - [          | Forex Rate S                          | ensibility 2015    |
| Forex                      | US\$       | 118 Yen   | 120 Yen  | (2.0Yen)                |              |                                       | Billion Yen/Year   |
| Ratel                      | _          |   |  |                         |              | 0.70                                  |                    |

130 Yen

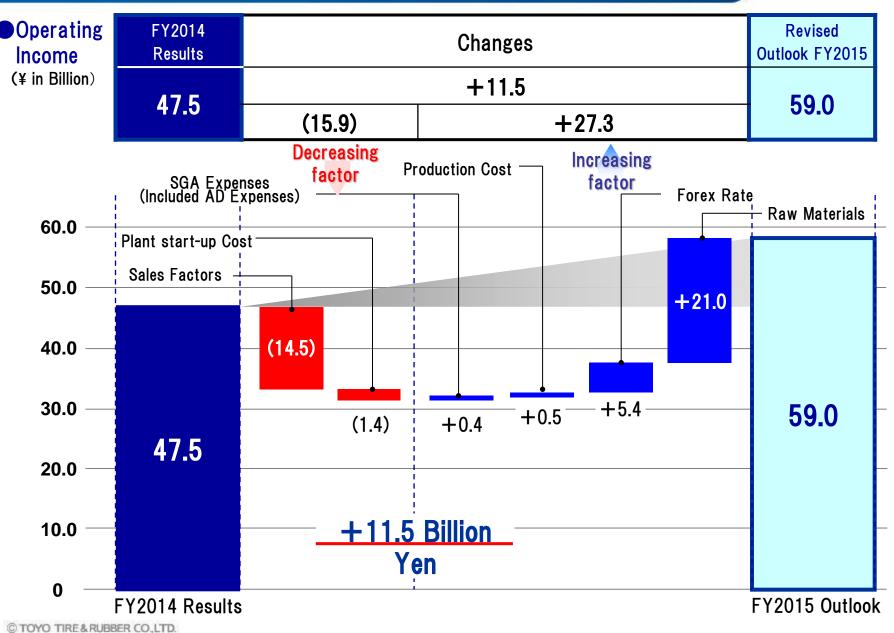
130 Yen

€

€

Rate

### Revised Outlook of the FY2015 Factors contributing to the Changes in Operating Income



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## Revised Consolidated Business Outlook by Business Segment for The FY2015



#### •Net Sales

| (unit: Millions of yen) | Revised<br>Outlook<br>of FY2015 | Previous Outlook<br>of FY2015<br>(10 Aug.2015) | Changes<br>Amounts | Changes<br>against<br>Estimate % | Results of<br>FY2014 | Changes<br>Against<br>Estimate % |
|-------------------------|---------------------------------|--|--------------------|----------------------------------|----------------------|----------------------------------|
| Tire                    | 329,400                         | 335,300  | (5,900)            | (1.8%)                           | 312,208              | +5.5%                            |
| DiverTec                | 80,500                          | 79,620   | +880               | (1.1%)                           | 81,508               | (1.2%)                           |
| Others                  | 100                             | 80   | 20                 | (25.0%)                          | 260                  | (61.6%)                          |
| Adjustment              | 0                               | 0  | 0                  | —                                | (196)                |                                  |
| Total                   | 410,000                         | 415,000  | (5,000)            | (1.2%)                           | 393,782              | +4.1%                            |
| Operating Inc           | ome                             | ※ Net sales includes                           | sales or transfers | of Inter-segment                 |                      |                                  |
| (unit: Millions of yen) | Revised<br>Outlook<br>of EX2015 | Previous Outlook<br>of FY2015<br>(10 Aug 2015) | Changes<br>Amounts | Changes<br>against<br>Estimate % | Results of<br>FY2014 | Changes<br>Against<br>Estimate % |

| (unit: Millions of yen)          | of FY2015            | 01 F Y 2015<br>(10 Aug.2015) | Amounts                 | against<br>Estimate % | FY2014               | Against<br>Estimate % |
|----------------------------------|----------------------|------------------------------|-------------------------|-----------------------|----------------------|-----------------------|
| T <b>ire</b><br>Operating Profit | 55,500<br>16.8%      | 51,700<br>15.4%              | + 3,800                 | +7.4%                 | 45,318<br>14.5%      | +22.5%                |
| DiverTec<br>Operating Profit     | <b>2,730</b><br>3.5% | 2,751<br><sub>3.3%</sub>     | (21)<br><sub>0.2%</sub> | (0.8%)                | <b>2,068</b><br>2.5% | +32.0%                |
| Others                           | 770                  | 549                          | +221                    | +40.3%                | 128                  | +501.6%               |
| Adjustment                       | 0                    | 0                            | 0                       | —                     | (5)                  | —                     |
| Total                            | 59,000               | 55,000                       | +4,000                  | +7.3%                 | 47,510               | +24.2%                |

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X Amount of adjustment of segment profit includes intersegment eliminations.

## Revised Consolidated Business Outlook by Geographic Area Segment for the FY2015



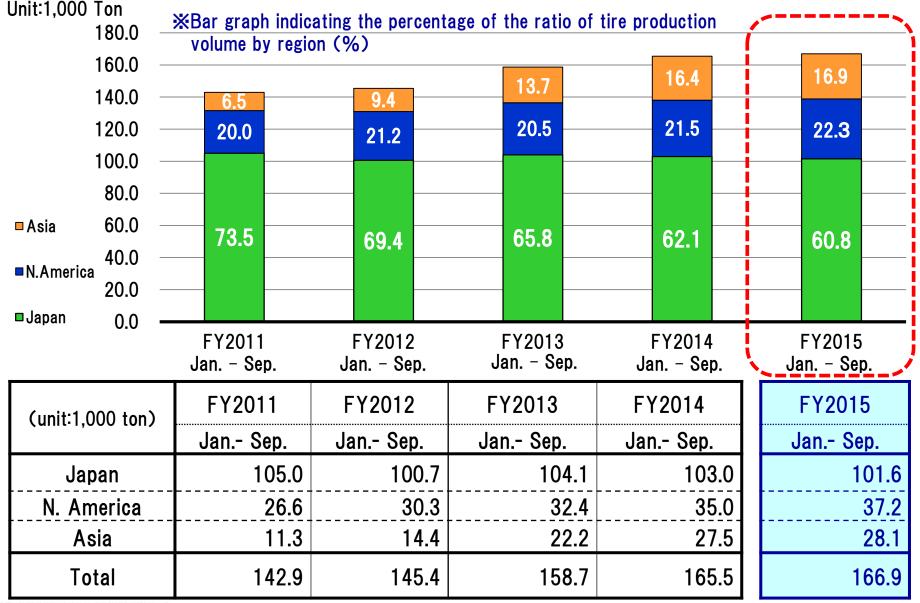
#### •Net Sales

| (unit: Millions of yen)       | Revised<br>Outlook<br>of FY2015 | Previous Outlook<br>of FY2015<br>(10 Aug.2015) | Changes<br>Amounts | Changes<br>against<br>Estimate % | Results of<br>FY2014 | Changes<br>Against<br>Estimate % |  |
|-------------------------------|---------------------------------|--|--------------------|----------------------------------|----------------------|----------------------------------|--|
| Japan                         | 149,446                         | 151,979  | (2,533)            | (1.7%)                           | 163,903              | (8.8%)                           |  |
| North America                 | 195,170                         | 196,710  | (1,540)            | (0.8%)                           | 160,030              | +22.0%                           |  |
| Others                        | 65,384                          | 66,311   | (927)              | (1.4%)                           | 69,848               | (6.4%)                           |  |
| Adjustments &<br>Eliminations | —                               | —  | _                  | _                                | —                    | _                                |  |
| Total                         | 410,000                         | 415,000  | (5,000)            | (1.2%)                           | 393,782              | +4.1%                            |  |
| Operating Income              |                                 |  |                    |                                  |                      |                                  |  |

| (unit: Millions of yen)       | Revised<br>Outlook<br>of FY2015 | Previous Outlook<br>of FY2015<br>(10 Aug.2015) | Changes<br>Amounts | Changes<br>against<br>Estimate % | Results of<br>FY2014 | Changes<br>Against<br>Estimate % |
|-------------------------------|---------------------------------|--|--------------------|----------------------------------|----------------------|----------------------------------|
| Japan                         | 52,175                          | 48,383   | +3,792             | +7.8%                            | 40,718               | +28.1%                           |
| North America                 | 8,151                           | 8,455  | (304)              | (3.6%)                           | 8,991                | (9.3%)                           |
| Others                        | 2,093                           | 1,429  | +664               | +46.5%                           | 3,467                | (39.6%)                          |
| Adjustments &<br>Eliminations | (3,419)                         | (3,267)  | (152)              | _                                | (5,667)              | _                                |
| Total                         | 59,000                          | 55,000   | +4,000             | 7.3%                             | 47,510               | +24.2%                           |

## (For Your Reference) Changes in the Tire Production (New Rubber Volumes)

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## (For Your Reference) Ratio of Tire Sales Quantity by Geographic Area



|   | Numerical value            | es for the Bar is          | the ratio of tire          | sold by region (%)         |                            |  |
|---|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--|
| 2,500 —                                 |                            |                            | 16.3                       | 13.9                       | 15.3                       |  |
| 2,000 —                                 | 12.8                       | 17.7                       | 16.3                       | 16.3                       | 16.2                       |  |
| 1,500 —<br>■0E ALL<br>□RE JAPAN 1,000 — | 32.5                       | 28.7                       | 31.4                       | 32.1                       | 33.9                       |  |
| RE N.AMERICA                            | 12.0                       | 11.8                       | 12.0                       | 13.3                       | 12.7                       |  |
| □RE EUROPE 500                          | 11.4                       | 11.1                       | 11.4                       | 11.2                       | 11.5                       |  |
| ■RE S.E. ASIA<br>■RE OTHERS             | 13.0<br>FY2011<br>Jan Sep. | 14.8<br>FY2012<br>Jan Sep. | 12.6<br>FY2013<br>Jan Sep. | 13.1<br>FY2014<br>Jan Sep. | 10.4<br>FY2015<br>Jan Sep. |  |
| The ratio of tire sold by region (%)    | FY2011<br>Jan. – Sep.      | FY2012<br>Jan. – Sep.      | FY2013<br>Jan. – Sep.      | FY2014<br>Jan. – Sep.      | FY2015<br>Jan. – Sep.      |  |
| OE Total                                | 12.8%                      | 17.7%                      | 16.3%                      | 13.9%                      | 15.3%                      |  |
| RE Japan                                | 18.3%                      | 15.9%                      | 16.3%                      | 16.3%                      | 16.2%                      |  |
| RE Overseas                             | 68.9%                      | 66.3%                      | 67.3%                      | 69.7%                      | 68.5%                      |  |
| RE Total                                | 87.2%                      | 82.3%                      | 83.7%                      | 86.1%                      | 84.7%                      |  |

## (For Your Reference) Number of Tires sold by region compared to the previous year

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#### Progress compared to previous year whereby prior year =100

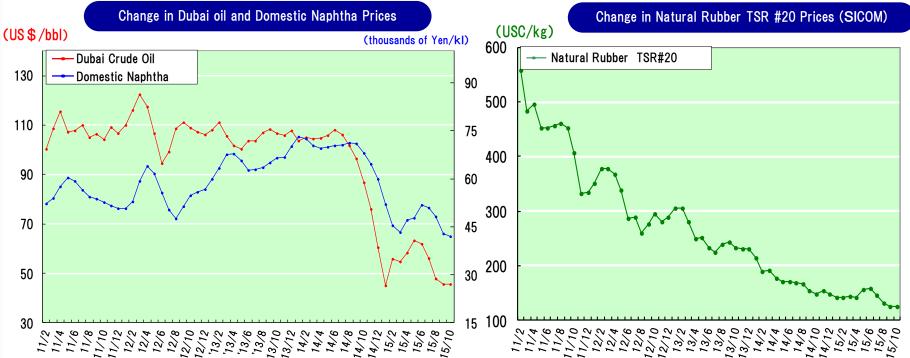
| (Unit: %)         | FY2011<br>Jan. – Sep. | FY2012<br>Jan. – Sep. | FY2013<br>Jan. – Sep. | FY2014<br>Jan. – Sep. | FY2015<br>Jan. – Sep. |
|-------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| OE Total          | 70                    | 145                   | 98                    | 89                    | 106                   |
| RE Japan          | 92                    | 91                    | 109                   | 105                   | 96                    |
| RE Overseas Total | 111                   | 100                   | 107                   | 108                   | 95                    |
| RE N. America     | 108                   | 92                    | 116                   | 107                   | 102                   |
| RE Europe         | 82                    | 102                   | 108                   | 116                   | 92                    |
| RE S.E. Asia      | 466                   | 101                   | 109                   | 103                   | 100                   |
| Grand Total       | 100                   | 104                   | 106                   | 105                   | 97                    |

Number of tires in S.E. Asia has drastically increased since FY2011 due to acquisition of Silverstone Company

### (For Your Reference) Changes in Primary Material Prices



#### Market Price Trends



Price Changes & Impact by Primary Raw Material (Ordinary Income Basis)

(¥ in Billion)

| Raw Material                   |      | FY2011 | FY2012 | FY2013 | FY2014 | FY2015<br>Jan. – Sep. |
|--------------------------------|------|--------|--------|--------|--------|-----------------------|
| Natural Rubbe                  | r    | (7.6)  | +8.4   | +7.0   | +6.9   | +6.7                  |
| Product of petrol<br>(naphtha) | eum  | (8.0)  | +0.4   | +1.8   | (0.9)  | +7.2                  |
| Other Raw Materi               | als* | (2.9)  | (1.8)  | +3.2   | (0.4)  | (0.3)                 |
| Goods Purchase                 | ed   | (0.1)  | (0.0)  | (0.0)  | +0.7   | (0.0)                 |
| Total                          |      | (18.6) | +7.0   | +12.0  | +6.3   | +13.6                 |

\* Other Raw Materials includes variance of the estimate of inventory assets

## Changes in Interest-Bearing Debt Balance and Capital Ratio

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