

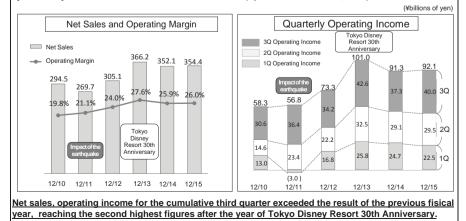
## Oriental Land Co.,Ltd.

# Supplementary Materials: Results for the Third Quarter of the Fiscal Year Ending March 31, 2016

Quarterly Consolidated Statements of Income (Actual/Previous Cumulative Third Quarter)

						ons of yen)	
Items	Nine months ended Dec (Apr. 1, 2014 to Dec. 3		Nine months ended Dec (Apr. 1, 2015 to Dec. 3		Year-on-year change (decrease)		
	Amount	(%)	Amount	(%)	Amount	(%)	
I. Net sales	352,100	100.0	354,452	100.0	2,351	0.7	
Theme Park Segment	292,349	83.0	292,911	82.6	561	0.2	
Hotel Business Segment	46,546	13.2	48,133	13.6	1,587	3.4	
Other Business Segment	13,204	3.8	13,406	3.8	202	1.5	
II. Cost of sales	217,829	61.9	216,867	61.2	(961)	(0.4)	
C Personnel expenses	53,186		51,918		(1,267)		
Other expenses	142,926		142,793		(132)		
Depreciation and amortization	21,716		22,155		439		
Gross profit	134,271	38.1	137,584	38.8	3,313	2.5	
III. Selling, general and administrative							
expenses	42,903	12.2	45,436	12.8	2.532	5.9	
C Personnel expenses	17,049		16,811		(238)		
Other expenses	21,926		24,663		2,737		
Depreciation and amortization	3,927		3,961		33		
Operating income	91,367	25.9	92,148	26.0	780	0.9	
C Theme Park Segment	78,255	22.2	78,323	22.1	67	0.1	
Hotel Business Segment	11,518	3.3	11,897	3.4	379	3.3	
Other Business Segment	1,472	0.4	1,770	0.5	297	20.2	
(Elimination and Corporate)	121	0.0	157	0.0	36	30.0	
IV. Non-operating income	1,990	0.6	2,349	0.6	358	18.0	
V. Non-operating expenses	685	0.2	819	0.2	133	19.5	
Ordinary income	92,672	26.3	93,678	26.4	1,005	1.1	
Income before income taxes	92,672	26.3	93,468	26.4	795	0.9	
VI. Income taxes	31,820	9.0	30,167	8.5	(1,652)	(5.2)	
Profit	60,852	17.3	63,300	17.9	2,448	4.0	
Profit attributable to owners of parent	60,852	17.3	63,300	17.9	2,448	4.0	

[Reference] The Consolidated Cumulative Third Quarter (April 1 to December 31, 2015)



(1) Net Sales Items Theme Park Segment Attractions and shows Merchandise Food and beverages	Nine months ended Dec. 31, 2014 292,349 127,639	Nine months ended Dec. 31, 2015 292,911	Change	Change (%)	(Millions of Primary reasons for change			
Attractions and shows Merchandise	292,349							
Attractions and shows Merchandise			561	0.2%				
	121,039	133,166	5,526	4.3%	la contra la contra la contra del contr			
Food and beverages	107,080	102,725	(4,354)	(4.1)%	<ul> <li>Increase in net sales per guest</li> <li>Decrease in theme park attendance</li> </ul>			
	53,950	52,983	(967)					
Others	3,678	4,035	356	9.7%				
C Hotel Business Segment Tokyo Disneyland Hotel	46,546	48,133 13,578	1,587 665	3.4% 5.2%				
Tokyo DisneySea Hotel MiraCosta	12,913 12,301	12,521	219		<ul> <li>Increase in average charge per room</li> </ul>			
Disney Ambassador Hotel	10,888	11,044	156	1.4%	norodoo in avolago onargo por room			
Others	10,442	10,988	545	5.2%				
③ Other Business Segment	13,204	13,406	202	1.5%				
Ikspiari	6,512	6,697	185	2.8%				
Monorail	3,077	3,255	177	5.8%				
Others	3,614	3,453	(161)	(4.5)%				
(2) Theme Park Information [Year-on-year of								
Items	Items Change			Primary reasons for change				
Attendance	Attendance Decreased				on a Time" entered its second year of operation ather			
Net sales per guest	Incre	ased	·Increase due to ticket price revision					
Ticket receipts	Incre	ased	-Increase due to ticket price revision					
Merchandise	Decrease	ed slightly						
Food and beverages	Increase	d slightly						
(3) Hotel Information [Year-on-year compar	isonl							
		evland Hotel	Tokyo DisneySea					
O			Hotel MiraCosta					
			11111201010	1 0001013 111 2010				
		-	1		(Millions o			
Items	ended Dec. 31, 2014	ended Dec. 31, 2015	Change		Primary reasons for change			
④ Theme Park Segment	78,255	78,323	67	Decrease in the Increase in me ratio Decrease in pe -Decrease in pe Increase in de Increase in mission	ie in net sales per guest se in theme park attendance le in merchandise sales cost ratio and food/beverages sales cost se in personnel cost (¥1.4 billion) ase in performance bonus le in depreciation and amortization expenses [¥ (0.4 billion)] e in miscellaneous costs [¥ (1.4 billion)] for large-scale investment projects [¥ (1.0 billion)], etc.			
⑤ Hotel Business Segment	11,518	11,897	379	Increase in ne     Increase in cos				
⑥ Other Business Segment	1,472	1,770	297		crease in net sales crease in costs of Ikspiari business			
Items Occupancy Rates Average Charge per Room * Tokyo DisneySea Hotel MiraCosta undergoes \$40.7 Billion (0.9%) Increase in Items	Increase renovation of its Operating Nine Months ended	unchanged d slightly guest rooms fror Income] Nine Months ended	Hotel Mi Decre Increase m May in 2015 to	iraCosta ased* d slightly Feburary in 2016	(Mil) Primary reasons for change			
Theme Park Segment	78,255	78,323	67	·Decrease in p				
-				-Decrease in p Increase in de Increase in mis -Costs for larg	n performance bonus depreciation and amortization expenses [¥ (0.4 billion)] miscellaneous costs [¥ (1.4 billion)] rge-scale investment projects [¥ (1.0 billion)], etc.			
-		1		<ul> <li>Increase in ne</li> </ul>	Increase in costs related to renovation of guest rooms			

(2) Comparison with forecasts: Although net sales fell below the forecast, the operating income exceeded the forecast. • Although net sales per guest were roughly on a par with the forecasts, net sales in theme park segment fell below the projection because of the decline in theme park attendance.

Operating income surpassed the forecast owing to a deline in miscellaneous costs in theme park segment and an increase in hotel
business segment, despite decrease in net sales.

2. Forecasts for the Full-Year

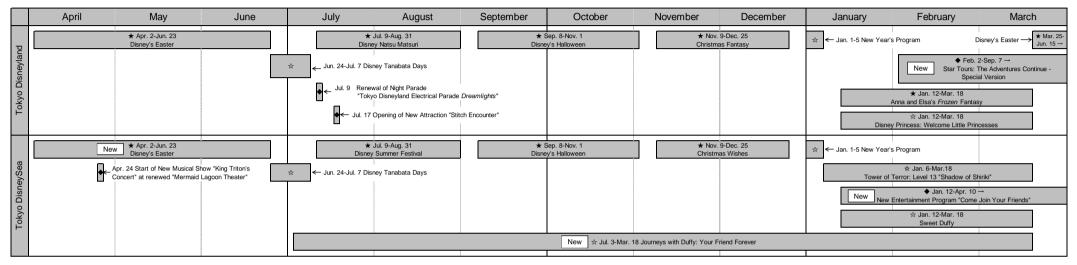
Although the result of cumulative third quarter was as noted above, our forecasts for full year will not be revised for now.



## Oriental Land Co.,Ltd.

# Supplementary Materials: Results for the Third Quarter of the Fiscal Year Ending March 31, 2016

#### Theme Parks Special Events and New Attractions Calendar for the Fiscal Year Ending March 2016



#### Theme Parks Special Events and New Attractions Calendar for the Fiscal Year Ending March 2017

	April	May	June	July	August	September	October	November	December	January	February	March
syland		→ ★ Mar. 25-Jun. 15 Disney's Easter Disney Natsu Matsuri			★ Sep. 9-Oct. 31         ★ Nov. 8-Dec. 25           Disney's Halloween         Christmas Fantasy			☆ 🗲 Jan. 1-5 New Year's Program				
o Disne	☆ Jun. 16-Jul. 7 Disney Tanabata Days					<ul> <li>Autumn-Winte Opering of N</li> </ul>	er 2016 ew Disney Character Greeting	★ Jan. 13-Mar. 17 Anna and Elsa's <i>Frozen</i> Fantasy				
Tokyc	→ ♦ Feb. 2-Sep. 7 O Star Tours: The Adventures Continue - Special Version											
a	10 New Apr. 15-Mar. 17 <tokyo "the="" 15th="" anniversary:="" disneysea="" of="" wishes"="" year=""></tokyo>											
Ø     New               Apr. 15-Mar. 17 Tokyo DisneySea 15th Anniversary             New Show at Mediterranean Harbor "Crystal Wishes Journey"												
Tokyo DisneySea	♦ ← Apr. 15 Music T	Renewal of "Big Band Beat" at "Broheatre"	oadway ☆ Jun. 16-J Disney Tanaba		Jul. 9-Aug. 31 Summer Festival		p. 9-Oct. 31 's Halloween	★ Nov. 8 Christmas	-Dec. 25 s Wishes	☆ ← Jan. 1-5 New Year's	Program	
Tok		10 New Entertainment Program me Join Your Friends"			f New Musical Show "Out of at renewed "Hangar Stage"						☆ Jan. 13-Mar. 17 Sweet Duffy	

 $\star$ : Special events  $\star$ : Programs  $\bullet$ : New attractions and shows

Note: Program titles, contents, and dates are subject to change. Note: Plans announced as of January 28, 2016.