

INSURANCE COMPANY

# Securities Code:7157 TSE Mothers

# Investor Meeting Presentation for Fiscal 2015

LIFENET INSURANCE COMPANY

May 13, 2016

# FY2015 Key Highlight



- Ordinary income up 7.5% year on year, almost achieved JPY 9.5bn as Management Goal
- Achieved to turn profitable<sup>1</sup> as Management Goal
- Review of previous mid-term business plan
- Formulation of new mid-term business plan

# **Summary of FY2015 Results**



(JPY mn)

	FY2014	FY2015	Year on year
Ordinary income	8,729	9,387	107.5%
Operating expenses	3,815	3,239	84.9%
Ordinary profit (loss) <sup>1</sup>	(472)	584	-
Cash flows from operating activities	3,247	4,610	142.0%
Mortality margin	1,777	2,100	118.2%
Annualized premium <sup>2</sup> of policies-in-force	8,793	9,377	106.6%
Number of policies-in-force	215,403	225,534	104.7%
Annualized premium <sup>2</sup> of new business	1,327	1,189	89.6%
Number of new business	27,982	25,150	89.9%

Ordinary profit (loss) before amortization of deferred assets under Article 113 of the Insurance Business Act

The amount of money equivalent to what is to be paid to have the insurance coverage for one year. All payments are monthly installments, thus the annualized premium is calculated as multiplying the monthly premium by 12 months.

#### **Contents**



#### 1. Results for Fiscal 2015

- 2. Results of Mid-term Business Plan
- 3. Challenges for Fiscal 2016

### **Overview of FY2015**



- **■** Improvement of customer convenience
  - Utilization of Smartphone
  - Enhance free consultation services
  - Expanded range of underwriting and designatable beneficiaries
- Business alliance with KDDI
- Enhance agents channel

# **Utilization of Smartphone**



# Accept application documents via website captured by Smartphone

Save customer's steps of copying and sending applications for new policy (from April 2015)

Realized payment in 3 days at earliest by saving customer's steps of copying and sending documents for claim<sup>1</sup> (from March 2016)





# actually utilized at Kumamoto earthquake in 2016

#### **Enhance Free Consultation Services**



Expanded free consultation services team, number of calls resulted in 1.7 times year on year

You can consult with a Lifenet's insurance planner for any questions for free

Point 1 経験豊富な保険プランナーが対応!だから安心

Point 2 迷っているあなたに、ぴったりのプランがみつかる

Point 3 はじめての方でも保険のことがよくわかる



# **Expanded Range of Underwriting and Designatable Beneficiaries**



# Improved convenience according to customers' voice

Expanded range of underwriting for Longterm Disability to part-time worker with annual income over JPY 1.5mn

#### **Acceptable occupation**

To Nov. 30 2015

(annual income over JPY 1.5mn)

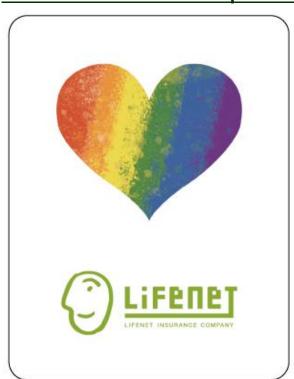
- Office workers (incl. contractors and temps)
- Public servants
- Corporate officials
- Self-employed

From Dec. 1 2015

(annual income over JPY 1.5mn)

- Office workers (incl. contractors and temps)
- Public servants
- Corporate officials
- Self-employed
- Part-time workers

**Expanded range of designatable beneficiaries to same-sex partners** 



### **Business Alliance with KDDI**



- Commenced sales with KDDI from April 2016
  - **Started Business Alliance in April 2015**
  - Established Business Alliance Committee in May 2015 aiming to discuss detailed measures
  - Started trial sales at "au Shop" in December 2015 for successful business launch
  - Commenced nationwide sales of "au Life Insurance" from April 2016

### au Life Insurance



# Providing life insurance under "au Life Design" concept

# "au Life Design"

au Life Insurance

au Home Mortgage

au Non-life Insurance

au Electricity

万が一に備える



#### au定期ほけん

お手頃な保険料で万が一に備えるなら、 10年ごとに見直しやすいau定期ほけんで 決まり!

#### 女性特有の病気やがんに備える



女性特有の病気はもちろん、がんにも手 厚いau医療ほけんレディース。女性にや さしい保険です。 入院・手術・がん・先進医療に備える



#### au医療ほけん

医療保険でもう迷わない。入院・手術・ がん・先進医療の保障が一生涯続くau医 療ほけんで安心!

# **Enhance Agents Channel**



#### Direct and agents sales ratio<sup>1</sup>

Approx. 50% of Long-term Disability applications is via agent



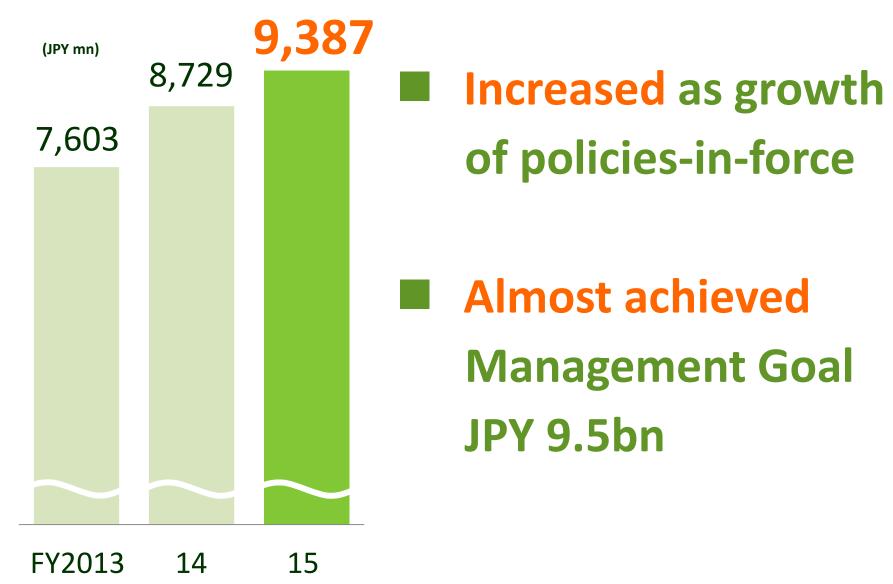
Sales over-thecounter promotes understanding insurance products

Build strong position in expanding market

1. Results for 4Q of FY 2015

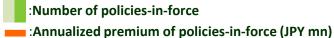
# **Ordinary Income**

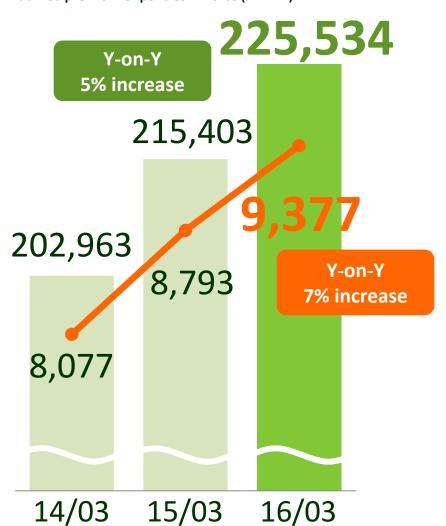




# Number of Policies-in force / Annualized Premium







In-force business and insurance premium steadily increased

Policies-in-force exceeded 220,000

#### **Breakdown of Policies-in-force**



#### Over 140,000 in-force policyholders

(YY/MM)	15/03	16/03
Number of policies-in-force	215,403	225,534
- Term Life <sup>1</sup>	112,420	117,626
- Whole-Life Medical <sup>1</sup>	65,666	67,999
- Term Medical Care <sup>1</sup>	11,870	11,132
- Long-Term Disability <sup>1</sup>	25,447	28,777
Sum insured of policies-in-force <sup>2</sup> (JPY mn)	1,831,081	1,906,269
Number of policyholders	131,319	140,301
	FY2014	FY2015
(Reference) Surrender and lapse ratio <sup>3</sup>	7.3%	6.7%

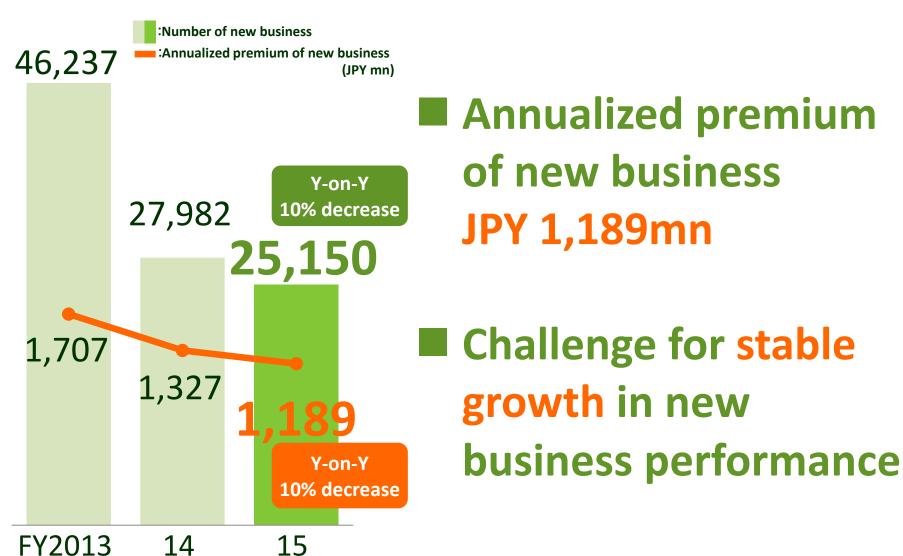
<sup>1.</sup> Term Life insurance: "Kazoku", Whole-Life Medical insurance: "Jibun", New "Jibun", and New "Jibun" for Women, Term Medical Care insurance: "Jibun Plus", Long-Term Disability insurance: "Hataraku Hito".

<sup>2.</sup> Sum insured of polices-in-force are the sum of death coverage, and do not include third-sector insurance.

<sup>3.</sup> The surrender and lapse ratio is the annual equivalent of the monthly number of policies surrendered and/or lapsed divided by the monthly average number of policies-in-force.

# Number of New Business / Annualized Premium

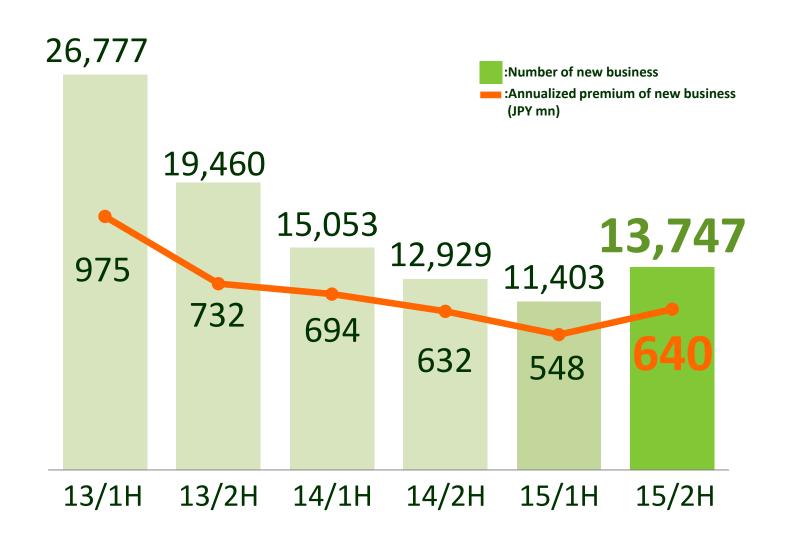




# Number of New Business / Annualized Premium (Half Year)

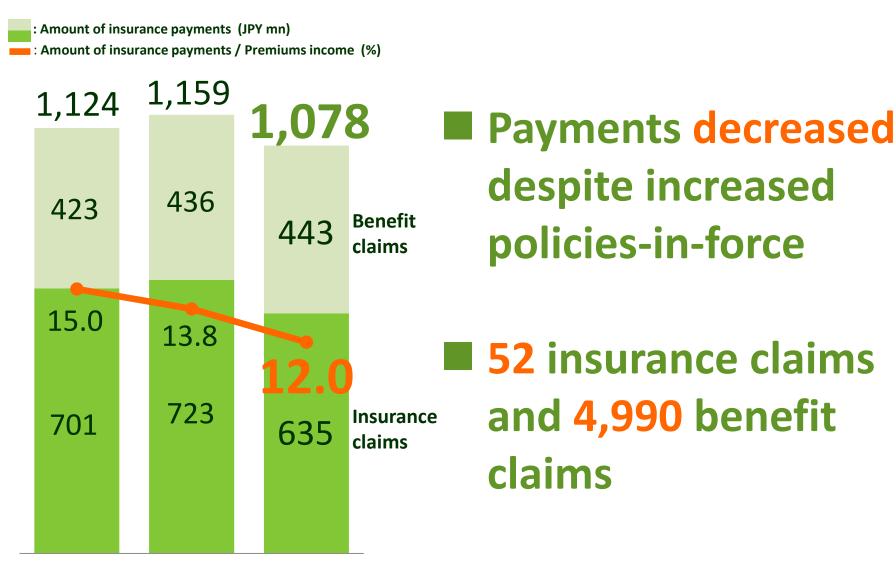


### Bottoming out in 2H 2015



#### **Insurance Claims and Benefits**





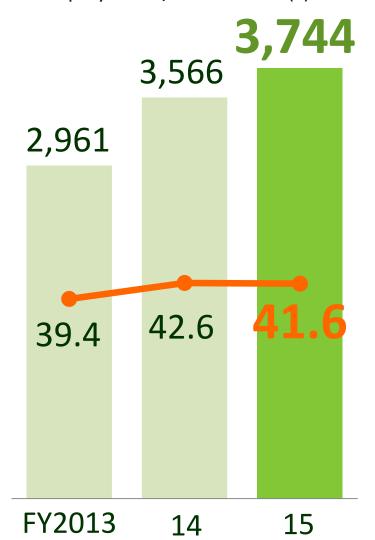
FY2013

#### **Provision for Policy Reserves**





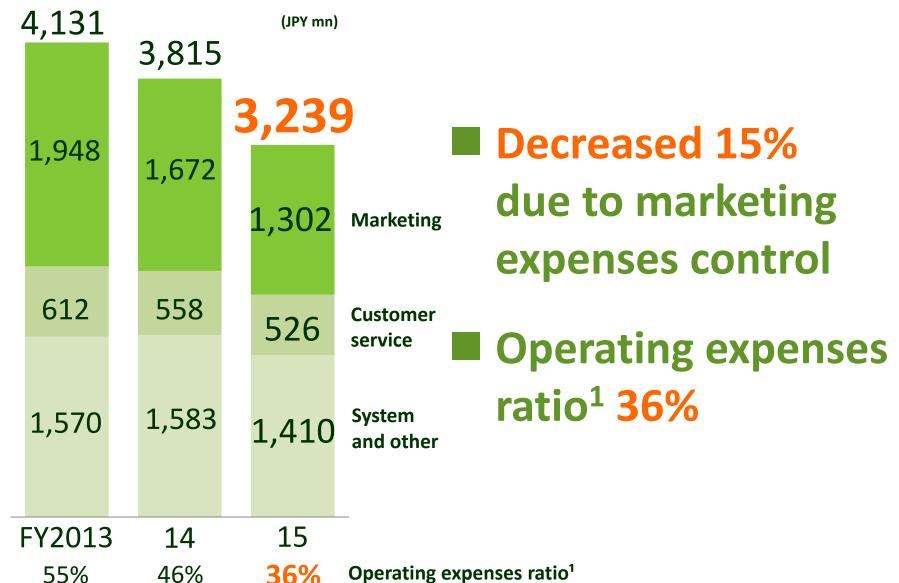
<sup>:</sup> Provision for policy reserves / Premiums income (%)



- Increased by insurance premium increase
- Calculations based on the fiveyear Zillmer method since business commencement

# **Operating Expenses**





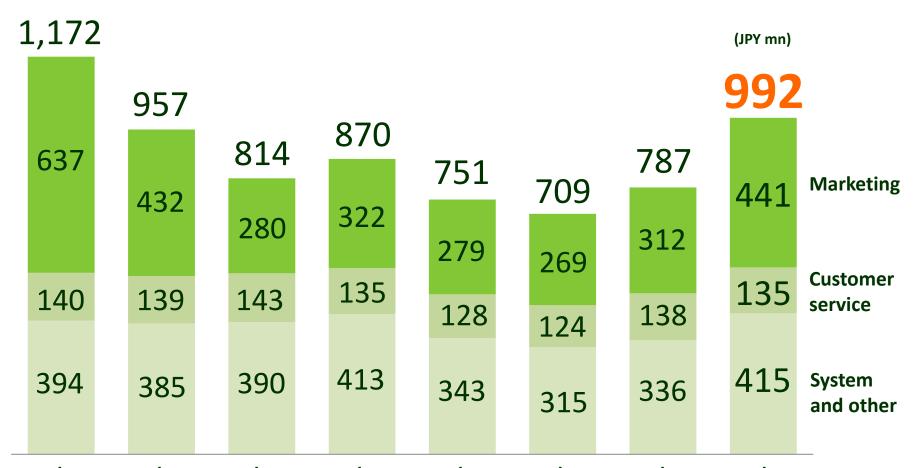
1. The ratio of operating expenses to premiums income

18

# **Operating Expenses (Quarterly)**



# Invested in FY2016 in advance (4Q)

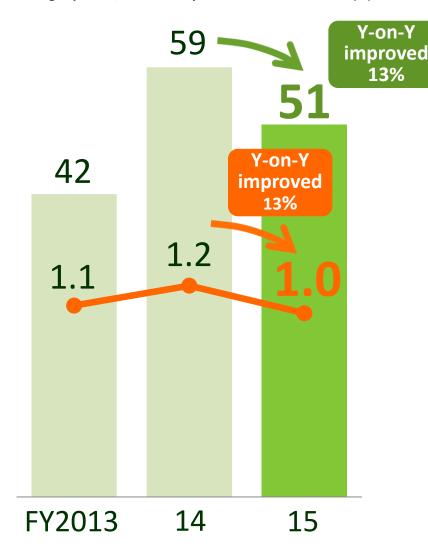


14/1Q 14/2Q 14/3Q 14/4Q 15/1Q 15/2Q 15/3Q 15/4Q

# Marketing Expenses per New Business



- :Marketing expenses per new business (JPY thousand)
- :Marketing expenses/Annualized premium of new business (%)



- Marketing expenses for annualized premium improved
   13% year on year
- Marketing expenses per new business of approx. JPY 51K

# **Ordinary Profit (Loss)**



# ■ Achieved to turn profitable¹ as

**Management Goal** 

(JPY mn) 584

	FY2013	FY2014	FY2015
Ordinary loss before deferred expenses and amortization	(1,198)	(472)	584
Amortization cost	(1,060)	(1,060)	(1,060)
Ordinary profit (loss)	(2,258)	(1,532)	(475)

(1,198)

FY2013

14

(472)

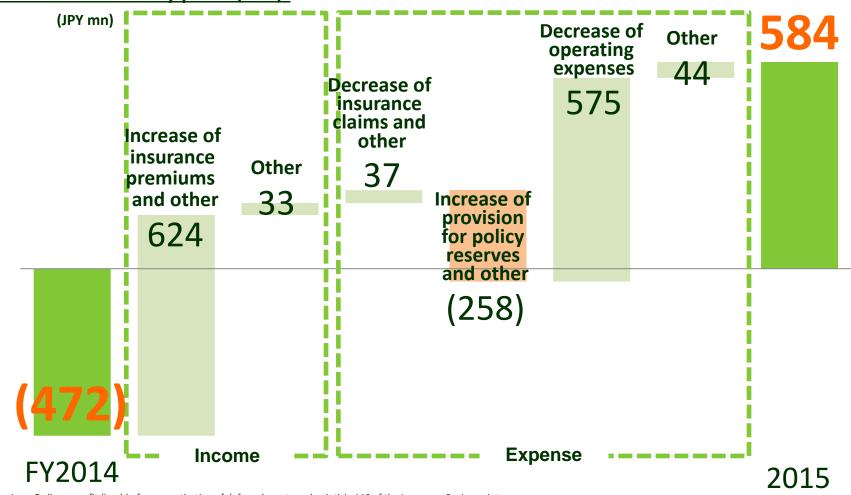
15

# Structure Breakdown of Ordinary Profit (Loss)



# Turned profitable by decreased operating expenses

Transition of ordinary profit (loss)<sup>1</sup>



# **Condensed Statements of Operation**

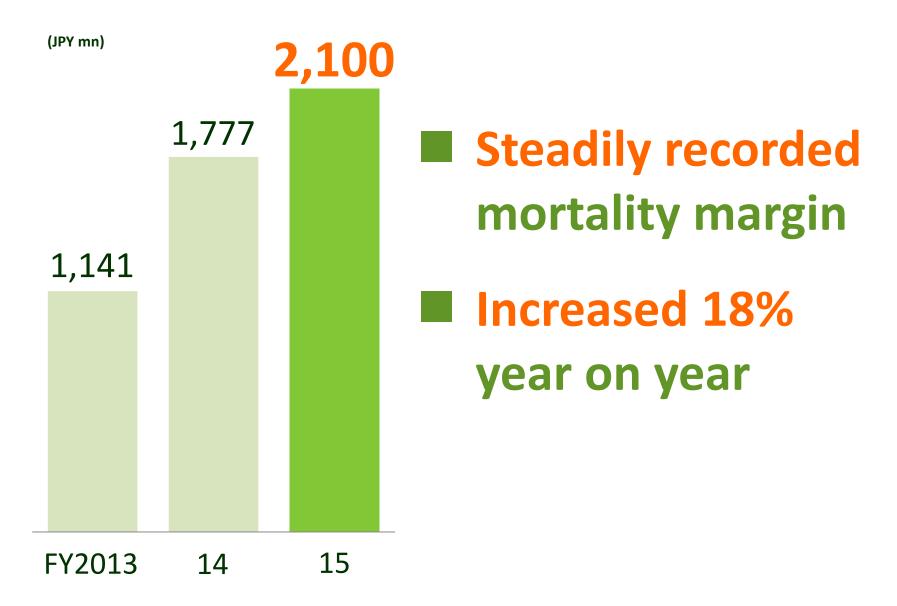


(JPY mn)

				(JPY MN)
		FY2014	FY2015	Change
Insurance premiums and	other	8,493	9,117	624
Other		236	269	33
Ordinary income	(A)	8,729	9,387	657
Insurance claims and other	er	1,324	1,287	(37)
Provision for policy reservand other	ves	3,566	3,824	258
Operating expenses		3,815	3,239	(575)
Other		495	451	(44)
Ordinary expenses	(B)	9,202	8,802	(399)
Ordinary profit (loss) before amort deferred assets under Article 113 o		(472)	584	1,057
Amortization of deferred assets u	nder Article			
113 of IBA	(C)	1,060	1,060	-
Ordinary loss	(A-B)-(C)	(1,532)	(475)	1,057

# **Mortality Margin**





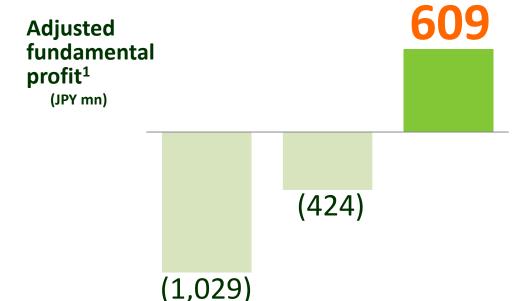
### **Fundamental Profit**



(JPY mn)

	FY2013	FY2014	FY2015
Mortality margin	1,141	1,777	2,100
Expense margin (loss)	(3,234)	(3,282)	(2,595)
Interest margin	3	19	43
Fundamental profit	(2,089)	(1,484)	(450)
(ref.) Insurance premiums and other	7,537	8,493	9,117

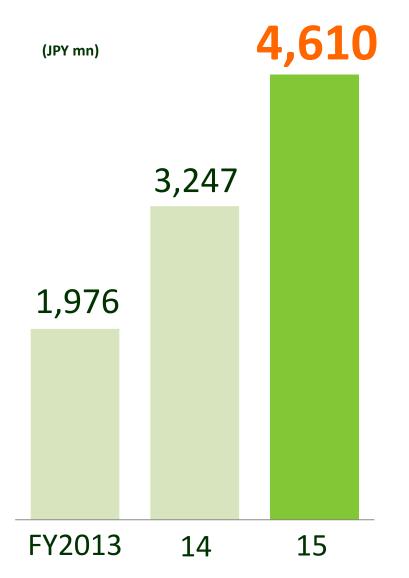
Improved due to expense loss improvement



Adjusted fundamental profit¹ of JPY 609mn

# **Cash Flows from Operating Activities**





- Continuously
   recorded positive
   operating cash
   flows on annual basis
- Increased 42% year on year

# **Financial Condition**



(JPY mn) (YY/MM)	14/03	15/03	16/03
Total assets	21,188	23,387	30,317
Cash and deposits	418	731	734
Monetary claims bought	-	-	1,999
Money held in trust	1,000	1,033	1,035
Securities	14,154	17,082	23,067
Government bonds	6,636	8,227	10,102
Municipal bonds	-	851	1,521
Corporate bonds	6,547	6,894	10,428
Stocks <sup>1</sup>	206	222	211
Foreign securities <sup>2</sup>	764	886	804
Total liabilities	7,252	10,899	14,893
Policy reserves and other	6,616	10,084	13,908
Total net assets	13,935	12,487	15,423

Increased assets under management due to capital increase

Modified duration13.6 years

<sup>1.</sup> Lifenet is holding shares of Advance Create Co., Ltd., its insurance sales agent, for the purpose of maintaining equity and business partnership.

<sup>2.</sup> Investment in Kyobo Lifeplanet Life Insurance Company in Korea

# Solvency Margin Ratio<sup>1</sup>







Average<sup>2</sup> of 4 major insurance companies as of September 30, 2015

Maintained at healthy level

14/03

15/03

16/03

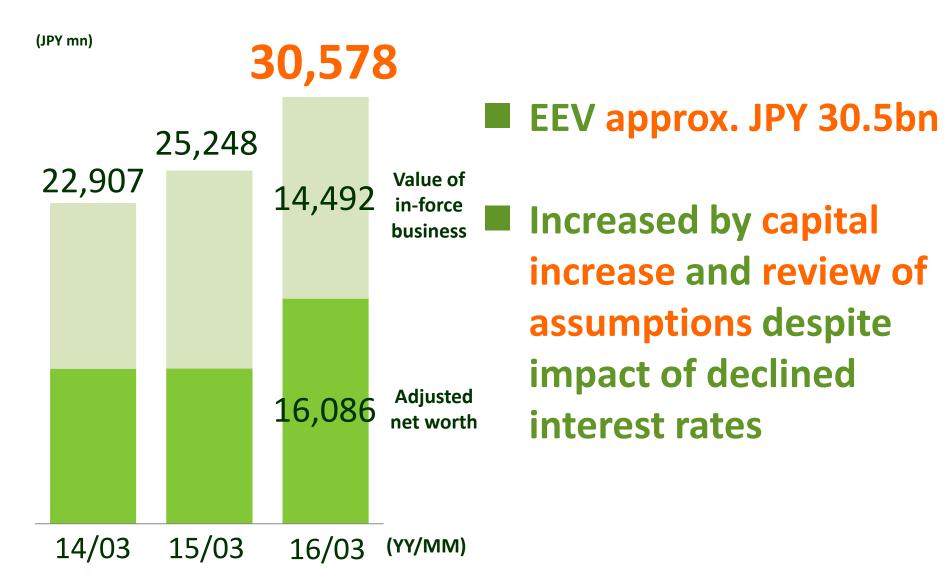
(YY/MM)

<sup>1.</sup> The solvency margin ratio measures a life insurance company's ability to pay out claims when unforeseen events occurs, such as natural disaster or a stock market collapse.

<sup>2.</sup> Simple arithmetic average

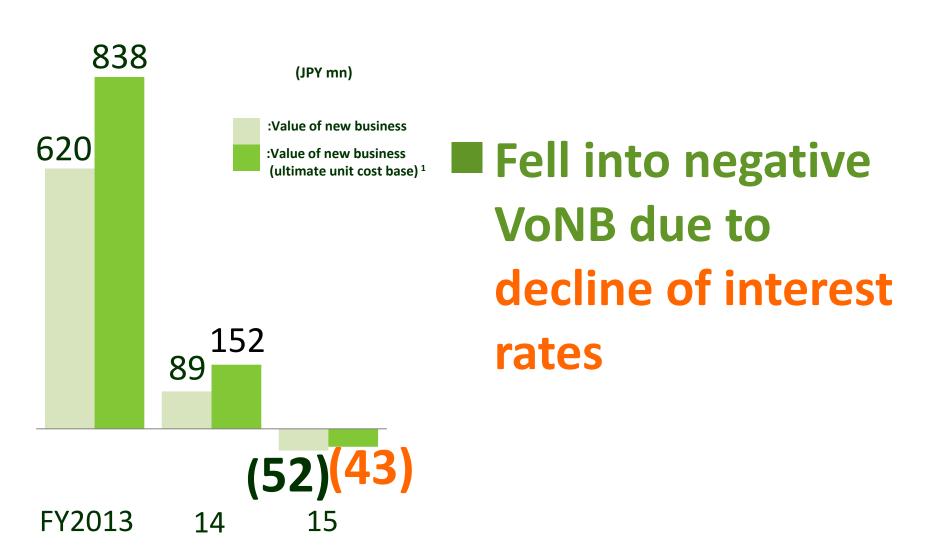
# **European Embedded Value**





# Value of New Business (VoNB)



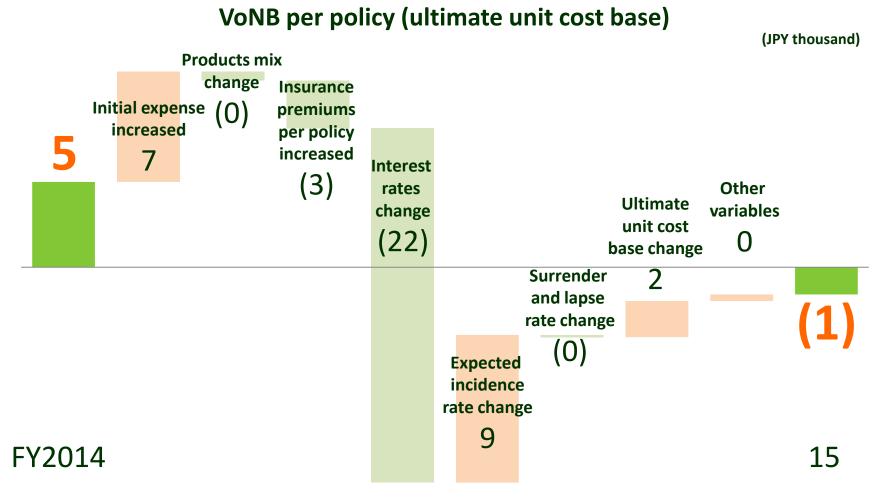


<sup>1.</sup> The expense assumptions used to calculate the EEV and the value of new business are set based on the premise that unit costs decrease as the number of policies in force increases, and reach their ultimate equilibrium levels, at which income and expenses are equal, in the tenth year after the company's start-up (fiscal 2017). For reference, "Value of new business (Ultimate Unit Cost base)" shows the value of new business calculated applying the ultimate unit costs to all years.

### Structure Breakdown of VoNB per Policy



Though initial cost declined, change of interest rates largely effected



#### **Main Factors of Declined VoNB**



### Positive assumption using interest rates as of end of FY2014

(JPY mn)

Economic assumptions of calculation	Interest rate <sup>1</sup> (10 years)	VoNB in FY2015	VoNB in FY2015 (ultimate unit cost base)
Assumptions as of end of FY2014	0.58%	476	485
Assumptions as of end of FY2015	0.15%	(52)	(43)

<sup>1.</sup> Swap rate as risk-free rate as of calculation date

# **VoNB (Ultimate Unit Cost Base)**



(JPY mr	n)	FY2014	FY2015	Per new business for FY2015 (JPY thousand)
Certain future p	ty equivalent present value of profit	3,720	3,031	120
<b>-</b> )	Time value of financial options and guarantees	_	_	_
<b>—</b> )	Frictional cost of capital	(19)	(7)	(0)
<b>-</b> )	Allowance for non market risk	(2,010)	(1,986)	(78)
Value o	f in-force business	1,689	1,037	41
<b>-</b> )	Adjusted net worth	(1,537)	(1,081)	(42)
	f new business te unit cost base)	152	(43)	(1)
(Ref.) V	alue of new business	89	(52)	(2)
(Ref.) P	resent value of in-force business premiums	20,367	19,025	
	New business (policy)	27,982	25,150	2.2

# **EV Sensitivity Analysis<sup>1</sup>**



Change in EEV as of March 31, 2016	Change in value of new business
30,578	(52)
1,650	509
(2,454)	(531)
990	286
(1,952)	(431)
(1,424)	(368)
601	90
_	529
(73)	_
1,916	205
(2,167)	(298)
4,094	400
_	_
46	5
	30,578 1,650 (2,454) 990 (1,952) (1,424) 601 — (73) 1,916 (2,167) 4,094 —

<sup>1.</sup> For each sensitivity, only one specific assumption is changed and other assumptions remain unchanged. It should be noted that the effect of the change of more than one assumption at a time is likely to be different from the sum of sensitivities carried out separately. As Japanese policy reserves are calculated in accordance with the IBR, the sensitivities carried out do not affect the reserves at the valuation date. The sensitivity on the value of new business excludes the impact on the adjusted net worth.

# **Impact of Negative Interest Rate**



■ Limited impact to our financial status in FY2015

Interest margin	Limited impact
EEV	Increased though certain impact
VoNB	Decreased with high impact while having causes of increase

## **Contents**



- 1. Results for Fiscal 2015
- 2. Results of Mid-term Business Plan
- 3. Challenges for Fiscal 2016

## **Previous Mid-term Business Plan**



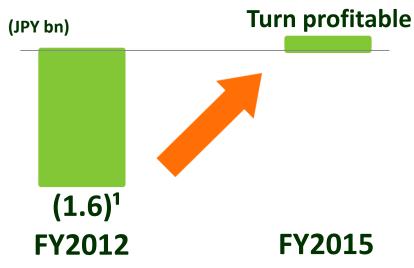
### **LIFENET 2015**

Offer new products and services as an "innovator" to create the future of life insurance that resonate with stakeholders, and achieve the highest sustainable growth among online life insurance businesses.

## **Management Goal**

- ✓ Achieve 9.5 billion in ordinary income (FY2015)
- ✓ Push the company toward profitability (FY2015)

(Based on ordinary profit before amortization of deferred assets under Article 113 of the IBA)



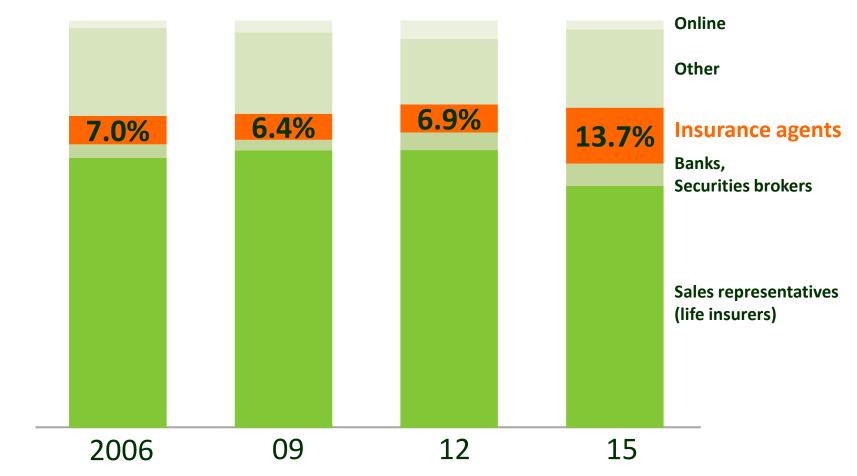
<sup>1.</sup> The ordinary loss before deferred expenses and amortization of deferred assets under Article 113 of the Insurance Business Act for the fiscal 2012 ended March 31, 2013 included the effect of changing calculation formula of policy reserves on provision, JPY 0.5bn. When excluding the effect, it was JPY 2.1bn.

## **Transition of Life Insurance Market**



## Expanding agent channel

#### Trends of sales channels<sup>1</sup>



<sup>1.</sup> Source: Lifenet, based on data from a nationwide report on the life insurance industry (2015) by the Japan Institute of Life Insurance.

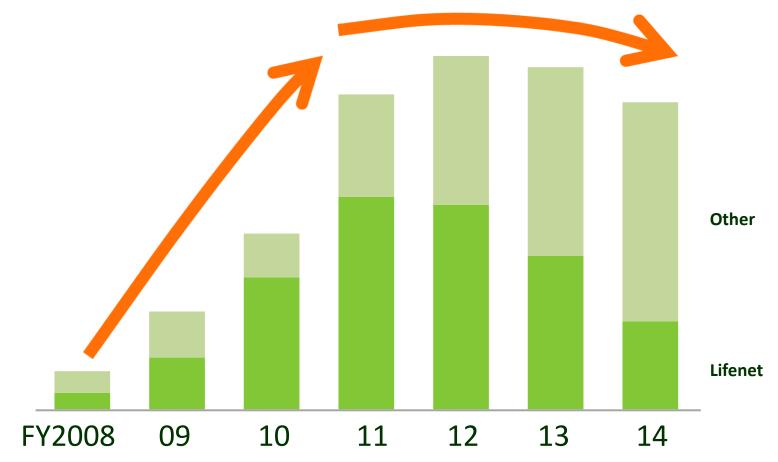
## **Online Life Insurance Market**



39

## Sluggish of market growth

Number of new business <sup>1</sup>



1. Source: Lifenet analysis

## **Ordinary Income**



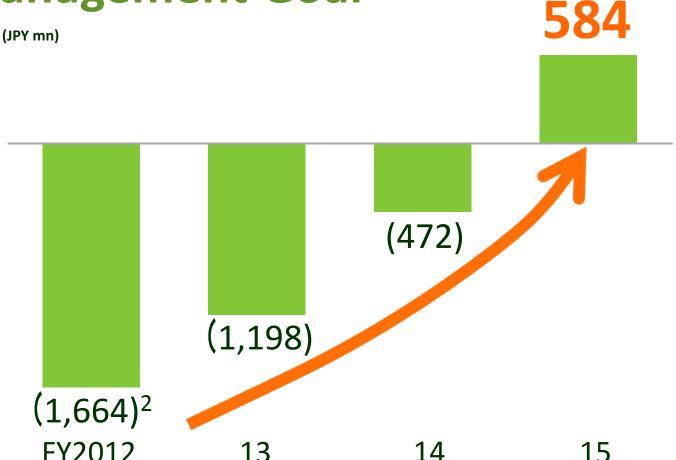
Almost achieved JPY 9.5bn as



## Ordinary Profit (Loss)<sup>1</sup>



Achieved to turn profitable<sup>1</sup> as Management Goal



L. Ordinary profit (loss) before amortization of deferred assets under Article 113 of the Insurance Business Act

The ordinary loss before deferred expenses and amortization of deferred assets under Article 113 of the Insurance Business Act for the fiscal 2012 included the effect of changing calculation formula of policy reserves on provision, JPY 501mn. When excluding the effect, it was JPY 2,165mn.

## **Status of Priority Areas**

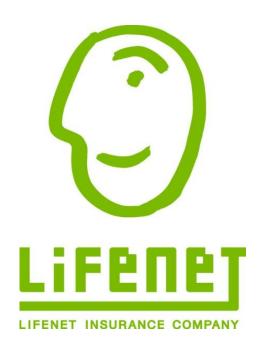


- Sustainable growth in insurance premium income (top-line)
  - → Build new sales channels
- (2) Improvement in productivity
  - →Achieved to turn profitable¹
- Being an "innovator" (front-runner) in life insurance
  - → Improved customer convenience

# Sustainable Growth in Insurance Premium Income (top-line)



Enhance business partnerships with agents to enhance sales channels









**April 2015<sup>1</sup>** 



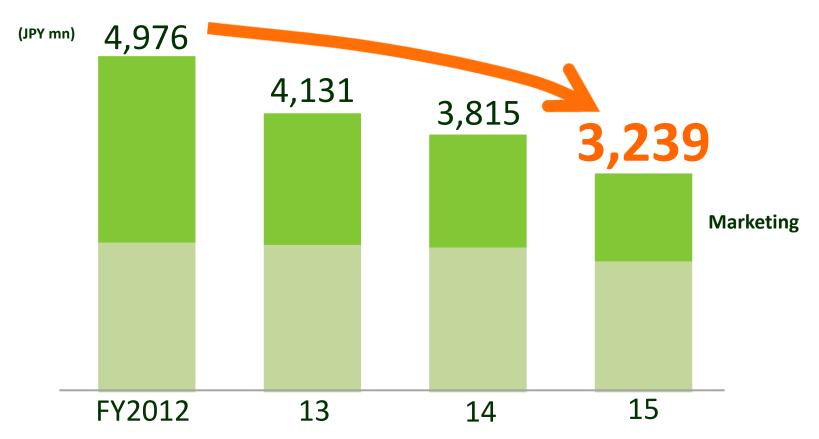


## Improvement in Productivity



## Controlled operating expenses mainly marketing expenses

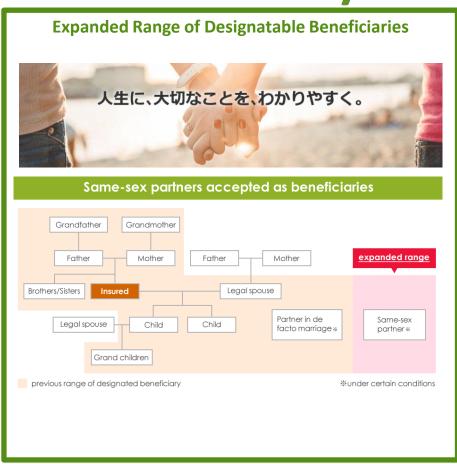
#### **Operating expenses**

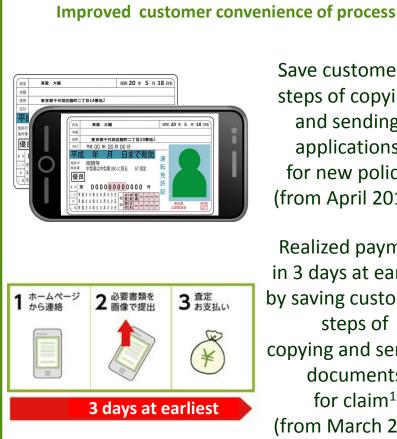


## Being an "Innovator" (Front-runner) in Life Insurance



Improved customer convenience continuously





Save customer's steps of copying and sending applications for new policy (from April 2015)

Realized payment in 3 days at earliest by saving customer's steps of copying and sending documents for claim<sup>1</sup> (from March 2016)

## Challenges for New Mid-term Business Plan



- Return to growth in new business performance
- ② Avoid assimilating with competitors

Proactive development of products and services

## **Contents**

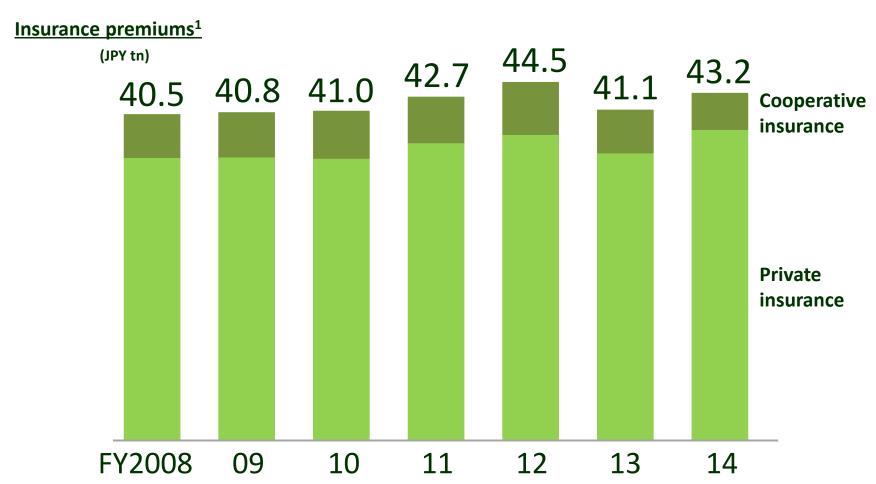


- 1. Results for Fiscal 2015
- 2. Results of Mid-term Business Plan
- 3. Challenges for Fiscal 2016

## **Current Life Insurance Market**



## Huge and mature market over JPY 40tn



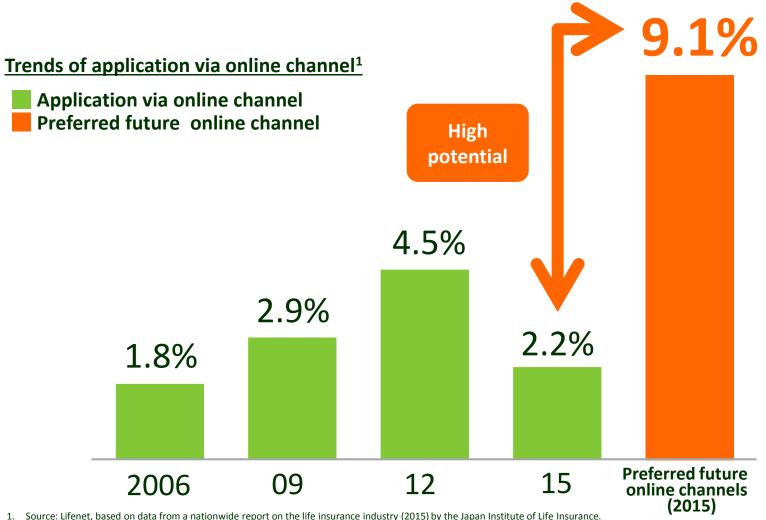
<sup>1.</sup> Private insurance: Life insurance companies that are members of The Life Insurance Association of Japan; income from premiums and other sources. Cooperative insurance: Cooperative insurance companies that are members of the Japan Cooperative Insurance Association; mutual aid premium contributions (total for life insurance and pension fund contributions).

Source: Lifenet, based on data from Life Insurance Fact Book 2015 (Japanese ver.) by The Life Insurance Association of Japan, Cooperative insurance

## Potential of Online Life Insurers Market



## High potential for future growth



<sup>1.</sup> Source: Lifenet, based on data from a nationwide report on the life insurance industry (2015) by the Japan Institute of Life Insurance.

## **Overseas Online Life Insurers Market**



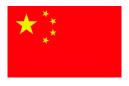
**Expanded initiatives of "Online x Life** Insurance"



Oscar: Google Capital invested \$ 32.5mn



Aviva: Launched venture capital as a part of digital strategy



**Tencent: Planning to launch online life insurer** 



Allianz: Planning to launch online life insurer in China

## **New Mid-term Business Plan**



Management Goal

•13.5 billion yen in ordinary income

 Positive profitability of ordinary profit (loss)

Stable growth in new business performance

Establish foundation for "rebuilding business model and growth story"

• Implementation of systematic investments for future

2018 2016 2017

Return to growth in new business

Stable in new business performance Establish a system that realize sustainable profitability

**Achieve Management Goal** 

Business

The pillars of business: "Online direct sales", "KDDI (exclusive alliance agent)" and "Over-the-counter agent"

Continuous creation of unique sales point in all channels

**Commitment to business development** for future growth

Change

Challenge

Organization

Unity

Management

Corporate Strategy

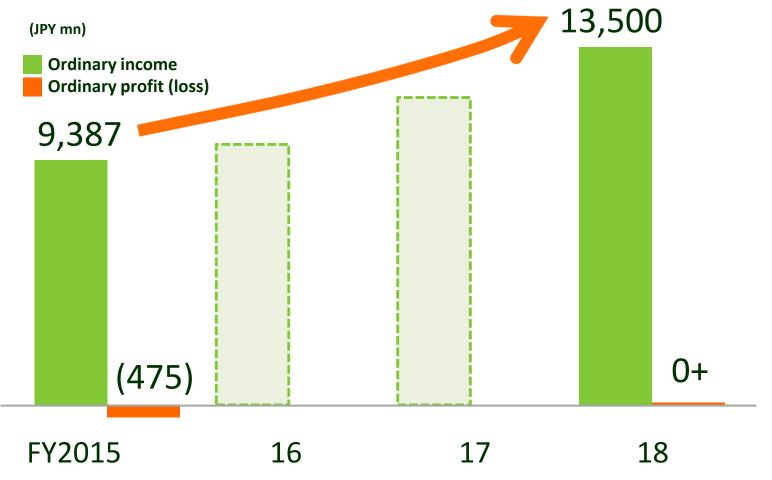
Sophisticate systems for risk management and customer protection that support corporate strategy

## **Management Goal**



JPY 13.5bn in ordinary income and positive profitability of ordinary profit(loss)

Ordinary income and ordinary profit (loss)

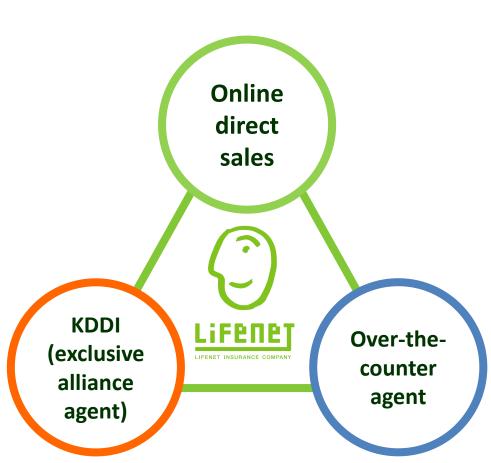


## **Business Strategy**



## Execute on strategy suitable for each

channel



#### **Online direct sales**

- Increase the number of visitors to the website
- Optimize for a mobile-centered lifestyle
- Strengthen and further utilize points of contact with policyholders

#### **KDDI** (exclusive alliance agent)

- Realize solid launch and success over the midto long-term
- Focus on understanding the needs of partner companies and creation of synergy effects with their main business

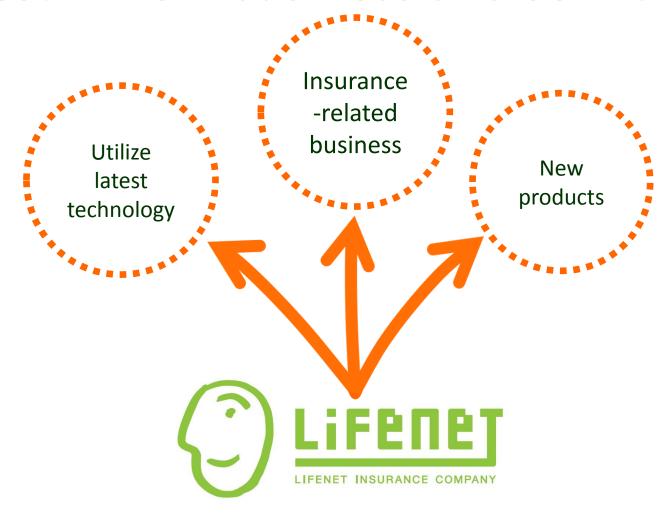
#### **Over-the-counter agent**

- Aiming to grow stably with a sales network expansion
- Develop the market for long-term disability

## **Business Strategy**



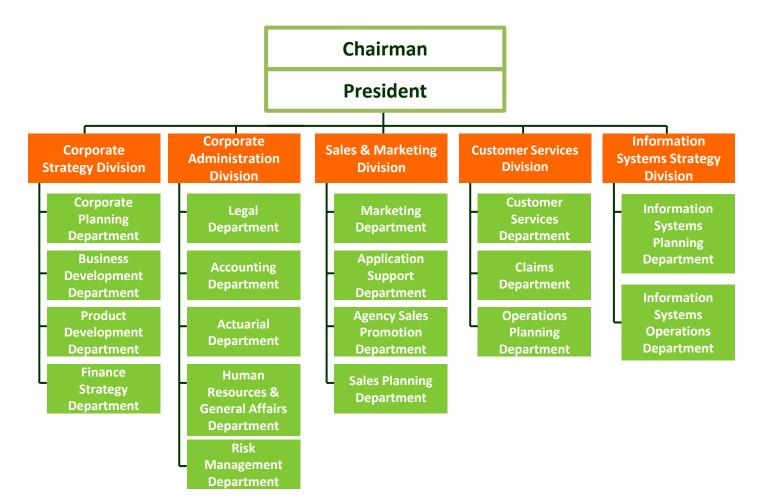
## Invest in new business and services



## **Organization Changes**



■ Into 5 divisional organization prior to new mid-term business plan from January 2016



## **Organization Strategy**



# Toward more organizational management

Change

Challenge

Unity



## **Key Accounting Points**

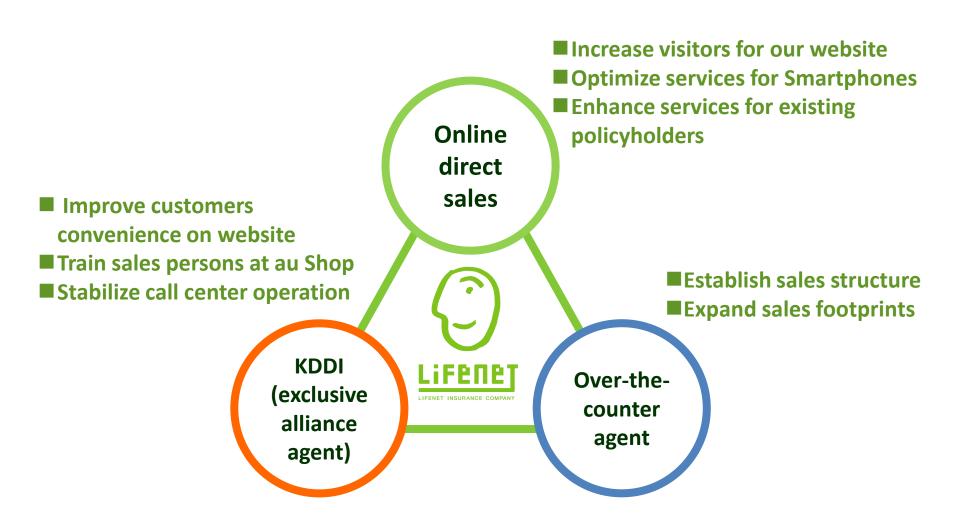


- Completion of amortization of deferred assets under Article 113 of Insurance Business Act (end of FY2017)
- Changed calculation methods of policy reserves from 5-year Zillmer's method into net level premium method (in FY2018 onward)
- Dividend policy to be considered based on difference from standard policy reserve and amount of cumulative loss

## **Focus Areas in FY2016**



## Enhance each channel as pillar



## **New Product**



## Launch of new Long-term Disability product in June



Revised drastically in response to customers requests!

### Main points of Long-term Disability "Hataraku-Hito 2"

Newly added 60 days of initial exclusion period

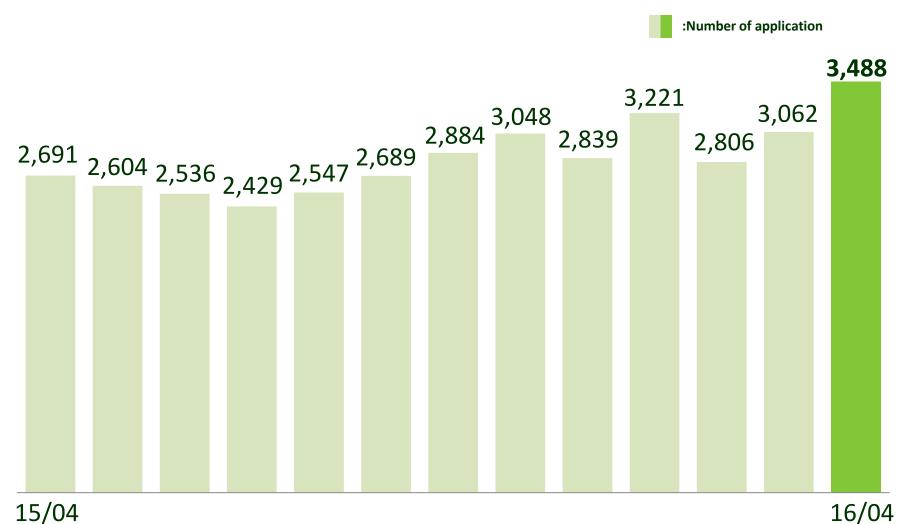
Newly added a range of insurance terms to choose

Newly added "Halftype" for customers who wish to lower their premiums

## **Number of Application (Monthly)**



## "au Life Insurance" boosted



60

## **Business Forecast**



# ■ Aim for JPY 10bn (up 6.5%) in ordinary income

(JPY mn)

	Ordinary income	Ordinary profit <sup>1</sup>
Business forecast FY2016	10,000	Profitability
Results of FY2015	9,387	584

## **LIFENET Manifesto**



#### I. Our Guiding Principles

- (1) We believe that our responsibility to society is to return life insurance to its original state. Life insurance is for the customers, not for the company. In order to achieve this goal, we will only offer products we can recommend with confidence.
- (2) We will be transparent. We will disclose information on our management, products and company as a whole on our website to actively communicate with customers and society.
- (3) We will be fair. We believe that our services will be more benevolent if the employees are free of any and all limitations they may feel in the work environment, and as such, we will not discriminate against education, gender, age, nationality, or familial situations.
- (4) We will adhere to laws protecting personal information and comply with laws, regulations, and other social standards. We pledge to be respectable global citizens, acting fairly and ethically.

#### III. Life Insurance will be Cost-Competitive

- (1) We believe that no one should pay premiums that are more expensive than necessary, and will be innovative and creative in order to develop and maintain the most cost-competitive products possible.
- (2) We will handle every step of the process in providing good products to our customers; from the development of the products to the sales. This allows for us to maintain our cost-competitive prices.
- (3) Our products will be cost-competitive, but the content of the products and our services will not be sacrificed. All communication with customers will be conducted accurately and quickly, including claim processes.
- (4) Life insurance is a very expensive purchase, and life is also very expensive. We want for our customers to spend less on life insurance, and more on enjoying life.

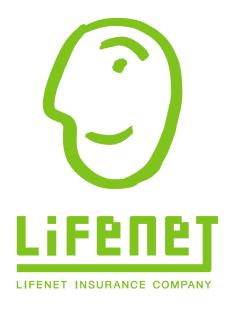
#### I. Life Insurance will be Comprehensive

- (1) Our products will be simple and comprehensible. There will not be complex policies with special provisions.
- (2) Life insurance is a financial product designed to mitigate risk, and we believe the customer should decide what products are necessary for them. As we feel it is critical for customers to be well informed of products and policies, we will make accessible any and all relevant information on our website for customers to make logical and rational decisions. The Customer Contact Center is also available for further clarifications and questions.
- (3) Our website will promote the understanding of not only our company's products, but of life insurance in general.
- (4) We will make life insurance products tangible via clearly written policies and comprehensible terms and conditions.

#### IV. Life Insurance will be Convenient

- (1) We know our customers have very busy lives. That is why our customers can apply for our life insurance policies via the internet, 24 hours a day, 7 days a week.
- (2) Our documents require only a signature. There are no other typical official items required to verify personal identification.
- (3) Our definition of "surgery" is aligned with the national healthcare insurance point table, making the claim process much more convenient and comprehensible.
- (4) We have a proxy claim system, allowing for the third party designated by the claim holder to file a claim. The appointed proxy need simply to make a phone call to our contact center for necessary documents.

This manifesto is not simply as a declaration. This is how we do things. Join us on our journey.



All information on this document that is not historical fact constitutes forward-looking information and is based on assumptions and forecasts available to the company at the time of preparation. The company cannot guarantee the accuracy of these assumptions and forecasts. Earnings projections and other information on this may differ materially from actual performance due to various risks and uncertainties.

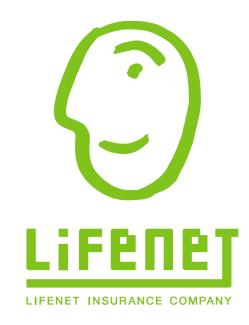
This is a translation of the original Japanese document, prepared and provided solely for readers' convenience. In case of any discrepancy or dispute, the Japanese document prevails.

## http://ir.lifenet-seimei.co.jp/en/

Subscribe to our "IR email service" to receive news releases and website updates via email.



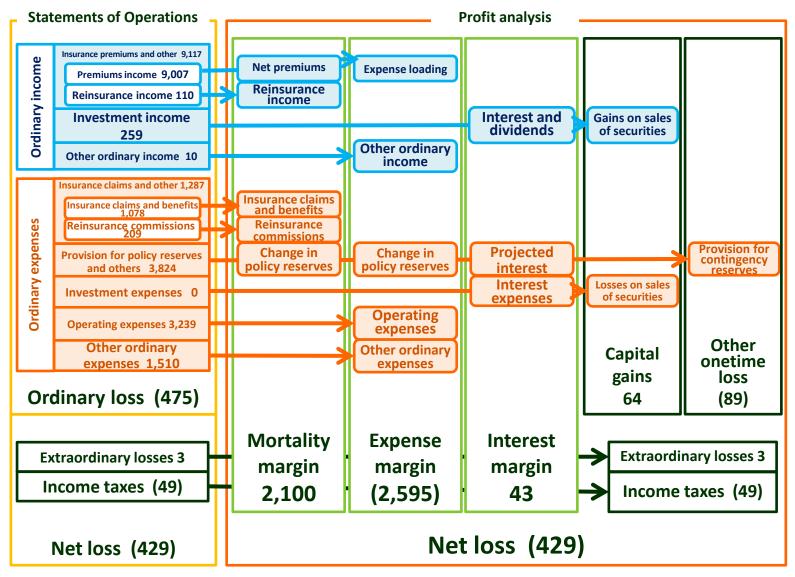
## **Appendix**



## Three Surplus Factors of Fundamental Profit



#### **FY2015**



## **Solvency Margin Ratio Calculation**



As of Mar. 31, 2016

Solvency margin ratio 2,805.5%

Total amount of solvency margin <numerator>
19,301

 $\sqrt{(R_1 + R_8)^2 + (R_2 + R_3 + R_7)^2 + R_4/2}$ 

Total amount of risk/2 < the denominator> 1.375/2

Cash and deposits 734

Monetary claims bought 1,999

Money held in trust 1,035

Securities 23,067

Tangible fixed assets 72

Intangible fixed assets 437

Other assets 2,969

Deferred assets under Article 113 of the Insurance Business Act 2 120 Other liabilities 569

Deferred tax liabilities (excluding those on availablefor-sale securities) 172

Reserves for outstanding claims 357

Policy reserves 13,551

Contingency reserves 1,307

Excess over the fullZillmerized reserve 4,529

Price fluctuation reserves

Deferred tax liabilities on available-for-sale securities 2061

Valuation difference on available-for-sale securities 531 <sup>1</sup>

Capital stock and other assets 12,712

Net assets

15,423

Add liabilities with strong capital characteristics

such as price fluctuation reserves and contingency reserves

Subtract deferred assets under Article 113 of the Insurance Business Act from net assets

Insurance risk R<sub>1</sub> 1,016

Risk of change in mortality rate (calculated based on value of policies in force)

Medical insurance risk R<sub>8</sub> 248

Risk of change in medical incidence rate (hospital admission rate, etc.)

Assumed interest rate risk R<sub>2</sub> 1

Risk that the actual investment return will fall below the expected return used as a basis for calculating policy reserves

[Minimum guarantee risk] R<sub>7</sub> -

Risk related to products, such as variable annuities with minimum guarantees

Asset management risk R<sub>3</sub> 397

[Credit risk] Risk that asset values decline due to deterioration in financial condition of creditees

[Price fluctuation risk]Risk of incurring losses due to decline in market value of stocks and bonds, etc.

Business management risk R<sub>4</sub> 49

3% of the total of the amounts of the other 5 risks (in the Company's case)

<sup>1. 90%</sup> of the valuation difference on available-for-sale securities (pre-tax) (if negative, 100%)

<sup>2.</sup> Items that do not apply to the Company or for which the amount is minimal have been omitted, except for certain bracketed items.