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(Stock Exchange Code 7287) June 7, 2016

#### To Shareholders with Voting Rights:

Hirotoshi Takada President, Representative Director & Chief Executive Officer NIPPON SEIKI CO., LTD. 2-34, Higashizaoh 2-chome, Nagaoka-shi, Niigata

# NOTICE OF THE 71ST ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 71st Annual General Meeting of Shareholders of NIPPON SEIKI CO., LTD. (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing or via the Internet. Please review the attached Reference Documents for the General Meeting of Shareholders and cast your vote in accordance with the Guidance for the Exercise of Voting Rights by 5 p.m. on Monday, June 27, 2016, Japan time.

**1. Date and Time:** Tuesday, June 28, 2016, at 10 a.m. Japan time

**2. Place:** Gymnasium at the headquarters of the Company, located at

2-34, Higashizaoh 2-chome, Nagaoka-shi, Niigata

3. Meeting Agenda:

**Matters to be reported:** 1. The Business Report, Consolidated Financial Statements for the Company's 71st Fiscal Year (April 1, 2015–March 31, 2016) and results of audits by the

71st Fiscal Year (April 1, 2015–March 31, 2016) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated

Financial Statements

2. Non-consolidated Financial Statements for the Company's 71st Fiscal Year

(April 1, 2015–March 31, 2016)

Proposal to be resolved:

**Proposal** Election of Nine (9) Directors

End

- The reception starts at 9 a.m.
- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- If you are unable to attend the meeting, you may exercise your voting rights by a proxy. In such case, the proxy must be another shareholder of the Company who holds voting rights, and that person will be required to submit a document certifying his/her authority to be a proxy.
- Should the Reference Documents for the General Meeting of Shareholders, the Business Report, the Non-consolidated Financial Statements and the Consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website (http://www.nippon-seiki.co.jp/).

### **Guidance for the Exercise of Voting Rights**

#### **Voting by attending the General Meeting of Shareholders**

Date and time of the meeting: Tuesday, June 28, 2016

10 a.m. Japan time (The reception starts at 9 a.m.)

Please present the enclosed Voting Rights Exercise Form at the reception desk.

Please note that those other than shareholders with voting rights of the Company are not allowed to enter the venue, including any proposed proxy who is not a shareholder of the Company or any person accompanying a shareholder.

#### **Voting in writing:**

Voting deadline: To be received no later than 5 p.m., Monday, June 27, 2016

Please indicate your vote for or against the proposal shown on the enclosed Voting Rights Exercise Form, and post it without a stamp.

#### **Voting via the Internet:**

Voting deadline: To be entered no later than 5 p.m., Monday, June 27, 2016

To exercise your voting rights via the Internet, please access the voting website by using the "Voting Rights Exercise Code" and "Temporary Password," which are shown on the Voting Rights Exercise Form, and vote for or against the proposal in accordance with the on-screen instructions.

Voting website address: <a href="http://www.web54.net">http://www.web54.net</a>

It is possible to access the voting website by using a mobile phone with a QR Code\* reader. For details on how to use this function, please refer to the instruction manual for the mobile phone that you use. (Note: "QR Code" is a registered trademark of DENSO WAVE INCORPORATED.)

For guidance on the exercise of voting rights via the Internet, please refer to the following guidelines.

#### **Exercise of voting rights via the Internet**

#### (1) Handling of multiple votes

If you have exercised your voting rights both in writing and via the Internet, the vote exercised via the Internet shall be deemed effective. If you have exercised your voting rights more than once via the Internet or you have exercised your voting rights both via personal computer and smartphone/cell phone, the latest vote shall be deemed effective.

#### (2) Handling of the password and the Voting Rights Exercise Code

- 1) The password is an important piece of information for identification of the voter.
- 2) The password becomes invalidated if it is wrongly entered set number of times. If you would like the reissuance of a password, please follow the necessary procedures in accordance with the on-screen instructions.
- 3) The Voting Rights Exercise Code shown on the Voting Rights Exercise Form is valid only for this general meeting of shareholders.

#### (3) Inquiries about how to operate a computer, etc.

1) If you have any questions on how to operate a computer, a smartphone or a cell phone in relating to the exercise of voting rights on the voting website, please contact the following.

Stock Transfer Agency Web Support at Sumitomo Mitsui Trust Bank, Limited. Toll-free call: 0120-652-031

Services available from 9 a.m. to 9 p.m.

- 2) Any other inquiries should be directed to the following:
  - a. Shareholders who hold accounts with securities firms should contact those firms with which they hold accounts.
  - b. Shareholders who do not hold accounts with securities firms (shareholders who hold special accounts) should contact:

Stock Transfer Agency Services Center at Sumitomo Mitsui Trust Bank, Limited. Toll-free call: 0120-782-031 Services available from 9 a.m. to 5 p.m. except on Saturdays, Sundays and national holidays

**Platform for the Electronic Exercise of Voting Rights (for Institutional Investors)** 

Institutional investors may use the platform for the electronic exercise of voting rights operated by ICJ, Inc., or the "ICJ Platform," for exercising voting rights for this General Meeting of Shareholders.

## **Reference Documents for the General Meeting of Shareholders**

#### **Proposal and References**

Election of Nine (9) Directors **Proposal** 

The terms of office of all nine (9) Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of nine (9) Directors is proposed.

The candidates for Directors are as follows:

	The canalaat	s for Directors are as follows.		
	Name	Dost synamica on acitica a mamousikiliti		er of Relationship
No.	(Date of birth)	Past experience, positions, responsibiliti		_
	(Date of birtil)	and significant concurrent positions	Compa	
			held	the Company
		April 1993 Section Manager of Commercial Airpl	anes Division,	
		Kawasaki Heavy Industries, Ltd.		
		December 1995 Joined the Company		
	Shoji Nagai (September 21, 1949)	June 1996 Director		
		April 1997 Managing Director		
		June 1998 Senior Managing Director		
		June 2001 President & Representative Director		
		June 2013 Chairman & Representative Director (	to present)	
1		[Significant concurrent positions]	426,5	50 See
		<ul> <li>Chairman &amp; Representative Director, NS Advantech Co</li> </ul>	o., Ltd.	Note 1
		electing the candidate for Director]		
		s taken a leading role in the management of the Compar		
	the office of	President & Representative Director in June 2001 a	nd Chairman &	
	Representative	Director in June 2013, thereby accumulating an ex-	tensive range of	
	experience and	knowledge as a corporate manager.		
	It is expected	It is expected that, as a member of the Board of Directors, he will continue to help		
	reinforce the	therefore he has		
	been selected	s a candidate for Director.		
		March 1977 Joined the Company		
		April 2003 Director, UK-NSI Co., Ltd.		
		June 2005 Director		
	Hirotoshi Takada	June 2008 Managing Director		
		April 2011 Senior Managing Director & Represen	tative Director	
		April 2011 Chief of the Headquarters, Business He	eadquarters	
		June 2013 President & Representative Director	_	
		June 2015 President, Representative Director & C	Chief Executive	
		Officer (to present)		
		(August 10, 1953) [Significant concurrent positions] • Chairman and Director, Thai Nippon Seiki Co., Ltd.		
	1953)			
		<ul> <li>Chairman, Shanghai Nissei Display System Co., Ltd.</li> <li>Chairman, Wuhan Nissei Display System Co., Ltd.</li> </ul>		
2	Chairman, Nissei Display Sales and Development Co., Ltd.			Note 2
		<ul> <li>Chairman, Hong Kong Ek Chor Nissei Co., Ltd.</li> <li>Chairman, Dongguan Nissei Electronics Co., Ltd.</li> </ul>		Note 2
		• Chairman, Hong Kong Nippon Seiki Co., Ltd.		
	[Reasons for selecting the candidate for Director]			
	After having engaged in the management of an overseas subsidiary, Hirotoshi Takada			
	has taken a leading role in the management of the Company as he assumed the office of			
	Senior Managing Director & Representative Director in April 2011 and President &			
	Representative Director in June 2013. Aiming for "globalization management," he has			
	taken the leadership of the Nippon Seiki Group in implementing measures to enhance its			
1	corporate value.			
1	It is expected that, as a member of the Board of Directors, he will continue to help			
1	reinforce the Board's decision-making and supervisory functions, and therefore he has			
1		s a candidate for Director.		
-		•		

No.	Name (Date of birth)	]	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held	Relationship of special interests with the Company
3	Makoto Okaw execution of b management. I Managing Off management. By utilizing hi expected to rei	March 1976 Joined the Company June 2006 Director June 2009 Chief of the Headquarters, Sourcing Headquarters June 2010 Managing Director June 2014 Senior Managing Director June 2014 Chief of the Headquarters, Enterprise Planning Headquarters and Sourcing Headquarters April 2015 Chief of the Headquarters, Enterprise Planning Headquarters; and Sourcing Headquarters in charge June 2015 Director and Senior Managing Officer (to present) April 2016 Chief of the Headquarters, Enterprise Management Headquarters (to present)  Electing the candidate for Director] In has an extensive range of experience and achievements through the assinesses in the divisions of sales & marketing, sourcing and business in addition, he assumed the office of Director in June 2006 and Senior cer in June 2015, thereby acquiring deep insight into corporate  Seexperience and knowledge at the Company's Board of Directors, he is inforce the Board's decision-making and supervisory functions, and is been selected as a candidate for Director.		25,150	None
4	Morito Sato hat execution of be management of June 2007 and into corporate By utilizing his expected to rei	usinesses in the di of an overseas subs Senior Managing management. s experience and k inforce the Board'	Headquarters; General Manager, Production Engineering Supervision Dept.; and General Manager, Production Engineering Management Dept.  Managing Director Chief of the Headquarters, Production Engineering Headquarters Managing Officer Senior Managing Officer (to present) Overall Production ("Monozukuri") in charge (Production Headquarters, Production Engineering Headquarters); and Chief of the Headquarters, Production Engineering Headquarters (to present)	I	None

No.	Name (Date of birth)		Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company	Relationship of special interests with
			and significant concurrent positions	held	the Company
5	March 1977 Joined the Company June 2006 Director June 2009 Chief of the Headquarters, Quality Assurance Headquarters  Junichi Suzuki (April 9, 1958) June 2011 Managing Director June 2015 Director and Managing Officer (to present) April 2016 Chief of the Headquarters, Business Headquarters (to present)  [Reasons for selecting the candidate for Director] Junichi Suzuki has an extensive range of experience and achievements through the execution of businesses in the divisions of quality assurance and sales & marketing. In addition, he assumed the office of Director in June 2006 and Managing Officer in June 2015, thereby acquiring deep insight into corporate management.  By utilizing his experience and knowledge at the Company's Board of Directors, he is expected to reinforce the Board's decision-making and supervisory functions, and therefore he has been selected as a candidate for Director.				None
6	Koichi Sato (October 26, 1962)  Newly Appointed  [Reasons for s. Koichi Sato ha of business in addition, he as 2015, thereby By utilizing hi expected to rei	April 1985 April 2006 June 2011 June 2013 June 2013 June 2015 April 2016  electing the canons an extensive rathe engineering sumed the office acquiring deep is experience and inforce the Board	Joined the Company Vice President and Director, NS International Ltd. Director Managing Director Deputy Chief of the Headquarters, Engineering Headquarters; General Manager, Instrument Cluster Design and Engineering Supervision Dept.; and General Manager, Movements and Sensors Engineering Dept. Managing Officer (to present) Deputy Chief of the Headquarters, Engineering Headquarters; General Manager, Instrument Cluster Design and Engineering Supervision Dept.; and in charge of Design Management Engineering Dept. (to present) didate for Director] ange of experience and achievements through the execution division and the management of an overseas subsidiary. In e of Director in June 2011 and Managing Officer in June nsight into corporate management. I knowledge at the Company's Board of Directors, he is d's decision-making and supervisory functions, and as a candidate for Director.	11,150	None

				Number of	Relationship
Nia	Name		Past experience, positions, responsibilities	shares of the	of special
No.	(Date of birth)		and significant concurrent positions	Company	interests with
				held	the Company
		April 1984	Joined the Company		, ,
	Yuji Hirata	April 2002	Senior Manager, Production Development Dept.,		
	(October 23,	1	Production Headquarters		
	1961)	June 2009	Operating Officer		
	-,,	April 2011	President, Shanghai Nissei Display System Co., Ltd. (to		
	Newly		present)		
	Appointed	June 2013	Director		
		June 2015	Senior Operating Officer (to present)		C.
7	[Reasons for s	ons for selecting the candidate for Director]		5,000	See
	Yuii Hirata ha	s an extensive ran	ge of experience and achievements through the		Note 3
			luction engineering division and the management of an		
			he assumed the office of Director in June 2013 and		
			2015, thereby acquiring deep insight into corporate		
	management.				
	By utilizing h	is experience and	knowledge at the Company's Board of Directors, he is		
	expected to 1	expected to reinforce the Board's decision-making and supervisory functions, and			
	therefore he has been selected as a candidate for Director.				
		September 1972	Joined Mobile Oil Co., Ltd.		
		November 1973	Joined Mitsubishi Petrochemical Co., Ltd.		
		April 1986	Joined Arisawa Mfg. Co., Ltd.		
		July 1987	Director, Arisawa Mfg. Co., Ltd.		
		June 1995	Representative Director, Arisawa Mfg. Co., Ltd.		
	Sanji Arisawa	June 2003	CEO, Arisawa Mfg. Co., Ltd. (to present)		
	(July 7, 1942)	December 2010	Representative Director and President, Protec		
			International Holdings Co., Ltd. (to present)		
	Outside	December 2010	Director and Chairman, Protec Arisawa Europe, S.A. (to		
	Director		present)		
		June 2014	Representative Director and Chairman, Arisawa Mfg. Co.,	,	
	Independent		Ltd. (to present)		
	Director	June 2015 Director of the Company (to present)			
		[Significant concurrent positions]			3.7
8		• Representative Director, Chairman and CEO, Arisawa Mfg. Co., Ltd.			None
		• Representative			
		Ltd.			
	Director and Chairman, Protec Arisawa Europe, S.A.				
	[Reasons for selecting the candidate for Outside Director]				
	Sanji Arisawa is currently an Outside Director of the Company, and his period of service				
	will be one (1) year at the conclusion of this Annual General Meeting of Shareholders.				
	His appropriate advice, suggestions and decision-making have been effectively reflected in				
	the management of the Company from an objective and neutral viewpoint.				
	Sanji Arisawa has long served as CEO and Representative Director and Chairman of				
	Arisawa Mfg. Co., Ltd. Based on the considerable experience and broad knowledge he has accumulated as a corporate manager of overseas businesses, we expect him to continue to				
	supervise the management of the Company, while providing advice and suggestions on				
	overall management issues, thereby reinforcing the corporate governance of the Company.				
	For these reasons, he has been selected as a candidate for Outside Director.				
L	1 01 01000 1000	<b>⅃</b>	1		

No.		Tust emperience, positions, responsionities and significant concurrent		Relationship	
	Name		shares of the	^	
110.	(Date of birth)		positions	1 2	interests with
				held	the Company
		August 1995	Instructor, Faculty of Economics, Niigata University		
		March 1996	Ph.D. in Business Administration & Management,		
			Graduate School of International Politics, Economics and		
			Communication, Aoyama Gakuin University		
	Takashi	April 1997	Assistant Professor, Faculty of Economics, Niigata		
	Sakikawa		University		
	(May 22, 1965)	September 2001	Visiting Scholar, UCLA Anderson School of Management		
		April 2006	Associate Professor in Management of Technology,		
	Outside		Graduate School for Management of Technology, Niigata		
	Director		University		
		November 2011	Professor in Management of Technology, Graduate School		
	Independent		for Management of Technology, Niigata University (to		
	Director		present)		
9		June 2015	Director of the Company (to present)	0	None
		[Significant concurrent positions]			TVOILE
		<ul> <li>Professor in Man</li> </ul>			
		of Technology,			
	[Reasons for selecting the candidate for Outside Director]				
	Takashi Sakikawa is currently an Outside Director of the Company, and his period of				
	service will be one (1) year at the conclusion of this Annual General Meeting of				
	Shareholders.				
	His appropriate advice, suggestions and decision-making have been effectively reflected				
	in the management of the Company from an objective and neutral viewpoint.				
	Takashi Sakikawa has studied international business management for many years,				
	accumulating significant knowledge and experience as an expert in organizations and				
	business management. For these reasons, he is expected to be able to adequately perform				
	the duties as an Outside Director. In the expectation that he will continue to supervise the				
	management of the Company, we have selected him as a candidate for Outside Director.				

#### (Notes)

- Candidate for Director, Shoji Nagai concurrently serves as Chairman & Representative Director, NS Advantech
  Co., Ltd., with which the Company has business relationships, including the sales and purchases of products and
  parts and the borrowing of funds therefrom.
- 2. Candidate for Director, Hirotoshi Takada, has the following special interests with the Company.
  - a. He concurrently serves as Chairman and Director of Thai Nippon Seiki Co., Ltd., with which the Company has business relationships, including the sales and purchases of products and parts.
  - b. He concurrently serves as Chairman of Shanghai Nissei Display System Co., Ltd., with which the Company has business relationships, including the sales and purchases of products and parts.
  - c. He concurrently serves as Chairman of Wuhan Nissei Display System Co., Ltd., with which the Company has business relationships, including the sales of products, and the Company provides loans thereto.
  - d. He concurrently serves as Chairman of Nissei Display Sales and Development Co., Ltd., with which the Company has business relationships, including the sales of products.
  - e. He concurrently serves as Chairman of Hong Kong Ek Chor Nissei Co., Ltd.
  - f. He concurrently serves as Chairman of Dongguan Nissei Electronics Co., Ltd., with which the Company has business relationships, including the sales of products. The Company also provides said company with loans and debt guarantees.
  - g. He concurrently serves as Chairman of Hong Kong Nippon Seiki Co., Ltd., with which the Company has business relationships, including the sales and purchases of products and parts.
- 3. Candidate for Director, Yuji Hirata concurrently serves as President of Shanghai Nissei Display System Co., Ltd., with which the Company has business relationships, including the sales and purchases of products and parts.
- 4. Candidates for Director, Sanji Arisawa and Takashi Sakikawa have no special interests with the Company.
- 5. Candidates for Director, Sanji Arisawa and Takashi Sakikawa are nominated for Outside Director, and have been notified with the Tokyo Stock Exchange as Independent Directors as set forth by said Exchange.

The Company has agreements with Candidates for Outside Director, Sanji Arisawa and Takashi Sakikawa to limit the liability for damages as prescribed in Article 423, Paragraph 1, of the Companies Act. The maximum amount of liability pursuant to the agreement is the minimum amount of liability stipulated in Article 425, Paragraph 1, of said Act. If the election of the above two candidates is approved, the Company will continue said agreement with each of them.