#### [Notes of caution]

This document is an English translation of the Japanese original. In the event of any differences or inconsistencies between the Japanese and English versions, the Japanese language version shall take precedence.

Securities Code Number: 2206

June 6, 2016

Katsuhisa Ezaki President & CEO Ezaki Glico Co., Ltd. 6-5, Utajima, 4-chome, Nishiyodogawa-ku, Osaka

## Notice of the 111<sup>th</sup> Annual Shareholders Meeting

#### To Our Shareholders:

You are cordially invited to attend the 111<sup>th</sup> Annual Shareholders Meeting of Ezaki Glico Co., Ltd. (hereinafter referred to as the "Company"), which will be held as indicated below.

If you are unable to attend the meeting, you may exercise your voting rights by mail or via the Internet, etc. Please exercise your voting rights after reviewing the attached Reference Documents for the Shareholders Meeting.

1. Date/Time: June 29, 2016 (Wednesday) at 10:00 a.m.

2. Place: The Symphony Hall

3-3, Oyodo-Minami, 2-chome, Kita-ku, Osaka

#### 3. Agenda of the Meeting:

#### **Matters to be Reported:**

- The business report, the consolidated financial statements for the 111<sup>th</sup> fiscal year (from April 1, 2015 to March 31, 2016) and the audit reports of the Accounting Auditors and the Audit & Supervisory Board regarding the consolidated financial statements for the 111<sup>th</sup> fiscal year
- 2. The non-consolidated financial statements for the 111<sup>th</sup> fiscal year (from April 1, 2015 to March 31, 2016)

#### Matters to be Resolved:

First proposal: Election of Seven (7) Directors

Second proposal: Election of One (1) Audit & Supervisory Board Member

### 4. Handling the exercising of voting rights:

- (1) If you exercise your voting rights both by mail and via the Internet, etc., we will treat only the vote submitted via the Internet, etc. as valid.
- (2) If you exercise your voting rights more than once via the Internet, etc., we will treat only the most recent vote as valid.
- If you attend the meeting in person, please submit the enclosed Voting Rights Exercise Form at the reception desk at the venue.
- Any change or correction henceforth made with respect to the Reference Documents for the Shareholders Meeting or any of the Business Report, the Non-consolidated Financial Statements or the Consolidated Financial Statements will be posted on the Company's website at http://www.glico.com/jp.
- On the day of the Annual Shareholders Meeting, officers and staff of the Company will be dressed "cool-biz" style. We invite all shareholders to dress casually.
- Please kindly note each shareholder present will receive one gift after the closing of the meeting regardless of how many voting rights he/she holds.

# Reference Documents for the Shareholders Meeting

### First proposal: Election of Seven (7) Directors

Term of office for all seven (7) of Directors will expire at the conclusion of this Annual Shareholders Meeting. Accordingly, we request the approval for the election of seven (7) Directors.

The candidates for Directors are as follows:

No.	Name (Date of birth)	Career summary, positions and areas of responsibility in the Company, and significant concurrent positions outside the Company		Number of shares of the Company held
1	Katsuhisa Ezaki (Aug. 27, 1941)	Jun. 1966 Nov. 1972 Nov. 1973	Joined the Company Director and Head of Corporate Secretariat Vice President and Representative Director	253,824 shares
		Jun. 1982	President and Representative Director (to present)	
		[Reason for nomination as a candidate for Director]  Since his appointment as President and Representative Director in June 1982, Mr. Katsuhisa Ezaki has promoted the business expansion, globalization, and structural reform of the Glico Group. He has also formulated the 2020 Glico long-term plan and is striving to strengthen and expand the Company's business. Having judged that he will continue to carry out the Company's management philosophy and execute its business strategy, the Company proposes his re-election as Director.		
		Apr. 2004	Joined the Company	
	Etsuro Ezaki (Oct. 31, 1972)	Jun. 2008	Director, Executive Officer, General Manager of Communication Division, and Deputy General Manager of General Headquarters for Business	
		Oct. 2009	Director, Executive Officer, General Manager of Communication Division, Deputy General Manager of General Headquarters for Business, and Manager of Marketing Department	
		Apr. 2010	Director, Managing Executive Officer, General Manager of Communication Division, Deputy General Manager of General Headquarters for Business, and Manager of Marketing Department	16,415 shares
		Jan. 2012	Director, Managing Executive Officer, General Manager of Marketing Division, and Manager of Marketing Department	
2		Apr. 2012	Director, Senior Executive Officer, General Manager of Marketing Division, Manager of Marketing Department, and person in charge of public relations	
		Apr. 2013	Director, Senior Executive Officer, General Manager of Marketing Division, and person in charge of public relations	
		Jun. 2014	Director, Senior Executive Officer, General Manager of Marketing Division, person in charge of public relations and information system (to present)	
		[Reason for r	nomination as a candidate for Director]	
		duties, and he appointment subsidiary. H	the Company, Mr. Etsuro Ezaki has been involved in advertising an as continued to accumulate experience in a wide range of fields ever as Director in June 2008, serving as president of the Company's infere currently has overall responsibility for the Marketing Division, as ficer. Having judged that he will continue to carry out the Company and execute its business strategy, the Company proposes his re-election.	n after his ormation systems Director, Senior 's management

No.	Name (Date of birth)	Career sun	Number of shares of the Company held	
	Takashi Kuriki (Nov. 13, 1957)	Mar. 1981	Joined the Company	
		Jun. 2006	Director and Chief of Biochemical Research Laboratory	
		Jan. 2007	Director, General Manager of Research Division, Chief of Biochemical Research Laboratory, and Manager of New Material Sales Group	
		Jun. 2008	Director, Managing Executive Officer, General Manager of Research Division, Chief of Biochemical Research Laboratory, and Manager of New Material Sales Group	
		Oct. 2009	Director, Managing Executive Officer, General Manager of Research Division, and Chief of Institute of Health Sciences	4,913 shares
3		Apr. 2011	Director, Managing Executive Officer, General Manager of Research Division, Chief of Institute of Health Sciences, and Manager of New Material Sales Group	
		Apr. 2012	Director, Managing Executive Officer, Head of Research Headquarters for Research Division, and Chief of Institute of Health Sciences	
		Jul. 2015	Director, Managing Executive Officer, Head of Research Headquarters, and Chief of Institute of Health Sciences (to present)	
		[Reason for a	nomination as a candidate for Director]	
		continued to Having judge	the Company, Mr. Takashi Kuriki has been involved in research dumanage the Research Headquarters even after his appointment as D ed that he will continue to carry out the Company's management phiusiness strategy, the Company proposes his re-election as Director.	irector in June 2006.
		Apr. 1977	Joined NEC Corporation	
	[Newly elected] Akira Onuki (July 17, 1954)	Apr. 2006	Executive Officer of NEC Leasing, Ltd. (currently NEC Capital Solutions Limited)	
		Jun. 2013	Audit & Supervisory Board Member of NEC BIGLOBE Ltd. (currently BIGLOBE Inc.)	0 shares
4		Jul. 2015	Joined the Company, Full-time Adviser	
		Apr. 2016	Executive Officer (to present)	
		[Reason for nomination as a candidate for Director]		
		Officer and A electrical ma out the Comp	nuki has a wealth of experience and wide-ranging knowledge gained Audit & Supervisory Board Member of companies outside the food i chinery and information and communications sectors. Having judge pany's management philosophy and execute its business strategy, the election as Director.	ndustry, in the d that he will carry

No.	Name (Date of birth)	Career summary, positions and areas of responsibility in the C significant concurrent positions outside the Compar		
5	[Reelected] [Outside] [Independent Director] Tetsuo Masuda (Oct. 29, 1945)  Rate of attendance at meetings of the Board of Directors in FY2015:	Apr. 1970 Registered in the Osaka Bar Association  Apr. 1992 Vice President of the Osaka Bar Association  Apr. 2004 Executive Governor of Japan Federation of Bar Apr. 2005 President of the Osaka Bar Association, Vice Pro Japan Federation of Bar Associations  Jan. 2007 Representative Partner of Nakanoshima Chuo Lapresent)  Apr. 2007 Director of Kinki Federation of Bar Associations the Japan Federation of Bar Associations  Jul. 2007 Independent Committee Member of the Compan Jun. 2008 Director (to present)  Significant Concurrent Positions  Representative Partner of Nakanoshima Chuo Law Office	esident of the aw Office (to s, Governor of  0 shares	
	80.0%	- Outside Auditor of Yanmar Co., Ltd. <reason a="" as="" candidate="" director="" for="" nomination="" outside="">  Mr. Tetsuo Masuda will, in the Company's judgment, further enhance the functions of the Board of Directors by providing advice on the Company's management as a legal expert, based on his wide-ranging knowledge and experience as a lawyer. Accordingly, the Company proposes his re-election as Outside Director.</reason>		
6	[Reelected] [Outside] [Independent Director]  Takatoshi Kato (May 23, 1941)  Rate of attendance at meetings of the Board of Directors in FY2015: 100%	Apr. 1964 Joined the Ministry of Finance Jul. 1993 Director-General of the International Finance Bu Jun. 1995 Vice Minister of Finance for International Affair Jul. 1997 Special Adviser to the Minister of Finance Sep. 1998 Visiting Professor of Princeton University, U.S.A. Aug. 1999 Adviser to The Bank of Tokyo-Mitsubishi, Ltd. of Waseda University Aug. 2000 Adviser of The Bank of Tokyo-Mitsubishi, Ltd., Professor of Waseda University, and Visiting Professor of Wased	A.  (currently The ing Professor  Visiting ofessor of  Monetary Fund	
		<reason a="" as="" candidate="" director="" for="" nomination="" outside=""> Mr. Takatoshi Kato will, in the Company's judgment, further enhance the functions of the Board of Directors by providing advice on the Company's overall management from an independent standpoint, based on his abundant experience and insight as an expert in the financial sector. Accordingly, the Company proposes his re-election as Outside Director.</reason>		

No.	Name (Date of birth)		Number of shares of the Company held	
No. 7		Apr. 1983 Nov. 1988 Jan. 1993 Jul. 1997 Jun. 2000 Jul. 2000 Aug. 2004 Jun. 2015 [Significant Content of the con	mary, positions and areas of responsibility in the Company, and significant concurrent positions outside the Company  Joined Nippon Life Insurance Company  Joined McKinsey & Company  Partner of McKinsey & Company  Adviser of McKinsey & Company  Established Mediva Inc.  CEO (to present)  Established Seinan Mediva Co., Ltd. (currently Seeds 1 Co., Ltd.)  CEO (to present)  Established Platanus Medical Corp.  COO (to present)  Director of the Company (to present)	shares of the
		- Outside Dire - External Dire <reason ba<="" by="" directors="" for="" kanoko="" ms.="" outside="" part="" range="" standpoint,="" td=""><td>ds 1 Co., Ltd.  ector of Santen Pharmaceutical Co., Ltd.  ector of Suruga Bank Ltd.  ector of Shiseido Company, Limited  nomination as a candidate for Outside Director&gt;  Dishi will, in the Company's judgment, further enhance the function providing advice on the Company's overall management from an in used on her abundant experience and track record of business manage we knowledge and insight. Accordingly, the Company proposes her</td><td colspan="2">Director&gt; t, further enhance the functions of the Board of verall management from an independent rack record of business management, etc. as well</td></reason>	ds 1 Co., Ltd.  ector of Santen Pharmaceutical Co., Ltd.  ector of Suruga Bank Ltd.  ector of Shiseido Company, Limited  nomination as a candidate for Outside Director>  Dishi will, in the Company's judgment, further enhance the function providing advice on the Company's overall management from an in used on her abundant experience and track record of business manage we knowledge and insight. Accordingly, the Company proposes her	Director> t, further enhance the functions of the Board of verall management from an independent rack record of business management, etc. as well

Notes: 1. There are no special interests between the candidates for Directors and the Company.

- 2. Mr. Tetsuo Masuda is currently an Outside Director of the Company. As of the close of this Annual Shareholders Meeting, the time for which Mr. Tetsuo Masuda has served as an Outside Director will be eight (8) years since he assumed his office. The Company has notified the financial instruments exchanges of Mr. Tetsuo Masuda's status as an Independent Director as stipulated by those exchanges.
- 3. Mr. Takatoshi Kato is currently an Outside Director of the Company. As of the close of this Annual Shareholders Meeting, the time for which Mr. Takatoshi Kato has served as an Outside Director will be six (6) years since he assumed his office. The Company has notified the financial instruments exchanges of Mr. Takatoshi Kato's status as an Independent Director as stipulated by those exchanges.
- 4. Ms. Kanoko Oishi is currently an Outside Director of the Company. As of the close of this Annual Shareholders Meeting, the time for which Ms. Kanoko Oishi has served as an Outside Director will be one (1) year since she assumed her office. The Company has notified the financial instruments exchanges of Ms. Kanoko Oishi's status as an Independent Director as stipulated by those exchanges.
- 5. The Company has concluded agreements for limitation of liability with Mr. Tetsuo Masuda, Mr. Takatoshi Kato and Ms. Kanoko Oishi that limit their liability for damages to the maximum amount prescribed in laws and regulations. If their reelections are approved, the Company will continue the said agreements.

#### Second proposal: Election of one (1) Audit & Supervisory Board Member

The term of office of Audit & Supervisory Board Member, Mr. Matao Miyamoto, will expire at the conclusion of this Annual Shareholders Meeting. Accordingly, we request the approval for the election of one (1) Audit & Supervisory Board Member.

We have obtained the consent of the Audit & Supervisory Board in connection with this proposal.

The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Career summary, positions in the Company, and significant concurrent positions outside the Company			Number of shares of the Company held
	Apr.	1988	Professor of School of Economics, Osaka University	
[D1 / . 1]	Jun.	1988	Visiting Professor of University of London	
[Reelected] [Outside]	Jul.	1993	Head of Graduate School of Economics, Osaka University and Dean of School of Economics, Osaka University	
[Independent Audit &	Oct.	2005	Member of Science Council of Japan	
Supervisory Board Member]	Apr.	2006	Professor Emeritus of Osaka University (to present)	0 shares
Matao Miyamoto (November 4, 1943)	Apr.	2006	Professor of Institute of Business and Accounting, Professional Graduate School, Kwansei Gakuin University	
Rate of attendance at	Apr.	2007	Visiting Professor of The Open University of Japan (to present)	
meetings of the Board of Directors: 100%	Apr.	2012	Visiting Professor of Kwansei Gakuin University (to present)	
Rate of attendance at	Jun.	2012	Audit & Supervisory Board Member of the Company (to present)	
meetings of the Audit & Supervisory Board in FY2015: 100%	<reason &="" a="" as="" audit="" board="" candidate="" for="" member="" nomination="" outside="" supervisory=""> Mr. Matao Miyamoto has considerable knowledge of corporate finance, etc. from his expert standpoint as a university professor, so the Company has judged that he can further enhance its audit system functions and therefore proposes his re-election as Outside Audit &amp; Supervisory Board Member.</reason>			

Notes: 1. There is no special interest between Mr. Matao Miyamoto and the Company.

- 2. Mr. Matao Miyamoto is currently an Outside Audit & Supervisory Board Member of the Company. The time for which Mr. Matao Miyamoto has served as an Outside Audit & Supervisory Board Member will be four (4) years as of the close of this Annual Shareholders Meeting since he assumed his office. The Company has notified Mr. Matao Miyamoto as an Independent Audit & Supervisory Board Member stipulated by the financial instruments exchanges.
- 3. The Company has concluded an agreement for limitation of liability with Mr. Matao Miyamoto that limits his liability for damages to the maximum amount prescribed in laws and regulations. If his reelection is approved, the Company will continue the said agreement.