Securities Code Number: 4208

# **UBE INDUSTRIES, LTD.**

# Notice of the 110th Ordinary General Meeting of Shareholders

This document is an abridged translation of the Japanese original. It is for reference purposes for shareholders living outside Japan, and does not constitute a formal translation of the original notice. Certain information, including the Company's business report and account documents, both consolidated basis and non-consolidated basis, has been intentionally omitted from the translation.

June 7, 2016

#### Dear Shareholder:

You are cordially invited to attend the 110th Ordinary General Meeting of Shareholders of Ube Industries, Ltd., to be held in <u>the conference room</u>, <u>3rd floor</u>, <u>Ube Kosan Building</u>, 8-1, Aioicho, Ube City, Japan on June 29, 2016 at 10 o'clock in the morning.

If you do not expect to attend the meeting, we request that you review the accompanying reference documents at the 110th General Meeting of Shareholders and exercise your voting right by way of the enclosed Voting Card or electric methods such as internet, with reference to Voting Information as described below.

Sincerely,

Yuzuru Yamamoto President and Representative Director Ube Industries, Ltd. 1978-96, O-Aza Kogushi, Ube-shi, Yamaguchi-ken 755-8633, Japan

#### Notes:

- (1) If attending the meeting in person, please remember to bring the Voting Card enclosed with these materials and hand it to a receptionist. The reception for the meeting starts at 9:00 a.m.
- (2) Any revisions to the reference documents for the Ordinary General Meeting of Shareholders, Annual Reports, Consolidated Account Documents, and Non–Consolidated Account Documents shall be posted on the Conpany's website at <a href="http://www.ube.co.jp">http://www.ube.co.jp</a> (Japanese) and <a href="http://www.ube.ind.co.jp/english/index.htm">http://www.ube.ind.co.jp/english/index.htm</a> (English).

#### **Notes:**

**1. DATE and TIME** 10:00 a.m. Wednesday June 29, 2016

**2. PLACE** The conference room, 3rd floor, Ube Kosan Building

8-1, Aioicho, Ube City, Japan

### 3. OBJECTIVES OF THE MEETING:

### MATTERS TO BE REPORTED:

- 1. Reports on the Annual Reports, and the Consolidated Account Documents for 110th fiscal year (from April 1, 2015 to March 31, 2016) as well as the Audit Reports on Consolidated Account Documents by Independent Auditors and the Board of Auditors
- 2. Reports on the Non–Consolidated Account Documents for 110th fiscal year (from April 1, 2015 to March 31, 2016)

### **PROPOSALS:**

Proposal 1: Disposition of Retained Earning

Proposal 2: Amendment of a part of the Articles of Incorporation

Proposal 3: Election of eight Directors

Proposal 4: Election of one Auditor

Proposal 5: Election of one alternate outside Auditor

Proposal 6: Revisions to the amount and details of the stock option compensation, etc. for Directors

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### Notes for disclosure of Company's information through internet:

The following items are not contained within the documentation accompanying this Notice of the 110th Ordinary General Meeting of Shareholders. In accordance with relevant laws and regulations and with Article 16 of the Company's Articles of Incorporation, this information has been published separately on the Company's website at http://www.ube-ind.co.jp/glish/index.htm (English).

- ① Consolidated Statements of Changes in Net Asset and Notes to Consolidated Account Documents
- ② Non-Consolidated Statements of Changes in Net Asset and Notes to Non-Consolidated Account Documents

The Consolidated Account Documents and Non–Consolidated Account Documents audited by Auditors and Independent Auditors are contained in the attached documents of this Notice of the 110th Ordinary General Meeting of Shareholders, and Notes to Consolidated Account Documents and Notes to Non–Consolidated Account Documents published on the Company's website at <a href="http://www.ube-ind.co.jp/english/index.htm">http://www.ube-ind.co.jp/english/index.htm</a> (English).

# Notes for notice of Resolution of General Meeting of Shareholders:

Please be advised that a written notice of the resolutions at General Meeting of Shareholders will no longer be send to shareholders for resource-saving, instead, it will be posted on the Company's website above after the meeting.

End of document

# **Voting Information**

### 1. Voting by Mail

If you exercise your voting right by mail, please indicate your approval or disapproval of each of the proposals in the space provided on the enclosed Voting Card, affix your signature or registered seal, and return the Voting Card to the Company for its receipt by 5:30 p.m., Tuesday June 28, 2016 (Japan Time).

### 2. Voting by Internet

If you exercise your voting right by internet, please follow the notes below.

If you attend the meeting in person, you do not need to use any of mailing or internet voting.

#### Notes

### (1) Voting Web Site

Voting web site designated by the Company: http://www.evote.jp/

- (i) You may only exercise your voting right by internet by accessing to our designating voting web site (<a href="http://www.evote.jp/">http://www.evote.jp/</a>) from a personal computer, smartphone or cell phone (i mode, EZweb, Yahoo! Keitai)\* (Please be noted that the service is suspended from 2 a.m. to 5 a.m.).
  - \* "i mode", "EZweb", "Yahoo" is a registered or unregistered trade mark of NTT DOCOMO,INC., KDDI CORPORATION, Yahoo! Inc., respectively.
- (ii) Voting from personal computer or smartphone may not be made depending on your internet using environment such as firewall in access to internet, anti-virus software, proxy server.
- (iii) Voting from cell phone shall be made through the service of i mode, EZweb or Yahoo! Keitai. For security purpose, the service is not usable by the cell phone which may not send coded information (SSL) or call phone information.
- (iv) Voting by internet will be accepted by 5:30 p.m., Tuesday June 28, 2016 (Japan Time), but we recommend that you vote earlier so that you may consult with the Help Desk in case of any problem.

### (2) Way of Voting

- (i) Please use your log-in ID and provisional password printed on your Voting card in the Voting Web Site (<a href="http://www.evote.jp/">http://www.evote.jp/</a>) and indicate your approval or disapproval of each proposal in accordance with the guidance on the web.
- (ii) In order to prevent any unauthorized access by a non-shareholder ("disguise" or "spoofing") or unauthorized alteration of your voting, you will be required to change your provisional password.
- You will be received a new log-in ID and provisional password at each time of the Notice of the general meeting of shareholders.

### (3) Voting Right Exercised in Plural Times

- (i) Please be noted in case that a voting right is exercised in both by mail and internet, only internet voting is treated as effective voting.
- (ii) In case that a voting right is exercised by internet more than one time, last voting is treated as effective voting. Also in case of exercising of a voting right from both personal computer or smartphone and cell phone, last voting is treated as effective.

# (4) Cost of Access to Voting Web Site

Any cost incurred in accessing to voting web site (such as internet access charge and phone charge) shall be borne and paid by shareholders. Packet communication charge and other charge incurred to use of a cell phone shall also be borne and paid by shareholders.

### CONTACT ON SYSTEM INFORMATION

Help Desk : Security Agency, Mitsubishi UFJ Trust & Banking Corporation Tel 0120-173-027 (9:00 – 21:00, toll free) (Japan Time)

# Reference Documents for Ordinary General Meeting of Shareholders

Proposals and Related Matters:

# **Proposal 1: Disposition of Retained Earning**

The Company proposed to distribute the year-end dividend for this fiscal year as stated below, carefully considering our business performance for this fiscal year and future business development in a comprehensive manner.

- (1) Type of Dividend: Cash
- (2) Appropriation of Dividends to Shareholders and Total Amount of Dividend:

¥5 per common share

Total amount ¥5,300,451,625

(3) Effective Date of the Distribution of the Year-End Dividend: June 30, 2016 (Thursday)

## Proposal 2: Amendment of a part of the Articles of Incorporation.

### 1) Reasons for amendment

Since 2001, the Company has promoted management efficiency, speedy decision-making, strengthening of transparency and supervision function in the Company's management, through the installation of the Executive Officers system, which the Board of Directors make a decision concerning important matters in the Company's management and exercise supervision of execution of operation, while Executive Officers execute the business operation of the Company

According to the establishment of the Executive Officer system in the Company's management, the Company proposes the following amendments to the Articles of Incorporation for the purpose of the establishment of new Article, deletion, modification of Articles, and adjustments of number of Articles, regarding the Article of Chairperson of the Ordinary General Meeting of Shareholders, Directors and Executive Officers, and other related Articles so as to clarify in the in Article of Incorporation that the position of President, chief executive for execution of the Company's business, is a duty position based on Executive Officers system.

### 2) Contents of the amendment

Proposed amendments are set out below:

	(Amendments shown by underlines)		
(Present Articles)	(Proposed Amendments)		
Article 15. (Person Entitled to Convene Meetings	Article 15. (Chairperson of the Meeting)		
and Chairman)	The President of this Company shall preside		
The Director-President of this Company	over the General Meeting of Shareholders. In a		
shall convene and preside over the General	case where the President is unable to so preside,		
Meeting of Shareholders. In a case where the	one of the other Directors shall act as the		
President is unable to so preside, one of the other	Chairman in the order fixed in advance by the		
Directors shall act as the Chairman in the order	Board of Directors.		
fixed in advance by the Board of Directors.			
Article 16 to 18 (Omitted)	Article 16 to 18 (Same as the present )		
CHAPTER IV Directors and Board of	CHAPTER IV Directors, Board of		
<u>Directors</u>	Directors and		
	Executive Officers		
Article 19 to 21 (Omitted)	Article 19 to 21 (Same as the present)		
Article 22. (Name of Offices of Director)	Article 22. (Name of Offices of Director)		
By a resolution of the Board of Directors,	By a resolution of the Board of Directors,		
one Chairman of the Board, one Vice Chairman	one Chairman of the Board, one Vice Chairman		
of the Board, one President, several number of	of the Board, and one President may be		
Vice Presidents, Senior Managing Directors and	appointed.		
Managing Directors may be appointed.			
Article 23 to 25 (Omitted)	Article 23 to 25 (Same as the present )		
	Article <u>26.</u> ( <u>Executive Officers</u> )		
(New Articles)	By a resolution of the Board of Directors,		
	Executive Officers may be appointed to execute		
	the operations of this Company. Executive		
	Officer can concurrently serve as Director.		
	By a resolution of the Board of Directors, one		
	President, several number of Vice Presidents,		
	Senior Managing Executive Officers and		
	Managing Executive Officers may be appointed.		
Article <u>26</u> to <u>37</u> (Omitted)	Article $\underline{27}$ to $\underline{38}$ (Same as the present)		

# **Proposal 3: Election of eight Directors.**

The term of office of all seven Directors will expire at the close of this Ordinary General Meeting of Shareholders in accordance with Article 20 of the Article of Incorporation,. Accordingly, shareholders are requested to elect eight (8) Directors, increased by one.

The candidates for Director positions are as follows:

Candidate No.	Name (Date of Birth)	Summ	ary of career, Title, and Area(s) of Responsibility		
	Michio Takeshita	Apr. 1973	Joined the Company		
	(Dec. 16, 1950)	Jun. 2001	Executive Officer		
		Apr.2005	Executive Officer, General Manager of Energy &		
	<to be<="" th=""><th></th><th>Environment Div. and Procurement &amp; Logistics Div.</th></to>		Environment Div. and Procurement & Logistics Div.		
	re-elected>	Jun. 2005	Managing Executive Officer, General Manager of Energy & Environment Div. and Procurement & Logistics Div.		
		June 2008	Director		
		Apr. 2009	Senior Managing Executive Officer, Group CFO, and General Manager of Corporate Planning & Administration Office, with responsibility for UBE Group Shared Service Center		
		Apr. 2010	President & Representative Director, President &		
		71pi. 2010	Executive Officer, and Group CEO		
		Apr. 2015	Chairman of the Board of Directors & Representative		
		•	Director		
		Jun. 2015	Chairman of the Board of Directors		
			(current position)		
1	[Shares of the Com				
1	L_=		oard of Directors in 110th fiscal year] 13/13 (100%)		
	[Years in office (at the close of this Ordinary General Meeting of Shareholders)] 8 years [Special interests between the Candidate and the Company]				
	{		ween Mr. Michio Takeshita and the Company.		
	[Important concurr		None		
	Mr. Michio Takesi materials, and ener Director (Group C) He has extensive Chairman of the I Company group, Company group. Based on his extension as director becaused a full role as director, and the	In for the nomination as a candidate for Director] chio Takeshita has wide experience in the business of chemicals, construction ls, and energy & environment division, and has held President & Representative or (Group CEO), Chairman of the Board of Directors successively since 2010. Extensive knowledge and experience as chief executive, and has been served an of the Board of Directors with deep knowledge and understanding of the my group, and promoted the strengthening of corporate governance of the my group. On his extensive experience, the Board of Directors has decided to re-nominate director because the Board of Directors determined that he will continuously play role as director in deciding important matters of, supervision of management on, and the strengthening of corporate governance of the Company group, taking age of his knowledge and business management career.			

Candidate No.	Name (Date of Birth)	Summ	ary of career, Title, and Area(s) of Responsibility
	Yuzuru Yamamoto	Apr. 1977	Joined the Company
	(Mar. 8, 1953)	Jun. 2001	Executive Officer, Ube Machinery Corporation, Ltd.
		Jun. 2003	Executive Officer, General Manager of Machinery
	<to be<="" td=""><td></td><td>Div., Machinery &amp; Metal Products Company,</td></to>		Div., Machinery & Metal Products Company,
	re-elected>		Ube Industries, Ltd., and Representative Director,
			Ube Machinery Corporation, Ltd.
		Apr. 2007	Managing Executive Director, Company Vice President of Machinery & Metal Products Company, and General Manager of Machinery Div., Ube Industries, Ltd.
		Apr. 2010	Senior Managing Executive Officer and Company President of Machinery & Metal Products Company, Ube Industries, Ltd.
		Jun. 2010	Chairman of the Board, Ube Machinery Corporation, Ltd. Resigned (June 2013)
		Apr. 2013	Senior Managing Executive Officer, Special Assistant to the President, Group CCO, and General Manager of Procurement & Logistic Div., with the responsibility for General Affairs & Human Resources Office
		Jun. 2013	Representative Director
		Apr. 2015	President & Representative Director, President &
		•	Executive Officer, and Group CEO
2			(current position)
_	[Shares of the Comp	oany's stock o	wned] 106,000
	L		oard of Directors in 110th fiscal year] 13/13 (100%)
	[Years in office (at t	he close of th	is Ordinary General Meeting of Shareholders)] 3 years
			ndidate and the Company]
	(=====================================		een Mr. Yuzuru Yamamoto and the Company.
	[Important concurre		None
			candidate for Director]
			r. Yuzuru Yamamoto has extensive experience in the
			and also has rich experience and enough of a track record d served as Representative Director of Ube Machinery
			d achieved to ensure constant profitability of machinery
	division's business.	mee 2005, an	d define ved to ensure constant promatmity of machinery
		2013. he has b	been involved in the whole management of the Company
			he President, and from 2015, he has been serving as
	President & Repres	entative Direc	ctor, and demonstrating with strong leadership to play a
			nagement to achieve a desirable form of the Company
			pansion with differentiated chemical businesses driving
			ss adding stability to earning."
	him as director beca	ause the Boar medium-term	ace, the Board of Directors has decided to re-nominate d of Directors determined that he is qualified for leader management plan named "Change & Challenge 2018",
	-		

Candidate No.	Name (Date of Birth)	Summa	ary of career, Title, and Area(s) of Responsibility		
	Hideyuki Sugishita	Apr. 1977	Joined the Company		
	(Apr. 15, 1954)	Apr. 2007	Executive Officer, General Manager of Production		
			Center, Production & Technology Div. and General		
	<to be<="" td=""><td></td><td>Manager of Ube Chemical Factory</td></to>		Manager of Ube Chemical Factory		
	re-elected>	Apr. 2009	Managing Executive Officer, General Manager of Production & Technology Div.		
		Apr. 2011	Managing Executive Officer, Company President of Chemicals & Plastics Company and General Manager of Europe Operational Unit.		
		Apr. 2012	Senior Managing Executive Officer and Company President of Chemicals & Plastics Company		
		Apr. 2013	Senior Managing Executive Officer and Company President of Specialty Chemicals & Products Company		
		Apr. 2015	Senior Managing Executive Officer and Company President of Chemicals Company		
			(current position)		
_		Jun. 2015	Representative Director		
3	FG1 C.1 G	1	(current position)		
	[Shares of the Company's stock owned] 111,000				
			ard of Directors in 110th fiscal year] 10/10 (100%)		
	L		s Ordinary General Meeting of Shareholders)] 1 year		
			didate and the Company]		
	[Important concurrer		een Mr. Hideyuki Sugishita and the Company.  None		
			andidate for Director]		
			nsive experience in the business of chemical division,		
			rtant positions of chemical division such as General		
			y, General Manager of Production & Technology Div.		
			g as Company President of Chemicals Company and		
			ariety of measures for "business restructuring" and to		
			ent of "chemical business for strong profitability".		
			nined to re-nominate him as director because the Board		
			an play a full role in deciding important matters and in		
			secution of the Company group taking advantage of his		
	extensive experience	in the Compa	any's business.		

Candidate No.	Name (Date of Birth)	Summa	ry of career, Title, and Area(s) of Responsibility		
	Tadashi Matsunami	Apr. 1979	Joined the Company		
	(Sep. 3, 1954)	Apr. 2007	Executive Officer, General Manager of Production &		
			Technology Div., Cement & Construction Materials		
	<to be<="" td=""><td></td><td>Company, with responsibility for Material Recycle</td></to>		Company, with responsibility for Material Recycle		
	re-elected>		Div.		
		Apr. 2009	Executive Officer, Company Vice President of Cement		
			& Construction Materials Company and General		
			Manager of Cement Dept., with responsibility for Group Company Dept., Resources & Products Div.		
		Apr. 2011	Managing Executive Officer, Company President of		
		11p1. 2011	Cement & Construction Materials Company and		
			General Manager of Cement Dept.		
		Apr. 2015	Senior Managing Executive Officer, Company		
			President of Cement & Construction Materials		
			Company		
		Jun. 2015	Director		
		Apr. 2016	(current position) Senior Managing Executive Officer, Company		
		Apr. 2010	President of Cement & Construction Materials		
			Company and General Manager of Cement Dept.		
4			(current position)		
'	[Shares of the Compa	any's stock ow	vned] 157,000		
	[Attendance at the m	eetings of Bo	ard of Directors in 110th fiscal year] 10/10 (100%)		
	<b></b>		Ordinary General Meeting of Shareholders)] 1 year		
			didate and the Company]		
	<del></del>		en Mr. Tadashi Matsunami and the Company.		
	[Important concurren		None		
	[Reason for the nomi		sive experience in the business of construction materials		
			d important positions of construction materials division		
			da Cement Factory, General Manager of Production &		
	Technology Div				
	Since 2011, he has	been serving	g as Company President of Cement & Construction		
	Materials Company and demonstrating to promote a variety of measures to focus on				
		tion Materials	division as a "core platform business with continuous		
	growth".	ore has docid	ed to re-nominate him as director because the Board of		
			play a full role in deciding important matters and in the		
			ution of the Company group taking advantage of his		
	extensive experience				
	•	•	-		

Candidate No.	Name (Date of Pinth)	Summary of career, Title, and Area(s) of Responsibility			
110.	(Date of Birth) Takashi Kusama	Apr. 1971	Joined The Industrial Bank of Japan, Limited		
	(Jan. 8, 1949)	Jun. 1999	Executive Officer, The Industrial Bank of Japan, Limited		
	<to be<="" td=""><td>Jun. 2000</td><td>Managing Director, Shinko Securities Co., Ltd.</td></to>	Jun. 2000	Managing Director, Shinko Securities Co., Ltd.		
	re-elected>	Jun. 2003	President and Representative Director, Shinko Securities Co., Ltd.		
	Outside Director candidate	May 2009	Chairman of the Board, and Representative Director, Mizuho Securities Co., Ltd.		
	Cuntatute	Jun. 2011	Advisor, Mizuho Securities Co., Ltd. (current position)		
		Jun. 2012	Outside Auditor, WOWOW Inc.		
	Independent		(current position)		
	Director candidate	Jun. 2013	Outside Director of the Company		
			(current position)		
	[Shares of the Com				
			Board of Directors in 110th fiscal year] 13/13 (100%)		
			his Ordinary General Meeting of Shareholders)] 3 years		
	[Special interests between the Candidate and the Company]				
			ween Mr. Takashi Kusama and the Company.		
	[Important concurrent positions] Outside Auditor, WOWOW Inc.  [Special relationship between the Company and entity where important concurred.]				
			egarding independency]		
			between WOWOW Inc., of which Mr. Takashi Kusama		
5			sition, and the Company.		
3	Mr. Kusama retired from office of Executing Officer (Executive Officer) of The Mizuho Bank, Ltd (then The Industrial Bank of Japan, Limited), one of Company's major lender, quite a few years ago (retired on March 2000), and currently assumes the office of Advisor, Mizuho Securities Co., Ltd.("Mizuho Securities"). Mizuho Securities acts as a lead underwriter for issuance of the Company's straight bond for Company's financing, however, Mizuho Securities is the one of the several securities corporations acting as a				
	lead underwriter for relationship between	or issuance o en Mizuho Se	f such Company's bond. Therefore, there is no special curities and the Company.		
	For the reasons stated above, Mr. Kusama has sufficient independence such that no potential conflict of interest could arise with general shareholders and meets requirement for Independent Director as provided for the rules of Tokyo Stock Exchange, Inc., etc.				
			candidate for Director] ngaged in corporate management in the financial business		
			ensive experience and excellent judgement in corporate		
			perspective for promoting business. At the meeting of		
	The Board of Dire	ectors, he ha	s played a role in supervising over decision making of		
	advices and commo	ents actively	nanagement of the Company, through providing helpful from a viewpoint of chief executive, taking advantage of		
	his business manag				
	outside director b execute his dutie	ecause the I s as outside	he Board of Directors has decided to re-nominate him as Board of Directors determined that he can effectively be director and contribute sufficiently to the further less management system of the Company.		

Candidate No.	Name (Date of Birth)	Summary of career, Title, and Area(s) of Responsibility			
110.	Keikou Terui	Apr. 1979	Joined Ministry of International Trade and Industry		
	(Jul. 27, 1953)	1	(current Ministry of Economy, Trade and Industry (METI))		
	<to be="" re-elected=""></to>	Jul. 2008	Director-General for Technology Policy Coordination, Minister's Secretariat, METI		
		Jan. 2011	Director-General, Kanto Bureau of Economy, Trade and Industry, METI		
	Outside Director candidate	Apr. 2012	Director-General for Regional Economic and Industrial Policy, METI		
		Aug. 2013	President, Japan Utility Telemetering Association. Non-Profit Organization		
	Independent Director candidate	Oct. 2013	(current position) Senior Research Associate, Chemicals Evaluation and Research Institute		
		Jun. 2014	(current position) Outside Director of the Company		
		Mar. 2016	(current position) Outside Director, Bridgestone Corporation (current position)		
	[Shares of the Com	pany's stock	owned] 23,000		
	[Attendance at the	meetings of E	Board of Directors in 110th fiscal year] 12/13 (92%)		
			his Ordinary General Meeting of Shareholders)] 2 years		
			andidate and the Company]		
			ween Mr. Keikou Terui and the Company.		
	[Important concurr		emicals Evaluation and Research Institute		
6	Outside Director,				
6			the Company and entity where important concurrent		
			egarding independency]		
			between Chemicals Evaluation and Research Institute, of		
			ently holds important position, and the Company. roducts to Bridgestone Corporation, of which Mr. Terui		
			ce of Outside Director, however, there is no special		
			e Corporation and the Company.		
	conflict of interest	t could arise	r. Terui has sufficient independence such that no potential with general shareholders ,and meets requirement for d for the rules of Tokyo Stock Exchange, Inc., etc.		
	[Reason for the not	mination as a	candidate for Director]		
	-		held important posts related to chemical technologies in		
	Ministry of Econor	ny, Trade and	I Industry for many years and has engaged in product and		
			al material, and the development of domestic heavy		
			comprehensive knowledge and experience in the field of science technology. At the meeting of The Board of		
	industrial policy and industrial science technology. At the meeting of The Board of Directors, he has played a role in supervising over decision making of important matter and entire management of the Company, through providing helpful advices an				
	comments actively	taking advan	tage of his above career		
			engaged in corporate management except for acting as Directors has decided to re-nominate him as outside		
	director because the outside director of	e Board of D the Company	Pirectors determined that since assuming the office of the y, he has contributed sufficiently to the further functional		
	enhancement of the	e Board of D	irectors, and can effectively execute his duties as outside		

director.

Candidate No.	Name (Date of Birth)	Summary of career, Title, and Area(s) of Responsibility				
	Takashi Shoda	Apr. 1972	Joined Sankyo Co., Ltd.			
	(Jun 21, 1948)	Jun. 1999	Senior General Manager of International			
			Pharmaceutical Division & General Manager of			
	<to be<="" td=""><td></td><td>Europe Department, Sankyo Co., Ltd.</td></to>		Europe Department, Sankyo Co., Ltd.			
	re-elected>	Jun. 2001	Director, Sankyo Co., Ltd.			
		Jun. 2002	Managing Director, Sankyo Co., Ltd.			
	Outside Director	Jun. 2003	President and Representative Director, Sankyo Co.,			
	candidate		Ltd.			
		Sep. 2005	President & CEO, and Representative Director, Daiichi Sankyo Co., Ltd.			
		Jun. 2010	Representative Director and Chairman, Daiichi Sankyo			
	Independent	<b>V 4</b> 111. <b>2</b> 0 1 0	Co., Ltd.			
	Director candidate	Jun. 2014	Senior Corporate Adviser, Daiichi Sankyo Co., Ltd.			
		V 4411. 2 0 1 1	(current position)			
		Jun. 2015	Outside Director of the Company			
			(current position)			
	[Shares of the Com	. <u>^</u>				
	L		Board of Directors in 110th fiscal year] 10/10 (100%)			
	<u></u>		his Ordinary General Meeting of Shareholders)] 1 year			
			andidate and the Company]			
			ween Mr. Takashi Shoda and the Company.			
_	[Important concurr					
7	[Special relationship between the Company and entity where important concurrent					
			egarding independency]			
			utical products to Daiichi Sankyo Co., Ltd.("Daiichi			
			shi Shoda concurrently assumes the office of Senior			
		, however, th	nere is no special relationship between Daiichi Sankyo			
	and the Company.	4.4.1.1	Mar Class to the configuration of the configuration			
			Mr. Shoda has sufficient independence such that no			
			Id arise with general shareholders ,and meets requirement vided for the rules of Tokyo Stock Exchange, Inc., etc.			
	Tor macpendent Br	rector as prov	race for the rates of Tokyo Stock Exchange, me., etc.			
	[Reason for the nor	mination as a	candidate for Director]			
	Mr. Takashi Shoda	a has been e	ngaged in the management of Daiichi Sankyo as chief			
			nade a significant contribution to globalization of business			
	of Daiichi Sankyo,	having an ex	xtensive experience and excellent judgement in corporate			
			ge about global management of Japanese company. At			
			rectors, he has played a role in supervising over decision			
			d entire management of the Company, through providing			
	helpful advices and comments actively from a viewpoint of chief executive, taking advantage of his business management career					
	For the reasons stated above, The Board of Directors has decided to re-nominate him a outside director because the Board of Directors determined that he can effectivel execute his duties as outside director and contribute sufficiently to the further enhancement of the entire business management system of the Company.					
	emiancement of the	enure busine	ess management system of the Company.			

Candidate No.	Name (Date of Birth)	Summ	ary of career, Title, and Area(s) of Responsibility
	Mahito Kageyama	Apr. 1972	Joined The Sanwa Bank, Ltd.
	(Jan. 28, 1949)	Jun. 1999	Executive Officer & Head of Investment Banking
			Group Global Finance & Investment Banking
	<to be<="" td=""><td></td><td>Division, The Sanwa Bank Ltd.</td></to>		Division, The Sanwa Bank Ltd.
	re-elected>	Jan. 2002	Senior Executive Officer & Head of Global Banking
			& Trading Division, UFJ Bank Ltd.
			Resigned (February 2003)
	Outside Director	Jun. 2003	Director and President, TOMEN Corporation
	candidate	Apr. 2006	Representative Director and Executive Vice President,
			Toyota Tsusho Corporation
			Resigned (June 2008)
	Independent Director candidate	Jun. 2008	Chairman of the Board, and Representative Director, TOMEN ELECTRONICS CORPORATION
			Resigned (June 2010)
		Jun. 2010	CORPORATE Auditor, Toyota Tsusho Corporation
			Resigned (June 2013)
		Jul. 2013	Advisor, Toyota Tsusho Corporation
			(current position)
		Jun. 2015	Outside Director of the Company
	501 0.1 0	<u> </u>	(current position)
	[Shares of the Com		
			oard of Directors in 110th fiscal year] 9/10 (90%)
			nis Ordinary General Meeting of Shareholders)] 1 year
			andidate and the Company]
0			veen Mr. Mahito Kageyama and the Company.
8	[Important concurred		None
			the Company and entity where important concurrent
			garding independency]
			from office of Executing Officer (Senior Executive
			o-Mitsubishi UFJ, Ltd. (then UFJ Bank Ltd.), one of few years ago (retired on February 2003), and currently
			Toyota Tsusho Corporation ("Toyota Tsusho"). The
			cts to Toyota Tsusho, however, there is no special
			sho and the Company.
			Ir. Kageyama has sufficient independence such that no
			d arise with general shareholders, and meets requirement
			ided for the rules of Tokyo Stock Exchange, Inc., etc.
	1	1	
	[Reason for the non	nination as a	candidate for Director]
	Mr. Mahito Kagey	yama has be	en engaged in corporate management at both major
	financial institution	and trading	company as chief executive, having rich experience in
			extensive experience as chief executive in corporate
			of The Board of Directors, he has played a role in
			ng of important matters and entire management of the
			pful advices and comments actively from a viewpoint of
			e of his business management career
			e Board of Directors has decided to re-nominate him as
			oard of Directors determined that he can effectively
			director and contribute sufficiently to the further
	emancement of the	enure busine	ss management system of the Company.

# Notes:

- The Company has entered into an agreement with Mr. Takashi Kusama, Mr. Keikou Terui, Mr. Takashi Shoda and Mr. Mahito Kageyama in which the liability for damages under Article 423, Paragraph 1 of the Companies Act is limited to the minimum amounts specified in each item of Article 427, Paragraph 1 of the Companies Act.
- 2. The Company has designated and registered Mr. Takashi Kusama, Mr. Keikou Terui, Mr. Takashi Shoda and Mr. Mahito Kageyama as Independent Director with no potential conflict of interest with general shareholders, as provided in the rules of Tokyo Stock Exchange, Inc., etc.

# **Proposal 4: Election of one Auditor.**

The term of office of Statutory Auditor, Mr. Setsuro Miyake will expire at the close of this Ordinary General Meeting of Shareholders in accordance with Article 28 of the Article of Incorporation. Accordingly, this Company proposes to elect one (1) Statutory Auditor.

This proposal is made with the consent of the Board of Auditors.

The candidate for Statutory Auditor positions are as follows:

Candidate	Name	Summary of career, Title, Area(s) of Responsibility, and					
No.	(Date of Birth)	Important Concurrent Positions in other organization.					
	Setsuro Miyake	Apr. 1976 Joined the Company					
	(Feb.3, 1954)	Apr. 2006 General Manager of Accounting Dept. of Corporate					
		Planning & Administration Office					
	<to be<="" td=""><td>Jun. 2011 Auditor</td></to>	Jun. 2011 Auditor					
	re-elected>	(current position)					
	[Shares of the Com	pany's stock owned] 50,000					
	[Attendance at the	meetings of Board of Auditors in 110th fiscal year] 8/8 (100%)					
	[Attendance at the	meetings of Board of Directors in 110th fiscal year] 13/13 (100%)					
	[Years in office (at	the close of this Ordinary General Meeting of Shareholders)] 5 years					
	[Special interests between the Candidate and the Company]						
1	There is no special interest between Mr. Setsuro Miyake and the Company.  [Important concurrent positions] None						
	[Reason for the nomination as a candidate for Director]						
	Mr. Setsuro Miya	ke held the position of General Manager of Accounting Dept. of					
	Corporate Planning	g & Administration Office, having long-year experience in accounting					
	Dept. and a great d	eal of expertise in corporate accounting.					
	The Board of Dire	ctors has decided to re-nominate him as auditor because the Board of					
		ed that he can play a full role in conducting audit from a neutral and					
		ve and contribute sufficiently to ensure the health of the Company's					
	management taking advantage of his business career and expertise in corporate						
	accounting.						

# **Proposal 5: Election of one alternate outside Auditor.**

In case that the Company lacks the necessary number of outside Statutory Auditors required by law or ordinance, shareholders are requested to elect one (1) alternate outside Auditor in advance.

This proposal is made with the consent of the Board of Auditors.

The candidate for alternate outside Auditor position is as follows:

Candidate	Name	Summary of career, Title, Area(s) of Respon	sibility, and		
No.	(Date of Birth)	Important Concurrent Positions in other organization.			
	Daisuke Koriya (Aug. 29, 1970) <to be<br="">re-elected&gt;</to>	Apr. 1993 Joined, Ministry of International Trade a (current Ministry of Economy, Trade and Assistant Manager, New Industries Dep Policy Bureau of Ministry of Internation Industry	Industry) pt., Industrial		
	Outside Auditor candidate	Oct. 2000 Civil Affairs Bureau, the Ministry of Just of Commercial Law and Company Act)  Sep. 2007 Registered as an attorney (Daiichi Association), and joined Nishimura & Asa Partner, Nishimura & Asahi (current position)	Tokyo BAR		
	[Shares of the Com	Company's stock owned] 0			
1	[Special interests between the Candidate and the Company]  There is no special interest between Daisuke Koriya and the Company.  [Important concurrent positions] Attorney at law  [Special relationship between the Company and entity where important concurpositions are held, and matters regarding independency]  There is no special relationship between the important concurrent positions of Daisuke Koriya and the Company, and no potential conflict of interest could arise general shareholder.				
	[Reason for the nomination as a candidate for Director] The Board of Directors decided to nominate Mr. Daisuke Koriya as an altern Auditor because the Company has determined that he is able to contribute sur the auditing of the Company taking advantage of his acquired knowledge and through his professional career as attorney at law				

### Note:

1. In the event that Mr. Daisuke Koriya becomes an outside Auditor, the Company will enter into an agreement with him in which the liability for damages under Article 423, Paragraph 1 of the Companies Act is limited to the minimum amounts specified in each item of Article 427, Paragraph 1 of the Companies Act.

# Proposal 6:Revisions to the amount and details of the stock option compensation, etc. for Directors.

The monthly amount of Directors' remuneration, etc. (excluding Outside Directors' remuneration, etc.) were settled within the aggregate amount of ¥60 million per month according to the approval at the 83th Ordinary General Meeting of Shareholders held on June 29 1989, and in addition to the monthly amount of Directors' remuneration, etc., the amount of remuneration, etc. with regard to the Stock Acquisition Rights allotted to directors as stock option were settled within ¥100 million per year according to the approval at the 100th Ordinary General Meeting of Shareholders held on June 29 2006.

According to the approval at the Ordinary General Meeting of Shareholders described above as to the amount of remuneration, etc. with regard to the Stock Acquisition Rights, the Company had already decided to allot Stock Options for the stock-linked remuneration plan with paid-in capital of 1 yen per stock delivered upon the exercise of Stock Acquisition Rights. The aim of this move was to raise the directors' motivation and morale in order to improve the Company's stock price and business performance by linking a portion of the remuneration of its Directors (excluding Outside Directors) to the stock price so that they share a greater common interest with the Company's shareholders.

As for the amount of remuneration, etc. with regard to the Stock Acquisition Rights, for the purpose of further increasing the link between the remuneration of its Directors (excluding Outside Directors) and its medium and long-term business performance and corporate value, The Company will seek approval of increase of the amount of the stock option remuneration, etc. for the Directors in order to vary the number of stock options allotted to directors (excluding Outside Directors) in the fiscal year following the end of the relevant period of the Medium-Term Management Plan according to the level of achievement of certain key indicators set forth by the Company under the plan.

It is hereby proposed that the amount of Directors' remuneration, etc. with regard to the Stock Acquisition Rights allotted to Directors (excluding Outside Directors) as stock option, which were settled within ¥100 million per year according to the approval at the 100th Ordinary General Meeting of Shareholders, in addition to the monthly amount of Directors' remuneration, etc, described above according to the approval at the 83th Ordinary General Meeting of Shareholders, shall revise to increase within the amount of ¥130 million per year, and the details of the Stock Options allotted to Directors (excluding Outside Directors) as stock option shall revise as follows.

The Stock Options is "Stock Options for the stock-linked remuneration" as described above, and the amount of remuneration thereof is determined with due consideration for the contribution of the Directors (excluding Outside Directors) to the business performance to the Company and other various circumstances, therefore, the Company believes that the details of the Stock Options are reasonable and appropriate.

The Stock Acquisition Rights as Stock Option are scheduled to be paid by offsetting the claim for remuneration, etc. held by Directors (excluding Outside Directors) against Stock Acquisition Rights to be allocated according to Proposal 6, instead of payment of the paid-in value determined with the fair market value as a benchmark in allocation the Stock Acquisition Rights.

The Company currently has eight (8) Directors (including four (4) Outside Directors), if Proposal 3 is approved, the number of the Directors will not change.

#### Notes.

# Specific Details and Upper Limit Number of Stock Acquisition Rights as Stock Options

① Type and Number of Stock s That Are the Object of Stock Acquisition Rights

The type of shares that are the object of Stock Acquisition Rights shall be ordinary shares of the
Company. The number of shares for each Stock Acquisition Right ("Number of Granted
Shares") shall be 1000 shares. However, if a share-split (includes gratis allotment of ordinary
shares of the Company; the same shall apply below regarding the descriptions of share-split) or a
reverse share-split is conducted for ordinary shares of the Company on or after the date of
resolution of this proposal ("Resolution Date"), the Number of Granted Shares shall be adjusted
by applying the following formula, with fractions of less than one share rounded down to the
nearest one share.

 $Pt=A\times B$  where: Pt = Number of Granted Shares after adjustment

A = Number of Granted Shares before adjustment

B = Ratio of share-split/reverse share-split

In addition to the above case, in the event that an adjustment of the Number of Granted Shares is necessary on or after the Resolution Date in the case that the Company implements a merger, a company split, or an equivalent case, the Company shall carry out the adjustment appropriately to the extent deemed reasonable. In the event that the Company changes the number of its ordinary shares in a trading unit (excludes where a share-split or reverse share-split is involved; the same applies to descriptions of the number of shares in a trading unit below) on or after the Resolution Date, the Company may make a reasonable adjustment to the Number of Granted Shares proportional to the relevant change in the number of shares in a trading unit with respect to the Stock Acquisition Rights resolved for issuance by the Board of Directors on or after the effective date of the relevant change in the number of shares in a trading unit.

# ② Total Number of Stock Acquisition Rights

The total number of 240 Stock Acquisition Rights to be allotted to the directors (excluding outside directors) shall be the maximum number of Stock Acquisition Rights allotted on a date within one year of the date of the Ordinary General Meeting of Shareholders relating to each business year. However, in the event that the Number of Granted Shares is adjusted in conjunction with a change in the number of the Company's ordinary shares in a trading unit, the Company may make a reasonable adjustment to the total number of Stock Acquisition Rights proportional to the relevant adjustment.

### ③ Paid-in Value of Stock Acquisition Rights

The paid-in value of each Stock Acquisition Right shall be the amount determined by the Board of Directors based on the fair value of the Stock Acquisition Rights calculated using a fair calculation method such as the Black-Scholes model upon the allotment of the Stock Acquisition Rights.

- ④ Amount of Assets Contributed on Exercise of Stock Acquisition Rights

  The amount of assets contributed upon exercise of each Stock Acquisition Right is calculated by multiplying the paid-in value of 1 yen per share delivered upon exercise of each Stock Acquisition Right by the Number of Granted Shares.
- ⑤ Exercise Period of the Stock Acquisition Rights

  The exercise period of the Stock Acquisition Rights shall be within 25 years from the next day of the date when the Stock Acquisition Rights are allotted and shall be determined by the Board of Directors.
- ⑥ Restriction on Acquiring Stock Acquisition Rights by Assignment Acquisition of Stock Acquisition Rights by assignment shall require approval by a resolution of the Board of Directors.
- 7 Conditions for Exercise of Stock Acquisition Rights

A holder of Stock Acquisition Rights may exercise Stock Acquisition Rights from the next day when such holder no longer holds a position as a Director and/or an Executive Officer. Other conditions for the exercise of Stock Acquisition Rights shall be determined by the Board of Directors.

### (Reference)

The Company intends to issue Stock Acquisition Rights with the same details as the Stock Acquisition Rights described above to its Executive Officers after the conclusion of the Ordinary General Meeting of Shareholders.

End of Document