

FY17/2 H1 (March-August 2016) Corporate Presentation

October 14, 2016

Ichigo (2337)

# Ichigo Preserves and Improves Real Estate





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## FY17/2 H1 (March-August 2016) Earnings



### OP 3X, EPS 2.8X YOY

- Revenue 5.9X YOY on Asset Sales to Ichigo Office REIT in Q1 and to Ichigo Hotel REIT in Q2
- 90% Progress in H1 vs. Full-Year EPS Forecast

|                     | FY16/2 H1 | FY17/2 H1 | YOY     | Full-Year<br>Forecast | % of Full-Year<br>Forecast | (Reference)<br>FY16/2 Actual |
|---------------------|-----------|-----------|---------|-----------------------|----------------------------|------------------------------|
| Revenue             | 14,607    | 85,991    | +488.7% | 125,600               | 68.5%                      | 49,699                       |
| <b>Gross Profit</b> | 7,163     | 17,468    | +143.9% | 23,867                | 73.2%                      | 19,863                       |
| Operating Profit    | 4,913     | 14,984    | +205.0% | 18,500                | 81.0%                      | 15,417                       |
| Recurring Profit    | 4,351     | 13,834    | +217.9% | 16,400                | 84.4%                      | 13,889                       |
| Net Income          | 4,221     | 11,935    | +182.7% | 13,300                | 89.7%                      | 12,925                       |
| EPS                 | 8.46 yen  | 23.79 yen | +181.2% | 26.43 yen             | 90.0%                      | 25.86 yen                    |



## **Earnings Growing Across All Segments**

- Value-Add OP 4.2X YOY (96% Progress vs. Full-Year Forecast)
- Growth Across the Board in Durable, Ongoing Earnings

(Million Yen)

|  |           | Revenue   |         |                       |                                |           | Ор        | erating Pro | Earnings Drivers      |                                |   |
|--|-----------|-----------|---------|-----------------------|--------------------------------|-----------|-----------|-------------|-----------------------|--------------------------------|---|
| Segment  | FY16/2 H1 | FY17/2 H1 | YOY     | Full-Year<br>Forecast | % of Full-<br>Year<br>Forecast | FY16/2 H1 | FY17/2 H1 | YOY         | Full-Year<br>Forecast | % of Full-<br>Year<br>Forecast | (Parentheses show YOY change in Gross Profit)   |
| Asset Management   | 2,964     | 2,460     | - 17.0% | 5,079                 | 48.4%                          | 1,854     | 1,473     | - 20.6%     | 2,386                 | 61.7%                          | AM Fees: 731 (+255)<br>Acquisition/Disposition Fees: 359 (+41)<br>Performance Fees: 175 (-444)<br>Sponsor Credit Support Fee: 50 (-360) |
| Value-Add  | 10,758    | 82,305    | +665.0% | 109,297               | 75.3%                          | 3,142     | 13,092    | +316.6%     | 13,530                | 96.8%                          | Rental Income: 5,113 (+1,669)<br>Gain on Sale: 10,314 (+9,101)  |
| Clean Energy   | 870       | 1,214     | +39.5%  | 11,152                | 10.9%                          | 290       | 351       | +20.7%      | 2,608                 | 13.5%                          | Solar Electricity Sales: 584 (+150)   |
| Other  | 13        | 10        | - 18.5% | 71                    | 15.2%                          | - 31      | - 135     | _           | - 84                  | _                              |   |
| Total  | 14,607    | 85,991    | +488.7% | 125,600               | 68.5%                          | 5,256     | 14,781    | +181.2%     | 18,440                | 80.2%                          |   |
| Adjustment (including offsets of cross-segment transactions) | _         | _         | -       | -                     | -                              | - 343     | 202       | _           | 59                    | _                              |   |
| Total  | 14,607    | 85,991    | +488.7% | 125,600               | 68.5%                          | 4,913     | 14,984    | +205.0%     | 18,500                | 81.0%                          |   |



### Robust Cash Flow and Cash-On-Hand

#### FY17/2 H1

Cash Flow from Operating Activities

JPY +51.7B

Sale of Value-Add Assets (Real Estate for Sale)

JPY +64.0B

Acquisition of Value-Add Assets (Real Estate for Sale)

JPY -26.0B

Cash Flow from Investing Activities

JPY -1.7B

Acquisition of Solar Power Plants (Fixed Assets)

JPY -4.5B

Cash Flow from Financing Activities

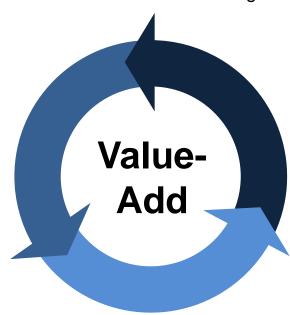
JPY -33.1B

Cash-on-Hand

JPY 43.2B (+14.8B)

### Buy

- Use cash
- Increase borrowings

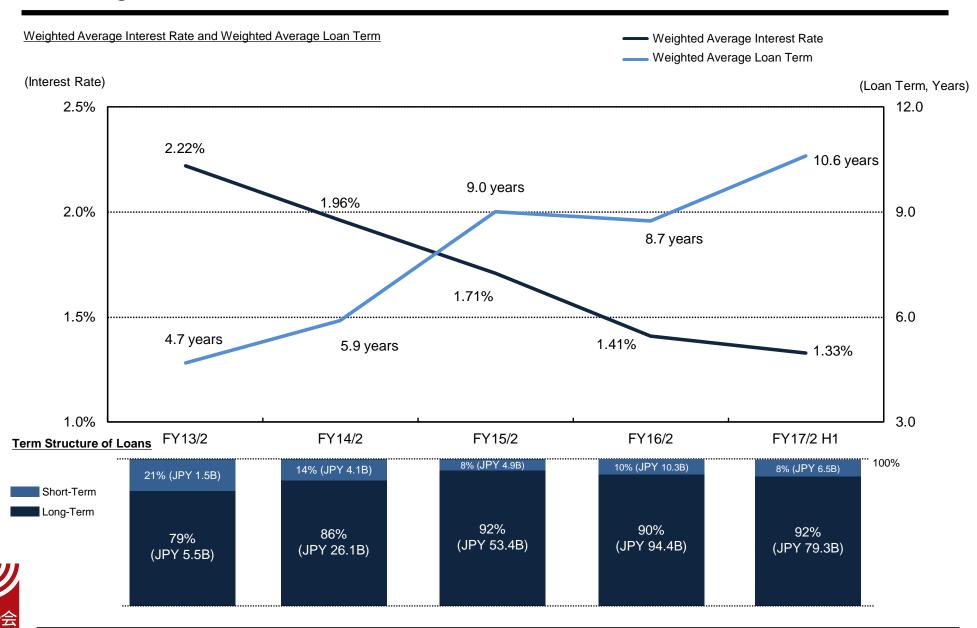


#### Sell

- Receive cash
- Repay borrowings



## **Strong Financial Position**



## Powerful Value-Add Business Model Underpins Growth



## Ichigo Hotel REIT (3463) Growth (1)

Completed Sale of 10 Hotels (JPY 27.2B) to Ichigo Hotel REIT 2.3X Portfolio Size: JPY 20.4B → JPY 47.6B Gain on Sale JPY 7.0B

JPY 27.2B JPY 47.6B Ichigo Hotel REIT JPY 20.4B **Portfolio Growth** Pre-Sale July 22 Asset Sale Post-Sale **Further Growth** 9 Assets 1,257 Rooms 10 Assets 1,726 Rooms 19 Assets 2,983 Rooms

#### Assets Sold to Ichigo Hotel REIT







Smile Hotel Tokyo Asagaya



Smile Hotel Asakusa





Nihombashi Hakozaki Central International Airport



Suzuka



Osaka Shinsaibashi





Comfort Hotel Okayama Nest Hotel Matsuyama



Nest Hotel Naha



## Ichigo Hotel REIT (3463) Growth (2)

14 Hotel Assets (JPY 38B) on Ichigo balance sheet & 7 Assets (JPY 11B) in Highly-Likely Acquisition Pipeline as of Sep 31, 2016

- ✓ Major cities: Yokohama, Osaka, Nagoya, Fukuoka, Kumamoto, etc.
- ✓ New hotel development with operators in-place

 Acquiring existing assets via Ichigo proprietary sourcing routes



**Development Project 2** Fukuoka



Fukuoka













Yokohama





Kumamoto



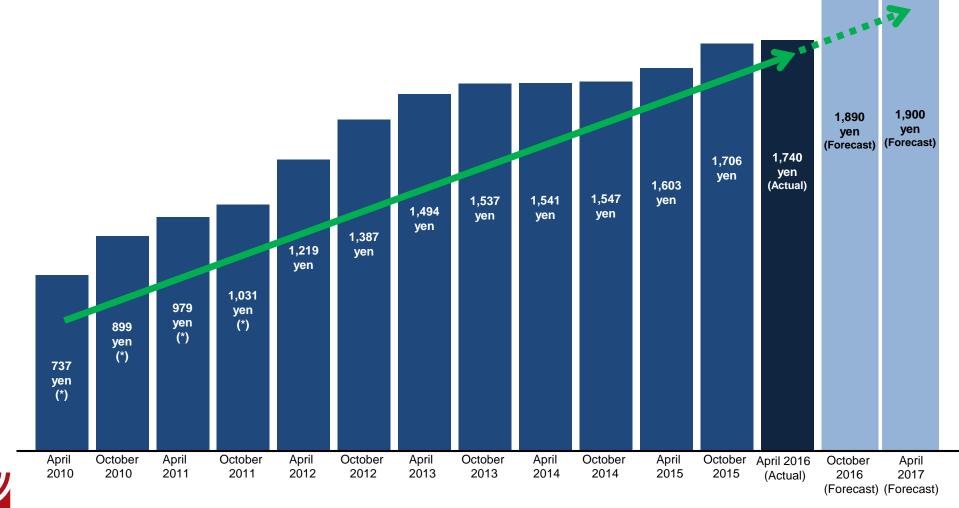


Osaka

Osaka

### 12 Consecutive Periods of Dividend Growth – No. 1 vs. All J-REITs

#### Currently Forecasting 14 Consecutive Periods of Dividend Growth



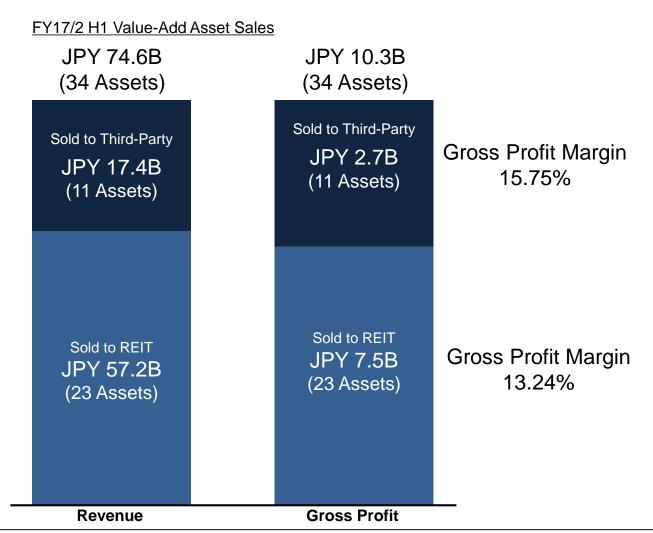
<sup>\*</sup> Adjusted to reflect stock split on November 1, 2011

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## Value-Add Driving Earnings

In Addition to Rental Income from Value-Add Assets of JPY 5.1B, Sale of 34 Value-Add Assets Generated JPY 10.3B Profit





### Hotel Value-Add Capex (1)

#### Comfort Hotel Osaka Shinsaibashi: JPY 250M Capex to add 21 new guest rooms

- Centrally-located hotel close to tourist attractions, generating significant demand from both business travelers and tourists
- Moved the front desk from the 3<sup>rd</sup> floor to the 2<sup>nd</sup> floor, which was previously occupied by a restaurant tenant, and added 9 new rooms on the 2<sup>nd</sup> floor
- Renovation completed without interfering with regular hotel operations

|    | Before Renovation   | After Renovation   |
|----|---|--|
| 3F | Lobby, Front Desk   | <ul> <li>Guest Room Floor</li> <li>✓ Moved lobby and front desk to the 2<sup>nd</sup> floor. Added 11 new guest rooms.</li> </ul>  |
| 2F | Restaurant     ✓ Tenant move-out  | <ul> <li>Conversion to Lobby and Front Desk</li> <li>✓ Breakfast corner</li> <li>✓ 9 new guest rooms</li> <li>✓ Dedicated elevator from lobby to guest room floors</li> <li>– Guests must pass in front of the front desk to reach guest room floors, thus improving security</li> </ul> |
| 1F | <ul> <li>Entrance</li> <li>✓ Low visibility, facing the side street instead of the main street</li> <li>✓ Elevator directly from the entrance to guest rooms, resulting in security concerns</li> </ul> | <ul> <li>Entrance</li> <li>✓ Moved entrance to face the main street, improving visibility</li> <li>✓ Elevator connecting the entrance and lobby only</li> </ul>  |

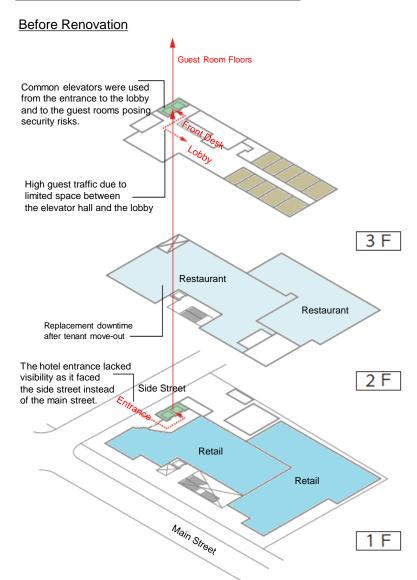
#### Changes in RevPAR and Revenue

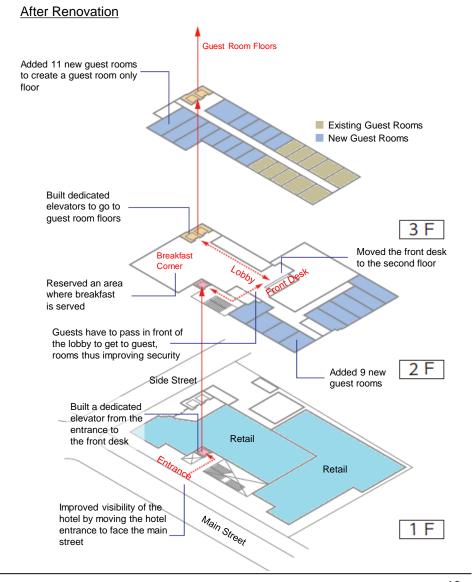
|                               | Before Renewal<br>(Sep 2015 - Mar 2016) | After Renewal<br>(Apr 2016 - Aug 2016) | Change |
|-------------------------------|---|--|--------|
| RevPAR (JPY)                  | 8,073                                   | 8,413                                  | +4.2%  |
| Monthly Revenue (JPY million) | 48.0                                    | 55.9                                   | +16.5% |



## Hotel Value-Add Capex (2)

#### Comfort Hotel Osaka Shinsaibashi







## Expanding Value-Add Business to Large-Size Office Buildings

#### Acquisition of Tradepia Odaiba announced on October 11, 2016

| Name             | Tradepia Odaiba   |
|------------------|---|
| Location         | 2-Chome, Daiba, Minato-ku, Tokyo                                    |
| Transportation   | 3-minute walk from Tokyo Teleport Station on the Tokyo Rinkai Line  |
| Land Area        | 12,910.26 m <sup>2</sup>  |
| Total Floor Area | 76,580.43 m <sup>2</sup>  |
| Zoning           | Commercial  |
| Structure        | Steel & Steel-Reinforced Concrete, 23 Floors plus 2 Basement Floors |
| Builder          | Joint Venture of Shimizu, Taisei, and Obayashi                      |
| Date Built       | February 2001   |







## Clean Energy Business Growth

#### Expected Listing of Ichigo Green Infrastructure Investment Corporation

- ✓ Tax-advantaged solar ETF that will offer shareholders an opportunity to invest in the rapidly expanding green infrastructure asset class
- ✓ Green, safe, and contributes to Japan's energy self-sufficiency.
- ✓ Ichigo Investment Advisors, the asset manager of Ichigo Office REIT (8975) and Ichigo Hotel REIT (3463), will be the asset manager
- ✓ Targeting listing on the ETF on TSE's new infrastructure fund market by Feb 2017.

#### New Public Bid Wins

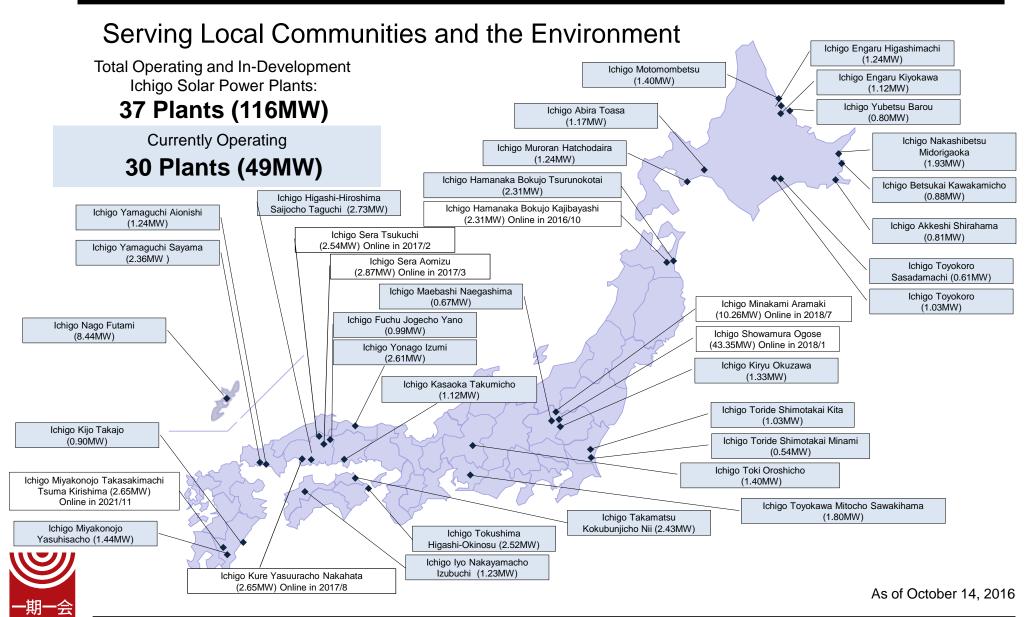
- ✓ Ichigo ECO Energy was chosen by Tsu City (Mie Prefecture) in a public bid to develop a solar plant on city-owned land that was formerly an incineration plant (June 2016)
  - Construction start: April 2017 (forecast); Panel output: 2.8 MW
  - Charitable contributions to the local community: Ichigo donating 2% of annual solar power revenue, clean energy vehicle, and fast-charging station to Tsu City
- ✓ First-ever Ichigo mandate for a floating solar power plant

#### Wind Dower Dovelopment

|                     | wind Power Development                                  | No. | Location | Expected Output | Wind Data Survey |
|---------------------|---|-----|----------|-----------------|------------------|
|                     | All projects on track: Projects in Chiba and Vamagets   | 1   | Chiba    | 4.0MW           | Completed        |
|                     | ✓ All projects on track; Projects in Chiba and Yamagata | 2   | Yamagata | 7.5MW           | In Progress      |
|                     | in detailed simulation/design phase                     | 3   | Iwate    | 7.5MW           | In Progress      |
|                     | in detailed elimentation, deeligh phace                 | 4   | Iwate    | 7.5MW           | In Progress      |
| 期一会                 | ✓ Growing project pipeline                              | 5   | Mie      | 7.5MW           | In Progress      |
| <b>7</b> 3 <b>A</b> | © 2016 Johiga Ing. All rights recognid                  | -   |          |                 | <u> </u>         |

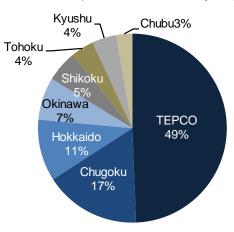


## National Solar Power Plant Portfolio (1)

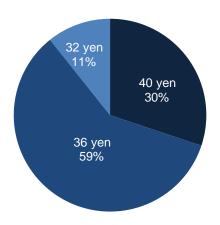


## National Solar Power Plant Portfolio (2)

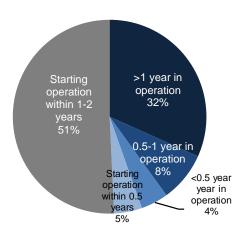
By Customer (Electric Power Utility Co)



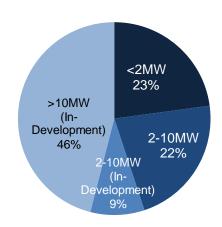
■ By Feed-in-Tariff



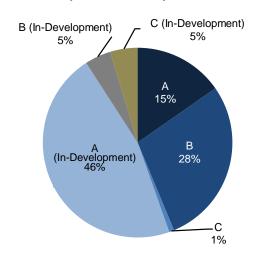
■ By Operating Timeline



■ By Output



■ By Solar Intensity



| Rank | Solar Intensity |
|------|-----------------|
| Α    | ≧4.00           |
| В    | ≧3.75, <4.00    |
| С    | ≧3.50, <3.75    |
| D    | <3.50           |

Unit: (kWh/m² per day)



As of October 14, 2016

#### JPX-Nikkei Index 400 Inclusion

Index Composed of Companies that Meet Global Investor Standards for Efficient Use of Capital and Strong Corporate Governance

- ✓ Ichigo successfully entered in August 2016
- ✓ In its new mid-term plan <a href="Power Up 2019">Power Up 2019</a>, Ichigo targeting ranking in the Index's top 200 companies by August 2019 (the final year of <a href="Power Up 2019">Power Up 2019</a>)

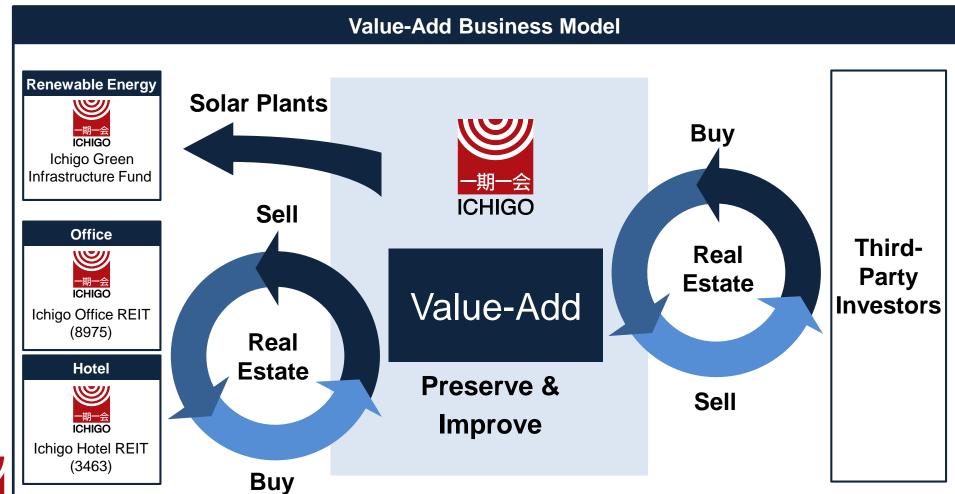


## Appendix: Financial & Real Estate Data



#### Powerful Value-Add Business Model

Significant Synergies between Ichigo's Value-Add and Asset Management Businesses





### Sustainable Real Estate Serving a Sustainable Society

#### End Demolish and Rebuild and Embrace Value-Add

- Preserve and enhance high-function real estate
- Lengthen useful life and improve quality of existing assets

Demolish and Rebuild



Effective
Re-Use of
Key Social
Infrastructure

#### Preserve & Improve

- Higher-Quality Tenant Services
- Higher Functionality (Security, A/C)
- Upgrade Exteriors/Interior Spaces
- Seismic Reinforcements

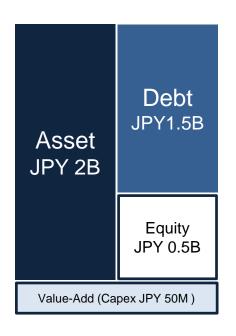
Highest Efficiency

Lowest Impact



### Value-Add Sample Earnings Model

5.5% NOI, JPY 2B purchase, LTV 75%, 1.5% interest rate on borrowings, JPY 50M Capex, 15% increase in NOI, 3-year Value-Add period



#### **NOI** at Acquisition

(JPY 110M NOI/year) - (JPY 22.5M interest/year) = JPY 87.5M NOI/year NOI $\div$  Initial Investment =17.5% NOI return during investment period

#### NOI after Value-Add

(JPY 126.5M NOI/year) — (JPY 22.5M interest/year) = JPY 104M NOI/year NOI  $\div$  Total Investment (JPY 500M + JPY 50M) =18.9% NOI return during investment period

#### Value-Add for Capital Gain

The 15% increase in NOI at an equivalent cap rate increases the exit price by 15%: JPY 2B \* 115% = JPY 2.3B

JPY 2.3B – (JPY 2B + JPY 50M) = JPY 250M capital gain

#### Result

JPY 550M investment generates JPY 512.5M over 3 years  $\rightarrow$  31.1% p.a.

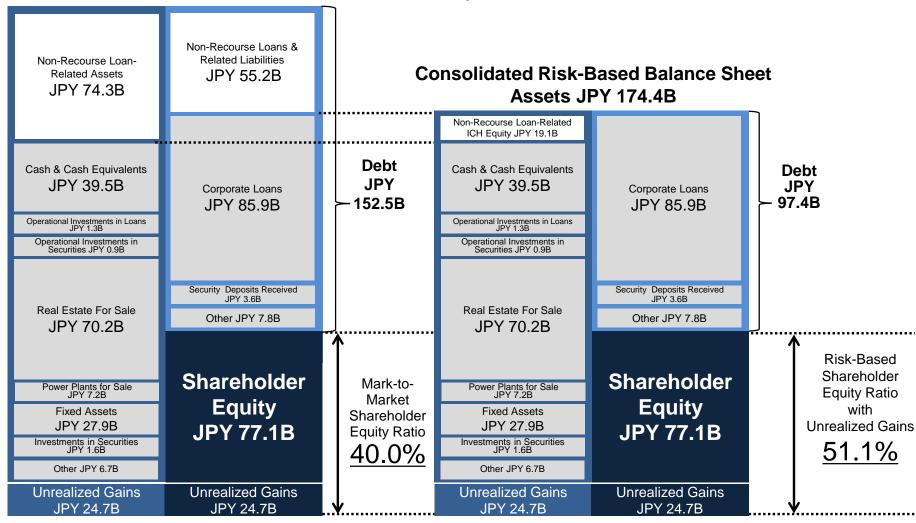


#### Consolidated Risk-Based Balance Sheet

## Mark-to-Market Consolidated Balance Sheet: JPY 254.3B (Book Value JPY 229.6B + Unrealized Gains JPY 24.7B)

As of August 31, 2016

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Note: Risk-Based Balance Sheet excludes client and non-recourse assets and liabilities.

## Significant Unrealized Gains on Balance Sheet

#### Total Unrealized Gains: JPY 24.5B (Appraisal Value Basis)

#### Real estate directly held by Ichigo

(Million Yen)

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| Location      | Book Value as of<br>Aug 31, 2016 | NOI   | Cap Rate<br>NOI/Book Value after write-down | Appraisal Value<br>as of Aug 31, 2016 | Unrealized Gain |
|---------------|----------------------------------|-------|---|---------------------------------------|-----------------|
| Tokyo         | 67,204                           | 3,963 | 5.9%  | 80,073                                | +12,869         |
| Outside Tokyo | 77,729                           | 5,125 | 6.7%  | 89,078                                | +11,349         |
| Total         | 144,933                          | 9,088 | 6.3%  | 169,151                               | +24,218         |

Note: Excludes development assets (c. JPY 371 million) which are not currently generating NOI and includes intangible fixed assets subject to appraisal (c. JPY 62 million)

#### Real estate held by Ichigo within Ichigo-managed funds (SPCs) where there are other non-Ichigo equity holders

(Million Yen)

|                                       | Book Value as of<br>Aug 31, 2016 | Appraisal Value as of Aug 31, 2016 | Unrealized Gains |
|---------------------------------------|----------------------------------|------------------------------------|------------------|
| Equity Investments (Non-consolidated) | _                                | _                                  | -                |
| Equity Investments (Consolidated)     | 1,032                            | 1,350                              | +317             |
| Total                                 | 1,032                            | 1,350                              | +317             |



## **Business Segments**

| Asset Management | Asset Management generates fee income via management of Ichigo Office REIT (8975), Ichigo Hotel REIT (3463), and private funds and providing real estate services related to real estate acquisition, operation (PM/BM), and disposition.        |
|------------------|--|
| Value-Add        | Value-Add preserves and improves real estate. Ichigo receives rental income during the period in which it is carrying out its value-add, along with profits on sale that reflect the real estate's higher value after the value-add is complete. |
| Clean Energy     | Clean Energy is utility-scale solar power production that produces clean energy and brings productive use to idle land.  |
| Other            | Other is primarily legacy securities investments that are not related to the above three segments.   |



### **Consolidated Balance Sheet**

|  |         | FY 17/2 Q1 | FY 17/  | 2 H1                              |                        |              |                    | (Willion Ten)   |
|--|---------|------------|---------|-----------------------------------|------------------------|--------------|--------------------|---|
|  | FY16/2  | B/S        | B/S     | Outside<br>Investors'<br>Interest | Quarter-on-<br>Quarter | Market Value | Unrealized<br>Gain | Unrealized Gain<br>on Listed<br>Securities <sup>2</sup> |
| Cash and Cash Equivalents              | 28,779  | 35,183     | 46,473  | 557                               | +11,290                | 46,473       | _                  | _   |
| Operating Loans Receivable (Value-Add) | 1,324   | 1,324      | 1,324   | _                                 | _                      | 1,324        | _                  | _   |
| Operational Investments in Securities  | 1,784   | 2,617      | 880     | _                                 | -1,737                 | 880          | _                  | +1  |
| Value-Add                              | 844     | 1,707      | 134     | _                                 | -1,573                 | 134          | _                  | _   |
| Other                                  | 939     | 910        | 746     | _                                 | -164                   | 746          | _                  | +1  |
| Real Estate for Sale (Value-Add)       | 172,833 | 159,384    | 135,193 | 3,013                             | -24,191                | 158,800      | +22,832            | _   |
| Power plants for sale (Clean Energy)   | _       | _          | 7,251   | _                                 | +7,251                 | 7,251        | _                  | _   |
| Fixed Assets                           | 31,546  | 33,020     | 29,624  | _                                 | -3,396                 | 31,472       | +1,848             | _   |
| Asset Management                       | 39      | 37         | 29      | _                                 | -8                     | 29           | _                  | _   |
| Value-Add                              | 15,897  | 15,845     | 15,792  | _                                 | -53                    | 17,640       | +1,848             | _   |
| Clean Energy                           | 15,560  | 17,094     | 13,748  | _                                 | -3,346                 | 13,748       | _                  | _   |
| Other <sup>1</sup>                     | 48      | 42         | 54      | _                                 | +12                    | 54           | _                  | _   |
| Intangible Assets                      | 2,373   | 2,398      | 2,032   | _                                 | -366                   | 2,032        | _                  | _   |
| Investments in Securities              | 5,486   | 1,734      | 1,583   | _                                 | -151                   | 1,583        | _                  | +254  |
| Other                                  | 7,628   | 8,373      | 5,247   | 8                                 | -3,126                 | 5,247        | _                  | _   |
| Total Assets                           | 251,757 | 244,037    | 229,612 | 3,578                             | -14,425                | 255,067      | +24,681            | +255  |

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<sup>&</sup>lt;sup>1</sup> Other refers to company assets that are not allocated to or cannot be allocated to any of the three business segments

<sup>&</sup>lt;sup>2</sup> Unrealized Gain on Listed Securities is recorded in Unrealized Gain on Operational Investment in Securities and in Intangible Assets

## Consolidated Balance Sheet: Segment Breakdown

| Segment             | Cash and<br>Cash<br>Equivalents | Operating<br>Loans<br>Receivable | Operational<br>Investments<br>in Securities | Real Estate<br>for Sale | Power<br>Plants for<br>Sale | Fixed<br>Assets | Intangible<br>Assets | Investments<br>in<br>Securities | Other<br>Assets | Total Assets |
|---------------------|---------------------------------|----------------------------------|---|-------------------------|-----------------------------|-----------------|----------------------|---------------------------------|-----------------|--------------|
| Asset Management    | 432                             | _                                | _   | _                       | _                           | 29              | 1,578                | _                               | 559             | 2,599        |
| Value-Add           | 12,356                          | 1,324                            | 134   | 135,193                 | _                           | 15,792          | 167                  | _                               | 2,787           | 167,756      |
| Clean Energy        | 1,970                           | _                                | _   | _                       | 7,251                       | 13,748          | 258                  | _                               | 1,099           | 24,328       |
| Other               | 98                              | _                                | 746   | _                       | _                           | _               | _                    | 1,583                           | -417            | 2,011        |
| Company-Wide Assets | 31,616                          | _                                | _   | _                       | _                           | 54              | 27                   | _                               | 1,218           | 32,917       |
| Total               | 46,473                          | 1,324                            | 880   | 135,193                 | 7,251                       | 29,624          | 2,032                | 1,583                           | 5,247           | 229,612      |



## Consolidated P&L: Gross Profit Segment Breakdown

| Segment               |           | Revenue   |         |           | Gross Profit |         | YOY            |  |
|-----------------------|-----------|-----------|---------|-----------|--------------|---------|----------------|--|
| Segment               | FY16/2 H1 | FY17/2 H1 | Change  | FY16/2 H1 | FY17/2 H1    | Change  | (Gross Profit) |  |
| Asset Management      | 2,964     | 2,460     | -503    | 2,067     | 1,558        | -509    | - 24.6%        |  |
| Asset Management Fees | 806       | 1,107     | +301    | 800       | 1,102        | +302    | +37.8%         |  |
| PM/BM Fees            | 1,080     | 1,119     | +39     | 237       | 230          | -7      | - 3.0%         |  |
| Other                 | 1,077     | 233       | -844    | 1,030     | 225          | -804    | - 78.1%        |  |
| Value-Add             | 10,758    | 82,305    | +71,546 | 4,656     | 15,428       | +10,772 | +231.4%        |  |
| Rental Income         | 5,509     | 7,627     | +2,118  | 3,443     | 5,113        | +1,669  | +48.5%         |  |
| Asset Sales           | 5,249     | 74,677    | +69,427 | 1,212     | 10,314       | +9,101  | +750.6%        |  |
| Clean Energy          | 870       | 1,214     | +344    | 434       | 584          | +150    | +34.6%         |  |
| Other                 | 13        | 10        | -2      | 4         | -102         | -107    | _              |  |
| Total                 | 14,607    | 85,991    | +71,384 | 7,163     | 17,468       | +10,305 | +143.9%        |  |



### Consolidated P&L: Results vs. Forecast

|  |         |                            | FY17/2 Full-Year Forecast (12M) |                            |                     |                            |         |                 |                     |
|--|---------|----------------------------|---------------------------------|----------------------------|---------------------|----------------------------|---------|-----------------|---------------------|
| Segment  | Revenue | % of Full-Year<br>Forecast | Gross<br>Profit                 | % of Full-Year<br>Forecast | Operating<br>Profit | % of Full-Year<br>Forecast | Revenue | Gross<br>Profit | Operating<br>Profit |
| Asset Management   | 2,460   | 48.4%                      | 1,558                           | 52.0%                      | 1,473               | 61.7%                      | 5,079   | 2,999           | 2,386               |
| Asset Management Fees  | 1,107   | 49.9%                      | 1,102                           | 49.9%                      | _                   | _                          | 2,219   | 2,209           | _                   |
| PM/BM Fees   | 1,119   | 43.2%                      | 230                             | 43.3%                      | _                   | _                          | 2,588   | 531             | _                   |
| Other  | 233     | 86.2%                      | 225                             | 87.1%                      | _                   | _                          | 271     | 259             | _                   |
| Value-Add  | 82,305  | 75.3%                      | 15,428                          | 86.6%                      | 13,092              | 96.8%                      | 109,297 | 17,820          | 13,530              |
| Rental Income  | 7,627   | 57.2%                      | 5,113                           | 58.6%                      | _                   | _                          | 13,346  | 8,727           | _                   |
| Asset Sales  | 74,677  | 77.8%                      | 10,314                          | 113.4%                     | _                   | _                          | 95,950  | 9,093           | _                   |
| Clean Energy   | 1,214   | 10.9%                      | 584                             | 19.1%                      | 351                 | 13.5%                      | 11,152  | 3,065           | 2,608               |
| Other  | 10      | 15.2%                      | -102                            | _                          | -135                | _                          | 71      | -18             | -84                 |
| Total  | 85,991  | 68.5%                      | 17,468                          | 73.2%                      | 14,781              | 80.2%                      | 125,600 | 23,867          | 18,440              |
| Adjustment (including offsets of cross-segment transactions) |         |                            | _                               | _                          | 202                 |                            | _       | _               | 59                  |
| Total  | 85,991  | 68.5%                      | 17,468                          | 73.2%                      | 14,984              | 81.0%                      | 125,600 | 23,867          | 18,500              |



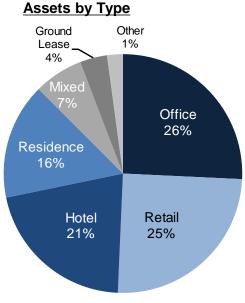
## Asset Management AUM Detail

|  |                              | FY12/2<br>(12M) | FY13/2<br>(12M) | FY14/2<br>(12M) | FY15/2<br>(12M) | FY16/2<br>(12M) | FY17/2 H1<br>(6M) |
|--|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-------------------|
| Ichigo Office REIT<br>(8975)                   | AUM (Fiscal Year End)        | JPY 106.1B      | JPY 104.3B      | JPY 120.5B      | JPY 123.8B      | JPY 165.1B      | JPY 191.9B        |
|  | AM Fee % (Average)           | 0.61%           | 0.63%           | 0.65%           | 0.65%           | 0.64%           | 0.67%             |
|  | AM Fee Gross Profit (Actual) | JPY 719mm       | JPY 663mm       | JPY 733mm       | JPY 759mm       | JPY 1,016mm     | JPY 615mm         |
| Ichigo Hotel REIT                              | AUM (Fiscal Year End)        | _               | _               | _               | _               | JPY 20.4B       | JPY 47.6B         |
| (3463)   | AM Fee % (Average)           | _               | _               | _               | _               | 0.59%*          | 0.78%             |
|  | AM Fee Gross Profit (Actual) | _               | _               | _               | _               | JPY 30mm        | JPY 97mm          |
| Private Equity Real<br>Estate Funds (excluding | AUM (Fiscal Year End)        | JPY 213.3B      | JPY 169.7B      | JPY 63.3B       | JPY 21.5B       | JPY 15.4B       | JPY 15.4B         |
| consolidated funds)                            | AM Fee % (Average)           | 0.15%           | 0.15%           | 0.26%           | 0.37%           | 0.32%           | 0.26%             |
|  | AM Fee Gross Profit (Actual) | JPY 284mm       | JPY 285mm       | JPY 257mm       | JPY 114mm       | JPY 60mm        | JPY 20mm          |
| Total  | AUM (Fiscal Year End)        | JPY 319.3B      | JPY 274.1B      | JPY 183.8B      | JPY 145.3B      | JPY 200.9B      | JPY 255.0B        |
|  | AM Fee % (Average)           | 0.33%           | 0.33%           | 0.47%           | 0.59%           | 0.61%           | 0.66%             |
|  | AM Fee Gross Profit (Actual) | JPY 1,004mm     | JPY 948mm       | JPY 989mm       | JPY 872mm       | JPY 1,106mm     | JPY 733mm         |

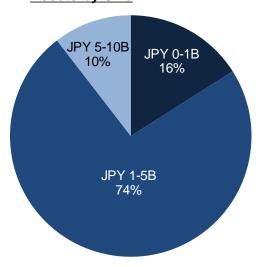
<sup>\*</sup> Annualized



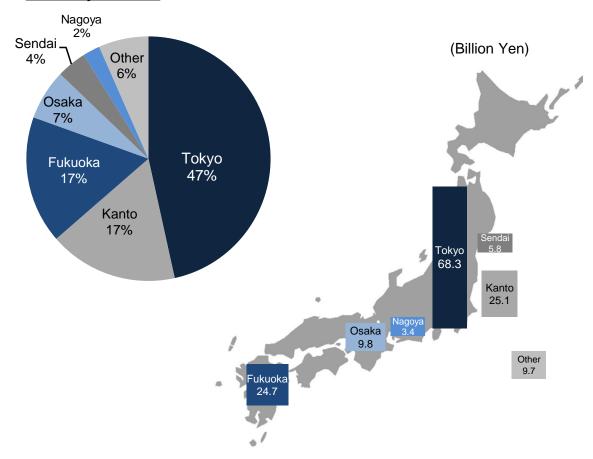
### Ichigo-Owned Real Estate Portfolio



#### **Assets by Size**



#### **Assets by Location**



Total Ichigo-Owned Assets: JPY 146.8B

Including Ichigo-Managed AUM: JPY 407.6B (Acquisition price basis)



As of August 31, 2016

### Value-Add Asset Breakdown (1)

### 86 Assets, Book Value JPY 146.8B, Forecast NOI JPY 9.0B (6.2% Yield)

| No. | Asset Type            | Classification       | Location                 | Building Age | Acquisition Price  | Acquisition<br>Date | Expected<br>NOI/Year | Ichigo Investment | Forecast Equity  Multiple <sup>1</sup> | Forecast<br>IRR <sup>2</sup> |
|-----|-----------------------|----------------------|--------------------------|--------------|--|---------------------|----------------------|-------------------|--|------------------------------|
| 1   | Other                 | Fixed Asset          | Matsudo City, Chiba      | 44 years     | JPY 2B-3B  | 2005/06             | JPY 230mm            | JPY 1,900mm       | _                                      | _                            |
| 2   | Retail                | Real Estate for Sale | Minato-ku, Tokyo         | 47 years     | JPY 2B-3B  | 2005/10             | JPY 131mm            | JPY 1,033mm       | _                                      | _                            |
| 3   | Retail                | Real Estate for Sale | Minato-ku, Tokyo         | 31 years     | ≧JPY 3B  | 2006/03             | JPY 167mm            | JPY 1,356mm       | _                                      | _                            |
| 4   | Retail                | Real Estate for Sale | Yokohama City, Kanagawa  | 11 years     | JPY 1B-2B  | 2006/09             | JPY 57mm             | JPY 1,157mm       | _                                      | _                            |
| 5   | Office                | Real Estate for Sale | Sendai City, Miyagi      | 8 years      | ≧JPY 3B  | 2006/10             | JPY 265mm            | JPY 1,042mm       | _                                      | _                            |
| 6   | Office                | Real Estate for Sale | Fukuoka City, Fukuoka    | 8 years      | ≧JPY 3B  | 2006/12             | JPY 389mm            | JPY 1,339mm       | _                                      | _                            |
| 7   | Other                 | Fixed Asset          | Isumi City, Chiba        | _            | JPY 1B-2B  | 2007/02             | _                    | JPY 1,055mm       | _                                      | _                            |
| 9   | Residence             | Real Estate for Sale | Ota-ku, Tokyo            | 11 years     | <jpy 1b<="" td=""><td>2007/04</td><td>JPY 57mm</td><td>JPY 403mm</td><td>_</td><td>_</td></jpy>  | 2007/04             | JPY 57mm             | JPY 403mm         | _                                      | _                            |
| 10  | Retail                | Real Estate for Sale | Chiyoda-ku, Tokyo        | 36 years     | <jpy 1b<="" td=""><td>2007/06</td><td>JPY 85mm</td><td>JPY 240mm</td><td>_</td><td>_</td></jpy>  | 2007/06             | JPY 85mm             | JPY 240mm         | _                                      | _                            |
| 11  | Retail                | Real Estate for Sale | Chiyoda-ku, Tokyo        | 35 years     | <jpy 1b<="" td=""><td>2007/06</td><td>JPY 119mm</td><td>JPY 233mm</td><td>_</td><td>_</td></jpy> | 2007/06             | JPY 119mm            | JPY 233mm         | _                                      | _                            |
| 12  | Retail                | Real Estate for Sale | Chiyoda-ku, Tokyo        | 52 years     | JPY 2B-3B  | 2007/06             | JPY 249mm            | JPY 554mm         | _                                      | _                            |
| 13  | Office                | Real Estate for Sale | Minato-ku, Tokyo         | 43 years     | ≧JPY 3B  | 2007/11             | JPY 314mm            | JPY 2,049mm       | _                                      | _                            |
| 14  | Ground Lease          | Real Estate for Sale | Atsugi City, Kanagawa    | _            | JPY 1B-2B  | 2011/06             | JPY 176mm            | JPY 147mm         | _                                      | _                            |
| 15  | Mixed (Office/Retail) | Real Estate for Sale | Hiratsuka City, Kanagawa | 20 years     | <jpy 1b<="" td=""><td>2012/02</td><td>JPY 83mm</td><td>JPY 172mm</td><td>_</td><td>_</td></jpy>  | 2012/02             | JPY 83mm             | JPY 172mm         | _                                      | _                            |
| 16  | Retail                | Real Estate for Sale | Yokohama City, Kanagawa  | 2 years      | <jpy 1b<="" td=""><td>2012/10</td><td>JPY 32mm</td><td>JPY 171mm</td><td>_</td><td>_</td></jpy>  | 2012/10             | JPY 32mm             | JPY 171mm         | _                                      | _                            |



<sup>1</sup> Forecast Equity Multiple is based on the business plan of each asset and is the expected sum of rental income and profits on sale divided by Ichigo Investment.

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<sup>&</sup>lt;sup>2</sup> Forecast IRR is the forecast internal rate of return based on each asset's actual cash flow. The total Forecast Equity Multiple and Forecast IRR reflect assets acquired from FY15/2 onward and exclude Fixed Assets.

## Value-Add Asset Breakdown (2)

| No. | Asset Type            | Classification       | Location                 | Building Age | Acquisition Price  | Acquisition Date | Expected<br>NOI/Year | Ichigo Investment | Forecast Equity<br>Multiple <sup>1</sup> | Forecast<br>IRR <sup>2</sup> |
|-----|-----------------------|----------------------|--------------------------|--------------|--|------------------|----------------------|-------------------|--|------------------------------|
| 17  | Retail                | Fixed Asset          | Toshima-ku, Tokyo        | 5 years      | ≧JPY 3B  | 2013/03          | JPY 228mm            | JPY 340mm         | _  | _                            |
| 18  | Retail                | Real Estate for Sale | Shibuya-ku, Tokyo        | 30 years     | <jpy 1b<="" td=""><td>2013/05</td><td>JPY 45mm</td><td>JPY 154mm</td><td>_</td><td>_</td></jpy>          | 2013/05          | JPY 45mm             | JPY 154mm         | _  | _                            |
| 19  | Mixed (Office/Retail) | Real Estate for Sale | Chofu City, Tokyo        | 31 years     | JPY 1B-2B  | 2013/06          | JPY 112mm            | JPY 310mm         | _  | _                            |
| 21  | Residence             | Real Estate for Sale | Minato-ku, Tokyo         | 0 years      | <jpy 1b<="" td=""><td>2013/06</td><td>JPY 42mm</td><td>JPY 203mm</td><td>_</td><td>_</td></jpy>          | 2013/06          | JPY 42mm             | JPY 203mm         | _  | _                            |
| 22  | Residence             | Real Estate for Sale | Osaka City, Osaka        | 13 years     | <jpy 1b<="" td=""><td>2013/07</td><td>JPY 32mm</td><td>JPY 81mm</td><td>_</td><td>_</td></jpy>           | 2013/07          | JPY 32mm             | JPY 81mm          | _  | _                            |
| 23  | Residence             | Real Estate for Sale | Osaka City, Osaka        | 9 years      | <jpy 1b<="" td=""><td>2013/08</td><td>JPY 49mm</td><td>JPY 81mm</td><td>_</td><td>_</td></jpy>           | 2013/08          | JPY 49mm             | JPY 81mm          | _  | _                            |
| 24  | Office                | Real Estate for Sale | Chiyoda-ku, Tokyo        | 25 years     | JPY 1B-2B  | 2013/08          | JPY 86mm             | JPY 520mm         | _  | _                            |
| 25  | Residence             | Real Estate for Sale | Osaka City, Osaka        | 11 years     | <jpy 1b<="" td=""><td>2013/08</td><td>JPY 37mm</td><td>JPY 90mm</td><td>_</td><td>_</td></jpy>           | 2013/08          | JPY 37mm             | JPY 90mm          | _  | _                            |
| 26  | Retail                | Fixed Asset          | Kobe City, Hyogo         | 16 years     | JPY 1B-2B  | 2013/09          | JPY 145mm            | JPY 616mm         | _  | _                            |
| 27  | Retail                | Fixed Asset          | Tokorozawa City, Saitama | 8 years      | JPY 1B-2B  | 2013/11          | JPY 64mm             | JPY 92mm          | _  | _                            |
| 28  | Ground Lease          | Real Estate for Sale | Chiba City, Chiba        | _            | JPY 2B-3B  | 2014/02          | JPY 128mm            | JPY 342mm         | _  | _                            |
| 29  | Ground Lease          | Real Estate for Sale | Fujisawa City, Kanagawa  | _            | JPY 1B-2B  | 2014/03          | JPY 115mm            | JPY 273mm         | 7.52 x                                   | 44.5%                        |
| 30  | Mixed (Office/Retail) | Real Estate for Sale | Shibuya-ku, Tokyo        | 32 years     | <jpy 1b<="" td=""><td>2014/03</td><td>JPY 39mm</td><td>JPY 108mm</td><td>6.95 x</td><td>26.0%</td></jpy> | 2014/03          | JPY 39mm             | JPY 108mm         | 6.95 x                                   | 26.0%                        |
| 31  | Office                | Real Estate for Sale | Shibuya-ku, Tokyo        | 5 years      | JPY 1B-2B  | 2014/04          | JPY 60mm             | JPY 1,090mm       | 1.25 x                                   | 12.0%                        |
| 32  | Retail                | Fixed Asset          | Fukuoka City, Fukuoka    | 10 years     | JPY 1B-2B  | 2014/04          | JPY 59mm             | JPY 279mm         | _  | _                            |



<sup>1</sup> Forecast Equity Multiple is based on the business plan of each asset and is the expected sum of rental income and profits on sale divided by Ichigo Investment.

<sup>&</sup>lt;sup>2</sup> Forecast IRR is the forecast internal rate of return based on each asset's actual cash flow. The total Forecast Equity Multiple and Forecast IRR reflect assets acquired from FY15/2 onward and exclude Fixed Assets.

# Value-Add Asset Breakdown (3)

| No. | Asset Type            | Classification       | Location                 | Building Age | Acquisition Price  | Acquisition Date | Expected<br>NOI/Year | Ichigo Investment | Forecast Equity  Multiple <sup>1</sup> | Forecast<br>IRR <sup>2</sup> |
|-----|-----------------------|----------------------|--------------------------|--------------|--|------------------|----------------------|-------------------|--|------------------------------|
| 33  | Office                | Real Estate for Sale | Shinagawa-ku, Tokyo      | 27 years     | JPY 2B-3B  | 2014/05          | JPY 155mm            | JPY 530mm         | 2.04 x                                 | 20.0%                        |
| 34  | Office                | Real Estate for Sale | Shinagawa-ku, Tokyo      | 23 years     | JPY 1B-2B  | 2014/05          | JPY 131mm            | JPY 515mm         | 2.27 x                                 | 23.4%                        |
| 35  | Mixed (Office/Retail) | Real Estate for Sale | Minato-ku, Tokyo         | 7 years      | JPY 2B-3B  | 2014/05          | JPY 155mm            | JPY 434mm         | 3.08 x                                 | 15.2%                        |
| 36  | Residence             | Real Estate for Sale | Kumamoto City, Kumamoto  | 9 years      | ≧JPY 3B  | 2014/06          | JPY 213mm            | JPY 476mm         | 3.52 x                                 | 19.0%                        |
| 37  | Retail                | Real Estate for Sale | Minato-ku, Tokyo         | 44 years     | <jpy 1b<="" td=""><td>2014/07</td><td>JPY 39mm</td><td>JPY 77mm</td><td>10.47 x</td><td>23.9%</td></jpy> | 2014/07          | JPY 39mm             | JPY 77mm          | 10.47 x                                | 23.9%                        |
| 38  | Mixed (Office/Retail) | Real Estate for Sale | Shinjuku-ku, Tokyo       | 40 years     | ≧JPY 3B  | 2014/07          | JPY 201mm            | JPY 645mm         | 3.32 x                                 | 21.1%                        |
| 39  | Retail                | Fixed Asset          | Fukuoka City, Fukuoka    | 12 years     | <jpy 1b<="" td=""><td>2014/07</td><td>JPY 47mm</td><td>JPY 213mm</td><td>_</td><td>_</td></jpy>          | 2014/07          | JPY 47mm             | JPY 213mm         | _                                      | _                            |
| 40  | Retail                | Fixed Asset          | Fukuoka City, Fukuoka    | 31 years     | <jpy 1b<="" td=""><td>2014/09</td><td>JPY 55mm</td><td>JPY 252mm</td><td>_</td><td>_</td></jpy>          | 2014/09          | JPY 55mm             | JPY 252mm         | _                                      | _                            |
| 41  | Hotel                 | Real Estate for Sale | Utsunomiya City, Tochigi | 29 years     | JPY 1B-2B  | 2014/09          | JPY 138mm            | JPY 400mm         | 1.97 x                                 | 28.3%                        |
| 42  | Retail                | Real Estate for Sale | Fukuoka City, Fukuoka    | 15 years     | <jpy 1b<="" td=""><td>2014/09</td><td>JPY 54mm</td><td>JPY 177mm</td><td>5.54 x</td><td>26.2%</td></jpy> | 2014/09          | JPY 54mm             | JPY 177mm         | 5.54 x                                 | 26.2%                        |
| 43  | Retail                | Real Estate for Sale | Osaka City, Osaka        | 14 years     | JPY 1B-2B  | 2014/09          | JPY 90mm             | JPY 301mm         | 4.64 x                                 | 24.3%                        |
| 44  | Retail                | Real Estate for Sale | Machida City, Tokyo      | 30 years     | <jpy 1b<="" td=""><td>2014/10</td><td>JPY 51mm</td><td>JPY 82mm</td><td>11.34 x</td><td>43.9%</td></jpy> | 2014/10          | JPY 51mm             | JPY 82mm          | 11.34 x                                | 43.9%                        |
| 45  | Retail                | Real Estate for Sale | Fukuoka City, Fukuoka    | 13 years     | JPY 1B-2B  | 2014/11          | JPY 68mm             | JPY 135mm         | 10.70 x                                | 33.8%                        |
| 46  | Residence             | Real Estate for Sale | Chiyoda-ku, Tokyo        | 13 years     | JPY 2B-3B  | 2014/12          | JPY 119mm            | JPY 332mm         | 2.18 x                                 | 29.2%                        |
| 47  | Residence             | Real Estate for Sale | Koto-ku, Tokyo           | 10 years     | JPY 1B-2B  | 2014/12          | JPY 96mm             | JPY 270mm         | 1.56 x                                 | 14.6%                        |



<sup>1</sup> Forecast Equity Multiple is based on the business plan of each asset and is the expected sum of rental income and profits on sale divided by Ichigo Investment.

<sup>&</sup>lt;sup>2</sup> Forecast IRR is the forecast internal rate of return based on each asset's actual cash flow. The total Forecast Equity Multiple and Forecast IRR reflect assets acquired from FY15/2 onward and exclude Fixed Assets.

# Value-Add Asset Breakdown (4)

| No. | Asset Type            | Classification       | Location              | Building Age | Acquisition Price  | Acquisition<br>Date | Expected NOI/Year | Ichigo Investment | Forecast Equity  Multiple <sup>1</sup> | Forecast<br>IRR <sup>2</sup> |
|-----|-----------------------|----------------------|-----------------------|--------------|--|---------------------|-------------------|-------------------|--|------------------------------|
| 48  | Residence             | Real Estate for Sale | Minato-ku, Tokyo      | 12 years     | JPY 1B-2B  | 2014/12             | JPY 79mm          | JPY 238mm         | 1.67 x                                 | 16.6%                        |
| 49  | Residence             | Real Estate for Sale | Minato-ku, Tokyo      | 11 years     | JPY 1B-2B  | 2014/12             | JPY 61mm          | JPY 185mm         | 1.63 x                                 | 15.7%                        |
| 50  | Residence             | Real Estate for Sale | Sumida-ku, Tokyo      | 10 years     | JPY 1B-2B  | 2014/12             | JPY 59mm          | JPY 163mm         | 1.55 x                                 | 15.2%                        |
| 51  | Residence             | Real Estate for Sale | Ota-ku, Tokyo         | 14 years     | <jpy 1b<="" td=""><td>2014/12</td><td>JPY 60mm</td><td>JPY 150mm</td><td>2.21 x</td><td>35.7%</td></jpy> | 2014/12             | JPY 60mm          | JPY 150mm         | 2.21 x                                 | 35.7%                        |
| 52  | Residence             | Real Estate for Sale | Osaka City, Osaka     | 8 years      | <jpy 1b<="" td=""><td>2014/12</td><td>JPY 58mm</td><td>JPY 148mm</td><td>1.86 x</td><td>24.8%</td></jpy> | 2014/12             | JPY 58mm          | JPY 148mm         | 1.86 x                                 | 24.8%                        |
| 53  | Residence             | Real Estate for Sale | Chuo-ku, Tokyo        | 13 years     | <jpy 1b<="" td=""><td>2014/12</td><td>JPY 38mm</td><td>JPY 99mm</td><td>2.96 x</td><td>44.4%</td></jpy>  | 2014/12             | JPY 38mm          | JPY 99mm          | 2.96 x                                 | 44.4%                        |
| 54  | Residence             | Real Estate for Sale | Minato-ku, Tokyo      | 12 years     | <jpy 1b<="" td=""><td>2014/12</td><td>JPY 38mm</td><td>JPY 123mm</td><td>1.97 x</td><td>23.3%</td></jpy> | 2014/12             | JPY 38mm          | JPY 123mm         | 1.97 x                                 | 23.3%                        |
| 55  | Residence             | Real Estate for Sale | Shinjuku-ku, Tokyo    | 11 years     | <jpy 1b<="" td=""><td>2014/12</td><td>JPY 29mm</td><td>JPY 82mm</td><td>2.05 x</td><td>25.8%</td></jpy>  | 2014/12             | JPY 29mm          | JPY 82mm          | 2.05 x                                 | 25.8%                        |
| 56  | Residence             | Real Estate for Sale | Shibuya-ku, Tokyo     | 10 years     | JPY 1B-2B  | 2014/12             | JPY 87mm          | JPY 270mm         | 2.00 x                                 | 23.2%                        |
| 57  | Residence             | Real Estate for Sale | Minato-ku, Tokyo      | 12 years     | JPY 1B-2B  | 2014/12             | JPY 57mm          | JPY 186mm         | 1.90 x                                 | 21.0%                        |
| 58  | Residence             | Real Estate for Sale | Shibuya-ku, Tokyo     | 11 years     | <jpy 1b<="" td=""><td>2014/12</td><td>JPY 49mm</td><td>JPY 157mm</td><td>1.89 x</td><td>21.5%</td></jpy> | 2014/12             | JPY 49mm          | JPY 157mm         | 1.89 x                                 | 21.5%                        |
| 59  | Residence             | Real Estate for Sale | Shibuya-ku, Tokyo     | 11 years     | <jpy 1b<="" td=""><td>2014/12</td><td>JPY 39mm</td><td>JPY 117mm</td><td>2.11 x</td><td>27.2%</td></jpy> | 2014/12             | JPY 39mm          | JPY 117mm         | 2.11 x                                 | 27.2%                        |
| 60  | Residence             | Real Estate for Sale | Setagaya-ku, Tokyo    | 10 years     | <jpy 1b<="" td=""><td>2014/12</td><td>JPY 19mm</td><td>JPY 55mm</td><td>1.80 x</td><td>21.1%</td></jpy>  | 2014/12             | JPY 19mm          | JPY 55mm          | 1.80 x                                 | 21.1%                        |
| 61  | Mixed (Office/Retail) | Operating Loan       | Shinjuku-ku, Tokyo    | 53 years     | JPY 1B-2B  | 2014/12             | JPY 103mm         | JPY 57mm          | 15.26 x                                | 51.7%                        |
| 62  | Retail                | Fixed Asset          | Fukuoka City, Fukuoka | 12 years     | <jpy 1b<="" td=""><td>2014/12</td><td>JPY 42mm</td><td>JPY 212mm</td><td>_</td><td>_</td></jpy>          | 2014/12             | JPY 42mm          | JPY 212mm         | _                                      | _                            |



<sup>1</sup> Forecast Equity Multiple is based on the business plan of each asset and is the expected sum of rental income and profits on sale divided by Ichigo Investment.

<sup>&</sup>lt;sup>2</sup> Forecast IRR is the forecast internal rate of return based on each asset's actual cash flow. The total Forecast Equity Multiple and Forecast IRR reflect assets acquired from FY15/2 onward and exclude Fixed Assets.

# Value-Add Asset Breakdown (5)

| No. | Asset Type | Classification       | Location                | Building Age | Acquisition Price  | Acquisition<br>Date | Expected<br>NOI/Year | Ichigo Investment | Forecast Equity  Multiple 1 | Forecast<br>IRR <sup>2</sup> |
|-----|------------|----------------------|-------------------------|--------------|--|---------------------|----------------------|-------------------|-----------------------------|------------------------------|
| 63  | Retail     | Real Estate for Sale | Meguro-ku, Tokyo        | 10 years     | JPY 1B-2B  | 2014/12             | JPY 67mm             | JPY 129mm         | 3.98 x                      | 23.8%                        |
| 64  | Retail     | Real Estate for Sale | Shinagawa-ku, Tokyo     | 62 years     | <jpy 1b<="" td=""><td>2015/01</td><td>JPY 16mm</td><td>JPY 0mm</td><td>_</td><td>_</td></jpy>            | 2015/01             | JPY 16mm             | JPY 0mm           | _                           | _                            |
| 66  | Retail     | Real Estate for Sale | Sendai City, Miyagi     | 12 years     | <jpy 1b<="" td=""><td>2015/02</td><td>JPY 47mm</td><td>JPY 8mm</td><td>42.58 x</td><td>198.9%</td></jpy> | 2015/02             | JPY 47mm             | JPY 8mm           | 42.58 x                     | 198.9%                       |
| 67  | Office     | Real Estate for Sale | Shibuya-ku, Tokyo       | 25 years     | JPY 1B-2B  | 2015/03             | JPY 59mm             | JPY 94mm          | 6.39 x                      | 54.4%                        |
| 68  | Retail     | Real Estate for Sale | Shibuya-ku, Tokyo       | 14 years     | <jpy 1b<="" td=""><td>2015/04</td><td>JPY 42mm</td><td>JPY 79mm</td><td>5.65 x</td><td>27.9%</td></jpy>  | 2015/04             | JPY 42mm             | JPY 79mm          | 5.65 x                      | 27.9%                        |
| 69  | Hotel      | Real Estate for Sale | Osaka City, Osaka       | 13 years     | JPY 2B-3B  | 2015/05             | JPY 178mm            | JPY 633mm         | 1.56 x                      | 58.3%                        |
| 70  | Hotel      | Real Estate for Sale | Aomori City, Aomori     | 9 years      | <jpy 1b<="" td=""><td>2015/06</td><td>JPY 45mm</td><td>JPY 113mm</td><td>2.10 x</td><td>20.2%</td></jpy> | 2015/06             | JPY 45mm             | JPY 113mm         | 2.10 x                      | 20.2%                        |
| 71  | Retail     | Real Estate for Sale | Fujisawa City, Kanagawa | 1 years      | JPY 1B-2B  | 2015/07             | JPY 99mm             | JPY 126mm         | 6.80 x                      | 37.3%                        |
| 85  | Office     | Real Estate for Sale | Bunkyo-ku, Tokyo        | 24 years     | JPY 2B-3B  | 2015/07             | JPY 114mm            | JPY 428mm         | 1.34 x                      | 16.8%                        |
| 88  | Office     | Real Estate for Sale | Shinagawa-ku, Tokyo     | 28 years     | JPY 1B-2B  | 2015/07             | JPY 96mm             | JPY 355mm         | 1.32 x                      | 15.8%                        |
| 89  | Office     | Real Estate for Sale | Musashino City, Tokyo   | 27 years     | ≧JPY 3B  | 2015/07             | JPY 127mm            | JPY 670mm         | 1.72 x                      | 13.3%                        |
| 92  | Office     | Real Estate for Sale | Fukuoka City, Fukuoka   | 8 years      | JPY 1B-2B  | 2015/07             | JPY 87mm             | JPY 353mm         | 1.82 x                      | 17.7%                        |
| 93  | Office     | Real Estate for Sale | Fukuoka City, Fukuoka   | 14 years     | JPY 1B-2B  | 2015/07             | JPY 87mm             | JPY 358mm         | 1.92 x                      | 18.8%                        |
| 96  | Hotel      | Real Estate for Sale | Sapporo City, Hokkaido  | 23 years     | <jpy 1b<="" td=""><td>2015/08</td><td>JPY 26mm</td><td>JPY 2mm</td><td>5.52 x</td><td>291.5%</td></jpy>  | 2015/08             | JPY 26mm             | JPY 2mm           | 5.52 x                      | 291.5%                       |
| 98  | Hotel      | Real Estate for Sale | Naha City, Okinawa      | 28 years     | JPY 2B-3B  | 2015/11             | JPY 166mm            | JPY 640mm         | 1.91 x                      | 25.9%                        |



<sup>1</sup> Forecast Equity Multiple is based on the business plan of each asset and is the expected sum of rental income and profits on sale divided by Ichigo Investment.

<sup>&</sup>lt;sup>2</sup> Forecast IRR is the forecast internal rate of return based on each asset's actual cash flow. The total Forecast Equity Multiple and Forecast IRR reflect assets acquired from FY15/2 onward and exclude Fixed Assets.

# Value-Add Asset Breakdown (6)

| No.  | Asset Type   | Classification       | Location                     | Building Age  | Acquisition Price  | Acquisition Date | Expected<br>NOI/Year | Ichigo Investment | Forecast Equity  Multiple <sup>1</sup> | Forecast<br>IRR <sup>2</sup> |
|------|--|----------------------|------------------------------|---------------|--|------------------|----------------------|-------------------|--|------------------------------|
| 105  | Hotel  | Real Estate for Sale | Kumamoto City, Kumamoto      | 32 years      | JPY 1B-2B  | 2015/12          | JPY 117mm            | JPY 453mm         | 1.61 x                                 | 61.2%                        |
| *109 | Hotel  | Real Estate for Sale | Nagoya City, Aichi           | 7 years       | JPY 2B-3B  | 2016/03          | JPY 130mm            | JPY 525mm         | 1.84 x                                 | 37.7%                        |
| 110  | Hotel  | Real Estate for Sale | Fukuoka City, Fukuoka        | 31 years      | ≧JPY 3B  | 2016/03          | JPY 274mm            | JPY 905mm         | 2.05 x                                 | 104.5%                       |
| 111  | Hotel  | Real Estate for Sale | Yokohama City, Kanagawa      | 32 years      | JPY 2B-3B  | 2016/03          | JPY 207mm            | JPY 228mm         | 5.32 x                                 | 23.3%                        |
| 112  | Hotel  | Real Estate for Sale | Yokohama City, Kanagawa      | 29 years      | ≧JPY 3B  | 2016/03          | JPY 319mm            | JPY 354mm         | 10.64 x                                | 36.2%                        |
| 113  | Hotel  | Real Estate for Sale | Yokohama City, Kanagawa      | 29 years      | ≧JPY 3B  | 2016/03          | JPY 260mm            | JPY 344mm         | 5.84 x                                 | 25.5%                        |
| 114  | Hotel  | Real Estate for Sale | Fukuoka City, Fukuoka        | 26 years      | ≧JPY 3B  | 2016/04          | JPY 175mm            | JPY 550mm         | 1.73 x                                 | 72.6%                        |
| 115  | Hotel  | Real Estate for Sale | Osaka City, Osaka            | 9 years       | JPY 2B-3B  | 2016/04          | JPY 130mm            | JPY 274mm         | 2.96 x                                 | 30.7%                        |
| 116  | Retail   | Real Estate for Sale | Sendai City, Miyagi          | 27 years      | <jpy 1b<="" td=""><td>2016/04</td><td>JPY 70mm</td><td>JPY 86mm</td><td>7.50 x</td><td>28.4%</td></jpy>  | 2016/04          | JPY 70mm             | JPY 86mm          | 7.50 x                                 | 28.4%                        |
| 118  | Retail   | Real Estate for Sale | Nagoya City, Aichi           | 19 years      | JPY 1B-2B  | 2016/06          | JPY 83mm             | JPY 102mm         | 7.71 x                                 | 32.6%                        |
| 119  | Retail   | Real Estate for Sale | Shibuya-ku, Tokyo            | 29 years      | <jpy 1b<="" td=""><td>2016/06</td><td>JPY 42mm</td><td>JPY 136mm</td><td>3.91 x</td><td>17.4%</td></jpy> | 2016/06          | JPY 42mm             | JPY 136mm         | 3.91 x                                 | 17.4%                        |
|      |  |                      | Total                        | 86 Assets     | JPY 146,831mm  |                  | JPY 9,088mm          | JPY 32,455mm      | 2.95 x                                 | 37.5%                        |
|      |  | Asse                 | ets acquired in FY17/2 Q1 To | otal 9 Assets | JPY 23,485mm   |                  | JPY 1,603mm          | JPY 3,392mm       | 3.66 x                                 | 85.8%                        |
|      | Assets acquired in FY17/2 Q2 Total 2 Assets            |                      |                              |               | JPY 2,100mm  |                  | JPY 125mm            | JPY 238mm         | 5.54 x                                 | 25.0%                        |
|      | Assets acquired in FY17/2 H1 Total 11 Assets           |                      |                              |               |  |                  | JPY 1,729mm          | JPY 3,630mm       | 3.78 x                                 | 74.8%                        |
|      | Note: Assets acquired and sold in FY17/2 Total 1 Asset |                      |                              |               |  | -                | JPY 38mm             | JPY 126mm         | 1.57 x                                 | 413.7%                       |

#### \* Assets acquired in FY17/2



- <sup>1</sup> Forecast Equity Multiple is based on the business plan of each asset and is the expected sum of rental income and profits on sale divided by Ichigo Investment.
- <sup>2</sup> Forecast IRR is the forecast internal rate of return based on each asset's actual cash flow. The total Forecast Equity Multiple and Forecast IRR reflect assets acquired from FY15/2 onward and exclude Fixed Assets.

#### Reference: Japan's Feed-in-Tariff (FIT)

#### What is a FIT?

- A policy mechanism designed to accelerate the deployment of renewable energy such as solar and wind, guaranteeing a long-term sale price for electricity (in Japan, 20 years) at a fixed price.
- Japan's FIT is updated every year.

| Contract Date     | Tariff per<br>1kWh* | Guarantee<br>Period |
|-------------------|---------------------|---------------------|
| FY2012 (4/1-3/31) | 40 yen              | 20 years            |
| FY2013 (4/1-3/31) | 36 yen              | 20 years            |
| FY2014 (4/1-3/31) | 32 yen              | 20 years            |

| Contract Date     | Tariff per<br>1kWh* | Guarantee<br>Period |
|-------------------|---------------------|---------------------|
| FY2015 (4/1-6/30) | 29 yen              | 20 years            |
| FY2015 (7/1-3/31) | 27 yen              | 20 years            |
| FY2016 (4/1-3/31) | 24 yen              | 20 years            |

<sup>\*</sup>Pre-consumption tax FIT for power plants with output of >10kW Source: METI, Agency for Natural Resources and Energy

#### Current Regulatory Framework and Ichigo Plant Status

- Utilities are allowed to suspend renewable energy supply, without compensation, if supply exceeds demand. The maximum suspension duration is either 30 days per year or 360 hours per year.
- Although utilities are not allowed to suspend acceptance of applications (based on the "Act on Special Measures concerning the Procurement of Renewable Electric Energy by Operators of Electric Utilities"), approval for grid connection is pending for many solar power suppliers. <u>All of Ichigo's power plants have grid connection approvals.</u>
- In certain cases, utilities that are potentially subject to renewable energy production in excess of their grid capacity are allowed to suspend renewable energy supply from new suppliers without limit and without compensation. None of Ichigo's power plants are subject to these suspensions.



#### Clean Energy Earnings

# Revenue Growth via New Plants Coming Online OP +21% YOY (JPY 351mm in FY17/2 H1 vs. JPY 290mm in FY16/2 H1)

(Million Yen)

|   | FY16/2<br>(12M) | FY17/2 Q1<br>(3M) | FY17/2 H1<br>(6M) | FY17/2 Full-Year<br>Forecast (12M) | % of Full-Year<br>Forecast |
|---|-----------------|-------------------|-------------------|------------------------------------|----------------------------|
| Revenue   | 1,628           | 556               | 1,214             | 11,152                             | 10.9%                      |
| Cost of Goods Sold  | 945             | 302               | 629               | 8,087                              | 7.8%                       |
| Gross Profit  | 683             | 254               | 584               | 3,065                              | 19.1%                      |
| SG&A  | 358             | 110               | 233               | 456                                | 51.2%                      |
| Adjustments (including offsets of cross-segment transactions) | _               | _                 | _                 | _                                  | _                          |
| Operating Profit  | 323             | 143               | 351               | 2,608                              | 13.5%                      |



Solar Power Plant Schedule



Total operating and in-development: 37 plants, 115.95MW

#### Individual Solar Power Plant P&L Breakdown (1)

#### Total 20-Year Forecast IRR for All Plants: 40.7% p.a.

| No. | Solar Power Plant                         | Area     | Panel<br>Output<br>(MW) | Fixed<br>Tariff<br>(Pre-tax,<br>JPY) | Operation<br>Start Date | Expected<br>NOI/Year | Depreciation | lchigo<br>Investment | Forecast Equity<br>Multiple (If held<br>for 20 years) <sup>1</sup> | Forecast<br>IRR <sup>2</sup> |
|-----|---|----------|-------------------------|--------------------------------------|-------------------------|----------------------|--------------|----------------------|--|------------------------------|
| 1   | Ichigo Tokushima Higashi Okinosu          | Shikoku  | 2.52                    | 40                                   | Aug-13                  | JPY 84mm             | JPY 36mm     | JPY 129mm            | 7.46 x   | 26.2%                        |
| 2   | Ichigo Kiryu Okuzawa                      | Kanto    | 1.33                    | 40                                   | Sep-13                  | JPY 42mm             | JPY 20mm     | JPY 94mm             | 4.77 x   | 17.6%                        |
| 3   | Ichigo Motomombetsu                       | Hokkaido | 1.40                    | 40                                   | Feb-14                  | JPY 44mm             | JPY 21mm     | JPY 134mm            | 3.84 x   | 15.2%                        |
| 4   | Ichigo Fuchu Jogecho Yano                 | Chugoku  | 0.99                    | 40                                   | Mar-14                  | JPY 28mm             | JPY 15mm     | JPY 102mm            | 3.09 x   | 12.4%                        |
| 5   | Ichigo Muroran Hatchodaira                | Hokkaido | 1.24                    | 40                                   | Mar-14                  | JPY 41mm             | JPY 20mm     | JPY 138mm            | 3.29 x   | 12.3%                        |
| 6   | Ichigo Engaru Kiyokawa                    | Hokkaido | 1.12                    | 40                                   | Mar-14                  | JPY35mm              | JPY 16mm     | JPY 93mm             | 4.17 x   | 16.5%                        |
| 7   | Ichigo Yubetsu Barou                      | Hokkaido | 0.80                    | 40                                   | Apr-14                  | JPY 23mm             | JPY 13mm     | JPY31mm              | 5.30 x   | 15.0%                        |
| 8   | Ichigo Iyo Nakayamacho Izubuchi           | Shikoku  | 1.23                    | 40                                   | Apr-14                  | JPY 43mm             | JPY 19mm     | JPY73mm              | 6.58 x   | 25.3%                        |
| 9   | Ichigo Maebashi Naegashima                | Kanto    | 0.67                    | 40                                   | Apr-14                  | JPY 25mm             | JPY 9mm      | JPY 40mm             | 8.57 x   | 34.3%                        |
| 10  | Ichigo Betsukai Kawakamicho               | Hokkaido | 0.88                    | 40                                   | Oct-14                  | JPY 29mm             | JPY 14mm     | JPY 42mm             | 6.31 x   | 23.0%                        |
| 11  | Ichigo Toyokoro Sasadamachi               | Hokkaido | 0.61                    | 40                                   | Oct-14                  | JPY 23mm             | JPY 10mm     | JPY31mm              | 7.27 x   | 27.4%                        |
| 12  | Ichigo Nakashibetsu Midorigaoka           | Hokkaido | 1.93                    | 40                                   | Nov-14                  | JPY 64mm             | JPY 29mm     | JPY 175mm            | 4.09 x   | 15.3%                        |
| 13  | Ichigo Abira Toasa                        | Hokkaido | 1.17                    | 40                                   | Dec-14                  | JPY39mm              | JPY 19mm     | JPY36mm              | 10.12 x  | 35.2%                        |
| 14  | Ichigo Toyokoro                           | Hokkaido | 1.03                    | 40                                   | Dec-14                  | JPY 41mm             | JPY 16mm     | JPY 65mm             | 7.59 x   | 33.0%                        |
| 15  | Ichigo Higashi Hiroshima Saijocho Taguchi | Chugoku  | 2.73                    | 40                                   | Jan-15                  | JPY 97mm             | JPY 41mm     | JPY 241mm            | 5.15 x   | 20.3%                        |
| 16  | Ichigo Nago Futami                        | Okinawa  | 8.44                    | 40                                   | Feb-15                  | JPY 308mm            | JPY 132mm    | JPY 1,189mm          | 3.48 x   | 12.0%                        |
| 17  | Ichigo Engaru Higashimachi                | Hokkaido | 1.24                    | 40                                   | Feb-15                  | JPY 40mm             | JPY 19mm     | JPY32mm              | 10.90 x  | 37.5%                        |
| 18  | Ichigo Akkeshi Shirahama                  | Hokkaido | 0.81                    | 40                                   | Mar-15                  | JPY 23mm             | JPY 13mm     | JPY 43mm             | 4.21 x   | 14.6%                        |
| 19  | Ichigo Takamatsu Kokubunjicho Nii         | Shikoku  | 2.43                    | 36                                   | Jun-15                  | JPY 85mm             | JPY 32mm     | JPY 59mm             | 16.72 x  | 37.9%                        |
| 20  | Ichigo Miyakonojo Yasuhisacho             | Kyushu   | 1.44                    | 36                                   | Jul-15                  | JPY 46mm             | JPY 20mm     | N/A <sup>3</sup>     | N/A <sup>3</sup>   | N/A <sup>3</sup>             |

<sup>&</sup>lt;sup>1</sup> Forecast Equity Multiple is based on the P50\* business plan of each plant and is the forecast 20-year NOI divided by Ichigo Investment.

<sup>\*</sup> P50 is a third-party, 50% probability mean annual production forecast that serves as the base forecast for each solar power plant's operating plan.



<sup>&</sup>lt;sup>2</sup> Forecast IRR is the internal rate of return based on each plant's P50 forecast cash flow.

<sup>&</sup>lt;sup>3</sup> The consumption tax rebate that Ichigo receives as the operator of these renewable power plants is greater than Ichigo's equity investment. Therefore, Ichigo Investment is negative and Forecast Equity Multiple and Forecast IRR are not meaningful.

#### Individual Solar Power Plant P&L Breakdown (2)

| 30<br>31<br>32 | Ichigo Toride Shimotakai Minami Ichigo Hamanaka Bokujo Kajibayashi Ichigo Sera Tsukuchi | Kanto Tohoku Chugoku | 0.54<br>2.31<br>2.54    | 32<br>36<br>32                       | Jul-16<br>Oct-16                  | JPY 12mm<br>JPY 74mm             | JPY 6mm<br>JPY 33mm    | JPY 3mm<br>JPY 45mm<br>JPY 50mm | 32.29 x<br>15.13 x<br>6.93 x                                       | 75.3%<br>35.3%<br>22.2%   |
|----------------|---|----------------------|-------------------------|--------------------------------------|-----------------------------------|----------------------------------|------------------------|---------------------------------|--|---------------------------|
| 29             | Ichigo Toride Shimotakai Kita   | Kanto                | 1.03                    | 32                                   | Jul-16                            | JPY 25mm                         | JPY 13mm               | JPY 8mm                         | 26.18 x  | 67.7%                     |
| 27<br>28       | Ichigo Kijo Takajo <sup>4</sup><br>Ichigo Toki Oroshicho                                | Kyushu<br>Chubu      | 0.90<br>1.40            | 40<br>36                             | May-16<br>Jun-16                  | JPY 35mm<br>JPY 41mm             | JPY 18mm<br>JPY 20mm   | JPY 141mm<br>JPY 9mm            | 3.01 x<br>38.04 x  | 18.2%<br>96.1%            |
| *25<br>26      | Ichigo Kasaoka Takumicho<br>Ichigo Yamaguchi Sayama                                     | Chugoku<br>Chugoku   | 1.12<br>2.36            | 32<br>36                             | Mar-16<br>Apr-16                  | JPY 26mm<br>JPY 74mm             | JPY 14mm<br>JPY 33mm   | JPY 10mm<br>JPY 19mm            | 20.48 x<br>36.82 x   | 59.6%<br>127.7%           |
| 24             | Ichigo Yonago Izumi   | Chugoku              | 2.61                    | 40                                   | Jan-16                            | JPY 89mm                         | JPY 34mm               | N/A <sup>3</sup>                | N/A <sup>3</sup>   | N/A <sup>3</sup>          |
| 22<br>23       | Ichigo Yamaguchi Aionishi<br>Ichigo Hamanaka Bokujo Tsurunokotai                        | Chugoku<br>Tohoku    | 1.24<br>2.31            | 40<br>36                             | Dec-15<br>Dec-15                  | JPY 42mm<br>JPY 74mm             | JPY 19mm<br>JPY 31mm   | JPY 13mm<br>JPY 22mm            | 29.44 x<br>30.84 x   | 87.0%<br>92.6%            |
| No.            | Solar Power Plant  Ichigo Toyokawa Mitocho Sawakihama                                   | Area<br>Chubu        | Panel<br>Output<br>(MW) | Fixed<br>Tariff<br>(Pre-tax,<br>JPY) | Operation<br>Start Date<br>Sep-15 | Expected<br>NOI/Year<br>JPY 41mm | Depreciation  JPY 22mm | Ichigo Investment  JPY 10mm     | Forecast Equity<br>Multiple (If held<br>for 20 years) <sup>1</sup> | Forecast IRR <sup>2</sup> |

<sup>\*</sup> Plants that started operation in FY17/2

#### <u>Updates</u>

- •Plants expected to start operation in FY17/2: Ichigo Sera Tsukuchi Jan-17→Feb-17, Ichigo Sera Aomizu Feb-17→Mar-17
- Panel output change: Ichigo Showamura Ogose 43.01MW→43.35MW Ichigo Sera Aomizu 2.75MW→2.87MW
- Expected NOI/Year, Depreciation, Ichigo Investment, Forecast Equity Multiple, and Forecast IRR have been updated on an individual plant basis, as appropriate, to reflect current forecast operating conditions.



<sup>&</sup>lt;sup>1</sup> Forecast Equity Multiple is based on the P50\* business plan of each plant and is the forecast 20-year NOI divided by Ichigo Investment.

<sup>&</sup>lt;sup>2</sup> Forecast IRR is the internal rate of return based on each plant's P50 forecast cash flow.

<sup>&</sup>lt;sup>3</sup> The consumption tax rebate that Ichigo receives as the operator of these renewable power plants is greater than Ichigo's equity investment. Therefore, Ichigo Investment is negative and Forecast Equity Multiple and Forecast IRR are not meaningful.

<sup>&</sup>lt;sup>4</sup> Ichigo acquired Ichigo Kijo Takajo ECO Power Plant in May 2016. The plant began operation in April 2014.

<sup>\*</sup> P50 is a third-party, 50% probability mean annual production forecast that serves as the base forecast for each solar power plant's operating plan.

#### Consolidated Balance Sheet: Assets

(Million Yen)

|                                       | FY13/2 | FY14/2  | FY15/2  | FY16/2  | FY17/2 Q1 | FY17/2 H1 | Change<br>(QOQ) |
|---------------------------------------|--------|---------|---------|---------|-----------|-----------|-----------------|
| Assets                                |        |         |         |         |           |           |                 |
| Current Assets                        |        |         |         |         |           |           |                 |
| Cash and cash equivalents             | 9,713  | 24,991  | 19,383  | 28,779  | 35,183    | 46,473    | +11,290         |
| Trade notes and accounts receivable   | 548    | 451     | 519     | 691     | 1,494     | 1,021     | -473            |
| Operational investments in loans      | 3,636  | 1,100   | 2,330   | 1,324   | 1,324     | 1,324     | _               |
| Operational investments in securities | 4,271  | 3,583   | 1,965   | 1,784   | 2,617     | 880       | -1,737          |
| Real estate for sale                  | 46,176 | 54,084  | 109,769 | 172,833 | 159,384   | 135,193   | -24,191         |
| Power plants for sale                 | _      | _       | _       | _       | _         | 7,251     | +7,251          |
| Deferred tax assets                   | 369    | 576     | 1,200   | 1,766   | 1,173     | 407       | -766            |
| Other                                 | 2,042  | 1,384   | 2,657   | 3,966   | 4,669     | 2,954     | -1,715          |
| Less: allowance for doubtful accounts | -3,177 | -410    | -484    | -458    | -447      | -414      | +33             |
| Total Current Assets                  | 63,581 | 85,761  | 137,342 | 210,687 | 205,401   | 195,093   | -10,308         |
| Fixed Assets                          |        |         |         |         |           |           |                 |
| Property, Plant, and Equipment        |        |         |         |         |           |           |                 |
| Buildings and structures (net)        | 2,863  | 4,901   | 4,021   | 3,830   | 3,773     | 3,734     | -39             |
| Equipment (net)                       | 21     | 2,044   | 9,168   | 12,267  | 13,099    | 6,850     | -6,249          |
| Land                                  | 7,082  | 12,433  | 12,142  | 12,192  | 12,192    | 12,109    | -83             |
| Other (net)                           | 80     | 1,922   | 989     | 3,255   | 3,953     | 6,929     | +2,976          |
| Total Property, Plant, and Equipment  | 10,047 | 21,300  | 26,321  | 31,546  | 33,020    | 29,624    | -3,396          |
| Intangible Assets                     |        |         |         |         |           |           |                 |
| Goodwill                              | 2,203  | 2,221   | 2,082   | 1,942   | 1,969     | 1,935     | -34             |
| Leasehold rights                      | _      | 392     | 392     | 392     | 392       | 62        | -330            |
| Other Other                           | 20     | 71      | 27      | 38      | 35        | 33        | -2              |
| Total Intangible Assets               | 2,223  | 2,686   | 2,502   | 2,373   | 2,398     | 2,032     | -366            |
| Investments and Other Assets          |        |         |         |         |           |           |                 |
| Investments in securities             | 4,117  | 4,278   | 5,266   | 5,486   | 1,734     | 1,583     | -151            |
| Long-term loans receivable            | 13     | 13      | 12      | 12      | 10        | 10        | _               |
| Deferred tax assets                   | _      | 222     | 2       | 39      | 33        | 40        | +7              |
| Other                                 | 545    | 780     | 1,392   | 1,736   | 1,532     | 1,322     | -210            |
| Less: allowance for doubtful accounts | -101   | -97     | -95     | -124    | -93       | -92       | +1              |
| Total Investments and Other Assets    | 4,575  | 5,196   | 6,578   | 7,149   | 3,217     | 2,862     | -355            |
| Total Fixed Assets                    | 16,846 | 29,183  | 35,402  | 41,069  | 38,635    | 34,519    | -4,116          |
| Total Assets                          | 80,428 | 114,944 | 172,744 | 251,757 | 244,037   | 229,612   | -14,425         |



#### Consolidated Balance Sheet: Liabilities & Net Assets

|  |                |          |          |         |            |           | (Million Yen)   |
|--|----------------|----------|----------|---------|------------|-----------|-----------------|
|  | FY13/2         | FY14/2   | FY15/2   | FY16/2  | FY17/2 Q1  | FY17/2 H1 | Change<br>(QOQ) |
| Liabilities                                  |                |          |          |         |            |           |                 |
| Current Liabilities                          |                |          |          |         |            |           |                 |
| Trade notes and accounts payable             | 64             | 132      | 124      | 80      | 81         | 72        | -9              |
| Short-term borrowings                        | 484            | 950      | 1,416    | 2,188   | 1,425      | 1,410     | -15             |
| Short-term non-recourse loans                | _              | _        | 48       | 79      | 79         | 79        | _               |
| Bonds (due within one year)                  |                |          | _·       | _       | · _        | 112       | +112            |
| Long-term borrowings (due within one year)   | 966            | 3,123    | 3,488    | 8,161   | 10,171     | 5,066     | -5,105          |
| Long-term non-recourse loans (due within one | 2,263          | 428      | 786      | 2,975   | 931        | 902       | -29             |
| Income taxes payable                         | 65             | 96       | 284      | 631     | 250        | 747       | +497            |
| Deferred tax liabilities                     | 15             | 24       | 30       | 53      | 75         | 48        | -27             |
| Accrued bonuses                              | 25             | 14       | 16       | 13      | 155        | 123       | -32             |
| Other current liabilities                    | 3,419          | 2,817    | 3,677    | 3,979   | 3,906      | 5,350     | +1,444          |
| Total Current Liabilities                    | 7,304          | 7,588    | 9,872    | 18,161  | 17,077     | 13,912    | -3,165          |
| Long-Term Liabilities                        |                |          |          |         |            |           |                 |
| Bonds  | <del>-</del> · | <u> </u> | <u> </u> | _       | · <u>-</u> | 688       | +688            |
| Non-recourse bonds                           | <del>-</del> · | _        | 100      | 100     | 100        | 100       | _               |
| Long-term borrowings                         | 5,456          | 26,126   | 53,409   | 94,409  | 91,011     | 78,699    | -12,312         |
| Long-term non-recourse loans                 | 32,776         | 24,178   | 43,004   | 56,193  | 52,447     | 47,621    | -4,826          |
| Deferred tax liabilities                     | 277            | 1,213    | 1,402    | 1,543   | 1,590      | 1,398     | -192            |
| Long-term security deposits received         | 3,230          | 4,770    | 6,391    | 8,707   | 6,965      | 6,239     | -726            |
| Negative goodwill                            | 270            | 180      | 90       | _       | _          | _         | _               |
| Other long-term liabilities                  | 46             | 44       | 96       | 475     | 742        | 881       | +139            |
| Total Long-Term Liabilities                  | 42,056         | 56,513   | 104,494  | 161,430 | 152,857    | 135,627   | -17,230         |
| Total Liabilities                            | 49,361         | 64,102   | 114,367  | 179,591 | 169,934    | 149,539   | -20,395         |
| Net Assets                                   |                |          |          |         |            |           |                 |
| Shareholders' Equity                         |                |          |          |         |            |           |                 |
| Capital                                      | 18,113         | 26,443   | 26,499   | 26,575  | 26,589     | 26,594    | +5              |
| Capital reserve                              | 2,429          | 10,808   | 10,873   | 10,968  | 10,983     | 10,988    | +5              |
| Retained earnings                            | 7,923          | 10,891   | 17,201   | 29,454  | 33,534     | 39,885    | +6,351          |
| Treasury shares                              | -187           | -92      | -78      | -41     | -39        | -39       |                 |
| Total Shareholders' Equity                   | 28,279         | 48,050   | 54,496   | 66,956  | 71,068     | 77,429    | +6,361          |
| Accumulated Other Comprehensive Income       |                |          |          |         |            |           |                 |
| Valuation gain (loss) on other securities    | 160            | 400      | 1,208    | 761     | 503        | 178       | -325            |
| Deferred gain (loss) on hedges               | <u> </u>       | _        | -36      | -251    | -440       | -534      | -94             |
| Foreign currency translation adjustment      | 16             | 9        | 6        | 23      | 20         | 6         | -14             |
| Total Accumulated Other Comprehensive Income | 177            | 409      | 1,177    | 533     | 83         | -349      | -432            |
| Stock Options                                | 143            | 121      | 198      | 319     | 365        | 419       | +54             |
| Minority Interests                           | 2,466          | 2,261    | 2,505    | 4,357   | 2,586      | 2,573     | -13             |
| Total Net Assets                             | 31,066         | 50,842   | 58,377   | 72,166  | 74,103     | 80,072    | +5,969          |
| Total Liabilities and Net Assets             | 80.428         | 114.944  | 172.744  | 251.757 | 244.037    | 229.612   | -14.425         |



# Consolidated P&L

|   |                 |                 |                 |                 |                   |                   |                 | (Mi                             | illion Yen     |
|---|-----------------|-----------------|-----------------|-----------------|-------------------|-------------------|-----------------|---------------------------------|----------------|
|   | FY13/2<br>(12M) | FY14/2<br>(12M) | FY15/2<br>(12M) | FY16/2<br>(12M) | FY17/2 H1<br>(6M) | FY16/2 H1<br>(6M) | Change<br>(YOY) | FY17/2<br>Full-Year<br>Forecast | vs<br>Forecast |
| Revenue                                       | 16,397          | 35,101          | 42,705          | 49,699          | 85,991            | 14,607            | +71,384         | 125,600                         | 68.5%          |
| Cost of Goods Sold                            | 11,422          | 27,666          | 30,539          | 29,835          | 68,522            | 7,443             | +61,079         | _                               | _              |
| Gross Profit                                  | 4,974           | 7,435           | 12,166          | 19,863          | 17,468            | 7,163             | +10,305         | 23,867                          | 73.2%          |
| SG&A  | 3,130           | 3,522           | 3,977           | 4,446           | 2,484             | 2,250             | +234            | _                               | _              |
| Operating Profit                              | 1,844           | 3,912           | 8,189           | 15,417          | 14,984            | 4,913             | +10,071         | 18,500                          | 81.0%          |
| Non-Operating Profit                          |                 |                 |                 |                 |                   |                   |                 |                                 |                |
| Interest income                               | 3               | 4               | 5               | 2               | _                 | 1                 | -1              | _                               | _              |
| Dividend income                               | 24              | 112             | 78              | 79              | 11                | 13                | -2              | _                               | _              |
| Amortization of negative goodwill             | 90              | 90              | 90              | 90              | _                 | 45                | -45             | _                               | _              |
| Other   | 36              | 31              | 39              | 43              | 14                | 25                | -11             | _                               | _              |
| Total Non-Operating Profit                    | 155             | 238             | 213             | 215             | 26                | 85                | -59             | _                               | _              |
| Non-Operating Expenses                        |                 |                 |                 |                 |                   |                   |                 |                                 |                |
| Interest expense                              | 238             | 370             | 943             | 1,277           | 722               | 577               | +145            | _                               | _              |
| Stock Issuance Cost                           | _               | 89              | _               | _               | _                 | _                 | _               | _                               | _              |
| Other   | 26              | 93              | 202             | 465             | 453               | 69                | +384            | _                               | _              |
| Total Non-Operating Expenses                  | 265             | 553             | 1,146           | 1,743           | 1,175             | 647               | +528            |                                 |                |
| Recurring Profit                              | 1,734           | 3,597           | 7,255           | 13,889          | 13,834            | 4,351             | +9,483          | 16,400                          | 84.4%          |
| Extraordinary Gain                            | •               | •               | •               | •               |                   | •                 | -               |                                 |                |
| Gain on sales of fixed assets                 | 9               | 7               | _               | _               | _                 | _                 | _               | _                               | _              |
| Gain on sales of investment securities        | 72              | 204             | _               | 223             | 2,427             | 223               | +2,204          | _                               | _              |
| Receipt of share trading proceeds             | _               | 434             | _               | _               | · –               | _                 | _               | _                               | _              |
| Other   | _               | 33              | 57              | _               | _                 | _                 | _               | _                               | _              |
| Total Extraordinary Gain                      | 83              | 680             | 57              | 223             | 2,427             | 223               | +2,204          | _                               | _              |
| Extraordinary Loss                            |                 |                 |                 |                 |                   |                   |                 |                                 |                |
| Loss on sales and retirement of fixed assets  | 1               | 1               | _               | _               | _                 | _                 | _               | _                               | _              |
| Valuation loss on investments in securities   | 62              | _               | _               | 49              | _                 | _                 | _               | _                               | _              |
| Office move expenses                          | 19              | 21              | 1               | 9               | _                 | 9                 | -9              | _                               | _              |
| Impairment Loss                               | 33              | 307             | _               | _               | _                 | _                 | _               | _                               | _              |
| Earthquake damages                            | _               | _               | _               | _               | 242               | _                 | +242            | _                               | _              |
| Other   | 8               | 13              | 91              | 31              | _                 | _                 | _               | _                               | _              |
| Total Extraordinary Loss                      | 124             | 344             | 93              | 89              | 242               | 9                 | +233            | _                               | _              |
| Pre-Tax Net Income                            | 1,693           | 3,933           | 7,220           | 14,022          | 16,019            | 4,565             | +11,454         |                                 | _              |
| Income Taxes – Current                        | 54              | 43              | 564             | 1,330           | 2,535             | 509               | +2,026          | <del>_</del>                    | _              |
| Income Taxes – Deferred                       | -106            | -616            | -220            | -369            | 1,277             | -219              | +1,496          | _                               | _              |
| Total Income Taxes                            | -51             | -573            | 343             | 960             | 3,812             | 289               | +3,523          |                                 |                |
| Pre-Minority Interest Net Income              | 1,745           | 4,506           | 6,876           | 13,062          | 12,206            | 4,275             | +7,931          |                                 | _              |
| Net Income Attributable to Minority Interests | 108             | -19             | 115             | 136             | 271               | 53                | +218            | _                               | _              |
| Net Income                                    | 1.637           | 4,526           | 6,761           | 12,925          | 11,935            | 4,221             | +7,714          | 13.300                          | 89.7%          |



# Consolidated Cash Flows from Operating Activities

(Million Yen)

|  | FY13/2<br>(12M) | FY14/2<br>(12M) | FY15/2<br>(12M) | FY16/2<br>(12M) | FY17/2 H1<br>(6M) |
|--|-----------------|-----------------|-----------------|-----------------|-------------------|
| Cash Flows From Operating Activities                         |                 |                 |                 |                 |                   |
| Pre-tax net income   | 1,693           | 3,933           | 7,220           | 14,022          | 16,019            |
| Depreciation   | 230             | 304             | 565             | 792             | 460               |
| Share-based compensation expenses                            | 49              | 69              | 112             | 174             | 114               |
| Amortization of goodwill                                     | 114             | 139             | 139             | 139             | 70                |
| Amortization of negative goodwill                            | -90             | -90             | -90             | -90             | -                 |
| Increase (decrease) in accrued bonuses                       | 3               | -11             | 1               | -3              | 110               |
| Increase (decrease) in allowance for doubtful accounts       | 195             | 33              | 65              | 3               | -33               |
| Increase (decrease) in other allowances                      | -11             | _               | _               | _               | -                 |
| Interest and dividend income                                 | -28             | -116            | -83             | -81             | -11               |
| Interest expense   | 238             | 370             | 943             | 1,277           | 722               |
| Loss (gain) on sales of investment securities                | -72             | -204            | _               | -223            | -2,427            |
| Loss (gain) on sales/retirement of fixed assets              | -8              | -6              | _               | _               | _                 |
| Impairment Loss  | 33              | 307             | _               | _               | _                 |
| Valuation loss on investment securities                      | 62              | _               | _               | 49              | _                 |
| Decrease (increase) in trading notes and receivables         | 515             | 97              | -68             | -172            | -330              |
| Decrease (increase) in operating loans receivable            | -1,100          | 218             | -1,230          | 1,006           | _                 |
| Decrease (increase) in operational investments in securities | 723             | 1,635           | 1,110           | 1,239           | 2,571             |
| Valuation loss on operational investments in securities      | 63              | 114             | _               | 19              | -                 |
| Decrease (increase) in real estate for sale                  | 2,556           | -6,729          | -42,991         | -63,070         | 37,642            |
| Valuation loss in real estate for sale                       | 119             | _               | _               | _               | _                 |
| Valuation loss on investments in capital                     | 1               | 12              | 91              | 11              | _                 |
| Decrease (increase) in advances paid                         | · <u> </u>      | · _             | · _             | -990            | 10                |
| Decrease (increase) in accounts receivable                   | -380            | -255            | -1,079          | -1,140          | -318              |
| Increase (decrease) in accounts payable                      | -39             | -139            | 388             | 535             | -581              |
| Increase (decrease) in accrued expenses                      | 519             | 137             | 16              | 42              | 17                |
| Increase (decrease) in advances received                     | 11              | 38              | 211             | 317             | _                 |
| Increase (decrease) in security deposits received            | -253            | 1,230           | 1,391           | 2,380           | -2,466            |
| Other  | -239            | 522             | -407            | 435             | 197               |
| Sub-total  | 4,908           | 1,611           | -33,693         | -43,324         | 51,767            |
| Interest and dividend income received                        | 28              | 116             | 83              | 81              | 11                |
| Interest expenses paid                                       | -220            | -378            | -843            | -1,226          | -634              |
| Income taxes paid and refund                                 | -106            | -94             | 161             | -186            | 604               |
| Net Cash from (Used for) Operating Activities                | 4,609           | 1,254           | -34,292         | -44,654         | 51,748            |



# Consolidated Cash Flows from Investing & Financing Activities

(Million Yen)

|   | FY13/2<br>(12M) | FY14/2<br>(12M) | FY15/2<br>(12M) | FY16/2<br>(12M) | FY17/2 H1<br>(6M) |
|---|-----------------|-----------------|-----------------|-----------------|-------------------|
| Cash Flows from Investing Activities:   |                 |                 |                 |                 |                   |
| Payments into time deposits   | _               | _               | -325            | _               | -3,000            |
| Redemptions of time deposits  | 151             | _               | 325             | _               | 201               |
| Acquisition of investment securities  | -15             | _               | -210            | -671            | -300              |
| Proceeds from sales of investment securities                                    | 76              | 282             | _               | 296             | 6,021             |
| Proceeds from redemption of investment securities                               | 30              | 2               | _               | 3               | _                 |
| Acquisition of property, plant, and equipment                                   | -124            | -7,150          | -10,769         | -6,628          | -4,541            |
| Proceeds from sale of property and equipment                                    | 17              | 72              | _               | _               | _                 |
| Acquisition of intangible assets  | _               | -389            | -23             | -21             | _                 |
| Payments for investments  | -4              | -5              | -10             | -9              | -2                |
| Proceeds from redemption of investments   | _               | 7               | _               | 6               | _                 |
| Payments of security deposits   | _               | -5              | -127            | -37             | _                 |
| Acquisitions of subsidiaries' shares resulting in change of consolidation scope | -218            | -1,389          | _               | _               | -93               |
| Payments for acquisitions of newly consolidated subsidiaries                    | _               | _               | -1,349          | _               | _                 |
| Other   | 60              | -35             | 4               | 9               | 5                 |
| Net Cash from (Used for) Investing Activities                                   | -27             | -8,610          | -12,485         | -7,052          | -1,708            |
| Cash Flows from Financing Activities:   |                 |                 |                 |                 |                   |
| Increase (decrease) in short-term bank loans, net                               | 314             | 465             | 466             | 771             | -778              |
| Increase (decrease) in short-term non-recourse loans, net                       | _               | _               | 48              | 31              | _                 |
| Issuance of Bonds   | _               | _               | _               | _               | 785               |
| Proceeds from long-term bank loans  | 5,440           | 26,777          | 47,203          | 64,866          | 32,277            |
| Repayment of long-term bank loans   | -8,199          | -5,388          | -19,557         | -19,192         | -51,323           |
| Proceeds from long-term non-recourse loans                                      | 12,346          | 5,675           | 19,900          | 18,150          | 4,350             |
| Repayment of long-term non-recourse loans                                       | -13,885         | -19,030         | -5,958          | -2,772          | -14,994           |
| Proceeds from issuance of common shares   | _               | 16,387          | _               | _               | _                 |
| Proceeds from exercise of stock options   | 48              | 242             | 99              | 153             | 29                |
| Dividends paid  | _               | -445            | -543            | -646            | -1,499            |
| Share issuance to minority interests  | 20              | _               | _               | 2,000           | _                 |
| Proceeds from minority interests  | -19             | _               | _               | _               | -2,000            |
| Dividends paid to minority interests  |                 |                 |                 | -43             | -39               |
| Net Cash from (Used for) Financing Activities                                   | -3,935          | 24,682          | 41,658          | 63,318          | -33,193           |



# Appendix: Power Up 2019 Mid-Term Business Plan



# Power Up 2019 Key Goals & KPIs

#### **Key Goals**

- 1. Drive Further Sustainable Growth in Ichigo's Core Businesses
- 2. Develop New Ichigo Businesses
- 3. Deepen Ichigo's Core Capabilities and Corporate Strength

Power Up 2019 KPIs (Key Performance Indicators)

| voi                   | (Million Y |                 |                       |               |           |
|-----------------------|------------|-----------------|-----------------------|---------------|-----------|
|                       |            | FY16/2 (Actual) | FY17/2 (Forecast)     | FY19/2 (Plan) | vs FY16/2 |
| Operating Pro         | ofit       | 15,417          | 18,500                | 25,000        | +62.2%    |
| Recurring Pro         | ofit       | 13,889          | 16,400                | 21,400        | +54.1%    |
|                       | Tax Rate   | 6.9%            | 27.8%                 | 30.0%         | _         |
| Net Income            |            | 12,925          | 13,300                | 14,800        | +14.5%    |
| EPS                   |            | 25.86 yen       | 26.43 yen             | 29.00 yen     | +12.1%    |
| DPS                   |            | 3.00 yen        | 5.00 yen              | 7.00 yen      | +133.0%   |
| ROE                   |            | 21.0%           | 18.1%                 | 15.6%         | 1         |
| Capital<br>Efficiency |            | ROE>15%         | Shareholder<br>Return | DOE>          | ·3%       |



#### Target: Top 200 Ranking within the JPX-Nikkei 400

Ichigo targeting ranking within the Index's top 200 companies by August 2019 (the final year of Power Up 2019)

Note: While the JPX-Nikkei Index 400 does not provide an official ranking of its 400 constituents, it can be calculated based upon the JPY-Nikkei 400's publically-available quantitative ranking formula, which rank orders the joint set of the 1,200 highest market capitalization and 1,200 highest value-traded Japanese companies by:

- (a) 3-year average ROE (40% weighting)
- (b) 3-year cumulative operating profit (40% weighting)
- (c) Market capitalization (20% weighting)



# Power Up 2019 Key Initiatives

| Profitability                |  | Sustainability                                       |   |  |
|------------------------------|--|--|---|--|
| (1) Core Business<br>Growth  | List Ichigo's solar assets on the TSE's new Infrastructure Fund Market     Support the ongoing growth of Ichigo Office REIT (8975) and Ichigo Hotel REIT (3463)     Expand the architecture and structural | (3) Finance as a<br>Strategic Measure                | <ul> <li>Grow <u>both</u> financial stability and earnings</li> <li>De-collateralize loans, lengthen loan maturities, lower debt costs, get credit ratings, and issue bonds to diversify funding profile</li> </ul> |  |
|                              | engineering team to deliver real estate that is high-function, safe, secure, and environmentally friendly  • Spin out a dedicated leasing team to drive tenant acquisition and rental income               | (4) High Capital<br>Efficiency and<br>Organic Growth | • ROE >15%  |  |
| (2) New Business<br>Creation | Extend Ichigo's REIT-focused asset management business into the much larger physical real estate market      Grow Ichigo's hotel business synergistically  | (5) Best Place to<br>Work                            | <ul> <li>Support employee health and wellness</li> <li>Goal: Japan's number one company in providing opportunities for employees</li> </ul>   |  |
|                              | with Ichigo Hotel REIT  • Launch one or more <u>REtech</u> businesses, fusing Ichigo's <u>Real Estate</u> and <u>IT</u> capabilities   | (6) Global Best Practice Governance and Compliance   |   |  |



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#### Adoption of Progressive Dividend & DOE Policy

- ✓ Progressive Dividend: The previous year's dividend is the floor for the current year's dividend. Dividend will be raised (or kept flat) but not cut, providing shareholders with downside dividend protection
- ✓ Newly set a minimum DOE (dividend on equity) payout ratio of >3 %
  - Dividend payout ratio policy: Dividends based on annual earnings
     → More Volatile
  - DOE policy: Dividends based on shareholder equity
    - → More Stable
- ✓ The combination of a Progressive Dividend and DOE policy will significantly increase the stability, certainty, and visibility of Ichigo's dividend to the benefit of Ichigo's shareholders
- ✓ Adoption of this policy also underscores Ichigo's commitment to driving continued organic earnings growth and dividend growth for its shareholders



# Corporate Name Change on September 1, 2016

To further focus on its core identity and unify its Japanese and English corporate names, Ichigo simplified its Japanese corporate name to **Ichigo Inc.** on September 1, 2016.

Ichigo also simplified the name of its REIT asset management subsidiary to reflect the expected TSE listing of the Ichigo Green Infrastructure Fund.

- ✓ New <u>Japanese</u> Company Name
  - **Ichigo Inc.** from Ichigo Group Holdings (No change to the English corporate name, which is already Ichigo Inc.)
- ✓ New Asset Management Subsidiary Name
  - Ichigo Investment Advisors Co., Ltd from Ichigo Real Estate Investment Advisors Co., Ltd.



# **MEMO**





# **MEMO**





# **MEMO**





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Ichigo is Japan's first zero-carbon listed real estate company. We are taking responsibility for our environmental footprint by offsetting our carbon emissions and investing in low-carbon technologies such as solar energy.

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