# Supplemental Financial Data ~Q2 FY2016~ 

## Recruit Holdings Co., Ltd.

Please be reminded that the all figures shown in this material are not the subject of auditor's audit or review as this material has been prepared for investors to understand our earning results and financial position.

Consolidated Statements of Income and Other Financial Data : Quarterly

| (Unit : Billion of Yen) | FY2014 |  |  |  |  | FY2015 |  |  |  |  | FY2016 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q2 YTD | Q3 | Q4 | Q1 | Q2 | Q2 YTD | Q3 | Q4 | Q1 | Q2 | Q2 YTD |
| Net sales | 305.8 | 311.4 | 617.3 | 318.2 | 364.4 | 344.1 | 392.2 | 736.4 | 402.9 | 449.1 | 407.5 | 406.9 | 814.5 |
| Operating expense | 274.2 | 289.6 | 563.8 | 283.2 | 330.3 | 314.0 | 370.1 | 684.1 | 373.2 | 417.1 | 374.8 | 381.2 | 756.1 |
| Cost of sales | 155.1 | 158.1 | 313.2 | 159.4 | 171.9 | 174.4 | 211.7 | 386.2 | 218.5 | 227.5 | 209.6 | 209.5 | 419.2 |
| Selling, general and administrative expenses | 119.0 | 131.5 | 250.6 | 123.7 | 158.3 | 139.5 | 158.3 | 297.9 | 154.7 | 189.5 | 165.1 | 171.7 | 336.8 |
| Operating income | 31.5 | 21.8 | 53.4 | 34.9 | 34.0 | 30.1 | 22.1 | 52.2 | 29.6 | 32.0 | 32.7 | 25.6 | 58.4 |
| Non-operating income | 1.9 | 0.6 | 2.6 | 2.5 | 0.9 | 2.7 | 1.9 | 4.6 | 2.0 | 1.9 | 1.5 | 1.5 | 3.0 |
| Non-operating expenses | 0.3 | 0.4 | 0.7 | 1.0 | 1.2 | 1.0 | 0.7 | 1.7 | -0.0 | 1.6 | 0.8 | -0.0 | 0.8 |
| Ordinary income | 33.2 | 22.0 | 55.3 | 36.5 | 33.7 | 31.7 | 23.4 | 55.1 | 31.7 | 32.3 | 33.3 | 27.2 | 60.6 |
| Extraordinary income | 0.1 | 0.4 | 0.6 | 0.4 | 2.1 | 7.1 | 0.5 | 7.7 | 0.0 | 0.5 | 0.0 | 22.2 | 22.3 |
| Extraordinary losses | 0.3 | 0.1 | 0.5 | 0.0 | 1.2 | 0.1 | 1.0 | 1.2 | 0.7 | 2.4 | 1.8 | 2.5 | 4.3 |
| Income before income taxes | 33.0 | 22.3 | 55.3 | 36.9 | 34.5 | 38.7 | 22.9 | 61.6 | 31.1 | 30.4 | 31.6 | 46.9 | 78.6 |
| Income taxes: Current | 8.2 | 14.7 | 23.0 | -0.8 | 10.0 | 8.7 | 14.2 | 23.0 | 11.9 | 26.8 | 10.7 | 20.6 | 31.4 |
| Income taxes: Deferred | 6.2 | -2.4 | 3.8 | 17.5 | 3.4 | 7.6 | -1.8 | 5.7 | 3.8 | -13.2 | 3.4 | -4.4 | -1.0 |
| Total income taxes | 14.4 | 12.3 | 26.8 | 16.7 | 13.4 | 16.3 | 12.4 | 28.8 | 15.8 | 13.5 | 14.2 | 16.2 | 30.4 |
| Net income | 18.5 | 9.9 | 28.5 | 20.2 | 21.0 | 22.3 | 10.4 | 32.8 | 15.2 | 16.8 | 17.4 | 30.7 | 48.2 |
| Net income (loss) attributable to non-controlling interests | -0.0 | 0.0 | 0.0 | 0.1 | -0.0 | 0.1 | 0.2 | 0.3 | 0.0 | 0.0 | 0.0 | 0.3 | 0.3 |
| Net income attributable to owners of the parent | 18.6 | 9.8 | 28.4 | 20.0 | 21.1 | 22.2 | 10.2 | 32.4 | 15.2 | 16.8 | 17.4 | 30.4 | 47.8 |
| EBITDA | 47.5 | 38.3 | 85.8 | 53.3 | 52.2 | 49.7 | 44.0 | 93.7 | 52.9 | 55.5 | 55.5 | 48.6 |  |
| Depreciation and amortization | 6.9 | 7.5 | 14.5 | 8.1 | 8.2 | 8.5 | 9.9 | 18.5 | 10.7 | 11.0 | 10.7 | 11.1 | 21.8 |
| Amortization of goodwill | 8.9 | 8.9 | 17.8 | 10.1 | 9.8 | 11.0 | 11.8 | 22.9 | 12.5 | 12.4 | 12.1 | 11.8 | 24.0 |
| Adjusted net income | - | - | - | - |  | - | - | - | - |  | 33.0 | 27.5 | 60.6 |
| Net income before amortization of goodwill | 27.5 | 18.7 | 46.3 | 30.2 | 31.0 | 33.2 | 22.1 | 55.4 | 27.7 | 29.2 | 29.5 | 42.3 | 71.8 |
| Adjusted EPS(in yen) | - | - |  | - |  | - | - | - | - |  | 58.55 | 50.21 | 108.77 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative expenses |  | 131.5 | 250.6 | 123.7 | 158.3 | 139.5 | 158.3 | 297.9 | 154.7 | 189.5 | 165.1 | 171.7 | 336.8 |
| Advertising expenses | 13.4 | 21.2 | 34.7 | 15.0 | 29.0 | 18.8 | 24.5 | 43.3 | 20.4 | 34.3 | 22.8 | 26.3 | 49.2 |
| Sales commission | 7.7 | 8.1 | 15.9 | 8.4 | 10.3 | 9.2 | 9.8 | 19.0 | 10.2 | 12.7 | 10.3 | 10.3 | 20.6 |
| Promotion expenses | 6.5 | 8.2 | 14.8 | 6.6 | 13.8 | 6.2 | 8.3 | 14.6 | 7.0 | 13.8 | 7.7 | 10.0 | 17.8 |
| Personnel expenses | 27.4 | 27.3 | 54.7 | 39.0 | 27.5 | 30.6 | 35.1 | 65.8 | 47.6 | 36.4 | 37.7 | 36.6 | 74.4 |
| Provision for bonuses | 6.9 | 7.3 | 14.2 | -4.5 | 9.5 | 8.1 | 8.5 | 16.7 | -3.1 | 9.9 | 9.6 | 10.2 | 19.8 |
| Retirement benefit expenses | 1.5 | 1.5 | 3.1 | 2.1 | 2.3 | 1.7 | 2.0 | 3.7 | 2.0 | 2.3 | 1.9 | 2.0 | 4.0 |
| Business consignment expenses | 13.9 | 16.2 | 30.2 | 14.1 | 18.6 | 15.6 | 17.5 | 33.1 | 17.4 | 22.0 | 18.1 | 20.3 | 38.4 |
| Rent expenses | 5.6 | 6.0 | 11.7 | 6.2 | 6.6 | 6.6 | 7.3 | 13.9 | 7.2 | 7.9 | 8.0 | 7.9 | 16.0 |


| YoY |  |  |
| ---: | ---: | :---: |
| Q2 |  |  |
| Q2 YT chg | \% of chg |  |
| $3.7 \%$ | $10.6 \%$ |  |
| $3.0 \%$ | $10.5 \%$ |  |
| $-1.0 \%$ | $8.5 \%$ |  |
| $8.4 \%$ | $13.1 \%$ |  |
| $15.9 \%$ | $11.7 \%$ |  |
| $-22.1 \%$ | $-34.5 \%$ |  |
| - | $-52.5 \%$ |  |
| $16.3 \%$ | $9.8 \%$ |  |
| $3812.6 \%$ | $188.8 \%$ |  |
| $139.3 \%$ | $248.3 \%$ |  |
| $104.8 \%$ | $27.5 \%$ |  |
| $44.2 \%$ | $3.4 \%$ |  |
| - | - |  |
| $30.0 \%$ | $5.6 \%$ |  |
| $193.8 \%$ | $46.6 \%$ |  |
| $35.4 \%$ | $-7.8 \%$ |  |
| $197.5 \%$ | $47.3 \%$ |  |
|  |  |  |
| $10.6 \%$ | $11.2 \%$ |  |
| $11.6 \%$ | $17.6 \%$ |  |
| $0.1 \%$ | $4.9 \%$ |  |
| - | - |  |
| $91.4 \%$ | $29.7 \%$ |  |
| - | - |  |
|  |  |  |
| $7.4 \%$ | $13.1 \%$ |  |
| $6.1 \%$ | $13.5 \%$ |  |
| $20.5 \%$ | $8.9 \%$ |  |
| $4.3 \%$ | $13.8 \%$ |  |
| $19.1 \%$ | $18.9 \%$ |  |
| $3.2 \%$ | $8.0 \%$ |  |
| $16.3 \%$ | $16.0 \%$ |  |
| $8.6 \%$ | $14.9 \%$ |  |
|  |  |  |

Segment Information: Quarterly

| (Unit : Billion of Yen) | FY2014 |  |  |  |  | FY2015 |  |  |  |  | FY2016 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q2 YTD | Q3 | Q4 | Q1 | Q2 | Q2 YTD | Q3 | Q4 | Q1 | Q2 | Q2 YTD |
| Consolidated net sales | 305.8 | 311.4 | 617.3 | 318.2 | 364.4 | 344.1 | 392.2 | 736.4 | 402.9 | 449.1 | 407.5 | 406.9 | 814.5 |
| Marketing Media Segment | 77.4 | 80.5 | 157.9 | 81.6 | 93.7 | 81.8 | 85.0 | 166.9 | 83.6 | 98.7 | 90.6 | 91.6 | 182.2 |
| Life Event Operations | 42.0 | 41.0 | 83.0 | 42.3 | 52.2 | 42.9 | 41.6 | 84.5 | 42.2 | 52.3 | 48.8 | 45.6 | 94.4 |
| Housing and real estate | 19.8 | 20.5 | 40.4 | 21.3 | 22.1 | 21.0 | 21.7 | 42.8 | 21.9 | 23.3 | 25.7 | 23.9 | 49.6 |
| Bridal | 13.4 | 13.4 | 26.9 | 14.0 | 12.6 | 13.3 | 13.5 | 26.8 | 13.9 | 12.8 | 13.5 | 13.7 | 27.3 |
| Other | 8.7 | 6.9 | 15.6 | 6.9 | 17.4 | 8.5 | 6.3 | 14.8 | 6.3 | 16.1 | 9.6 | 7.9 | 17.5 |
| Reconciliation | -0.0 | -0.0 | -0.0 | -0.0 | -0.0 | -0.0 | -0.0 | -0.0 | -0.0 | -0.0 | -0.0 | -0.0 | -0.0 |
| Lifestyle Operations | 35.3 | 39.4 | 74.7 | 39.2 | 41.4 | 38.6 | 43.1 | 81.8 | 40.5 | 44.8 | 40.4 | 44.1 | 84.5 |
| Travel | 11.0 | 14.7 | 25.8 | 13.0 | 14.6 | 12.8 | 17.2 | 30.0 | 14.5 | 16.3 | 13.6 | 16.4 | 30.1 |
| Dining | 7.9 | 8.1 | 16.1 | 9.3 | 8.8 | 8.2 | 8.6 | 16.9 | 9.8 | 9.5 | 8.7 | 9.0 | 17.8 |
| Beauty | 9.3 | 9.7 | 19.0 | 10.1 | 10.7 | 11.2 | 11.3 | 22.6 | 10.4 | 13.0 | 13.9 | 14.2 | 28.2 |
| Other | 7.0 | 6.7 | 13.8 | 6.7 | 7.3 | 6.5 | 6.0 | 12.5 | 5.8 | 6.3 | 4.3 | 4.3 | 8.6 |
| Reconciliation | -0.0 | 0.0 | -0.0 | -0.0 | -0.1 | -0.1 | -0.1 | -0.3 | -0.1 | -0.4 | -0.2 | -0.0 | -0.3 |
| Other | 0.1 | 0.2 | 0.3 | 0.2 | 0.2 | 0.4 | 0.5 | 0.9 | 1.1 | 1.8 | 1.4 | 1.7 | 3.2 |
| Reconciliation | -0.1 | -0.1 | -0.2 | -0.1 | -0.1 | -0.1 | -0.1 | -0.3 | -0.2 | -0.2 | -0.2 | 0.1 | -0.0 |
| HR Media Segment | 69.0 | 67.7 | 136.8 | 70.0 | 95.7 | 80.3 | 81.8 | 162.1 | 84.2 | 112.8 | 95.6 | 93.2 | 188.8 |
| Domestic recruiting | 56.3 | 52.8 | 109.2 | 53.3 | 77.2 | 59.8 | 57.3 | 117.1 | 56.3 | 82.3 | 64.4 | 58.7 | 123.2 |
| Overseas recruiting | 9.2 | 10.6 | 19.9 | 12.1 | 13.9 | 16.7 | 19.3 | 36.0 | 22.6 | 25.6 | 27.3 | 29.0 | 56.4 |
| Other | 3.9 | 5.1 | 9.0 | 5.0 | 5.2 | 4.5 | 6.0 | 10.6 | 5.8 | 5.4 | 4.7 | 6.2 | 10.9 |
| Reconciliation | -0.4 | -0.8 | -1.3 | -0.5 | -0.6 | -0.7 | -0.8 | -1.6 | -0.7 | -0.6 | -0.9 | -0.7 | -1.7 |
| Staffing Segment | 162.1 | 165.9 | 328.1 | 168.9 | 178.0 | 184.2 | 228.0 | 412.3 | 237.0 | 240.5 | 224.2 | 224.6 | 448.8 |
| Domestic Staffing | 95.8 | 95.6 | 191.5 | 97.3 | 100.6 | 100.5 | 100.4 | 200.9 | 103.7 | 109.4 | 111.7 | 112.2 | 223.9 |
| Overseas Staffing | 66.3 | 70.2 | 136.5 | 71.5 | 77.4 | 83.7 | 127.6 | 211.4 | 133.2 | 131.0 | 112.5 | 112.4 | 224.9 |
| Other Segment | 0.3 | 0.4 | 0.8 | 0.4 | 0.7 | 1.4 | 1.4 | 2.8 | 1.1 | 1.2 | 0.9 | 1.1 | 2.1 |
| Reconciliation | -3.2 | -3.1 | -6.4 | -2.9 | -4.0 | -3.6 | -4.1 | -7.8 | -3.1 | -4.2 | -3.8 | -3.7 | -7.6 |
| Consolidated EBITDA | 47.5 | 38.3 | 85.8 | 53.3 | 52.2 | 49.7 | 44.0 | 93.7 | 52.9 | 55.5 | 55.5 | 48.6 | 104.2 |
| Marketing Media Segment | 23.2 | 20.5 | 43.8 | 28.5 | 23.8 | 23.8 | 20.2 | 44.1 | 24.1 | 25.0 | 26.7 | 23.8 | 50.5 |
| HR Media Segment | 19.7 | 12.5 | 32.2 | 18.3 | 27.5 | 21.3 | 17.4 | 38.8 | 20.2 | 28.9 | 22.3 | 16.4 | 38.8 |
| Staffing Segment | 9.0 | 9.9 | 18.9 | 11.5 | 10.1 | 10.5 | 12.3 | 22.8 | 13.4 | 13.3 | 11.9 | 13.9 | 25.8 |
| Other Segment | -1.7 | -1.8 | -3.6 | -1.8 | -5.7 | -1.6 | -1.7 | -3.4 | -2.5 | -5.9 | -2.3 | -1.9 | -4.3 |
| Reconciliation | -2.8 | -2.8 | -5.6 | -3.2 | -3.5 | -4.3 | -4.2 | -8.6 | -2.3 | -5.7 | -3.2 | -3.4 | -6.7 |
| EBITDA Margin: Consolidated | 15.5\% | 12.3\% | 13.9\% | 16.8\% | 14.3\% | 14.5\% | 11.2\% | 12.7\% | 13.1\% | 12.4\% | 13.6\% | 12.0\% | 12.8\% |
| Marketing Media Segment | 30.1\% | 25.6\% | 27.8\% | 34.9\% | 25.4\% | 29.1\% | 23.8\% | 26.4\% | 28.8\% | 25.3\% | 29.5\% | 26.0\% | 27.7\% |
| HR Media Segment | 28.5\% | 18.4\% | 23.5\% | 26.2\% | 28.7\% | 26.6\% | 21.3\% | 24.0\% | 24.0\% | 25.6\% | 23.4\% | 17.6\% | 20.6\% |
| Staffing Segment | 5.6\% | 6.0\% | 5.8\% | 6.8\% | 5.7\% | 5.7\% | 5.4\% | 5.5\% | 5.7\% | 5.5\% | 5.3\% | 6.2\% | 5.8\% |


| YoY |  |
| :---: | :---: |
| Q2 | Q2 YTD |
| \% of chg | \% of chg |
| 3.7\% | 10.6\% |
| 7.7\% | 9.2\% |
| 9.6\% | 11.7\% |
| 10.1\% | 15.9\% |
| 1.6\% | 1.5\% |
| 25.2\% | 18.2\% |
| - |  |
| 2.3\% | 3.4\% |
| -4.6\% | 0.3\% |
| 4.9\% | 5.6\% |
| 25.9\% | 24.8\% |
| -28.3\% | -31.0\% |
| - |  |
| 231.3\% | 244.0\% |
| - |  |
| 13.9\% | 16.5\% |
| 2.5\% | 5.2\% |
| 50.3\% | 56.5\% |
| 2.7\% | 3.2\% |
| - |  |
| -1.5\% | 8.9\% |
| 11.8\% | 11.5\% |
| -12.0\% | 6.4\% |
| -15.7\% | -23.7\% |
| - |  |
| 10.6\% | 11.2\% |
| 17.4\% | 14.7\% |
| -5.8\% | -0.1\% |
| 13.2\% | 13.4\% |
| - |  |
| - | - |
| +0.7pt | $+0.1 \mathrm{pt}$ |
| +2.2pt | +1.3pt |
| -3.7pt | -3.4pt |
| +0.8pt | +0.3pt |

* All figures are prepared in accordance with Japanese GAAP and Japanese disclosure standard.
* All quarterly financial information are derived from our unaudited quarterly consolidated financial statements.
* EBITDA = operating income+depreciation and amortization+amortization of goodwill
* Adjusted net income = net income attributable to owners of the parent $\pm$ adjustment items**(excluding non-controlling interests) $\pm$ tax reconciliation regarding the adjustment items
**Adjustment items=amortization of goodwill and intangible assets arising due to business combinations $\pm$ extraordinary income/losses
* Adjusted net income attributable to owners of the parent=net income attributable to owners of the parent+amortization of goodwill
* Adjusted EPS=adjusted net income / (number of shares issued at the end of the period -number of treasury stock at the end of the period)
* From fiscal year ending March 2015, sales promotion expenses are calcurated by summation of provision for the point allowance
* The provisional accounting treatment for business combinations was finalized on March 31, 2016. The quarterly consolidated financial statements for 2Q FY2015 have been revised to reflect the finalization of said accounting.


## Consolidated Statements of Income and Other Financial Data: Yearly

| ( | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 806.6 | 1,049.2 | 1,191.5 | 1,299.9 | 1,588.6 |
| Operating expense | 691.6 | 924.2 | 1,074.1 | 1,177.4 | 1,474.5 |
| Cost of sales | 358.6 | 530.0 | 589.2 | 644.7 | 832.3 |
| Selling, general and administrative expenses | 332.9 | 394.1 | 484.8 | 532.6 | 642.2 |
| Operating income | 115.0 | 124.9 | 117.4 | 122.4 | 114.0 |
| Non-operating income | 4.6 | 5.8 | 6.2 | 6.1 | 8.7 |
| Non-operating expenses | 2.0 | 2.6 | 1.5 | 3.0 | 3.4 |
| Ordinary income | 117.6 | 128.1 | 122.0 | 125.6 | 119.3 |
| Extraordinary income | 0.4 | 1.0 | 0.5 | 3.1 | 8.3 |
| Extraordinary losses | 51.0 | 6.1 | 3.1 | 1.8 | 4.3 |
| Income before income taxes | 67.0 | 123.0 | 119.3 | 126.9 | 123.2 |
| Income taxes: Current | 26.4 | 56.0 | 54.2 | 32.1 | 61.9 |
| Income taxes: Deferred | 3.0 | -5.1 | -0.3 | 24.8 | -3.7 |
| Total income taxes | 29.4 | 50.9 | 53.8 | 57.0 | 58.1 |
| Net income | 37.5 | 72.1 | 65.5 | 69.8 | 65.0 |
| Net income attributable to non-controlling interests | 0.1 | 0.3 | 0.1 | 0.1 | 0.5 |
| Net income attributable to owners of the parent | 37.4 | 71.8 | 65.4 | 69.7 | 64.5 |
|  |  |  |  |  |  |
| EBITDA | 150.2 | 170.0 | 180.6 | 191.4 | 202.2 |
| Depreciation and amortization | 15.2 | 19.9 | 27.1 | 31.0 | 40.2 |
| Amortization of goodwill | 20.0 | 25.1 | 36.0 | 37.8 | 47.9 |
| Adjusted net income | - | - | - | - | 118.3 |
| Net income before amortization of goodwill | 57.4 | 96.9 | 101.4 | 107.5 | 112.4 |
| Adjusted EPS(in yen) |  |  | - | - | 209.57 |
| Adjusted return on equity | 17.2\% | 26.0\% | 21.1\% | 16.6\% | 14.8\% |
| Net income before amortization of goodwill per share(in yen) | 111.77 | 193.66 | 196.44 | 197.24 | 199.17 |
| Selling, general and administrative expenses | 332.9 | 394.1 | 484.8 | 532.6 | 642.2 |
| Advertising expenses | 44.7 | 57.4 | 71.9 | 78.7 | 98.1 |
| Sales commission | 20.2 | 26.8 | 31.8 | 34.7 | 42.0 |
| Promotion expenses | 20.6 | 22.3 | 28.6 | 35.3 | 35.5 |
| Personnel expenses | 82.5 | 97.3 | 113.2 | 121.4 | 149.9 |
| Provision for bonuses | 10.4 | 11.9 | 15.6 | 19.2 | 23.5 |
| Retirement benefit expenses | 4.8 | 6.2 | 6.8 | 7.6 | 8.2 |
| Business consignment expenses | 34.3 | 41.2 | 54.7 | 63.0 | 72.6 |
| Rent expenses | 17.5 | 19.6 | 22.2 | 24.5 | 29.1 |


| YoY |
| ---: |
| of chg |
| $22.2 \%$ |
| $25.2 \%$ |
| $29.1 \%$ |
| $20.6 \%$ |
| $-61.9 \%$ |
| $1.8 \%$ |
| $-5.7 \%$ |
| $159.8 \%$ |
| $133.0 \%$ |
| $-2.9 \%$ |
| $9.3 \%$ |
| $2.0 \%$ |
| $-6.9 \%$ |
| $239.8 \%$ |
| $-7.4 \%$ |
| $5.7 \%$ |
| $29.8 \%$ |
| $26.6 \%$ |
| - |
| $4.5 \%$ |
| - |
| $-1.8 p t$ |
| $1.0 \%$ |
| $20.6 \%$ |
| $24.6 \%$ |
| $20.9 \%$ |
| $0.7 \%$ |
| $23.5 \%$ |
| $21.8 \%$ |
| $7.4 \%$ |
| $15.3 \%$ |
| $18.4 \%$ |

## Segment Information: Yearly

|  | (Unit : Billion of Yen) | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 | $\begin{gathered} \text { YoY } \\ \hline \text { \% of chg } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Consolidated net sales |  | 806.6 | 1,049.2 | 1,191.5 | 1,299.9 | 1,588.6 | 22.2\% |
| Marketing Media Segment |  | 264.0 | 294.8 | 322.3 | 333.4 | 349.3 | 4.8\% |
| Life Event Operations |  | 153.0 | 165.2 | 177.8 | 177.7 | 179.0 | 0.8\% |
| Housing and real estate |  | 73.8 | 78.6 | 86.6 | 83.9 | 88.0 | 4.9\% |
| Bridal |  | 48.8 | 52.3 | 53.3 | 53.6 | 53.6 | -0.0\% |
| Other |  | 30.3 | 34.1 | 37.8 | 40.1 | 37.4 | -6.7\% |
| Reconciliation |  | 0.0 | -0.0 | -0.0 | -0.0 | -0.0 | - |
| Lifestyle Operations |  | 111.3 | 129.6 | 144.7 | 155.4 | 167.2 | 7.6\% |
| Travel |  | 40.6 | 44.6 | 48.4 | 53.4 | 60.8 | 13.8\% |
| Dining |  | - | 31.6 | 33.5 | 34.3 | 36.3 | 6.0\% |
| Beauty |  | - | 27.5 | 33.9 | 39.9 | 46.1 | 15.4\% |
| Other |  | 71.0 | 26.0 | 28.8 | 27.8 | 24.8 | -10.9\% |
| Reconciliation |  | -0.3 | -0.1 | -0.1 | -0.2 | -1.0 |  |
| Other |  | - | 0.1 | 0.1 | 0.8 | 3.8 | 356.7\% |
| Reconciliation |  | -0.3 | -0.2 | -0.3 | -0.5 | -0.8 |  |
| HR Media Segment |  | 168.9 | 208.1 | 266.9 | 302.7 | 359.2 | 18.7\% |
| Domestic recruiting |  | 155.9 | 192.3 | 226.5 | 239.8 | 255.9 | 6.7\% |
| Overseas recruiting |  | - | 3.4 | 24.9 | 46.1 | 84.3 | 83.1\% |
| Other |  | 13.8 | 12.9 | 16.3 | 19.2 | 21.9 | 14.1\% |
| Reconciliation |  | -0.8 | -0.5 | -0.9 | -2.4 | -2.9 |  |
| Staffing Segment |  | 360.9 | 552.9 | 612.4 | 675.2 | 890.0 | 31.8\% |
| Domestic Staffing |  | 332.7 | 343.4 | 358.6 | 389.5 | 414.1 | 6.3\% |
| Overseas Staffing |  | 28.2 | 209.5 | 253.8 | 285.6 | 475.8 | 66.6\% |
| Other Segment |  | 19.8 | 3.3 | 2.8 | 2.0 | 5.1 | 156.4\% |
| Reconciliation |  | -7.1 | -10.0 | -13.0 | -13.4 | -15.2 |  |
| Consolidated EBITDA |  | 150.2 | 170.0 | 180.6 | 191.4 | 202.2 | 5.7\% |
| Marketing Media Segment |  | 80.0 | 87.2 | 95.1 | 96.2 | 93.2 | -3.1\% |
| HR Media Segment |  | 47.7 | 60.1 | 73.6 | 78.0 | 88.0 | 12.8\% |
| Staffing Segment |  | 25.7 | 32.2 | 34.7 | 40.7 | 49.6 | 21.9\% |
| Other Segment |  | -1.1 | -3.3 | -11.5 | -11.2 | -11.8 | - |
| Reconciliation |  | -2.2 | -6.2 | -11.2 | -12.3 | -16.7 | - |
| EBITDA Margin: Consolidated |  | 18.6\% | 16.2\% | 15.2\% | 14.7\% | 12.7\% | -2.0pt |
| Marketing Media Segment |  | 30.3\% | 29.6\% | 29.5\% | 28.9\% | 26.7\% | -2.2pt |
| HR Media Segment |  | 28.3\% | 28.9\% | 27.6\% | 25.8\% | 24.5\% | -1.3pt |
| Staffing Segment |  | 7.1\% | 5.8\% | 5.7\% | 6.0\% | 5.6\% | -0.5pt |

* All figures are prepared in accordance with Japanese GAAP and Japanese disclosure standard.
* Figures appear above tables contain unaudited figures.
* EBITDA = operating income+depreciation and amortization+amortization of goodwill
* Adjusted net income=net income attributable to owners of the parent $\pm$ adjustment items** (excluding non-controlling interests) $\pm$ tax reconciliation regarding the adjustment
**Adjustment items: amortization of goodwill and other intangible assets arising due to business combinations $\pm$ extraordinary income/losses
* Net income before amortization of goodwill=net income attributable to owners of the parent+amortization of goodwill
* Adjusted EPS=adjusted net income / (number of shares issued at the end of the period -number of treasury stock at the end of the period)

Adjusted ROE=net income before amortization of goodwill/simple average of total equity at the beginning and end of the relavant fiscal year

* From fiscal year ended March 2015, sales promotion expenses include the provision for point allowance

Consolidated Balance Sheets: Quarterly

| (Unit : Billion of Yen) | FY2014 |  |  |  | FY2015 |  |  |  | FY2016 |  | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Amount of chg |
| Assets |  |  |  |  |  |  |  |  |  |  |  |
| Current assets |  |  |  |  |  |  |  |  |  |  |  |
| Cash and deposits | 143.1 | 174.8 | 215.6 | 307.1 | 192.8 | 207.6 | 262.4 | 257.7 | 106.1 | 195.6 | -62.1 |
| Notes and accounts receivable - trade | 151.0 | 155.9 | 159.3 | 195.7 | 187.1 | 191.7 | 192.9 | 222.2 | 244.9 | 247.2 | 24.9 |
| Securities | 23.0 | 9.2 | 97.2 | 6.1 | 60.1 | 70.0 | 25.2 | 53.1 | 0.0 | 80.0 | 26.8 |
| Other current assets | 37.4 | 38.5 | 61.9 | 57.5 | 54.7 | 47.9 | 44.5 | 56.5 | 55.8 | 61.3 | 4.8 |
| Total current assets | 354.7 | 378.5 | 534.1 | 566.6 | 494.8 | 517.3 | 525.2 | 589.7 | 407.0 | 584.2 | -5.4 |
| Noncurrent assets |  |  |  |  |  |  |  |  |  |  |  |
| Net property and equipment | 23.8 | 23.8 | 24.5 | 25.7 | 27.6 | 28.6 | 29.2 | 32.4 | 39.0 | 39.7 | 7.3 |
| Goodwill | 181.7 | 171.0 | 175.7 | 216.3 | 261.9 | 244.5 | 225.3 | 213.0 | 373.0 | 346.8 | 133.7 |
| Software | 47.9 | 50.7 | 52.9 | 54.6 | 60.1 | 64.4 | 68.1 | 70.9 | 78.9 | 89.2 | 18.3 |
| Other | 58.3 | 55.4 | 60.3 | 64.1 | 69.8 | 86.9 | 79.7 | 77.6 | 70.3 | 59.3 | -18.3 |
| Total intangible assets | 288.0 | 277.2 | 289.0 | 335.2 | 391.9 | 395.9 | 373.2 | 361.5 | 522.2 | 495.3 | 133.7 |
| Investment securities | 110.0 | 111.0 | 125.9 | 133.8 | 129.0 | 126.2 | 135.0 | 120.8 | 109.1 | 111.5 | -9.3 |
| Other assets | 37.9 | 39.1 | 35.4 | 39.3 | 43.6 | 43.2 | 43.6 | 46.0 | 53.6 | 51.2 | 5.1 |
| Total investments and other assets | 147.9 | 150.2 | 161.3 | 173.1 | 172.7 | 169.5 | 178.6 | 166.9 | 162.7 | 162.7 | -4.1 |
| Total noncurrent assets | 459.8 | 451.3 | 475.0 | 534.1 | 592.2 | 594.1 | 581.2 | 560.9 | 724.0 | 697.8 | 136.9 |
| Total assets | 814.5 | 829.8 | 1,009.1 | 1,100.7 | 1,087.1 | 1,111.4 | 1,106.4 | 1,150.6 | 1,131.1 | 1,282.0 | 131.4 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Current liabilities |  |  |  |  |  |  |  |  |  |  |  |
| Notes and accounts payable - trade | 52.7 | 49.5 | 51.4 | 57.9 | 56.1 | 50.7 | 54.1 | 60.1 | 63.6 | 57.4 | -2.6 |
| Short-term borrowings | 0.3 | 0.1 | 2.9 | 0.1 | 4.0 | 0.9 | 0.0 | 0.0 | 1.6 | 1.6 | 1.6 |
| Current portion of long-term debt | 21.1 | 15.7 | 15.3 | 15.0 | 15.6 | 15.6 | 15.0 | 15.0 | 11.2 | 32.4 | 17.4 |
| Other current liabilities | 113.8 | 134.3 | 125.3 | 167.1 | 146.9 | 165.8 | 161.8 | 206.8 | 220.0 | 236.7 | 29.8 |
| Total current liabilities | 188.1 | 199.6 | 195.0 | 240.2 | 222.8 | 233.2 | 231.0 | 281.9 | 296.5 | 328.2 | 46.2 |
| Long-term liabilities |  |  |  |  |  |  |  |  |  |  |  |
| Long-term debt | 26.2 | 22.5 | 18.7 | 15.0 | 18.4 | 14.6 | 3.7 | - | 23.9 | 173.7 | 173.7 |
| Other long-term liabilities | 53.8 | 53.0 | 91.4 | 91.3 | 94.2 | 95.7 | 98.4 | 91.6 | 90.4 | 89.8 | -1.8 |
| Total long-term liabilities | 80.0 | 75.5 | 110.1 | 106.3 | 112.7 | 110.4 | 102.2 | 91.6 | 114.3 | 263.5 | 171.9 |
| Total liabilities | 268.1 | 275.2 | 305.1 | 346.6 | 335.5 | 343.6 | 333.2 | 373.6 | 410.9 | 591.8 | 218.1 |
| Equity |  |  |  |  |  |  |  |  |  |  |  |
| Total shareholders' equity | 466.7 | 476.5 | 600.3 | 621.4 | 617.2 | 627.4 | 642.7 | 659.5 | 647.8 | 648.2 | -11.3 |
| Total accumulated other comprehensive income | 76.5 | 74.8 | 99.3 | 128.1 | 128.9 | 133.5 | 123.8 | 110.7 | 66.2 | 35.8 | -74.8 |
| Stock acquisition rights | 0.3 | 0.3 | 1.2 | 1.2 | 1.1 | 2.1 | 2.1 | 2.1 | 2.0 | 2.0 | -0.0 |
| Non-controlling interests | 2.7 | 2.8 | 3.1 | 3.3 | 4.2 | 4.5 | 4.4 | 4.5 | 3.9 | 4.0 | -0.5 |
| Total equity | 546.3 | 554.6 | 704.0 | 754.1 | 751.5 | 767.8 | 773.1 | 777.0 | 720.1 | 690.2 | -86.7 |
| Total liabilities and equity | 814.5 | 829.8 | 1,009.1 | 1,100.7 | 1,087.1 | 1,111.4 | 1,106.4 | 1,150.6 | 1,131.1 | 1,282.0 | 131.4 |

* Notes and accounts payable-trade includes electronically recorded obligations-operating.
* The provisional accounting treatment for business combinations was finalized on March 31, 2016. The quarterly consolidated financial statements for 2Q FY2015 have been revised to reflect the finalization of said accounting.


## Consolidated Balance Sheets: Yearly

(Unit: Billion of Yen)

|  | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |
| Current assets |  |  |  |  |  |
| Cash and deposits | 57.0 | 41.1 | 161.1 | 307.1 | 257.7 |
| Notes and accounts receivable - trade | 137.3 | 144.5 | 162.4 | 195.7 | 222.2 |
| Securities | 99.9 | 160.2 | 26.0 | 6.1 | 53.1 |
| Other current assets | 40.7 | 42.9 | 40.7 | 57.5 | 56.5 |
| Total current assets | 335.1 | 388.9 | 390.3 | 566.6 | 589.7 |
| Noncurrent assetes |  |  |  |  |  |
| Net property and equipment | 25.5 | 20.9 | 23.5 | 25.7 | 32.4 |
| Goodwill | 122.8 | 172.8 | 193.7 | 216.3 | 213.0 |
| Software | 36.4 | 43.6 | 46.2 | 54.6 | 70.9 |
| Other | 26.1 | 56.0 | 62.2 | 64.1 | 77.6 |
| Total intangible assets | 185.5 | 272.5 | 302.2 | 335.2 | 361.5 |
| Investment securities | 73.0 | 87.5 | 106.5 | 133.8 | 120.8 |
| Other assets | 26.9 | 38.5 | 37.7 | 39.3 | 46.0 |
| Total investments and other assets | 100.0 | 126.0 | 144.3 | 173.1 | 166.9 |
| Total noncurrent assets | 311.1 | 419.5 | 470.0 | 534.1 | 560.9 |
| Total assets | 646.3 | 808.5 | 860.3 | 1,100.7 | 1,150.6 |
| Liabilities |  |  |  |  |  |
| Current liabilities |  |  |  |  |  |
| Notes and accounts payable - trade | 38.3 | 43.9 | 51.9 | 57.9 | 60.1 |
| Short-term borrowings | 12.2 | 5.3 | 0.0 | 0.1 | 0.0 |
| Current portion of long-term debt | 36.7 | 36.7 | 26.7 | 15.0 | 15.0 |
| Other current liabilities | 106.4 | 150.7 | 154.4 | 167.1 | 206.8 |
| Total current liabilities | 193.7 | 236.7 | 233.1 | 240.2 | 281.9 |
| Long-term liabilities |  |  |  |  |  |
| Long-term debt | 93.4 | 121.7 | 30.0 | 15.0 | - |
| Other long-term liabilities | 28.5 | 30.7 | 50.6 | 91.3 | 91.6 |
| Total long-term liabilities | 121.9 | 152.5 | 80.6 | 106.3 | 91.6 |
| Total liabilities | 315.6 | 389.2 | 313.7 | 346.6 | 373.6 |
| Equity |  |  |  |  |  |
| Total shareholders' equity | 323.7 | 382.5 | 462.8 | 621.4 | 659.5 |
| Total accumulated other comprehensive income | 4.5 | 33.9 | 80.5 | 128.1 | 110.7 |
| Stock acquisition rights | - | - | 0.3 | 1.2 | 2.1 |
| Non-controlling interests | 2.3 | 2.6 | 2.9 | 3.3 | 4.5 |
| Total equity | 330.7 | 419.2 | 546.6 | 754.1 | 777.0 |
| Total liabilities and equity | 646.3 | 808.5 | 860.3 | 1,100.7 | 1,150.6 |

YoY
Amount of chg
$\qquad$

| -49.4 |
| ---: |
| 26.5 |
| 46.9 |
| -1.0 |
| 23.0 |
| 6.6 |
| -3.3 |
| 16.2 |
| 13.4 |
| 26.3 |
| -12.9 |
| 6.7 |
| -6.2 |
| 26.8 |
| 49.8 |
|  |
| 2.1 |
| -0.0 |
| -79.7 |
| 41.7 |
| -15.0 |
| 0.2 |
| -14.7 |
| 27.0 |
| 38.1 |
| -17.4 |
| 0.9 |
| 1.2 |
| 49.8 |

* Notes and accounts payable-trade includes electronically recorded obligations-operating.

| (Unit. Bilion ofyen) | FY2014 |  |  |  | FY2015 |  |  |  | FY2016 |  | Q2 YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 YTD | Q2 YTD | Q3 YTD | Q4 YTD | Q1 YTD Q2 YTD |  | Q3 YTD | Q4 YTD | Q1 YTD Q2 YTD |  | Amount of chg |
| Operating activities |  |  |  |  |  |  |  |  |  |  |  |
| Income before income taxes | 33.0 | 55.3 | 92.3 | 126.9 | 38.7 | 61.6 | 92.7 | 123.2 | 31.6 | 78.6 | 16.9 |
| Depreciation and amortization | 6.9 | 14.5 | 22.7 | 31.0 | 8.5 | 18.5 | 29.2 | 40.2 | 10.7 | 21.8 | 3.2 |
| Amortization of goodwill | 8.9 | 17.8 | 27.9 | 37.8 | 11.0 | 22.9 | 35.4 | 47.9 | 12.1 | 24.0 | 1.1 |
| (Increase) decrease in trade receivables | 11.1 | 4.4 | 3.3 | -25.1 | 23.1 | 21.3 | 15.1 | -13.6 | 21.6 | 9.5 | -11.8 |
| Increase (decrease) in trade payables | -8.3 | -6.5 | 2.4 | 24.1 | -23.8 | -27.0 | -16.2 | -1.0 | -8.8 | -4.8 | 22.2 |
| Income taxes-paid | -34.1 | -34.5 | -54.1 | -56.5 | -17.3 | -12.4 | -27.3 | -32.5 | -40.1 | -44.5 | -32.0 |
| Other-net | -6.6 | -3.6 | -9.3 | -0.7 | -11.5 | -7.3 | -11.0 | -1.7 | -3.5 | -23.5 | -16.2 |
| Net cash provided by operating activities | 11.0 | 47.5 | 85.4 | 137.4 | 28.7 | 77.6 | 117.9 | 162.5 | 23.7 | 61.0 | -16.5 |
| Investing activities |  |  |  |  |  |  |  |  |  |  |  |
| Payments for purchase of property and equipment | -2.0 | -3.1 | -4.9 | -6.6 | -2.7 | -5.2 | -8.0 | -13.0 | -6.5 | -11.7 | -6.5 |
| Payments for purchase of intangible assets | -5.6 | -12.3 | -20.8 | -28.5 | -6.6 | -16.6 | -26.6 | -35.2 | -9.7 | -29.6 | -13.0 |
| Payments for purchase of investment securities | -0.5 | -3.4 | -6.7 | -9.0 | -1.4 | -5.0 | -5.6 | -6.1 | -0.3 | -1.7 | 3.2 |
| Payments for purchase of investments in subsidiaries resulting in change in scope of consolidation |  | - |  | -33.5 | -62.1 | -65.8 | -65.9 | -67.1 | -176.5 | -176.6 | -110.7 |
| Payments for purchase of investments in subsidiaries | -0.2 | -0.3 | -0.3 | -1.5 |  | - |  |  | - | - | - |
| Other-net | -0.9 | -4.4 | -4.8 | -0.9 | 14.1 | 14.2 | 13.7 | 11.9 | -0.2 | 23.0 | 8.8 |
| Net cash used in investing activities | -9.3 | -23.6 | -37.8 | -80.3 | -58.8 | -78.5 | -92.5 | -109.6 | -193.4 | -196.7 | -118.2 |
| Financing activities |  |  |  |  |  |  |  |  |  |  |  |
| Increase (decrease) in short-term borrowings-net | 0.3 | 0.1 | 2.9 | -0.0 | -0.0 | -3.2 | -4.0 | -4.0 | -0.0 | -0.0 | 3.2 |
| Increase in long-term debt |  |  |  |  |  |  |  |  |  | 174.7 | 174.7 |
| Repayments of long-term debt | -9.2 | -18.4 | -22.6 | -26.7 | -3.7 | -7.6 | -19.1 | -22.8 | -3.7 | -7.5 | 0.1 |
| Dividends paid | -13.6 | -13.6 | -13.6 | -13.6 | -25.8 | -26.3 | -26.3 | -26.4 | -27.8 | -28.5 | -2.2 |
| Payments for purchase of investments in subsidiaries not resulting in change in scope of consolidation |  | - |  |  |  | - | -0.2 | -0.2 | -1.3 | -1.3 | -1.3 |
| Other-net | 0.1 | 0.1 | 103.4 | 102.9 | 0.1 | 0.0 | 0.0 | 0.0 | -0.1 | -30.1 | -30.2 |
| Net cash provided by (used in) financing activities | -22.4 | -31.9 | 70.0 | 62.5 | -29.5 | -37.1 | -49.8 | -53.5 | -33.0 | 107.0 | 144.2 |
| Foreign currency translation adjustments on cash and cash equivalents | -0.2 | 0.8 | 3.8 | 6.3 | -1.3 | 1.6 | -1.3 | -2.2 | -1.8 | -6.5 | -8.2 |
| Net increase (decrease) in cash and cash equivalents | -21.0 | -7.1 | 121.6 | 126.0 | -61.0 | -36.3 | -25.7 | -2.8 | -204.6 | -35.1 | 1.1 |
| Cash and cash equivalents at beginning of period | 187.1 | 187.1 | 187.1 | 187.1 | 313.1 | 313.1 | 313.1 | 313.1 | 310.3 | 310.3 | -2.8 |
| Decrease in cash and cash equivalents due to deconsolidation of subsidiaries | - | - |  |  |  | - |  |  | - | - | - |
| Cash and cash equivalents, end of the period | 166.1 | 180.0 | 308.7 | 313.1 | 252.1 | 276.8 | 287.3 | 310.3 | 105.6 | 275.1 | -1.7 |

* Payments for purchase of investment securities includes the amount of payments for purchase of affiliate securities.
* The provisional accounting treatment for business combinations was finalized on March 31, 2016. The quarterly consolidated financial statements for 2Q FY2015 have been revised to reflect the finalization of said accounting.


## Consolidated Statements of Cash Flows: Yearly

| (Unit : Billion of Yen) | FY2011 | FY2012 | FY2013 | FY2014 |  | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | FY2015 | Amount of chg |
| Operating activities |  |  |  |  |  |  |
| Income before income taxes | 67.0 | 123.0 | 119.3 | 126.9 | 123.2 | -3.6 |
| Depreciation and amortization | 15.2 | 19.9 | 27.1 | 31.0 | 40.2 | 9.2 |
| Amortization of goodwill | 20.0 | 25.1 | 36.0 | 37.8 | 47.9 | 10.0 |
| (Increase) decrease in trade receivables | -11.6 | -1.4 | -12.3 | -25.1 | -13.6 | 11.5 |
| Increase (decrease) in trade payables | 13.6 | 12.1 | 17.9 | 24.1 | -1.0 | -25.1 |
| Income taxes-paid | -32.3 | -22.8 | -61.8 | -56.5 | -32.5 | 23.9 |
| Other-net | 42.1 | 2.6 | -0.2 | -0.7 | -1.7 | -0.9 |
| Net cash provided by operating activities | 114.1 | 158.5 | 126.1 | 137.4 | 162.5 | 25.0 |
| Investing activities |  |  |  |  |  |  |
| Payments for purchase of property and equipment | -3.1 | -3.9 | -5.4 | -6.6 | -13.0 | -6.3 |
| Payments for purchase of intangible assets | -16.1 | -19.5 | -22.0 | -28.5 | -35.2 | -6.7 |
| Payments for purchase of investment securities | -0.9 | -1.5 | -2.9 | -9.0 | -6.1 | 2.9 |
| Payments for purchase of investments in subsidiaries resulting in change in scope of consolidation | -54.9 | -92.5 | -7.1 | -33.5 | -67.1 | -33.6 |
| Payments for purchase of investments in subsidiaries | - | -0.5 | -8.4 | -1.5 | - | 1.5 |
| Other-net | 5.4 | 4.2 | -2.7 | -0.9 | 11.9 | 12.9 |
| Net cash used in investing activities | -69.7 | -113.7 | -48.7 | -80.3 | -109.6 | -29.2 |
| Financing activities |  |  |  |  |  |  |
| Increase (decrease) in short-term borrowings-net | 10.7 | -7.5 | -6.1 | -0.0 | -4.0 | -4.0 |
| Increase in long-term debt | 0.1 | 65.0 | - | - | - | - |
| Repayments of long-term debt | -40.0 | -36.7 | -101.7 | -26.7 | -22.8 | 3.9 |
| Dividends paid | -14.0 | -13.0 | -12.8 | -13.6 | -26.4 | -12.7 |
| Payments for purchase of investments in subsidiaries not resulting in change in scope of consolidatior | - | - | - | - | -0.2 | -0.2 |
| Other-net | -37.4 | -0.0 | 27.8 | 102.9 | 0.0 | -102.9 |
| Net cash provided by (used in) financing activities | -80.5 | 7.7 | -92.9 | 62.5 | -53.5 | -116.1 |
| Foreign currency translation adjustments on cash and cash equivalents | -0.1 | 2.1 | 1.3 | 6.3 | -2.2 | -8.5 |
| Net increase (decrease) in cash and cash equivalents | -36.3 | 54.6 | -14.2 | 126.0 | -2.8 | -128.9 |
| Cash and cash equivalents at beginning of period | 183.3 | 146.7 | 201.4 | 187.1 | 313.1 | 126.0 |
| Decrease in cash and cash equivalents due to deconsolidation of subsidiaries | -0.3 | - | -0.0 | - | - | - |
| Cash and cash equivalents, end of the period | 146.7 | 201.4 | 187.1 | 313.1 | 310.3 | -2.8 |

※Payments for purchase of investment securities includes the amount of payments for purchase of affiliate securities.

