Announcement of Changes of Representative Directors

Taikisha Ltd. (the "Company") has resolved, at the meeting of the Board of Directors held on February 10, 2017, to change representative directors as follows:

1. Reason for Changes

To further strengthen management of the Company.

2. Details of Changes

| Name | New Position | Current Position |
|-----------------|------------------------------------|------------------------------------|
| Satoru Kamiyama | Director, Executive Adviser | Representative Director, President |
| | | Corporate Officer |
| Toshiaki Shiba | Representative Director, President | Representative Director, Executive |
| | Corporate Officer | Vice President Corporate Officer |
| Koji Kato | Representative Director, Executive | Director, Executive Corporate |
| | Vice President Corporate Officer | Officer |

3. Profile of New Representative Director

Please refer to the attachment.

4. Scheduled Effective Date

April 1, 2017

(Attachment)

Profile of New Representative Directors

Name: Toshiaki Shiba

Date of birth: December 19, 1949 (67-year-old)

Education March 1968 Graduated Machinery Course, Kanagawa Prefectural

Odawara Johoku Technical High School

Career summary: April 1968 Joined the Company

April 2008 Corporate Officer, General Manager, Global Business

Management Supporting Office, Green Technology System Division, and Vice Senior General Manager,

Engineering Supervisory Dept., Green Technology System Division, and General Manager, Construction Purchasing

Office, Green Technology System Division

April 2009 Senior Corporate Officer, Senior General Manager,

Engineering Supervisory Dept., Green Technology System

Division

April 2012 Managing Corporate Officer, Chief General Manager,

Green Technology System Division

June 2012 Director, Managing Corporate Officer, Chief General

Manager, Green Technology System Division

April 2013 Director, Executive Corporate Officer, Chief General

Manager, Green Technology System Division

April 2015 Director, Executive Vice President Corporate Officer,

Chief General Manager, Green Technology System

Division

April 2016 Representative Director, Executive Vice President

Corporate Officer (current position)

Number of shares held: 15,000

Name: Koji Kato

Date of birth: June 12, 1955 (61-year-old)

Education March 1978 Graduated Faculty of Engineering, Department of

Environmental and Sanitary Engineering, Kyoto

University

Career summary: April 1978 Joined the Company

June 2005 Director

April 2007 Assistant to Chief General Manager, Green Technology

System Division

April 2009 Corporate Officer, General Manager, Engineering

Planning Dept., Green Technology System Division

April 2010 Managing Corporate Officer, Chief General Manager,

Green Technology System Division, and General Manager, Engineering Planning Dept., Green Technology System

Division

June 2010 Director, Managing Corporate Officer, Chief General

Manager, Green Technology System Division, and General Manager, Engineering Planning Dept., Green Technology

System Division

April 2012 Director, Managing Corporate Officer, Chief Executive,

Corporate Planning Headquarters and in charge of

Environment, and General Manager, Corporate Planning

Office

April 2013 Director, Managing Corporate Officer, Chief Executive,

Corporate Planning Headquarters and in charge of CSR

April 2014 Director, Managing Corporate Officer, Chief Executive,

Administrative Management Headquarters and in charge of

CSR

April 2016 Director, Executive Corporate Officer, Chief Executive,

Administrative Management Headquarters and in charge of

CSR (current position)

Number of shares held: 6,600