



February 16, 2017

Company Name: ANA HOLDINGS INC.

President and CEO: Shinya Katanozaka

(Code number: 9202, TSE 1st section)

Contact: Director, General Administration, Yuzo Hara

(TEL: +81-3-6735-1001)

Notice Regarding Change of Representative Directors of Important Subsidiary

ANA HOLDINGS INC. (the “**Company**”) and ALL NIPPON AIRWAYS CO., LTD. (“**ANA**”), wholly owned subsidiary of the Company, hereby announce that they have decided at the extraordinary meeting of the Board of Directors held on February 16, 2017 to change representative directors of ANA.

ANA Announces New President and CEO

TOKYO February 16, 2017 – ANA, Japan's largest airline, today announces changes to its board. Yuji Hirako, Executive Vice President and Member of the Board, will succeed Osamu Shinobe as President and CEO from 1 April this year, while Mr. Shinobe will become Vice Chairman of ANA HOLDINGS Inc. on the same date.

Mr. Hirako joined ANA in 1981 after graduating from Tokyo University with a degree in Economics. In his 36 years at ANA, Mr. Hirako has held a wide range of senior positions within the airline and has led a number of major divisions, including Passenger Services at Tokyo's Haneda Airport, Revenue Management, Finance & Accounting, and Marketing & Sales. He held a senior role in ANA's Network Planning division during a time when the airline greatly expanded international scheduled services, increasing its presence across Asia, Europe and North America. He is 59.

Mr. Shinobe was appointed President and CEO of ANA in April 2013. Under his leadership, ANA has achieved a major expansion of its international network from Haneda and Narita Airport and its international business has become Japan's biggest. During each year of his tenure, ANA continues to be awarded the highest '5-Star airline' rating by SKYTRAX.

Mr. Hirako joined the board of ANA in 2015 when he was named Executive Vice President, Accounting. Under his leadership, ANA Group has achieved record income and profit, building a solid foundation for future growth.

Prior to taking up this position, Mr. Hirako was Senior Vice President for The Americas, during which time he oversaw the inauguration of services to the North American destinations of Seattle, San Jose, and Vancouver. In April 2010, he was appointed Vice President of Corporate Planning and played a vital role in expanding the airline's route network and traffic numbers by introducing the Boeing 787 to ANA's main fleet.



Yuji Hirako



Osamu Shinobe

Contact: Wataru Yoshioka and Maho Ito, ANA Corporate Communications TEL +81-3-6735-1111

About ANA

ANA is the largest airline in Japan by revenues and passenger numbers. Founded in 1952, ANA flies today on 87 international routes and 114 domestic routes. The ANA group has 35,000 employees and a fleet of about 260 aircraft. In FY2015, it carried 50.8 million passengers and generated revenues of 1.79 trillion Japanese yen. ANA has been a member of Star Alliance since 1999, and has joint-ventures with United Airlines on trans-Pacific and Asia routes, and with Lufthansa, Swiss International Airlines and Austrian Airlines on Japan-Europe routes. Its Frequent Flyer Program, ANA Mileage Club, has more than 26 million members. ANA was voted Airline of the Year for 2013 by Air Transport World Magazine, and in 2016 was awarded five stars for the fourth consecutive year by the world's leading Airline and Airport review site, SKYTRAX. ANA is the launch customer and biggest operator of the Boeing 787 Dreamliner.

Curriculum Vitae of Yuji Hirako

Date of Birth: January 25th, 1958

Education: Bachelor, Economics, Tokyo University (graduated in March, 1981)

Career History:

Apr 1981	All Nippon Airways Co., LTD
Jul 2004	Director, Passenger Services, Tokyo Airport Office
Apr 2006	Director, Revenue Management
Apr 2010	Vice President, Corporate Planning
Jun 2011	Senior Vice President, Marketing & Sales
Apr 2012	Senior Vice President, The Americas General Manager, New York
Apr 2015	Senior Vice President, Finance, Accounting & Investor Relations, ANA HOLDINGS Inc. Member of the Board, Executive Vice President, Accounting, ANA
Jun 2015	Member of the Board, Executive Vice President, Finance, Accounting & Investor Relations, ANA HOLDINGS Inc. Member of the Board, Executive Vice President, Accounting, ANA
Apr 2016	Member of the Board, Executive Vice President, Finance, Accounting & Investor Relations, Facilities Planning, ANA HOLDINGS Inc. Member of the Board, Executive Vice President, Accounting, ANA

Curriculum Vitae of Osamu Shinobe

Date of Birth: November 11th, 1951

Education: Bachelor, Science and Engineering, Waseda University (graduated in March, 1976)

Career History:

Apr 1976	All Nippon Airways Co., LTD
Mar 1993	Senior Manager, Engineering & Maintenance - Planning
Mar 1994	Senior Manager, Engineering & Maintenance – Quality Control & Planning
Jul 1995	Senior Manager, Corporate Planning
Apr 2001	Director, Engineering & Maintenance – Quality Assurance
Apr 2003	Director, Engineering Department
Apr 2004	Member of the Board, Senior Vice President, Sales Strategy & Administration
Jun 2007	Member of the Board, Executive Vice President, Corporate Planning, B787 Launch Project
Jun 2011	Member of the Board, Senior Executive Vice President,
Apr 2013	President & Chief Executive Officer