



February 16, 2017

To whom it may concern:

Company name:	Mitsubishi Estate Co., Ltd.
Representative:	Hirotaka Sugiyama,
1	President and Chief Executive Officer
Securities code:	8802
Contact:	Masato Kawasaki,
	General Manager of the
	Corporate Communications Department
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# Notice Concerning Changes in Organization, Relocation of Headquarters, Change of President and Changes in Representative Corporate Executive Officers and Other Personnel

Mitsubishi Estate Co., Ltd. (hereafter "Mitsubishi Estate" or "the Company") hereby announces that it made decisions on the following organizational changes: relocation of its headquarters, change of President and changes in Representative Corporate Executive Officers and other personnel as well as candidates for Directors to be submitted at the Ordinary General Meeting of Shareholders scheduled to be held in the latter half of June 2017, and candidates for committee members of the Nominating Committee, Audit Committee and Remuneration Committee to be submitted at the Board of Directors' Meeting which will be held after the Ordinary General Meeting of Shareholders.

#### I. Organizational Changes

#### [Effective as of April 1, 2017]

Mitsubishi Estate will make organizational changes within current business groups, intending to reinforce its endeavors in future strategic growth areas.

- 1. Business Development, Consulting & Solutions Group
- (1) New establishment of Building Renovation Consulting & Solutions Office

The Company will newly establish the Building Renovation Consulting & Solutions Office, which will be in charge of sales proposals concerning business to effectively utilize aged buildings, in Business Development, Consulting & Solutions Department 1 to promote the concerned business as the Mitsubishi Estate Group.

(2) Integration of Consulting & Solutions Management Office into Business Development, Consulting & Solutions Department 1

The Company will integrate the Consulting & Solutions Management Office into the Business Development, Consulting & Solutions Department 1.

- 2. Office Building Group
- (1) Renaming of Tokyo Client Business Development Office to Tenant Business Development Office Tokyo Client Business Development Office in the Area Brand Management Department will be renamed as the Tenant Business Development Office.

(2) New establishment of Open Innovation Promotion Office

The Company will newly establish the Open Innovation Promotion Office in Area Brand Management Department as a function in charge of promoting open innovations in the Marunouchi area.

Furthermore, the Company will transfer and integrate the Value Creation Office in the Urban Development Promotion Department into the Area Brand Management Department in order to consolidate functions to develop new functions within the Office Building Group.

- (3) Renaming of Urban Coordination Office to Area Management Promotion Office Urban Coordination Office in the Urban Development Promotion Department will be renamed as the Area Management Promotion Office.
- (4) Renaming of Tenant Improvements Management Office to Workplace Solutions Office Tenant Improvements Management Office in the Office Leasing and Tenant Relations Department will be renamed as the Workplace Solutions Office after reinforcing office environment planning and proposal functions, in order to serve diversifying needs from customers.
- 3. Residential Business Group
- Integration of Residential Land & Recreational Facilities Management Office into Residential Business Planning Department

The Company will integrate the Residential Land & Recreational Facilities Management Office into the Residential Business Planning Department.

#### 4. International Business Group

 Integration of Americas & Europe Business Department and Asia Business Department in International Business Planning Department

The Company will integrate the Americas & Europe Business Department and Asia Business Department into the International Business Planning Department in order to reinforce and improve efficiency of portfolio strategy and other functions within international business by consolidating decision making and business promotion functions into local companies with an aim to expand and speed up international business.

#### (2) New establishment of Taiwan Representative Office

The Company will newly establish the Taiwan Representative Office as a base for promoting and expanding business in Taiwan.

\*Application for approval to establish the representative office has been made and is scheduled to be established around April 2017.

#### 5. Corporate Group

 Renaming of Human Resources Compliance Office to Human Resources Compliance & Diversity Promotion Office

Human Resources Compliance Office will be renamed as the Human Resources Compliance & Diversity Promotion Office in order to aggressively promote creation of a work climate where the personality of each employee is respected and employees may display their abilities.

#### (2) New establishment of Facility Management Office

The Company will newly establish the Facility Management Office in the General Affairs Department as a function in charge of facility maintenance for improving office environment and productivity.

- 6. Business Controlled Directly by the President
- (1) Reorganization of Business Creation Department

Business Creation Department will be reorganized as an organization controlled directly by the president for agile and speedy execution of operations.

II. Decision on Relocation of Head Office

Mitsubishi Estate announces that it today made the decision to relocate its head office from the current Otemachi Building to Otemachi Park Building.

- 1. Relocation destination: Otemachi Park Building, 1-1, Otemachi 1-chome, Chiyoda-ku, Tokyo
- 2. Relocation period: Latter half of fiscal year 2017 (scheduled)

## III. Change of company president

(Effective as of April 1, 2017)

NT	Title and Duties	
Name	New	Former
Hirotaka Sugiyama	Chairman of the Board	Director,RepresentativeCorporate ExecutiveOfficer,President&Chief Executive Officer
Junichi Yoshida	Director , Representative Corporate Executive Officer,President & Chief Executive Officer	Director, Senior Executive Officer

#### IV. Change in Representative Directors

1. Candidate for Newly Appointed Representative Corporate Executive Officer

(Effective as of April 1, 2017)

NT	Title and Duties	
Name	New	Former
Tetsuji Arimori	Representative Corporate Executive Officer, Executive Vice President In charge of Investment Management Business Department	Senior Executive Officer In charge of Investment Management Business Department
Junichi Tanisawa	Director, Representative Corporate Executive Officer, Executive Vice President In charge of Corporate Planning Department, Assistant to Business Creation Department	Director, Senior Executive Officer In charge of Corporate Planning Department, Business Creation Department

2. Representative Corporate Executive Officer, whose Duties will be Changed

(Effective as of April 1, 2017)

Nama	Title and Duties	
Name	New	Former
		Director, Representative Corporate Executive Officer,
	Director, Representative Corporate Executive Officer,	Deputy President
In Vato	Deputy President	Assistant to President,
Jo Kato	Assistant to President,	In charge of International Business Planning Department,
	In charge of International Business Planning Department	Americas & Europe Business Department and Asia Business
		Department

#### 3. Resigning Representative Corporate Executive Officer

(Effective as of March 31, 2017)

Name	Title and Duties	3
Iname	New	Former
Masamichi Ono	Senior Adviser	Representative Corporate Executive Officer, Executive Vice President In charge of Residential Business Planning Department and Residential Land & Recreational Facilities Management Office Representative Director, President & Chief Executive Officer of Mitsubishi Jisho Residence Co., Ltd.
Soichiro Hayashi	Group Executive Officer President & Chief Executive Officer of Mitsubishi Jisho Sekkei Inc.	Representative Corporate Executive Officer, Executive Vice President

## V. Change in Corporate Executive Officer

## 1. Newly Appointed Corporate Executive Officer

(Effective as of April 1, 2017)

Name	Title and Duties	
Name	New	Former
Noboru Nishigai	Senior Executive Officer, In charge of Human Resources Department, General Affairs Department, Legal & Compliance Department, CSR & Environmental Sustainability Department, Compliance, Risk Management and Environment/Disaster Prevention	Executive Officer, General Manager of General Affairs Department
Hisashi Komada	Senior Executive Officer, In charge of Residential Business Planning Department	Executive Officer, General Manager of Tohoku Branch
Kenji Hosokane	Senior Executive Officer, In charge of Lifestyle Property Business Planning Department, Retail Property Management Department, Retail Property Development Department, Retail Property Leasing Department and Logistics Facilities Development Department	Executive Officer, General Manager of Yokohama Branch

#### 2. Corporate Executive Officer ,whose Duties will be Changed

(Effective as of April 1, 2017)

Niemen	Title and Duties	
Name	New	Former
Tetsuo Yuasa	Senior Executive Officer, In charge of Office Building Planning Department, Office Building Management Department, Area Brand Management Department and Museum Management Office Office Leasing and Tenant Relations Department	Senior Executive Officer, In charge of Office Leasing and Tenant Relations Department

## VI.Change in Executive Officer

(Effective as of April 1, 2017)

N	Title and Duties	
Name	New	Former
	Executive Officer,	Executive Officer,
Keiji Takano	General Manager of Investment Management Business	General Manager of International Business Planning
	Department	Department
	Executive Officer,	Executive Officer,
Atsushi Nakajima	General Manager of International Business Planning	General Manager of Americas & Europe Business
	Department	Department
Yutaro Yotsuzuka	Executive Officer, General Manager of Finance & Accounting Department	General Manager of Finance & Accounting Department

# **WI**.Change in Group Executive Officers

(Effective as of April 1, 2017)

Nama	Title and Duties	
Name	New	Former
	Group Executive Officer	Group Executive Officer
Hidemi Waki	Representative Director & President of Mitsubishi Jisho	Representative Director & Deputy President of
	Residence Co., Ltd.	Mitsubishi Jisho Residence Co., Ltd.
		Senior Executive Officer
		In charge of Lifestyle Property Business Planning Department,
	Group Executive Officer	Retail Property Management Department,
Yutaka Tajima	President & Chief Executive Officer of	Retail Property Development Department,
	Mitsubishi Real Estate Services Co., Ltd.	Retail Property Leasing Department and Logistics Facilities
		Development Department

Akihiko Watanabe	Group Executive Officer Representative Director & Executive Vice President of Mitsubishi Jisho Sekkei Inc. President & Chief Executive Officer of MEC Design International Corporation	Group Executive Officer Representative Director & Executive Vice President of Mitsubishi Jisho Sekkei Inc.
Bunroku Naganuma	Group Executive Officer Representative Director & Executive Vice President of Mitsubishi Jisho Sekkei Inc.	Executive Officer General Manager of Corporate Planning Department
Tetsuya Okusa	Group Executive Officer Director &Senior Executive Officer of Mitsubishi Jisho Sekkei Inc.	Executive Officer of Mitsubishi Jisho Sekkei Inc.
Nobuhiro Okumoto	Group Executive Officer Director & Senior Managing Executive Officer of Mitsubishi Jisho Residence Co., Ltd.	Director & Managing Executive Officer of Mitsubishi Jisho Residence Co., Ltd.
Toshihiko Kazama	Senior Adviser Presidentof Yokohama Sky Building Co., Ltd.	Group Executive Officer Presidentof Yokohama Sky Building Co., Ltd.
Shinichi Takeuchi	Senior Adviser Representative Director & Deputy President of Mitsubishi Jisho Sekkei Inc.	Group Executive Officer Representative Director & Deputy President of Mitsubishi Jisho Sekkei Inc.

### VII. Change in Directors

1. Directors ,whose Duties will be Changed

(Effective as of April 1, 2017)

Nume	Name         Title and Duties           New         Former	
Iname		
Keiji Kimura	Director	Chairman of the Board

\*Scheduled to resign from Director and assume post of Senior Advisor at the Ordinary General Meeting of Shareholders scheduled to be held in the latter half of June 2017.

#### 2. Candidates for Newly Appointed Directors

(Effective as of the end of June 2017)

Nama	Title and Duties	
Name	New	Former
Noboru Nishigai	Director, Senior Executive Officer	Executive Officer, General Manager of General Affairs Department

\*Scheduled to assume post of Senior Executive Officer on April 1, 2017.

## IX. Candidates for Directors

(Effective as of the end of June 2017)

Hirotaka Sugiyama, Chairman of the Board (reappointed)

Junichi Yoshida, Director (reappointed)

Jo Kato, Director (reappointed)

Junichi Tanisawa, Director (reappointed)

Hiroshi Katayama, Director (reappointed)

Noboru Nishigai, Director (newly appointed)

Yutaka Yanagisawa, Director (reappointed)

Toru Okusa, Director (reappointed)

Isao Matsuhashi, Outside Director (reappointed)

Shin Ebihara, Outside Director (reappointed)

Shu Tomioka, Outside Director (reappointed)

Masaaki Shirakawa, Outside Director (reappointed)

Shin Nagase, Outside Director (reappointed)

Setsuko Egami, Outside Director (reappointed)

Iwao Taka, Outside Director (reappointed)

#### X. Members of Committees

(Effective as of April 1, 2017)

#### (1) Nominating Committee

Isao Matsuhashi, Outside Director (committee chairman) Hirotaka Sugiyama, Chairman of the Board Keiji Kimura, Director Masaaki Shirakawa, Outside Director Setsuko Egami, Outside Director

#### (2) Audit Committee

Yutaka Yanagisawa, Director (committee chairman) Toru Okusa, Director Shu Tomioka, Outside Director Shin Nagase, Outside Director Iwao Taka, Outside Director

(3) Remuneration Committee

Shin Ebihara, Outside Director (committee chairperson) Junichi Tanisawa, Director Keiji Kimura, Director Masaaki Shirakawa, Outside Director Setsuko Egami, Outside Director

#### X I. Candidates for Members of Committees

(Effective as of the end of June 2017)

- (1) Nominating Committee
  - Isao Matsuhashi, Outside Director (committee chairman)

Hirotaka Sugiyama, Chairman of the Board

Noboru Nishigai, Director

Masaaki Shirakawa, Outside Director

- Setsuko Egami, Outside Director
- (2) Audit Committee

Yutaka Yanagisawa, Director (committee chairman)

Toru Okusa, Director

Shu Tomioka, Outside Director

Shin Nagase, Outside Director

Iwao Taka, Outside Director

#### (3) Remuneration Committee

Shin Ebihara, Outside Director (committee chairperson)

Junichi Tanisawa, Director

Noboru Nishigai, Director

Masaaki Shirakawa, Outside Director

Setsuko Egami, Outside Director

NT	Dutie	es		
Name	New	Former		
Tetsuya Nakajima	General Manager of Business Development, Consulting & Solutions Department 1	General Manager of Retail Property Development Department General Manager of Corporate Planning Department Mitsubishi Real Estate Services Co., Ltd. President & Chief Executive Officer of Mitsubishi Jisho House Net Co., Ltd.		
Yasutaka Goto	General Manager of Area Brand Management Department			
Yoshiki Obata	General Manager of Museum Management Office			
Mikito Hirai	General Manager of Tokiwabashi Development Department	Deputy General Manager of Office Building Planning Department		
Hironobu Kagino	General Manager of Retail Property Development Department	Deputy General Manager of Asia Business Department		
Seijin Chino	General Manager of Corporate Planning Department	General Manager of Corporate Planning Department		
Masato Aikawa	General Manager of Human Resources Department	General Manager of Area Brand Management Department		
Hitoshi Kubo	General Manager of General Affairs Department	Director & Senior Executive Officer of Mitsubish Jisho Property Management Co., Ltd.		
Yoshihiko Kikukawa	General Manager of CSR & Environmental Sustainability Department	General Manager of Asia Business Department		
Takashi Arai	General Manager of Tohoku Branch	General Manager of Human Resources Department		
Osamu Murata	General Manager of Yokohama Branch	General Manager of Tokiwabashi Development Department		
Naoki Takahashi	General Manager of Internal Audit Office	General Manager of General Affairs Department		
Tomohiro Ishizuka	General Manager of Audit Committee Office	Deputy General Manager of General Affairs Department		
Kazutaka Ito	President & Chief Executive Officer of Yuden Building Kanri Co., Ltd.	General Manager of Museum Management Office		
Takashi Otsuka	General Manager of Internal Audit Office Mitsubishi Jisho Residence Co., Ltd.	General Manager of Internal Audit Office		
Akira Sugiyama	President & Chief Executive Officer of Higashinihon Kaihatsu Co., Ltd.	General Manager of Residential Land & Recreationa Facilities Management Office		
Shigeki Gondo	President & Chief Executive Officer of Mitsubishi Jisho House Net Co., Ltd.	Director & Senior Executive Officer of Mitsubish Jisho House Net Co., Ltd.		
Masaki Sakagawa	Director & Senior Executive Officer of Mitsubishi Jisho Investment Advisors, Inc.	General Manager of Investment Management Busines Department		
Yosuke Iwamoto	Director & Senior Executive Officer of Mitsubishi Jisho Investment Advisors, Inc.	General Manager of CSR & Environmenta Sustainability Department		
Naoki Okajima	General Manager of Internal Audit Office Royal Park Hotels and Resorts Co., Ltd.	General Manager of Audit Committee Office		
Jiro Sugai	Tokyo Ryutsu Center Inc.	General Manager of Business Development, Consulting & Solutions Department 1		

# X II. Change in General Managers (Effective as of April 1, 2017)

# (Reference) Officials as of April 1, 2017

## Directors

Title	Name
Chairman of the Board	Hirotaka Sugiyama
Director	Junichi Yoshida
Director	Jo Kato
Director	Junichi Tanisawa
Director	Hiroshi Katayama
Director	Keiji Kimura
Director	Yutaka Yanagisawa
Director	Toru Okusa
Director	Isao Matsuhashi
Director	Shin Ebihara
Director	Shu Tomioka
Director	Masaaki Shirakawa
Director	Shin Nagase
Director	Setsuko Egami
Director	Iwao Taka

### Representative Corporate Executive Officer and Corporate Executive Officers

Title	Name	Duties		
Representative Corporate Executive Officer, President & Chief Executive Officer	Junichi Yoshida			
Representative Corporate Executive Officer, Deputy President	Jo Kato	Assistant to President, In charge of International Business Planning Department,		
Representative Corporate Executive Officer, Executive Vice President	Naoto Aiba	In charge of Office Building Development Department 1, Office Building Development Department 2, Marunouchi Development Department, Tokiwabashi Development Department and Urban Development Promotio Department		
Executive Vice President	Kenichi Iwata	In charge of Kansai Branch		
Representative Corporate Executive Officer, Executive Vice President	Atsuo Kyono	In charge of Business Development, Consulting & Solutions Planning Department, Business Development, Consulting & Solutions Department 1, Business Development, Consulting & Solutions Department 2 and Business Development, Consulting & Solutions Department 3		
Representative Corporate Executive Officer, Executive Vice President	Tetsuji Arimori	In charge of Investment Management Business Department		
Representative Corporate Executive Officer, Executive Vice President	Junichi Tanisawa	In charge of Corporate Planning Department, Assistant to Business Creation Department		
Senior Executive Officer	Tetsuo Yuasa	Senior Executive Officer, In charge of Office Building Planning Department, Office Building Management Department, Area Brand Management Department and Museum Management Office Office Leasing and Tenant Relations Department		
Senior Executive Officer	Hiroshi Katayama	In charge of Finance & Accounting Department and Corporate Communications Department		
Senior Executive Officer	Noboru Nishigai	In charge of Human Resources Department, General Affairs Department, Legal & Compliance Department, CSR & Environmental Sustainability Department, Compliance, Risk Management and Environment/Disaster Prevention		
Senior Executive Officer	Hisashi Komada	In charge of Residential Business Planning Department		

	Kenji	In charge of Lifestyle Property Business Planning Department, Retail Property Management Department,		
Senior Executive Officer	Hosokane	Retail Property Development Department,		
		Retail Property Leasing Department and Logistics Facilities Development Department		
Executive Officer Keiji Takano General Manager of Inve		General Manager of Investment Management Business Department		
Executive Officer	Ikuo Ono	General Manager of Nagoya Branch		
Executive Officer	Masaki Yamagishi	General Manager of Lifestyle Property Business Planning Department		
Executive Officer	Atsushi Nakajima	General Manager of Americas & Europe Business Department		
Executive Officer	Toru Kimura	General Manager of Office Building Planning Department		
Executive Officer Yutaro Yotsuzuka		General Manager of Finance & Accounting Department		

# Group Executive Officer

Title	Name	Duties		
Group Executive Officer	Soichiro Hayashi	President & Chief Executive Officer of Mitsubishi Jisho Sekkei Inc.		
Group Executive	Hidemi	Representative Director, President & Chief Executive Officer of Mitsubishi Jisho		
Officer	Waki	Residence Co., Ltd.		
Group Executive	Yutaka			
Officer	Tajima	President & Chief Executive Officer of Mitsubishi Real Estate Services Co., Ltd.		
Group Executive	Futoshi	Representative Director, President & Chief Executive Officer of Mitsubishi Jisho		
Officer	Chiba	Property Management Co., Ltd.		
Group Executive	Akinori			
Officer	Nakajo	President & Chief Executive Officer of Mitsubishi Jisho Investment Advisors, Inc.		
Group Executive	Akihiko	Representative Director & Executive Vice President of Mitsubishi Jisho Sekkei Inc.		
Officer	Watanabe			
Group Executive	Yuji	President & Chief Executive Officer of MEC Urban Resort Tohoku Co., Ltd.		
Officer	Fujioka	President & Chief Executive Officer of Tohoku Royal Park Hotel Co., Ltd.		
Group Executive	Bunroku			
Officer	Naganuma	Representative Director & Executive Vice President of Mitsubishi Jisho Sekkei Inc.		
Group Executive	Masaharu			
Officer	Miyajima	Director & Executive Vice President of Mitsubishi Jisho Residence Co., Ltd.		
Group Executive	Tetsuya	Director &Senior Executive Officer of Mitsubishi Jisho Sekkei Inc.		
Officer	Okusa			
Group Executive	Nobuhiro	Director & Senior Managing Executive Officer of Mitsubishi Jisho Residence Co., Ltd.		
Officer	Okumoto			

# (Reference) Officials as of June 1, 2017

## Directors

Title	Name
Chairman of the Board	Hirotaka Sugiyama
Director	Junichi Yoshida
Director	Jo Kato
Director	Junichi Tanisawa
Director	Hiroshi Katayama
Director	Noboru Nishigai
Director	Yutaka Yanagisawa
Director	Toru Okusa
Director	Isao Matsuhashi
Director	Shin Ebihara
Director	Shu Tomioka
Director	Masaaki Shirakawa
Director	Shin Nagase
Director	Setsuko Egami
Director	Iwao Taka

Mitsubishi Estate Co., Ltd.				Group Companies	
		Business Development, Consulting & Solutions Group         Business Development, Consulting & Solutions Planning Department         Business Development, Consulting & Solutions Department 1         Business Development, Consulting & Solutions Department 2         Business Development, Consulting & Solutions Department 3	Building Renovation Consulting & Solutions Office	Legend Consolidated Subsidiaries Equity method affiliated companies * Outside the scope of consolidation	
		Office Building Group (Asset Management) Office Building Planning Department Office Building Management Department Area Brand Management Department Museum Management Office	Group Companies Management Office Building Safety Management Office Building Renewal Management Office Tenant Business Development Office Open Innovation Promotion Office	(Property Management) Mitsubishi Jisho Property Management Co., Ltd.	
		(Development)         Office Building Development Department 1         Office Building Development Department 2         Marunouchi Development Department         Tokiwabashi Development Department         Urban Development Promotion Department	Toyosu Development Office Ikebukuro Development Office Urban Planning Office Area Management Promotion Office	<ul> <li>Sunshine City Corporation</li> <li>Tokyo Kotsu Kaikan Co., Ltd.</li> <li>Hokuryo City Service Co., Ltd.</li> <li>Yuden Building Kanri Co., Ltd.</li> <li>Tokyo Garage Co., Ltd.</li> <li>Marunouchi Heat Supply Co., Ltd.</li> </ul>	
	Executive Committee Asset Management Committee	(Leasing) Office Leasing and Tenant Relations Department	Relocation Management Office Master Lease Planning and Management Office Workplace Solutions Office	<ul> <li>Ikebukuro District Heating and Cooling Co., Ltd.</li> <li>Marunouchi Direct Access Limited</li> <li>O.A.P. D.H.C. Supply Co., Ltd.</li> <li>Minato Mirai 21 D.H.C. Co., Ltd.</li> <li>Marunouchi Hotel Co., Ltd.</li> </ul>	
Meeting of Shareholders Board of Directors Chairman of the Board President & Chief Executive Officer	Strategic Investment Committee	Lifestyle Property Business Group         Lifestyle Property Business Planning Department         Retail Property Management Department         Retail Property Development Department         Retail Property Leasing Department         Logistics Facilities Development Department	Retail Property Improvements Management Office	<ul> <li>Mitsubishi Jisho Retail Property Management Co., Ltd.</li> <li>Mitsubishi Estate • Simon Co., Ltd.</li> <li>Yokohama Sky Building Co., Ltd.</li> <li>Tokyo Ryutsu Center Inc.</li> </ul>	
Internal Audit Office	CSR & Environmental Sustainability Subcommittee	Residential Business Group Residential Business Planning Department	Residential Value Chain Management Office	<ul> <li>Mitsubishi Jisho Residence Co., Ltd.</li> <li>MEC Eco LIFE Co., Ltd.</li> <li>Mitsubishi Jisho Community Holdings Co., Ltd.</li> <li>Mitsubishi Jisho Community Co., Ltd.</li> <li>Mitsubishi Estate Home Co., Ltd.</li> </ul>	<ul> <li>Mitsubishi Estate Housing Components Co., Ltd.</li> <li>Higashinihon Kaihatsu Co., Ltd.</li> <li>Mitsubishi Jisho House Net Co., Ltd.</li> <li>Izumi Park Town Service Co., Ltd.</li> <li>MEC Urban Resort Tohoku Co., Ltd.</li> <li>Ryoei Life Service Co., Ltd.</li> <li>Tsunagu Network Communications, Inc.</li> <li>Prime Truss Co., Ltd.</li> <li>Sakura Golf Development Co., Ltd.</li> </ul>
Nominating Committee         Audit Committee         Audit Committee Office		International Business Group International Business Planning Department	Taiwan Representative Office	<ul> <li>Rockefeller Group International, Inc.</li> <li>Mitsubishi Estate New York Inc.</li> <li>Mitsubishi Estate London Limited</li> </ul>	<ul> <li>Mitsubishi Estate Asia Pte. Ltd.</li> <li>* Mitsubishi Estate (Shanghai) Ltd.</li> </ul>
Remuneration Committee	Risk Management & Compliance Committee Risk Management & Compliance Subcommittee	Investment Management Group Investment Management Business Department		<ul> <li>Mitsubishi Jisho Investment Advisors, Inc.</li> <li>Japan Real Estate Asset Management Co., Ltd.</li> </ul>	<ul> <li>TA Realty LLC</li> <li>Europa Capital</li> </ul>
		Corporate Group         Corporate Planning Department         Finance & Accounting Department         Corporate Communications Department         Human Resources Department         General Affairs Department         Legal & Compliance Department         CSR & Environmental Sustainability Department         Business Creation Department         Sapporo Branch         Yokohama Branch         Nagoya Branch         Kansai Branch         Chugoku Branch         Kyushu Branch	Corporate Planning Department Affiliated Group Office Strategic Investment Office Group IT Planning Office Investor Relations Office Human Resources Compliance & Diversity Promotion Office Secretary Office Facility Management Office Airport Project Promotion Office GRAND FRONT OSAKA Office GRAND FRONT OSAKA Office	Architectural Design & Engineering Group         Mitsubishi Jisho Sekkei Inc.         MEC Design International Corporation         * Mitsubishi Jisho Sekkei Architectural Design & Engineering (Shanghai) Co., Ltd.         * Mitsubishi Jisho Sekkei Architectural Design & Engineering (Shanghai) Co., Ltd.         * Mitsubishi Jisho Sekkei Architectural Design & Engineering (Shanghai) Co., Ltd.         * Mitsubishi Jisho Sekkei Architectural Design & Engineering (Shanghai) Co., Ltd.         * Mitsubishi Jisho Sekkei Architectural Design & Engineering (Shanghai) Co., Ltd.         * Notel Business Group         Royal Park Hotels and Resorts Co., Ltd.         * Yokohama Royal Park Hotel Co., Ltd.         * Tohoku Royal Park Hotel Co., Ltd.         Royal Park Hotel Management Co., Ltd.         Royal Park Hotel Co., Ltd.         Real Estate Services Group         Mitsubishi Real Estate Services Co., Ltd.         Others         MEC Human Resources, Inc.         MEC Business System Solutions Co., Ltd.         Keiyo Tochi Kaihatsu Co., Ltd.	