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(Stock Exchange Code 7287) June 7, 2017

### To Shareholders with Voting Rights:

Hirotoshi Takada President, Representative Director & Chief Executive Officer NIPPON SEIKI CO., LTD. 2-34, Higashizaoh 2-chome, Nagaoka-shi, Niigata

# NOTICE OF

#### THE 72ND ANNUAL GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 72nd Annual General Meeting of Shareholders of NIPPON SEIKI CO., LTD. (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing or via the Internet. Please review the attached Reference Documents for the General Meeting of Shareholders and cast your vote in accordance with the Guidance for the Exercise of Voting Rights by 5 p.m. on Tuesday, June 27, 2017, Japan time.

**1. Date and Time:** Wednesday, June 28, 2017, at 10 a.m. Japan time

**2. Place:** Gymnasium at the headquarters of the Company, located at

2-34, Higashizaoh 2-chome, Nagaoka-shi, Niigata

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

72nd Fiscal Year (April 1, 2016–March 31, 2017) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated

**Financial Statements** 

2. Non-consolidated Financial Statements for the Company's 72nd Fiscal Year

(April 1, 2016–March 31, 2017)

Proposal to be resolved:

**Proposal 1** Partial Amendments to the Articles of Incorporation

**Proposal 2** Election of Nine (9) Directors

**Proposal 3** Election of One (1) Audit & Supervisory Board Member

End

- The reception starts at 9 a.m.
- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- If you are unable to attend the meeting, you may exercise your voting rights by a proxy. In such case, the proxy must be another shareholder of the Company who holds voting rights, and that person will be required to submit a document certifying his/her authority to be a proxy.
- Should the Reference Documents for the General Meeting of Shareholders, the Business Report, the Non-consolidated Financial Statements and the Consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website (http://www.nippon-seiki.co.jp/).

#### **Guidance for the Exercise of Voting Rights**

## Voting by attending the General Meeting of Shareholders

Date and time of the meeting: Wednesday, June 28, 2017

10 a.m. Japan time (The reception starts at 9 a.m.)

Please present the enclosed Voting Rights Exercise Form at the reception desk.

Please note that those other than shareholders with voting rights of the Company are not allowed to enter the venue, including any proposed proxy who is not a shareholder of the Company or any person accompanying a shareholder.

#### **Voting in writing:**

Voting deadline: To be received no later than 5 p.m., Tuesday, June 27, 2017

Please indicate your vote for or against the proposal shown on the enclosed Voting Rights Exercise Form, and post it without a stamp.

#### **Voting via the Internet:**

Voting deadline: To be entered no later than 5 p.m., Tuesday, June 27, 2017

To exercise your voting rights via the Internet, please access the voting website by using the "Voting Rights Exercise Code" and "Temporary Password," which are shown on the Voting Rights Exercise Form, and vote for or against the proposal in accordance with the on-screen instructions.

Voting website address: <a href="http://www.web54.net">http://www.web54.net</a>

It is possible to access the voting website by using a mobile phone with a QR Code\* reader. For details on how to use this function, please refer to the instruction manual for the mobile phone that you use. (Note: "QR Code" is a registered trademark of DENSO WAVE INCORPORATED.)

For guidance on the exercise of voting rights via the Internet, please refer to the following guidelines.

## **Exercise of voting rights via the Internet**

#### (1) Handling of multiple votes

If you have exercised your voting rights both in writing and via the Internet, the vote exercised via the Internet shall be deemed effective. If you have exercised your voting rights more than once via the Internet or you have exercised your voting rights both via personal computer and smartphone/cell phone, the latest vote shall be deemed effective.

#### (2) Handling of the password and the Voting Rights Exercise Code

- 1) The password is an important piece of information for identification of the voter.
- 2) The password becomes invalidated if it is wrongly entered set number of times. If you would like the reissuance of a password, please follow the necessary procedures in accordance with the on-screen instructions.
- 3) The Voting Rights Exercise Code shown on the Voting Rights Exercise Form is valid only for this general meeting of shareholders.

#### (3) Inquiries about how to operate a computer, etc.

1) If you have any questions on how to operate a computer, a smartphone or a cell phone in relating to the exercise of voting rights on the voting website, please contact the following.

Stock Transfer Agency Web Support at Sumitomo Mitsui Trust Bank, Limited. Toll-free call: 0120-652-031

Services available from 9 a.m. to 9 p.m.

- 2) Any other inquiries should be directed to the following:
  - a. Shareholders who hold accounts with securities firms should contact those firms with which they hold accounts.

b. Shareholders who do not hold accounts with securities firms (shareholders who hold special accounts) should contact:

Stock Transfer Agency Services Center at Sumitomo Mitsui Trust Bank, Limited. Toll-free call: 0120-782-031 Services available from 9 a.m. to 5 p.m. except on Saturdays, Sundays and national holidays

**Platform for the Electronic Exercise of Voting Rights (for Institutional Investors)** 

Institutional investors may use the platform for the electronic exercise of voting rights operated by ICJ, Inc., or the "ICJ Platform," for exercising voting rights for this General Meeting of Shareholders.

## **Reference Documents for the General Meeting of Shareholders**

## **Proposal and References**

## **Proposal 1:** Partial Amendments to the Articles of Incorporation

#### 1. Reasons for the amendments

Partial amendments to Article 2 (Purpose) of the Company's Articles of Incorporation are proposed to clarify the business description of the Company and its subsidiaries in line with the current status thereof and to reflect the abolishment of the demarcation between specified worker dispatching undertaking and general worker dispatching undertaking in accordance with the "Act for Partial Revision of the Act for Securing the Proper Operation of Worker Dispatching Undertakings and the Protection, etc., of Dispatched Workers (Act No. 73 of 2015)" enforced on September 30, 2015.

#### 2. Details of the amendments

Details of the amendments are as follows.

(Amended portions are underlined.)

	(Timenaca portions are anaerimea.)
Current Articles	Proposed Amendments
CHAPTER I	CHAPTER I
GENERAL PROVISIONS	GENERAL PROVISIONS
(Purpose)	(Purpose)
Article 2	Article 2
The purpose of the Company is to engage in the	The purpose of the Company is to engage in the
following businesses:	following businesses:
(1) Manufacture and sales of instruments, electric	(1) (Unchanged)
components, clocks and parts thereof for	
automobiles, agricultural and consturuction	
machines and boats, etc.	
(2) Manufacture and sales of electric and electronic	(2) (Unchanged)
equipment and parts thereof	
(3) Manufacture and sales of assembling machines and	(3) (Unchanged)
inspection equipment for instruments and electronic	
equipment	
(4) Manufacture and sales of metal molds and jigs and	(4) (Unchanged)
tools for instruments, etc.	
(5) Manufacture and sales of sensors and sensor	(5) (Unchanged)
systems	
(New)	(6) Sales of automobiles
(6) Management of culture centers	(7) Management of culture centers
(7) Real estate rental	(8) Real estate rental
(8) General and specialized worker dispatching	(9) Worker dispatching undertaking
undertakings in accordance with the Act for Worker	
Dispatching Undertakings	
(9) All businesses incidental to or related with each of	(10) All businesses incidental to or related with each of
the foregoing items	the foregoing items

## **Proposal 2:** Election of Nine (9) Directors

The terms of office of all nine (9) Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of nine (9) Directors is proposed.

The candidates for Directors are as follows:

	The canadan	es for Directors a	ire as follows.		
	No				Relationship
No.	Name (Data of birth)		Past experience, positions, responsibilities	shares of the	_
	(Date of birth)		and significant concurrent positions	Company held	interests with
-		April 1993	Section Manager of Commercial Airplanes Division,	neid	the Company
		Aprii 1993	Kawasaki Heavy Industries, Ltd.		
		December 1995	Joined the Company		
	Shoji Nagai (September 21,	June 1996	Director		
		April 1997	Managing Director		
	1949)	June 1998	Senior Managing Director		
		June 2001	President & Representative Director		
1		June 2013	Chairman & Representative Director (to present)	127.550	N.T.
1	[Reasons for s	electing the candid		427,550	None
			role in the management of the Company as he assumed		
			presentative Director in June 2001 and Chairman &		
			e 2013, thereby accumulating an extensive range of		
			corporate manager.		
			er of the Board of Directors, he will continue to help		
			making and supervisory functions, and therefore he has		
	been selected	as a candidate for		1	
		March 1977	Joined the Company		
		April 2003	Director, UK-NSI Co., Ltd.		
		June 2005	Director Managing Director		
		June 2008	Managing Director Senior Managing Director & Representative Director		
		April 2011 April 2011	Chief of the Headquarters, Business Headquarters		
		June 2013	President & Representative Director		
	Hirotoshi	June 2015	President, Representative Director & Chief Executive		
	Takada	Jane 2013	Officer (to present)		
	(August 10,	[Significant concu			
	1953)		Director, Thai Nippon Seiki Co., Ltd.		
		· Chairman, Shar	ghai Nissei Display System Co., Ltd.		
		· Chairman, Wuh	an Nissei Display System Co., Ltd.		See
2			ei Display Sales and Development Co., Ltd.	23,000	Note 1
			g Kong Ek Chor Nissei Co., Ltd.		110101
			gguan Nissei Electronics Co., Ltd.		
			g Kong Nippon Seiki Co., Ltd.		
	[Reasons for s	electing the candid		1	
	After having e	After having engaged in the management of an overseas subsidiary, Hirotoshi Takada			
		has taken a leading role in the management of the Company as he assumed the office of			
		Senior Managing Director & Representative Director in April 2011 and President &			
		Representative Director in June 2013. Aiming for "globalization management," he has			
			on Seiki Group in implementing measures to enhance its		
	corporate valu		of the Board of Directors, he will continue to help		
			naking and supervisory functions, and therefore he has		
	been selected as a candidate for Director.				
L	S S S S S S S S S S S S S S S S S S S	• • • • • • • • • • • • • • • •		1	ı

					Relationship
No.	Name		Past experience, positions, responsibilities	shares of the	of special
	(Date of birth)		and significant concurrent positions	Company	interests with
			-	held	the Company
3	Morito Sato ha execution of b management of June 2007, Sei Managing Off management. By utilizing hi expected to rei	as an extensive ra usinesses in the d of an overseas sub nior Managing Officer in April 2017 s experience and inforce the Board	Joined the Company Director President and Director, UK-NSI Co., Ltd. Managing Director Managing Officer Senior Managing Officer Director and Senior Managing Officer In charge of Overall Production ("Monozukuri") (Production Headquarters, Production Engineering Headquarters) Director, Vice President and Senior Managing Officer (to present) idate for Director] inge of experience and achievements through the ivisions of production, production engineering and the isidiary. In addition, he assumed the office of Director in inficer in April 2016 and Vice President and Senior (thereby acquiring deep insight into corporate knowledge at the Company's Board of Directors, he is 's decision-making and supervisory functions, and is a candidate for Director.	16,650	None
4	[Reasons for s Makoto Okawa (June 23, 1957) [Reasons for s Makoto Okaw execution of b management.] Managing Off management. By utilizing hi expected to rei	March 1976 June 2006 June 2009 June 2010 June 2014 June 2014 April 2015 June 2015 April 2016 April 2017  electing the candia has an extensive usinesses in the day and addition, he assicer in June 2015 s experience and inforce the Board	Joined the Company Director Chief of the Headquarters, Sourcing Headquarters Managing Director Senior Managing Director Chief of the Headquarters, Enterprise Planning Headquarters and Sourcing Headquarters Chief of the Headquarters, Enterprise Planning Headquarters; and in charge of Sourcing Headquarters Director and Senior Managing Officer (to present) Chief of the Headquarters, Enterprise Management Headquarters In charge of Quality Assurance Headquarters, Component Products Div., Sourcing Headquarters and Enterprise Management Headquarters Geographical area in his charge: Japan (to present) idate for Director] e range of experience and achievements through the ivisions of sales & marketing, sourcing and business sumed the office of Director in June 2006 and Senior thereby acquiring deep insight into corporate knowledge at the Company's Board of Directors, he is 's decision-making and supervisory functions, and as a candidate for Director.	26,150	None

			Number of	Relationship
	Name	Past experience, positions, responsibilities	shares of the	
No.	(Date of birth)			interests with
	(Date of offili)	and significant concurrent positions	Company held	
		A	neiu	the Company
5	Koichi Sato (October 26, 1962)	April 1985 April 2006 April 2006 June 2011 June 2013 June 2013  June 2013  June 2013  Deputy Chief of the Headquarters, Engineering Headquarters; General Manager, Instrument Cluster Design and Engineering Supervision Dept.; and General Manager, Movements and Sensors Engineering Dept.  June 2015  April 2016  Deputy Chief of the Headquarters, Engineering Dept.  Managing Officer Deputy Chief of the Headquarters, Engineering Headquarters; General Manager, Instrument Cluster Design and Engineering Supervision Dept.; and in charge of Design Management Engineering Dept.  June 2016  April 2017  Director and Managing Officer  April 2017  April 2017	11,150 None	None
	[Reasons for selecting the candidate for Director] Koichi Sato has an extensive range of experience and achievements through the execution of business in the engineering division and the management of an overseas subsidiary. In addition, he assumed the office of Director in June 2011, Managing Officer in June 2015 and Senior Managing Officer in April 2017, thereby acquiring deep insight into corporate management.  By utilizing his experience and knowledge at the Company's Board of Directors, he is expected to reinforce the Board's decision-making and supervisory functions, and therefore he has been selected as a candidate for Director.			
		March 1977 Joined the Company		
6	[Reasons for son Junichi Suzuki execution of boundaries and addition, he as 2015, thereby By utilizing he expected to respected to respected to respected surplements of the surplements	June 2006 Director  June 2009 Chief of the Headquarters, Quality Assurance Headquarters  June 2011 Managing Director  June 2015 Director and Managing Officer (to present)  April 2016 Chief of the Headquarters, Business Headquarters April 2017 Chief of the Headquarters, Business Headquarters Geographical area in his charge: ASEAN (to present)  [Significant concurrent positions]  Chairman, Vietnam Nippon Seiki Co., Ltd.  electing the candidate for Director]  has an extensive range of experience and achievements through the usinesses in the divisions of quality assurance and sales & marketing. In sumed the office of Director in June 2006 and Managing Officer in June acquiring deep insight into corporate management.  Is experience and knowledge at the Company's Board of Directors, he is einforce the Board's decision-making and supervisory functions, and as been selected as a candidate for Director.	20,500	See Note 2

				Number of	Relationship
No.	Name		Past experience, positions, responsibilities	shares of the	of special
NO.	(Date of birth)		and significant concurrent positions	Company	interests with
			·	held	the Company
		April 1984	Joined the Company		
		April 2002	Senior Manager, Production Development Dept.,		
			Production Headquarters		
		June 2009	Operating Officer		
		April 2011	President, Shanghai Nissei Display System Co., Ltd.		
		June 2013	Director		
		June 2015	Senior Operating Officer		
		June 2016	Director and Senior Operating Officer		
		June 2016	In charge of the Chinese business		
	Yuji Hirata	October 2016	Director and Managing Officer (to present)		
	(October 23,	October 2016	Chief of the Headquarters, Production Engineering		
	1961)		Headquarters		
	1901)	February 2017	Chief of the Headquarters, Production Engineering		
			Headquarters; General Manager, Production Engineering		
			Supervision Dept.; and General Manager, Productivity		See
7			Reform Promotion Dept.	6,000	Note 3
		April 2017	Chief of the Headquarters, Manufacturing Headquarters		11010 3
			and General Manager, Production Supervision Dept.		
			Geographical area in his charge: China and Taiwan		
			(to present)		
		[Significant conc			
	Chairman, Taiwan Nissei Display System Co., Ltd.				
	_	_	date for Director]		
		Yuji Hirata has an extensive range of experience and achievements through the			
			duction engineering division and the management of an		
			, he assumed the office of Director in June 2013, Senior		
		Operating Officer in June 2015 and Managing Officer in October 2016, thereby			
		acquiring deep insight into corporate management.			
			I knowledge at the Company's Board of Directors, he is		
	expected to reinforce the Board's decision-making and supervisory functions, and				
	therefore he has been selected as a candidate for Director.				

					Relationship
No.	Name	]	Past experience, positions, responsibilities	shares of the	
1.0.	(Date of birth)		and significant concurrent positions	Company	interests with
				held	the Company
			Joined Mobile Oil Co., Ltd.		
		November 1973			
		April 1986	Joined Arisawa Mfg. Co., Ltd.		
		July 1987	Director, Arisawa Mfg. Co., Ltd.		
		June 1995	Representative Director, Arisawa Mfg. Co., Ltd.		
	Sanji Arisawa	June 2003	CEO, Arisawa Mfg. Co., Ltd.		
	(July 7, 1942)	December 2010	Representative Director and President, Protec		
			International Holdings Co., Ltd. (to present)		
	Outside	December 2010	Director and Chairman, Protec Arisawa Europe, S.A. (to		
	Director		present)		
		June 2014	Representative Director, Chairman and CEO, Arisawa		
	Independent		Mfg. Co., Ltd. (to present)		
	Director	June 2015	Director of the Company (to present)		
		Significant concurrent positions			
8		Representative Director, Chairman and CEO, Arisawa Mfg. Co., Ltd.			None
		• Representative	Director and President, Protec International Holdings Co.,		
		Ltd.			
		· Director and Ch	nairman, Protec Arisawa Europe, S.A.		
	[Reasons for selecting the candidate for Outside Director]				
	Sanji Arisawa is currently an Outside Director of the Company, and his period of service				
	will be two (2) years at the conclusion of this Annual General Meeting of Shareholders.				
	His appropriate advice, suggestions and decision-making have been effectively reflected in				
	the management of the Company from an objective and neutral viewpoint.				
	Sanji Arisawa has long served as CEO and Representative Director and Chairman of				
		Arisawa Mfg. Co., Ltd. Based on the considerable experience and broad knowledge he has			
			ager of overseas businesses, we expect him to continue to		
			e Company, while providing advice and suggestions on		
	overall manag				
	For these reason	ons, he has been se			

					Relationship
No.	Name	Past experience	ce, positions, responsibilities and significant concurrent	shares of the	•
110.	(Date of birth)		positions	Company	interests with
				held	the Company
		August 1995	Instructor, Faculty of Economics, Niigata University		
		March 1996	Ph.D. in Business Administration & Management,		
			Graduate School of International Politics, Economics and		
			Communication, Aoyama Gakuin University		
	Takashi	April 1997	Assistant Professor, Faculty of Economics, Niigata		
	Sakikawa		University		
	(May 22, 1965)	September 2001	Visiting Scholar, UCLA Anderson School of Management		
		April 2006	Associate Professor in Management of Technology,		
	Outside		Graduate School for Management of Technology, Niigata		
	Director		University		
		November 2011	Professor in Management of Technology, Graduate School		
	Independent		for Management of Technology, Niigata University (to		
	Director		present)		
9		June 2015	Director of the Company (to present)	0	None
		[Significant concu	-	Tione	
		<ul> <li>Professor in Man</li> </ul>			
		of Technology,			
	[Reasons for selecting the candidate for Outside Director]				
	Takashi Sakikawa is currently an Outside Director of the Company, and his period of				
	service will be				
	Shareholders.				
	His appropriat				
	in the management of the Company from an objective and neutral viewpoint.				
	Takashi Sakikawa has studied international business management for many years,				
	accumulating significant knowledge and experience as an expert in organizations and				
	business management. For these reasons, he is expected to be able to adequately perform				
	the duties as an Outside Director. In the expectation that he will continue to supervise the				
	management of the Company, we have selected him as a candidate for Outside Director.				

## (Notes)

- Candidate for Director, Hirotoshi Takada, has the following special interests with the Company.
  - a. He concurrently serves as Chairman and Director of Thai Nippon Seiki Co., Ltd., with which the Company has business relationships, including the sales and purchases of products and parts.
  - b. He concurrently serves as Chairman of Shanghai Nissei Display System Co., Ltd., with which the Company has business relationships, including the sales and purchases of products and parts.
  - c. He concurrently serves as Chairman of Wuhan Nissei Display System Co., Ltd., with which the Company has business relationships, including the sales and purchases of products, and the Company provides loans thereto.
  - d. He concurrently serves as Chairman of Nissei Display Sales and Development Co., Ltd., with which the Company has business relationships, including the sales of products.
  - e. He concurrently serves as Chairman of Hong Kong Ek Chor Nissei Co., Ltd.
  - f. He concurrently serves as Chairman of Dongguan Nissei Electronics Co., Ltd., with which the Company has business relationships, including the sales of products. The Company also provides loans thereto.
  - g. He concurrently serves as Chairman of Hong Kong Nippon Seiki Co., Ltd., with which the Company has business relationships, including the sales and purchases of products and parts.
- 2. Candidate for Director, Junichi Suzuki, concurrently serves as Chairman of Vietnam Nippon Seiki Co., Ltd., with which the Company has business relationships, including the sales of products.
- 3. Candidate for Director, Yuji Hirata, concurrently serves as Chairman, Taiwan Nissei Display System Co., Ltd., with which the Company has business relationships, including the sales and purchases of products and parts.
- 4. Candidates for Director, Sanji Arisawa and Takashi Sakikawa, have no special interests with the Company.
- Candidates for Director, Sanji Arisawa and Takashi Sakikawa, are nominated for Outside Director, have been
  designated as Independent Directors as set forth by the Tokyo Stock Exchange and notification thereof has been
  submitted to said Exchange.
- 6. The Company has agreements with Candidates for Outside Director, Sanji Arisawa and Takashi Sakikawa, to limit the liability for damages as prescribed in Article 423, Paragraph 1, of the Companies Act. The maximum amount of liability pursuant to the agreement is the minimum amount of liability stipulated in Article 425, Paragraph 1, of said Act. If the election of the above two candidates is approved, the Company will continue said agreement with each of them.

**Proposal 3:** Election of One (1) Audit & Supervisory Board Member

The term of office of Audit & Supervisory Board Member Takashi Komagata will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of one (1) Audit & Supervisory Board Member is proposed.

This proposal has already received the consent of the Audit & Supervisory Board.

The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)		Past experience, positions, responsibilities and significant concurrent positions	shares of the Company	interests with
Takashi Komagata (June 26, 1950)  [Reasons for s Takashi Koma and audits or Supervisory I audits on the e By utilizing hi	June 2007 June 2009  electing the candingata engaged in the operations at the Board Member, I execution of duties is experience and	Joined the Company General Manager, Liquid Crystal Display Procuction Div. and General Manager, Engineering and Development Dept. Director General Manager, Internal Auditing Office Operating Officer Full-time Audit & Supervisory Board Member (to present)  date for Audit & Supervisory Board Member] he execution of operations at the manufacturing division he Company. After assuming the office of Audit & he has appropriately fulfilled his roles in conducting by Directors. knowledge for audits of the Company, he is expected to	1 2	the Company  None
11 1	execute his duties ted as a candidate			