# FANCL Corporation 

## Consolidated Financial Statements for the Fiscal Year Ended March 31, 2018

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## SUMMARY OF FINANCIAL STATEMENTS (consolidated)

## FANCL CORPORATION

April 26, 2018
Stock exchange listings: Tokyo $1^{\text {st }}$ section, code number 4921
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Scheduled date for regular shareholders' meeting: June 23, 2018
Scheduled date for submission of the financial report: June 25, 2018

Scheduled date for distribution of dividends: June 25, 2018 Appendix materials prepared to accompany this report: Yes Investor conference call: Yes (For investors and analysts)

1. Consolidated results for the fiscal year April 1, 2017 to March 31, 2018

| (1) Sales and Income | Millions of yen, rounded down |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY ended March 31, 2018 |  | FY ended March 31, 2017 |  |
|  |  | Change (\%) |  |  |
| Net sales.. | 109,019 | 13.2 | 96,305 | 6.0 |
| Operating income | 8,448 | 276.4 | 2,244 | 86.3 |
| Ordinary income. | 8,650 | 262.6 | 2,385 | 67.8 |
| Net income attributable to owners of the parent company | 6,191 | 20.3 | 5,146 | 884.4 |
| Net income per share ( $¥$ ) ............ | 97.66 | -- | 81.92 | -- |
| Fully diluted earnings per share ( $¥$ ) | 96.56 | -- | 80.91 | -- |
| Return on equity .. | 8.5 | -- | 7.3 | -- |
| Ratio of ordinary income to total capital. | 9.7 | -- | 2.8 | -- |
| Ratio of operating income to net sales............... | 7.7 | -- | 2.3 | -- |

Note: Percentage figures for sales, operating income, etc. represent changes compared to the previous fiscal year.
Comprehensive income: FY ended March 31, 2018: $¥ 6,076$ million (18.5\%) FY ended March 31, 2017: $¥ 5,128$ million (--) Gain from investments in subsidiaries and affiliates accounted for by the equity method: FY ended March 31, 2018: -- million FY ended March 31, 2017: -- million
(2) Consolidated Financial Position

Millions of yen, rounded down

|  | As of March 31, 2018 | As of March 31, 2017 |
| :---: | :---: | :---: |
| Total assets | 92,380 | 85,677 |
| Shareholders' equity | 75,597 | 72,402 |
| Equity ratio (\%) | 81.0\% | 83.6\% |
| Shareholders' equity per share ( $¥$ | $¥ 1,176.80$ | ¥1,137.14 |

Shareholders’ equity: FY ended March 31, 2018: $¥ 74,805$ million FY ended March 2017: $¥ 71,630$ million
(3) Cash Flows Millions of yen, rounded down

|  | FY ended March 31, 2018 | FY ended March 31, 2017 |
| :---: | :---: | :---: |
| Net cash provided by operating activities. | 10,531 | 2,192 |
| Net cash used in investing activities | $(2,392)$ | 5,976 |
| Net cash used in financing activities | $(3,126)$ | $(2,552)$ |
| Cash and cash equivalents at end of year................... | 36,641 | 31,609 |


| 2. Dividends | Fiscal year ended March 31, 2017 | Fiscal year ended March 31, 2018 | Fiscal year ending March 31, 2019 (forecast) |
| :---: | :---: | :---: | :---: |
| Interim dividend per share ( $¥$ ) | 29.0 | 29.0 | 30.0 |
| Year-end dividend per share ( $¥$ )................................... | 29.0 | 29.0 | 30.0 |
| Annual dividend per share ( $¥$ ) ...................................... | 58.0 | 58.0 | 60.0 |
| Total dividend payment (millions of yen) ......................... | 3,652 | 3,683 |  |
| Consolidated dividend payout ratio (\%).......................... | 70.8\% | 59.4\% | 60.0\% |
| Dividend to net assets ratio (\%)... | 5.2 | 5.0 |  |

Breakdown of interim dividend for the FY ended March 31, 2018: Ordinary dividend: $¥ 17.00$; special dividend: $¥ 12.00$
Breakdown of year-end dividend for the FY ended March 31, 2018: Ordinary dividend: $¥ 17.00$; special dividend: $¥ 12.00$

## 3. Consolidated forecasts for the fiscal year ending March 31, 2019 (April 1, 2018 to March 31, 2019)

|  | Millions of yen |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Interim period ending September 30, 2018 |  | FY Ending <br> March 31, 2019 |  |
|  |  | Change \% |  | Change \% |
| Net sales . | 54,740 | 5.6 | 114,500 | 5.0 |
| Operating income. | 3,800 | 1.7 | 9,500 | 12.5 |
| Ordinary income.. | 3,850 | 0.2 | 9,600 | 11.5 |
| Profit (loss) attributable to owners of parent. | 2,600 | 4.6 | 6,600 | 6.6 |
| Net income per share ( $¥$ )............................................. | 41.27 |  | 104.77 |  |

Percentage figures for sales, operating income, etc. represent changes compared to the previous fiscal year.

## 4. Other

1) Transfer of key subsidiaries during the period (transfers of certain subsidiaries resulting in changes in the scope of consolidation): Yes
Two companies:
FANCL COSMETICS CORPORATION
FANCL HEALTH SCIENCE CORPORATION
2) Changes in accounting methods, procedures and presentation in the making of these financial statements
1. Changes following revisions to accounting standards: None
2. Other changes: None
3. Changes in accounting estimates: None
4. Restatements: None
3) Number of shares outstanding (ordinary shares)
1. Number of shares outstanding (including treasury shares):

As of March 31, 2018: 65,176,600
As of March 31, 2017: 65,176,600
2. Number of treasury shares:

As of March 31, 2018: 1,610,007
As of March 31, 2017: 2,184,389
3. Average number of shares during the period:

FY ended March 31, 2018: 63,403,486
FY ended March 31, 2017: 62,831,621

## Reference: Outline of Non-consolidated Financial Results

Non-consolidated operating results for the fiscal year ended March 31, 2018

1) Non-consolidated Operating Results

Millions of yen, rounded down
FY ended March 31, 2017

| March 31, 2018 |  |  | March 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | (\% change) |  | (\% change) |
| Sales . | 92,764 | 36.3 | 68,036 | 9.6 |
| Operating income | 6,364 | -- | $(1,624)$ | -- |
| Ordinary income .. | 7,415 | -- | 344 | (66.6) |
| Net income ........................................ | 7,111 | 89.5 | 3,752 | 860.4 |
| Earnings per share ( $\ddagger$ )... | 112.16 |  | 59.72 |  |
| Fully diluted earnings per share ( $¥$ ) ........ | 110.91 |  | 58.99 |  |

Percentage figures for sales, operating income, etc. represent changes compared to the previous fiscal year.

## 2) Non-Consolidated financial position

|  | As of March 31, 2018 | As of March 31, 2017 |
| :---: | :---: | :---: |
| Total assets (millions of yen) | 76,497 | 73,943 |
| Net assets (millions of yen).. | 62,252 | 58,022 |
| Equity ratio (\%)................. | 80.3\% | 77.4\% |
| Net assets per share ( $¥$ )..................... | 966.87 | 908.87 |

Reference: Shareholders' equity:
FY ended March 2018: $¥ 61,460$ million
FY ended March 2017: $¥ 57,251$ million

## *This financial report is not subject to audit procedures by a certified public accountant or auditor

## *Appropriate use of financial forecasts

Forecasts, etc., recorded in this document include forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. For further detail, please see Page 7: 1. Operating Results, Section (4) Forecasts for the fiscal year ending March 31, 2019

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## 1. Operating Results

## (1) Summary of Business Performance (consolidated)

(All comparisons are with the previous fiscal year, unless stated otherwise.)

## 1) Overview of the consolidated financial year under review

In the consolidated financial year under review, the Japanese economy continued to show a mild recovery amid ongoing improvements in employment and income conditions and solid trends in consumer spending. However, an uncertain outlook remains amid geopolitical risk in Asia and unstable financial markets.

Overall consolidated sales increased $13.2 \%$ to $¥ 109,019$ million due to an increase in sales in the core cosmetics and nutritional supplements businesses. Operating income increased $276.4 \%$ to $¥ 8,448$ million due to an increase in gross profit from increased sales, as well as higher composition of sales the high-profit cosmetics business.
Ordinary income increased $262.6 \%$ to $¥ 8,650$ million, and net income attributable to owners of the parent company increased $20.3 \%$ to $¥ 6,191$ million.

Segment results are as follows:

## 2) Status of operations

## (1) Cosmetics Business

## Sales

Cosmetics sales increased $16.0 \%$ compared to the previous year, to $¥ 66,048$ million.

|  |  |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY | $\begin{aligned} & \text { ded } \\ & , 2018 \end{aligned}$ | FY end March 31, | $2017$ |  |
|  | Amount in ¥ million | Percent of total | Amount in ¥ million | Percent of total | Change (\%) |
| FANCL Cosmetics | 51,091 | 77.4 | 44,992 | 79.0 | 13.6 |
| ATTENIR Cosmetics | 11,041 | 16.7 | 8,869 | 15.6 | 24.5 |
| boscia | 3,119 | 4.7 | 2,258 | 4.0 | 38.1 |
| Others | 795 | 1.2 | 805 | 1.4 | (1.2) |
| Totals | 66,048 | 100.0 | 56,926 | 100.0 | 16.0 |


|  | FY ended <br> March 31, 2018 |  | FY ended <br> March 31, 2017 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
| Mail order sales | 27,408 | 41.5 | 24,748 | 43.5 | 10.7 |
| Retail store sales | 23,822 | 36.1 | 20,227 | 35.5 | 17.8 |
| Wholesales and others | 6,638 | 10.0 | 5,300 | 9.3 | 25.3 |
| Overseas sales | 8,179 | 12.4 | 6,649 | 11.7 | 23.0 |
| Totals | 66,048 | 100 | 56,926 | 100.0 | 16.0 |

Sales of FANCL cosmetics increased $13.6 \%$ to $¥ 51,091$ million, due to the renewal of Mild Cleansing Oil, an increase in customer numbers of basic skincare products, and contributions from Beauty BOUQUET cosmetics for the mature market.

Sales of ATTENIR cosmetics increased $24.5 \%$ to $¥ 11,041$ million, as a result of strong sales of core product SkinClear Cleanse Oil, the effects of new product additions such as ATTENIR MIDNIGHT MOISTURIZER, and a significant increase in customers resulting from a web-based communications strategy.

Results by sales channels: mail order sales increased $10.7 \%$ year on year to $¥ 27,408$ million, retail store sales increased $17.8 \%$ to $¥ 23,822$ million, wholesale sales increased $25.3 \%$ to $¥ 6,638$ million, while overseas sales increased $23.0 \%$ to $¥ 8,179$ million.

Operating income
Operating income increased $74.2 \%$ to $¥ 9,150$ million due to an increase in gross profit resulting from higher sales, as well as effective promotions utilizing the internet.
(2) Nutritional Supplements Business

Sales
Nutritional supplement sales increased $12.0 \%$ year on year to $¥ 35,933$ million.

|  | FY endedMarch 31, 2018 |  | FY ended March 31, 2017 |  | Change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount in $¥$ million | $\begin{aligned} & \text { Percent of } \\ & \text { total } \end{aligned}$ | Amount in ¥ million | $\begin{aligned} & \text { Percent of } \\ & \text { total } \end{aligned}$ |  |
| Mail order sales | 13,622 | 37.9 | 13,083 | 40.8 | 4.1 |
| Retail store sales | 10,366 | 28.9 | 7,828 | 24.4 | 32.4 |
| Wholesales and others | 9,925 | 27.6 | 9,595 | 29.9 | 3.4 |
| Overseas sales | 2,018 | 5.6 | 1,577 | 4.9 | 28.0 |
| Totals | 35,933 | 100.0 | 32,085 | 100.0 | 12.0 |

Revenues from product sales increased due to strong trends in sales of the Calolimit series of Foods with Function Claims, Age Bracket-Based Supplements, and Deep Charge Collagen (formerly named HTC COLLAGEN $D X$ ).
Results by sales channels were: mail order sales increased $4.1 \%$ year on year to $¥ 13,622$ million, retail store sales increased $32.4 \%$ to $¥ 10,366$ million, while wholesale sales increased $3.4 \%$ to $¥ 9,925$ million and overseas sales increased $28.0 \%$ to $¥ 2,018$ million.

## Operating income

Operating income was $¥ 864$ million, compared to a $¥ 865$ million operating loss in the previous comparable period, due to an increase in gross profit from higher sales, as well as an improvement in the gross profit margin resulting from growth in sales of core products, and the efficient use of marketing expenses.
(3) Other Businesses

Sales in Other businesses decreased $3.5 \%$ year on year to $¥ 7,037$ million

| (Millions of yen, rounded down) |  |  |  |
| :--- | :---: | :---: | :---: |
|  | FY ended <br> March 31, 2018 | FY ended <br> March 31, 2017 | Change (\%) |
| Hatsuga genmai business | 2,248 | 2,490 | $(9.7)$ |
| Kale juice business | 2,615 | 2,711 | $(3.6)$ |
| Other | 2,174 | 2,092 | 3.9 |
| Totals | 7,037 | 7,294 | $(3.5)$ |

## Operating income

Operating income of $¥ 149$ million was recorded, compared to an operating loss of $¥ 599$ million last year, as a reduction in general administrative and selling expenses offset a decline in sales.

## (2) Summary of Consolidated Financial Position

## Assets, liabilities and net asset value

Assets increased $¥ 6,702$ million to $¥ 92,380$ million, compared with the end of the previous consolidated financial period. This was primarily the result of a $¥ 7,650$ million increase in current assets and a $¥ 948$ million decrease in fixed assets. The increase in current assets was largely the result of a $¥ 5,031$ million increase in cash and cash equivalents, a $¥ 2,689$ million increase in notes and accounts receivable. The decrease in fixed assets was largely due to a $¥ 739$ million decrease in deferred tax assets.

Liabilities increased $¥ 3,507$ million to $¥ 16,782$ million, compared with the end of the previous consolidated financial period. This was primarily the result of a $¥ 4,113$ million increase in current liabilities and $¥ 606$ million decrease in long-term liabilities. The main factors contributing to the increase in current liabilities included a $¥ 2,064$ million increase in accrued liabilities, and a $¥ 718$ million increase in notes and accounts payable. The main factor contributing to the decrease in long-term liabilities was a $¥ 599$ million decrease in in retirement benefit liabilities.

Net assets increased $¥ 3,195$ million to $¥ 75,597$ million, compared with the end of the previous consolidated financial period. The primary contributing factors were a $¥ 6,191$ million increase in retained earnings due to the recording of net income attributable to owners of the parent, and a $¥ 3,667$ million decrease in retained earnings due to dividend payments.
As a result, the shareholders' equity ratio decreased 2.6 percentage points from the end of the previous consolidated fiscal year to 81.0\%.

## (3) Summary of Cash flows

Cash and cash equivalents ("funds") as of March 31,2018 , were $¥ 36,641$ million, $¥ 5,031$ million higher than at the end of the previous consolidated fiscal year. The main contributing factors to cash flows during the consolidated fiscal year ended March 31, 2018 are as follows:

## Cash flows from operating activities

Cash flow gained from operating activities during the period under review was $¥ 10,531$ million, compared with an inflow of $¥ 2,192$ million in the previous consolidated fiscal year. Factors increasing operating cash flow included income before income taxes of $¥ 8,440$ million, and depreciation of $¥ 2,826$ million. The main factor decreasing operating cash flow was an increase in accounts receivable of $¥ 2,699$ million.

## Cash flows from investing activities

Cash flow used in investing activities during the period under review was $¥ 2,392$ million, compared with an inflow of $¥ 5,976$ million in the previous consolidated fiscal year. This was primarily due to outlays of $¥ 1,489$ million for acquisitions of tangible fixed assets, and outlays of $¥ 986$ million for acquisitions of intangible fixed assets.

## Cash flows from financing activities

Cash flow used in financing activities during the period under review was $¥ 3126$ million, compared with an outflow of $¥ 2,552$ million in the previous consolidated fiscal year Factors increasing cash flow from financing activities included inflows of $¥ 630$ million for the disposal of treasury stock. Factors reducing cash flow from financing activities included $¥ 3,661$ million for dividend payments.

## (4) Forecasts for the fiscal year ending March 31, 2019

Looking ahead, although the economic environment in Japan is maintaining a gradual recovery trend, with improvements in corporate profits and employment and income conditions, and a recovery in corporate investment and consumer spending, conditions are expected to remain uncertain, reflecting the impact of economic trends in overseas markets including China and emerging countries, as well as geopolitical risk.

Amid such conditions, FANCL Group will aim to realize sustainable growth and profitability based on the policies set out in its Medium-term Management Plan for the three-year period starting FY2019.

The FANCL Cosmetics business plans to strengthen sales of products in the basic skin care, make-up and hair care categories, as well as Beauty BOUQUET cosmetics products targeting mature-aged customers, and also launch a $20^{\text {th }}$ anniversary campaign for Mild Cleansing Oil. The business will aim to achieve growth in customers of ATTENIR cosmetics through the continued introduction of unique and innovative products, and in boscia brand products, will work to further strengthen North American sales as well as positioning FY2019 as the first year of the brand's globalization, expanding into Europe and the Middle and Near East. Through the above initiatives, the Company forecasts an increase in sales in the Cosmetics business.

The Nutritional Supplements Business expects to grow sales through the ongoing reinforcement of sales of the Calolimit series and Enkin, both Foods with Function Claims, as well as developing Naishi Support into a star product.

In light of the above, in the year ending March 31, 2019, the Company forecasts an increase in sales of $5.0 \%$ to $¥ 114,500$ million, an increase in operating income of $12.5 \%$ to $¥ 9,500$ million, an increase in ordinary income of $11.5 \%$ to $¥ 9,600$ million, and an increase in net income attributable to owners of the parent company of $6.6 \%$ to $¥ 6,600$ million.

## 2. Basic Rationale on Selection of Accounting Standards

FANCL Group currently prepares consolidated financial accounts based on Japanese accounting standards, having considered such factors as suitability for year-on-year comparisons of results and the low need to procure funding from overseas markets.

The Group will continue to assess the situation domestically and abroad with regard to the adoption of International Financial Reporting Standards (IFRS) and will respond appropriately.

## 3. Consolidated Financial Statements

| (1) Consolida | lance Sheet |  |
| :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |
|  | As of March 31, 2018 | $\begin{gathered} \hline \text { As of } \\ \text { March 31, } 2017 \\ \hline \end{gathered}$ |
| ASSETS |  |  |
| I. Current assets: |  |  |
| Cash and cash equivalents .......................................... | 36,641 | 31,609 |
| Notes and accounts receivable | 13,791 | 11,101 |
| Merchandise and products ........................................... | 4,109 | 3,833 |
| Work in progress . | 21 | 23 |
| Raw materials and supplies......................................... | 4,169 | 3,763 |
| Deferred tax assets ...................................................... | 1,633 | 1,598 |
| Others........................................................................ | 965 | 1,675 |
| Allowance for doubtful accounts. | (155) | (79) |
| Total current assets. | 61,176 | 53,526 |
| II. Fixed assets: |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures ............................................... | 27,402 | 27,156 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(15,665)$ | $(14,985)$ |
| Buildings and structures (net)...................................... | 11,736 | 12,170 |
| Machinery and transport equipment................................ | 8,541 | 8,408 |
| Accumulated depreciation and accumulated impairment loss | $(6,831)$ | $(6,534)$ |
| Machinery and transport equipment (net) ....................... | 1,709 | 1,874 |
| Furniture, tools and fixtures......................................... | 8,204 | 8,025 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(7,088)$ | $(6,772)$ |
| Furniture, tools and fixtures (net) .................................. | 1,116 | 1,252 |
| Land .......................................................................... | 11,607 | 11,607 |
| Lease assets ............................................................. | 301 | 268 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | (170) | (148) |
| Lease assets (net) | 131 | 119 |
| Construction in progress .............................................. | 302 | 25 |
| Total tangible fixed assets........................................... | 26,603 | 27,049 |
| Intangible fixed assets |  |  |
| Other intangible fixed assets......................................... | 2,465 | 2,045 |
| Total intangible fixed assets ........................................ | 2,465 | 2,045 |
| Investments and other assets |  |  |
| Investments securities | 126 | 128 |
| Long-term loans.......................................................... | 205 | 305 |
| Deposits and guarantee money ..................................... | 1,137 | 1,173 |
| Long-term prepaid expense.......................................... | 87 | 106 |
| Deferred tax assets.. | 444 | 1,183 |
| Others.. | 158 | 183 |
| Allowance for doubtful accounts .................................... | (26) | (24) |
| Total investments and other assets................................ | 2,134 | 3,056 |
| Total fixed assets ...................................................... | 31,203 | 32,151 |
| Total assets ............................................................. | 92,380 | 85,677 |


|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | As of March 31, 2018 | As of March 31, 2017 |
| LIABILITIES |  |  |
| I. Current liabilities: |  |  |
| Notes and accounts payable. | 3,025 | 2,307 |
| Lease obligations | 77 | 65 |
| Accrued liabilities.. | 6,146 | 4,082 |
| Accrued expenses.. | 950 | 641 |
| Accrued income taxes | 1,230 | 1,088 |
| Allowance for bonuses | 1,343 | 1,030 |
| Allowance for points. | 1,576 | 1,617 |
| Asset retirement obligations | -- | 2 |
| Others. | 1,074 | 475 |
| Total current liabilities. | 15,424 | 11,310 |
| II. Long-term liabilities: |  |  |
| Lease obligations | 63 | 62 |
| Retirement benefit liabilities. | 703 | 1,303 |
| Asset retirement obligations | 409 | 416 |
| Others . | 182 | 182 |
| Total long-term liabilities. | 1,358 | 1,965 |
| Total liabilities. | 16,782 | 13,275 |
| NET ASSETS |  |  |
| Shareholders' equity: |  |  |
| Common stock | 10,795 | 10,795 |
| Capital reserve | 11,706 | 11,706 |
| Retained earnings | 54,796 | 52,339 |
| Treasury stock. | $(2,338)$ | $(3,170)$ |
| Total shareholders' equity | 74,959 | 71,670 |
| Other comprehensive income |  |  |
| Foreign currency translation adjustment . | 89 | 119 |
| Total adjustments related to retirement benefits | (243) | (159) |
| Total other comprehensive income . | (154) | (39) |
| Warrants.. | 791 | 771 |
| Total net assets | 75,597 | 72,402 |
| Total Liabilities and Net Assets | 92,380 | 85,677 |

## (2) Consolidated Statement of Income and Consolidated Statement of comprehensive income Consolidated Statement of Income

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | Fiscal year ended March 31, 2018 | Fiscal year ended March 31, 2017 |
| Net sales | 109,019 | 96,305 |
| Cost of sales. | 31,588 | 28,495 |
| Gross profit. | 77,431 | 67,810 |
| Selling, general and administrative expenses |  |  |
| Sales promotion expenses ............................................ | 12,839 | 12,833 |
| Packing and transport expenses. | 4,717 | 4,075 |
| Advertising expenses. | 15,164 | 14,816 |
| Sales commission fee. | 7,364 | 6,237 |
| Communications expenses. | 1,779 | 2,037 |
| Directors remuneration | 567 | 599 |
| Salaries and bonuses | 10,817 | 9,829 |
| Provision for accrued bonuses. | 1,156 | 810 |
| Retirement benefit expenses | 359 | 343 |
| Compulsory welfare expenses. | 1,729 | 1,503 |
| Welfare expenses | 329 | 236 |
| Depreciation.. | 1,843 | 2,284 |
| Research and development expenses. | 1,083 | 1,191 |
| Rent expenses. | 1,188 | 1,002 |
| Provisions for allowance for bad debt. | 69 | 49 |
| Other. | 7,972 | 7,716 |
| Total selling, general and administrative expenses.. | 68,983 | 65,565 |
| Operating income | 8,448 | 2,244 |
| Non-operating income |  |  |
| Interest income.............................................................. | 4 | 4 |
| Dividend income............................................................ | 0 | 0 |
| Rent income | 103 | 103 |
| Foreign exchange gain.. | 27 | -- |
| Compensation payments received ................................... | 21 | 22 |
| Commissions earned. | 23 | 21 |
| Other non-operating income. | 87 | 82 |
| Total net operating income. | 267 | 234 |
| Non-operating expenses |  |  |
| Rent expenses on fixed assets........................................ | 35 | 34 |
| Loss on foreign exchange ............................................... | -- | 27 |
| Idle asset expense......................................................... | -- | 4 |
| Miscellaneous. | 29 | 27 |
| Total net operating expenses. | 65 | 94 |
| Ordinary income ............................................................ | 8,650 | 2,385 |

Consolidated Statement of Income (continued)

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | Fiscal year ended March 31, 2018 | Fiscal year ended March 31, 2017 |
| Extraordinary income |  |  |
| Gain from sale of fixed assets | -- | 0 |
| Gain on reversal of subscription warrants. | 3 | 37 |
| Gain from sale of investment securities | -- | 4,440 |
| Gain on transfer of retirement benefit plan.. | 5 | -- |
| Total extraordinary income. | 9 | 4,479 |
| Extraordinary expenses |  |  |
| Loss on sale of fixed assets | 0 | 0 |
| Loss on retirement of fixed assets. | 68 | 38 |
| Impairment loss.. | 6 | 914 |
| Loss on store closures.. | 124 | 44 |
| Other extraordinary expenses | 18 | 40 |
| Total extraordinary expenses | 219 | 1,038 |
| Income before income taxes. | 8,440 | 5,826 |
| Income taxes. | 1,509 | 1,260 |
| Adjustment for income taxes. | 739 | (581) |
| Total income before income taxes. | 2,248 | 679 |
| Income before minority interests.. | 6,191 | 5,146 |
| Net income ................................................................... | 6,191 | 5,146 |

## Consolidated Statement of Comprehensive Income

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | Fiscal year ended March 31, 2018 | Fiscal year ended March 31, 2017 |
| Income before minority interests. | 6,191 | 5,146 |
| Other comprehensive income |  |  |
| Foreign currency translation adjustment. | (30) | (26) |
| Adjustments related to retirement benefits | (84) | 7 |
| Total other comprehensive income. | (115) | (18) |
| Comprehensive income. | 6,076 | 5,128 |
| (Breakdown) |  |  |
| Comprehensive income attributable to owners of the parent company. | 6,076 | 5,128 |
| Comprehensive income attributable to minor interests ....... | -- | -- |

April 1, 2017 to March 31, 2018

|  | Shareholders' equity |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |


|  | Other comprehensive income |  |  | New share warrants | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Foreign currency translation adjustment | Cumulative adjustments related to retirement benefits | Total other comprehensive income |  |  |
| Balance at beginning of current period | 119 | (159) | (39) | 771 | 72,402 |
| Changes of items during period |  |  |  |  |  |
| Dividends of surplus | -- | -- | -- | -- | $(3,667)$ |
| Net income attributable to owners of the parent company | -- | -- | -- | -- | 6,191 |
| Purchase of treasury shares | -- | -- | -- | -- | (5) |
| Disposal of treasury shares | -- | -- | -- | -- | 770 |
| Net changes of items other than shareholders' equity | (30) | (84) | (115) | 20 | (94) |
| Total changes of items during period | (30) | (84) | (115) | 20 | 3,195 |
| Balance at end of current period | 89 | (243) | (154) | 791 | 71,597 |

April 1, 2016 to March 31, 2017
Millions of yen, rounded down

|  | Shareholders' equity |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
|  | Capital <br> stock | Capital <br> surplus | Retained <br> earnings | Treasury <br> shares | Total <br> shareholders' <br> equity |  |
| Balance at beginning of current <br> period | 10,795 | 11,706 | 50,134 | $(3,706)$ | 68,930 |  |
| Changes of items during period | -- | -- | $(2,889)$ | -- | $(2,889)$ |  |
| Dividends of surplus | -- | -- | 5,146 | -- | 5,146 |  |
| Net income attributable to owners <br> of the parent company | -- | -- | -- | $(1)$ | $(1)$ |  |
| Purchase of treasury shares | -- | -- | $(52)$ | 537 | 484 |  |
| Disposal of treasury shares | -- | -- | -- | -- | -- |  |
| Change in scope of consolidation | -- | -- | 2,204 | 535 | 2,739 |  |
| Total changes of items during period | 10,795 | 11,706 | 52,339 | $(3,170)$ | 71,670 |  |
| Balance at end of current period |  |  |  |  |  |  |


|  | Other comprehensive income |  |  | New share warrants | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Foreign currency translation adjustment | $\begin{aligned} & \text { Cumulative } \\ & \text { adjustments related } \\ & \text { to retirement } \\ & \text { benefits } \end{aligned}$ | Total other comprehensive income |  |  |
| Balance at beginning of current period | 146 | (166) | (20) | 729 | 69,639 |
| Changes of items during period |  |  |  |  |  |
| Dividends of surplus | -- | -- | -- | -- | $(2,889)$ |
| Net income attributable to owners of the parent company | -- | -- | -- | -- | 5,146 |
| Purchase of treasury shares | -- | -- | -- | -- | (1) |
| Disposal of treasury shares | -- | -- | -- | -- | 484 |
| Net changes of items other than shareholders' equity | (26) | 7 | (18) | 41 | 22 |
| Total changes of items during period | (26) | 7 | (18) | 41 | 2,762 |
| Balance at end of current period | 119 | (159) | (39) | 771 | 72,402 |


|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | FY ended March 31, 2018 | FY ended March 31, 2017 |
| Cash flows from operating activities |  |  |
| Income before income taxes | 8,440 | 5,826 |
| Depreciation. | 2,826 | 3,185 |
| Impairment loss | 6 | 914 |
| Stock compensation expense. | 164 | 126 |
| Increase (decrease) in allowance for doubtful accounts . | 77 | 27 |
| Increase (decrease) in allowance for bonuses. | 312 | (44) |
| Increase (decrease) in allowance for points.. | (41) | 110 |
| Increase (decrease) in retirement benefit related obligation. | (721) | (9) |
| Interest and dividend income. | (4) | (5) |
| Loss (gain) from foreign exchange | (17) | 48 |
| Loss (gain) on sale of investment securities | -- | $(4,440)$ |
| Loss (gain) from sale of fixed assets | 0 | (0) |
| Loss on disposal of fixed assets. | 68 | 38 |
| Loss on store closures. | 124 | 44 |
| Gain on reversal of subscription rights to shares | (3) | (37) |
| Decrease (increase) in accounts receivable. | $(2,699)$ | $(1,122)$ |
| Decrease (increase) in inventories | (694) | (270) |
| Decrease (increase) in other current assets | 136 | 440 |
| Decrease (increase) in other fixed assets. | (34) | 9 |
| Decrease (increase) in accounts payable. | 721 | (239) |
| Increase (decrease) in other current liabilities | 2,522 | (644) |
| Increase (decrease) in other fixed liabilities . | (0) | 1 |
| Others. | (140) | (80) |
| Sub-total ................................................................................... | 11,044 | 3,877 |
| Interest and dividends received | 4 | 5 |
| Income taxes paid.. | $(1,185)$ | $(1,890)$ |
| Income taxes refunded ............................................................... | 668 | 201 |
| Net cash provided by (used in) operating activities ...................... | 10,531 | 2,192 |


|  | $\begin{array}{c}\text { Millions of yen, rounded down }\end{array}$ |  |
| :--- | :---: | :---: | :---: |
|  | $\begin{array}{c}\text { FY ended }\end{array}$ |  |
| March 31, 2018 |  |  |$)$

## (5) Notes to the Consolidated Financial Statements

Items related to a going concern
No applicable items
Transfer of important subsidiaries during the period
From the consolidated fiscal year under review, consolidated subsidiaries and special subsidiaries FANCL COSMETICS CORPORATION and FANCL HEALTH SCIENCE CORPORATION were removed from the scope of consolidation due to their dissolution following an absorption-type merger, with FANCL Corporation as the surviving company.

## Segment Information

## 1) Overview of Reportable Segments

The reportable segments of the Group consist of business components for which separate financial statements are available. The reportable segments are the subject of periodical review by board of directors' meetings for the purpose of making decisions on the allocation of business resources and evaluating business performance.

The Corporate Group is engaged in a wide range of businesses focusing primarily on the manufacture and sale of cosmetics and nutritional supplements. Within the Company and its consolidated subsidiaries, there are some companies that do not manufacture a single product, but rather manufacture and sell multiple products, and the Corporate Group pursues it business by formulating overriding strategies for Japan and overseas for each product handled.

Therefore, the Corporate Group is comprised of segments delineated by product based on the products handled, and the Group has three reportable segments, Cosmetics Business, Nutritional Supplements Business and Other Businesses.

Cosmetics-related Business consists of the manufacture and sale of cosmetics and supply for OEMs. Nutritional Supplement-related Business comprises the manufacture and sale of nutritional supplements. Other Businesses comprise of sundries, personnel effects, comfort undergarments, Hatsuga genmai (germinated brown rice), and Kale juice.

## 2) Accounting methods for sales, income and losses, assets and liabilities and other items in each reportable segment

Accounting methods for reportable segments are identical to those described in the "Significant items for the Preparation of Consolidated Financial Statements" in the most recent Annual Securities Report (submitted June 19, 2017.)

Reportable segment income figures are on an operating income basis.
3) Sales, income and losses, assets and liabilities and other items by reportable segment

For the fiscal year April 1, 2017 to March 31, 2018 (Millions of yen)

|  | Reportable segments |  |  | Total | Adjustments*2 | Consolidated*3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cosmetics Business | Nutritional Supplements Business | Other Businesses* ${ }^{* 1}$ |  |  |  |
| 1. Sales and operating income: <br> (1) Sales to external customers <br> (2) Inter-segment sales or transfers | 66,048 | $35,933$ | $7,037$ | $109,019$ | -- | 109,019 |
| Total sales | 66,048 | 35,933 | 7,037 | 109,019 | -- | 109,019 |
| Segment income (loss) | 9,150 | 864 | 149 | 10,165 | $(1,717)$ | 8,448 |
| Segment Assets | 32,231 | 17,357 | 2,460 | 52,049 | 40,331 | 92,380 |
| Others |  |  |  |  |  |  |
| Depreciation | 1,377 | 899 | 133 | 2,409 | 370 | 2,780 |
| Impairment losses | 4 | 2 | 0 | 6 | -- | 6 |
| Increase in tangible and intangible fixed assets | 1,546 | 805 | 159 | 2,511 | 321 | 2,833 |

## Notes:

1. Other businesses: Sundries, personnel effects, comfort undergarments, Hatsuga genmai (germinated brown rice), and Kale juice.
2. Adjustments are as follows
(1) The adjustment amount on segment income (loss) of ( $¥ 1,717$ million) includes total company expenses not distributed to each reportable segment and consist primarily of costs related to the General Affairs section of the parent company not included in the reportable segments.
(2) The adjustment on segment assets of $¥ 40,331$ million, include total company expenses not distributed to each reportable segment and consist primarily of cash and deposits, marketable securities, land, buildings, and investment securities of the General Affairs section of the parent company not included in the reportable segments.
3. Segment income (loss) is adjusted for operating income (loss) as recorded in the consolidated financial statements.

For the fiscal year April 1, 2016 to March 31, 2017
(Millions of yen)

|  | Reportable segments |  |  | Total | Adjustments*2 | Consolidated*3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cosmetics Business | Nutritional Supplements Business | Other Businesses*1 |  |  |  |
| 1. Sales and operating income: <br> (1) Sales to external customers | 56,926 | 32,085 | 7,294 | 96,305 | -- | 96,305 |
| (2) Inter-segment sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 56,926 | 32,085 | 7,294 | 96,305 | -- | 96,305 |
| $\begin{aligned} & \text { Segment income } \\ & \text { (loss) } \end{aligned}$ | 5,253 | (865) | (599) | 3,788 | $(1,544)$ | 2,244 |
| Segment Assets | 33,267 | 17,206 | 3,544 | 54,018 | 31,659 | 85,677 |
| Others |  |  |  |  |  |  |
| Depreciation | 1,741 | 894 | 123 | 2,759 | 385 | 3,145 |
| Impairment losses | 67 | 42 | 804 | 914 | -- | 914 |
| Increase in tangible and intangible fixed assets | 1,433 | 2,200 | 101 | 3,735 | 422 | 4,158 |

## Notes:

1. Other businesses: Sundries, personnel effects, comfort undergarments, Hatsuga genmai (germinated brown rice), and Kale juice.
2. Adjustments are as follows
(1) The adjustment amount on segment income (loss) of ( $¥ 1,544$ million) includes total company expenses not distributed to each reportable segment and consist primarily of costs related to the General Affairs section of the parent company not included in the reportable segments.
(2) The adjustment on segment assets of $¥ 31,659$ million, include total company expenses not distributed to each reportable segment and consist primarily of cash and deposits, marketable securities, land, buildings, and investment securities of the General Affairs section of the parent company not included in the reportable segments.
3. Segment income (loss) is adjusted for operating income (loss) as recorded in the consolidated financial statements.

Per Share Information

|  | FY ended <br> March 31, 2018 |  |
| :--- | ---: | ---: |
| Net assets per share | $¥ 1,176.80$ | FY Ended <br> March 31, 2017 |
| Net income per share | 97.66 | $¥ 1,137.14$ |
| Net income per share (diluted) | 96.56 | 81.92 |

Note:

1. The basis for the calculation of net income (loss) per share and the net income per share after adjustment for residual securities is as follows.

|  | FY ended March 31, 2018 | FY Ended <br> March 31, 2017 |
| :---: | :---: | :---: |
| Net income per share |  |  |
| Net income (loss) ( $¥$ million) | 6,191 | 5,146 |
| Amount not attributable to common shareholders ( $¥$ million) | -- | -- |
| Net income (loss) attributable to common shares ( $¥$ million) | 6,191 | 5,146 |
| Average number of outstanding common shares during the year ( 1,000 shares) | 63,403,486 | 62,831,621 |
| Fully diluted earnings per share |  |  |
| Net income adjustments ( $¥$ million) | -- | -- |
| Breakdown of additional common shares used for calculating net income per share (diluted) ( 1,000 shares) | 716,597 | 779,236 |
| Residual securities not included in the calculation of the net income after adjustment for residual securities due to the fact that these securities had no dilutive effect. | -- | -- |

## Important information after the preparation of this report

No applicable items


[^0]:    This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

