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Securities Code: 6995

May 24, 2018

Dear Shareholders:

Kenji Miura President **TOKAI RIKA CO., LTD.** 3-260 Toyota, Oguchi-cho, Niwa-gun, Aichi, Japan

## Notice of the 71st Ordinary General Meeting of Shareholders

You are cordially invited to attend the 71st Ordinary General Meeting of Shareholders of TOKAI RIKA CO., LTD. (the "Company"), which will be held as indicated below.

If you are unable to attend the meeting, you may exercise your voting rights in writing or by electronic means (the Internet, etc.). Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:20 p.m. on Tuesday, June 12, 2018 (Japan Time).

**1. Date and Time:** Wednesday, June 13, 2018, at 10:00 a.m.

**2. Venue:** Head office of the Company

3-260 Toyota, Oguchi-cho, Niwa-gun, Aichi, Japan

### 3. Meeting Agenda

### Reports

- 1. The Business Report, the Consolidated Financial Statements and Non-Consolidated Financial Statements for the 71st fiscal year (from April 1, 2017 to March 31, 2018)
- 2. The results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board

# Resolutions

**Proposal No. 1** Appropriation of Surplus

**Proposal No. 2** Election of Thirteen (13) Directors

**Proposal No. 3** Election of Two (2) Audit & Supervisory Board Members

**Proposal No. 4** Payment of Bonuses to Directors

- Notes to Consolidated Financial Statements and Notes to Non-Consolidated Financial Statements are not included in the documents (*omitted from this translation*) attached to this notice, but are posted on the Company's website below (in Japanese only), pursuant to the provisions of laws and regulations and the Company's Articles of Incorporation. The Consolidated Financial Statements and Non-Consolidated Financial Statements audited by the Accounting Auditor and the Audit & Supervisory Board include the Notes to Consolidated Financial Statements and Notes to Non-Consolidated Financial Statements posted on the Company's website, in addition to the documents (*omitted from this translation*) attached to this notice.
- If there are any amendments to the Reference Documents for the General Meeting of Shareholders, the Business Report, the Consolidated Financial Statements, or the Non-Consolidated Financial Statements, the revised version will be posted on the Company's website below (in Japanese only):

Company's Website: http://www.tokai-rika.co.jp/

## Reference Documents for the General Meeting of Shareholders

## **Proposal No. 1** Appropriation of Surplus

The Company regards the interest of shareholders as an important management policy and intends to comprehensively consider business performance and dividend payout ratio while maintaining stable dividend payments.

Internal reserves will be used for investments in order to enhance and strengthen the corporate structure as well as to expand the business. The Company will continue making efforts to meet the expectations of its shareholders now and in the future.

The Company proposes to pay a year-end dividend for the 71st fiscal year of \(\frac{\pmathbf{\frac{4}}}{32}\) per share as follows, which is an increase by \(\frac{\pmathbf{\frac{4}}}{22}\) per share from the year-end dividend for the previous fiscal year. Accordingly, the annual dividend for the 71st fiscal year, including the interim dividend of \(\frac{\pmathbf{\frac{4}}}{32}\) per share paid in November 2017, will be \(\frac{\pmathbf{\frac{4}}}{42}\) per share, which is an increase of \(\frac{\pmathbf{\frac{4}}}{42}\) per share from the annual dividend for the previous fiscal year.

#### 1. Year-end dividends

Allotment of dividend property to shareholders and their aggregate amount \$32 per common share of the Company

Total payment: ¥2,919,998,624 Effective date of dividends of surplus Thursday, June 14, 2018

2. Other appropriation of surplus

Item of surplus to be increased and amount of increase

General reserve: ¥6,500,000,000

Item of surplus to be decreased and amount of decrease Retained earnings brought forward: ¥6,500,000,000

# **Proposal No. 2** Election of Thirteen (13) Directors

At the conclusion of this Ordinary General Meeting of Shareholders, the terms of office of all fifteen (15) currently serving Directors will expire. Therefore, the Company proposes the election of thirteen (13) Directors.

The candidates for Director are as follows:

Candid ate No.	Name	Current position
ate No.	Reelection	President
1	Kenji Miura	resident
2	Reelection	Senior Managing Director, Member of the Board
	Koki Sato	
2	Reelection	Senior Managing Director, Member of the Board
3	Yoshihiro Tanaka	
4	Reelection	Senior Managing Director, Member of the Board
4	Kazuhiko Noguchi	
5	Reelection	Managing Director, Member of the Board
	Shigeru Hayashi	
6	Reelection	Managing Director, Member of the Board
	Toshiki Akita	
7	Reelection	Director, Member of the Board, Corporate Officer
	Hideki Ono	
8	New election	Corporate Officer
	Koki Imaeda	G o.m
9	New election Masato Hotta	Corporate Officer
	New election	Corporate Officer
10	Hiroshi Nishida	Corporate Officer
	New election	Corporate Officer
11	Masahiko Sato	Corporate Officer
	Reelection	Director, Member of the Board
	Outside Director	
12	Independent Director	
	Yasushi Yamanaka	
	Reelection	Director, Member of the Board
12	Outside Director	
13	Independent Director	
	Kei Fujioka	

Candidate No.	Name (Date of birth)		Career summary and position	Number of the Company's shares owned
1	Kenji Miura (January 4, 1955) Reelection	Apr. 1978  Jan. 2003  June 2007  Apr. 2013  June 2013  June 2015	Joined Toyota Motor Co., Ltd. (currently Toyota Motor Corporation) Executive Vice President of Toyota Motor Europe Manufacturing S.A./N.V. Managing Officer of Toyota Motor Corporation Associate Director of the Company Executive Vice President President (current position)	13,300 shares
2	Koki Sato (March 19, 1960) Reelection	Apr. 1982 Jan. 2006 June 2008 June 2010 June 2011 June 2013 June 2016 [Responsibili General Man [Significant of Chairman of Co., Ltd.	Joined the Company General Manager, Safety Engineering Division, Safety Business Group Vice President of Quality Safety Systems Company (currently TRQSS, Inc.) Director, Member of the Board of the Company Corporate Officer Managing Director, Member of the Board Senior Managing Director, Member of the Board (current position)	14,500 shares
3	Yoshihiro Tanaka (April 8, 1958) Reelection	Apr. 1981  Sept. 2006  Jan. 2011  June 2013  June 2016  [Responsibili General Man Production C	Joined Toyota Motor Co., Ltd. (currently Toyota Motor Corporation) General Manager, Logistics Planning Division Associate Director of the Company Corporate Officer Managing Director, Member of the Board Senior Managing Director, Member of the Board (current position) ty] ager, Security Business Group; General Manager, enter; General Manager, Information Systems Purchasing Division	12,400 shares
4	Kazuhiko Noguchi (January 6, 1957) Reelection	Apr. 1979 Jan. 2005 Jan. 2008 June 2011 June 2014 June 2017 [Responsibili	Joined the Company General Manager, Oguchi Production Division, Switch Business Group President of TRMI, Inc. Corporate Officer of the Company Managing Director, Member of the Board Senior Managing Director, Member of the Board (current position) ty] ager, Switch Business Group and General	10,800 shares

Candidate No.	Name (Date of birth)		Career summary and position	Number of the Company's shares owned	
		Apr. 1983 Jan. 2008	Joined the Company General Manager, Connector Division, Security	owned	
	Shigeru Hayashi	June 2011	Business Group Associate Director	9 600 shares	
5	(February 18, 1960) Reelection	June 2013 June 2017	Corporate Officer  Managing Director, Member of the Board (current position)	8,600 shares	
		[Responsibility]			
		General Man	General Manager, Production Engineering Center		
		Apr. 1985	Joined the Company		
		June 2009	General Manager, Switch Engineering Division, Switch Business Group		
	The state to A 1 to a	June 2013	Corporate Officer		
6	Toshiki Akita (December 15, 1962)	June 2017	Managing Director, Member of the Board (current position)	6,900 shares	
	Reelection	[Responsibili	ty]		
		Deputy Gene	ral Manager, Research & Development Center		
		[Significant of	concurrent positions outside the Company]		
			Гокаі Rika Belgium N.V.		
		Apr. 1984	Joined Toyota Motor Corporation		
		Jan. 2010	General Manager, TQM Promotion Division		
	Hideki Ono	Jan. 2016	Associate Director of the Company		
7	(May 11, 1959)	June 2016	Corporate Officer (current position)	7,100 shares	
	Reelection	June 2017	Director, Member of the Board (current position)		
		[Responsibili			
			ager, Quality Assurance Center		
		Apr. 1986 Jan. 2010	Joined the Company		
		Jan. 2010	General Manager, HMI Device Designing Department, Electronics Engineering Division, Electronics Business Group		
	Koki Imaeda	June 2013	General Manager, Electronics Engineering Division, Electronics Business Group		
8	(March 1, 1964)	June 2014	Corporate Officer (current position)	4,200 shares	
	New election	June 2014	Deputy General Manager, Electronics Business Group		
		Jan. 2017	Deputy General Manager, Electronics Center (current position)		
		[Significant concurrent positions outside the Company]			
		President of TOKAI RIKA ADVANCED CO., LTD.			
		Apr. 1982	Joined Toyota Motor Co., Ltd. (currently Toyota Motor Corporation)		
		Jan. 2009	Project General Manager, Americas Project Division		
		Jan. 2010	General Manager, North America Division		
	Masato Hotta	Jan. 2011	General Manager, Europe Division		
9	(July 11, 1959)	Jan. 2014	Associate Director of the Company	5,500 shares	
	New election	June 2015	Corporate Officer, in charge of General Planning Division and Sales Division II, Sales	2,200 5114105	
		June 2016	Group (current position) Deputy General Manager, Business Management Center		
		June 2017	Management Center  General Manager, Business Management  Center (current position)		

Candidate No.	Name (Date of birth)		Career summary and position	Number of the Company's shares owned
10	Hiroshi Nishida (September 13, 1959) New election	Apr. 1983 Jan. 2008 Jan. 2011 Jan. 2014 Jan. 2015 June 2015	Joined Toyota Motor Corporation Treasurer, Toyota Motor Thailand Co., Ltd. Senior Vice President of Toyota Motor Sales, U.S.A., Inc. Project General Manager, Accounting Division, Toyota Motor Corporation Associate Director of the Company Corporate Officer, in charge of Finance &	6,500 shares
11	Masahiko Sato (October 31, 1962) New election	Apr. 1985 Aug. 2008 June 2009 June 2013 June 2016	Accounting Division (current position)  Joined the Company  Deputy General Manager, Sales Division I  General Manager, Sales Division I  Associate Director  Corporate Officer; General Manager, Sales  Group; in charge of Sales Division I, Sales  Planning Department (current position)	3,700 shares
12	Yasushi Yamanaka (March 10, 1957) Reelection Outside Director Independent Director		Joined Nippondenso Co., Ltd. (currently DENSO CORPORATION)  Executive Director Senior Executive Director Director, Member of the Board of the Company (current position)  Executive Vice President of DENSO CORPORATION (current position) concurrent positions outside the Company] ce President of DENSO CORPORATION	1,000 shares
13	Kei Fujioka (December 23, 1953) Reelection Outside Director Independent Director	Apr. 1977 June 2011 June 2012 Apr. 2013 Oct. 2014 June 2017 June 2017	Joined MITSUI-SOKO Co., Ltd. Managing Director President and CEO Chairman of MITSUI-SOKO EXPRESS Co., Ltd. President and CEO of MITSUI-SOKO HOLDINGS Co., Ltd. Director, Member of the Board of the Company (current position) Advisor of MITSUI-SOKO HOLDINGS Co., Ltd. (current position) concurrent positions outside the Company] ITSUI-SOKO HOLDINGS Co., Ltd.	0 shares

Notes:

- 1. Yasushi Yamanaka serves concurrently as Director of the Company and Executive Vice President of DENSO CORPORATION, which has a commercial relationship with the Company and also competes with the Company in business related to automobile parts. There is no special interest between the other candidates and the Company.
- Yasushi Yamanaka and Kei Fujioka are candidates for Outside Director. The Company registered each of them with the Tokyo Stock Exchange and the Nagoya Stock Exchange as Independent Directors pursuant to the rules of each Stock Exchange.
- 3. Yasushi Yamanaka and Kei Fujioka are nominated as candidates for Outside Director as the Company believes that both of them have outstanding personal characteristics and insight and are able to apply their excellent management insight to the management of the Company.
- 4. At the conclusion of this Ordinary General Meeting of Shareholders, the tenures of Yasushi Yamanaka and Kei Fujioka as Outside Director will have been three (3) years and one (1) year, respectively.
- 5. Pursuant to the provision of Article 427, paragraph 1 of the Companies Act, the Company has concluded an agreement with each of Yasushi Yamanaka and Kei Fujioka to limit their liability for damages under Article 423, paragraph 1 of the Companies Act. The maximum amount of liability for damages under this agreement is the minimum liability amount provided for by Article 425, paragraph 1 of the same Act. If Mr. Yamanaka and Mr. Fujioka are reelected, the Company plans to renew the aforementioned agreements with each of them.

### **Proposal No. 3** Election of Two (2) Audit & Supervisory Board Members

The term of office of Masakazu Goto, a standing Audit & Supervisory Board Member, will expire and Kiyotaka Ise, an Audit & Supervisory Board Member, will resign from office at the conclusion of this Ordinary General Meeting of Shareholders. Therefore, the Company proposes the election of two (2) Audit & Supervisory Board Members. For the submission of this proposal to this Ordinary General Meeting of Shareholders, a prior consent of the Audit & Supervisory Board has been obtained.

The candidates for Audit & Supervisory Board Member are as follows:

Candidate No.	Name (Date of birth)		Career summary and position	Number of the Company's shares owned
		Apr. 1980	Joined the Company	
	Masakazu Goto	Jan. 2006	Deputy General Manager, Electronics Engineering Division, Electronics Business	
1	(April 27, 1957)		Group	6,700 shares
1	Reelection	June 2011	Corporate Officer	0,700 shares
		June 2014	Standing Audit & Supervisory Board Member	
			(current position)	
		Apr. 1969	Joined Toyota Motor Co., Ltd. (currently	
			Toyota Motor Corporation)	
		June 1998	Member of the Board of Directors	
	Takeshi Uchiyamada	June 2001	Managing Director	0 shares
	(August 17, 1946)	June 2003	Senior Managing Director	U shares
2	New election	June 2005	Executive Vice President	
	Outside Audit & Supervisory	June 2012	Vice Chairman	
	Board Member	June 2013	Chairman (current position)	
		[Significant concurrent positions outside the Company]		
		Chairman of the Board of Directors of Toyota Motor		
		Corporation		

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. Takeshi Uchiyamada is a candidate for Outside Audit & Supervisory Board Member.
- Takeshi Uchiyamada is nominated as a candidate for Outside Audit & Supervisory Board Member as the Company believes that he has outstanding personal characteristics and insight and is able to apply his excellent management insight to the audit of the Company.
- 4. Takeshi Uchiyamada is a management executive officer of Toyota Motor Corporation (Specified Affiliated Business Operator). Mr. Uchiyamada has also received remuneration, etc. from Toyota Motor Corporation during the past two (2) years, and is expected to continue to receive them.
- 5. If Takeshi Uchiyamada is elected, the Company plans to conclude an agreement, pursuant to the provision of Article 427, paragraph 1 of the Companies Act, with Mr. Uchiyamada to limit his liability for damages under Article 423, paragraph 1 of the same Act. The maximum amount of liability for damages under this agreement will be the minimum liability amount provided for by Article 425, paragraph 1 of the same Act.

# **Proposal No. 4:** Payment of Bonuses to Directors

The Company proposes to pay bonuses to fifteen (15) Directors, including two (2) Outside Directors, who were incumbent at the end of the 71st fiscal year in the total amount of \$161,499,000 (including \$1,150,000 for Outside Directors) in consideration of the business performance for the 71st fiscal year and other factors.