# Non-Consolidated Financial Results for the Fiscal Year Ended August 31, 2018 [Japanese GAAP]



September 27, 2018

Company name: Strike Co., Ltd.

Stock exchange listing: First Section, Tokyo Stock Exchange

Code number: 6196

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Scheduled date of Annual General Meeting of Shareholders:

Scheduled date of filing annual securities report:

November 27, 2018

November 28, 2018

Scheduled date of commencing dividend payments:

November 28, 2018

Availability of supplementary briefing material on annual financial results: Available

Schedule of annual financial results briefing session: Scheduled (for institutional

investors and analysts)

(Amounts of less than one million yen are rounded down.)

# 1. Financial Results for the Fiscal Year Ended August 31, 2018 (September 1, 2017 to August 31, 2018)

## (1) Operating Results

(Percentage changes are in comparison with the same period of the previous fiscal year.)

	Net sale	s	Operating	profit	Ordinary <sub>I</sub>	orofit	Profit		
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%	
August 31, 2018	3,743	21.1	1,352	17.6	1,355	18.4	919	14.4	
August 31, 2017	3,092	54.1	1,150	44.4	1,144	44.9	803	57.4	

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets	Operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
August 31, 2018	47.52	47.39	22.3	27.3	36.1
August 31, 2017	43.39	_	26.8	31.7	37.2

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended August 31, 2018: ¥— million Fiscal year ended August 31, 2017: ¥— million

(Notes) 1. Diluted earnings per share are not shown for the fiscal year ended August 31, 2017 because no dilutive shares existed.

2. The Company conducted a three-for-one stock split on common shares on December 1, 2016, and a two-for-one stock split on common shares on June 1, 2018. However, basic earnings per share and diluted earnings per share are calculated as if these stock splits had been conducted at the beginning of the fiscal year ended August 31, 2017.

(2) Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of August 31, 2018	5,419	4,513	83.2	233.01
As of August 31, 2017	4,507	3,744	83.1	193.48

(Reference) Equity: As of August 31, 2018: ¥4,509 million As of August 31, 2017: ¥3,744 million

(Note) The Company conducted a three-for-one stock split on common shares on December 1, 2016, and a two-for-one stock split on common shares on June 1, 2018. However, net assets per share are calculated as if these stock splits had been conducted at the beginning of the fiscal year ended August 31, 2017.

(3) Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
August 31, 2018	1,025	(115)	(150)	4,918
August 31, 2017	1,108	(7)	673	4,158

#### 2. Dividends

		Ar	nnual dividen	Total	Payout	Dividends			
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	dividends	ratio	to net assets	
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Million yen	%	%	
August 31, 2017	_	0.00	_	16.00	16.00	154	18.4	5.0	
August 31, 2018	_	0.00	_	9.00	9.00	174	18.9	4.2	
Fiscal year ending August 31, 2019 (forecast)	_	0.00		11.00	11.00		20.0		

(Note) The Company conducted a two-for-one stock split on common shares on June 1, 2018. Stated dividend amounts for the fiscal year ended August 31, 2017 are prior to the stock split. The impact of this stock split is taken into consideration for the fiscal year ended August 31, 2018.

# 3. Financial Results Forecast for the Fiscal Year Ending August 31, 2019 (September 1, 2018 to August 31, 2019)

(Percentage changes are in comparison with the same period of the previous fiscal year.)

	Net sale	es	-1 31		Ordinary profit		Profit		Basic earnings per share	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen	
First half	2,254	45.2	790	60.5	790	60.4	528	59.6	27.32	
Full year	4,545	21.4	1,591	17.6	1,591	17.5	1,066	16.0	55.11	

#### Notes:

- (1) Changes in accounting policies, changes in accounting estimates, and retrospective restatement
  - 1) Changes in accounting policies due to the revision of accounting standards: Yes
  - 2) Changes in accounting policies other than 1) above: None
  - 3) Changes in accounting estimates: None
  - 4) Retrospective restatement: None
- (2) Total number of issued shares (common shares)
  - 1) Total number of issued shares at the end of the period (including treasury shares):

August 31, 2018: 19,354,200 shares August 31, 2017: 19,354,200 shares

2) Total number of treasury shares at the end of the period:

August 31, 2018: — shares August 31, 2017: — shares

3) Average number of shares during the period:

Fiscal year ended August 31, 2018: 19,354,200 shares Fiscal year ended August 31, 2017: 18,522,750 shares

- (Note) The Company conducted a three-for-one stock split on common shares on December 1, 2016, and a two-for-one stock split on common shares on June 1, 2018. However, the total number of issued shares (common shares) is calculated as if these stock splits had been conducted at the beginning of the fiscal year ended August 31, 2017.
- \* These financial statements are outside the scope of audit procedures by certified public accountant and auditing firm.

# \* Explanation of the proper use of financial results forecast and other notes

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions deemed reasonable by the Company, and are not intended to be construed as assurance that they will be accomplished in the future. Actual results may differ significantly from these forecasts due to a wide range of factors. For the assumptions underlying the forecasts and precautions when using the forecasts, please see "1. Overview of Business Results (4) Future Outlook" on page 5 of the Attached Materials.

The Company plans to hold a financial results briefing session for securities analysts, institutional investors, and others on Wednesday, October 10, 2018. The earnings presentation materials distributed at this briefing are scheduled to be posted on the Company's website shortly after the briefing.

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# 1. Overview of Business Results

# (1) Overview of Business Results

In the fiscal year ended August 31, 2018, the Japanese economy was on a moderate recovery trend as corporate earnings and employment conditions continued to improve supported by factors such as the Bank of Japan's decision to maintain its monetary easing policy.

The market for M&A involving small and medium-sized enterprises (SMEs) continued to grow. According to "The Productivity Improvement of SMEs and Micro Enterprises" released in October 2017 by the Ministry of Economy, Trade and Industry, the peak age of SME business owners is growing progressively older, from 47 to 66 over the past 20 years. By 2025, more than 60% of SME and micro enterprise owners will be over 70 years old as the baby boomer generation approaches widespread retirement. Furthermore, the Small and Medium Enterprise Agency announced the Five-Year Plan for Business Succession in July 2017. This plan positions the next five years as period of concentrated business succession and outlines policies to drastically strengthen support systems and measures. While business succession is being treated as a national issue in such areas as tax reform, where revisions to the business succession tax system are being hotly debated, M&A is gaining recognition as an effective means of resolving problems related to business succession among companies that are struggling to find successors.

In this environment, the Company cultivated new customers by holding seminars in September 2017 in Nagano and Matsumoto, in October and November 2017 in 15 locations around Japan, in February and March 2018 in five locations around Japan, and in June and July 2018 in 16 locations around Japan. These seminars provided case studies of business succession through M&A and featured comments by former business owners who had sold their companies in this manner. Furthermore, the Company invested in internal systems to improve deal management, and aimed to develop a structure that can more adequately support progress management for the growing number of deals.

The Company relocated its Fukuoka sales office in September 2017 and its Nagoya sales office in January 2018 to augment sales capabilities and bolster operating efficiency. It expanded the floor space of its Tokyo headquarters in June 2018 to accommodate an increase in personnel.

On the personnel front, the Company added 17 M&A consultants in the fiscal year ended August 31, 2018 to handle an increase in the number of deals.

As a result, the Company concluded contracts for 88 deals in the fiscal year ended August 31, 2018 (67 in the previous fiscal year). Net sales were ¥3,743 million (up 21.1% year on year), operating profit was ¥1,352 million (up 17.6% year on year), ordinary profit was ¥1,355 million (up 18.4% year on year), and profit was ¥919 million (up 14.4% year on year), with results reaching new record highs.

Business results by segment are omitted, as the Company comprises the single segment of the M&A brokerage business.

# (2) Overview of Financial Condition

(Assets)

As of August 31, 2018, current assets stood at ¥5,130 million, up ¥816 million from August 31, 2017. The main reason for this increase was a ¥760 million rise in cash and deposits.

Non-current assets amounted to ¥288 million, up ¥94 million from August 31, 2017. This was mainly attributable to a ¥37 million rise in property, plant and equipment and a ¥58 million increase in investments and other assets.

(Liabilities)

Current liabilities came to ¥878 million on August 31, 2018, up ¥157 million from August 31, 2017. The increase was mainly the result of a ¥53 million rise in accounts payable—trade and a ¥91 million increase in accounts payable—other.

Non-current liabilities were ¥26 million, down ¥15 million from August 31, 2017.

(Net assets)

Net assets were ¥4,513 million on August 31, 2018, up ¥769 million from August 31, 2017. This expansion was due

mainly to a ¥919 million rise in profit, while retained earnings fell ¥154 million due to the payment of dividends.

# (3) Overview of Cash Flows

Cash and cash equivalents (hereinafter, "net cash") stood at ¥4,918 million on August 31, 2018, up ¥760 million from August 31, 2017. The main reasons for this increase are as follows.

## (Cash flows from operating activities)

Net cash provided by operating activities amounted to ¥1,025 million (compared to ¥1,108 million provided by these activities in the previous fiscal year). This was mainly because of ¥1,355 million in profit before income taxes, despite ¥395 million in income taxes paid.

# (Cash flows from investing activities)

Net cash used in investing activities totaled ¥115 million (compared to ¥7 million used in these activities in the previous fiscal year). This was mainly due to ¥56 million in payments for lease and guarantee deposits and ¥49 million in purchase of property, plant and equipment.

# (Cash flows from financing activities)

Net cash used in financing activities came to ¥150 million (compared to ¥673 million provided by these activities in the previous fiscal year). This was mainly attributable to ¥154 million in cash dividends paid.

# (4) Future Outlook

In the fiscal year ending August 31, 2019, the Company aims to further develop internal systems, step up proposal activities, and expand its business partnerships. In particular, the Company is reinforcing its marketing activities targeting SMEs, and expects that the number of contracts concluded throughout the year will stabilize. In the first half of the fiscal year, the Company plans to conduct proactive advertising activities and hold seminars. It will encourage an increase of outstanding consultants with the aim of expanding its business, and work to develop its human resources by enhancing internal training, raising the technical knowledge of its employees, sharing information on laws and regulations and accounting systems, and sharing expertise required in securing and concluding contracts.

Regarding financial results forecasts for the fiscal year ending August 31, 2019, the Company forecasts net sales of ¥4,545 million, operating profit of ¥1,591 million, ordinary profit of ¥1,591 million, and profit of ¥1,066 million.

#### 2. Basic Policy Regarding Selection of Accounting Standards

The Company applies the Japanese Generally Accepted Accounting Principles (J-GAAP) as its accounting standard to ensure comparability with other companies in the same industry in Japan.

With regard to the application of International Financial Reporting Standards (IFRS), the Company's policy is to respond appropriately while considering factors such as shareholder composition and trends of other companies in the same industry in Japan.

# (1) Balance Sheets

		(Thousand yer
	As of August 31, 2017	As of August 31, 2018
Assets		
Current assets		
Cash and deposits	4,158,156	4,918,18
Accounts receivable-trade	93,618	152,18
Prepaid expenses	24,171	29,93
Deferred tax assets	36,293	28,39
Other	1,980	2,74
Allowance for doubtful accounts	(562)	(91
Total current assets	4,313,658	5,130,54
Non-current assets		
Property, plant and equipment		
Buildings	32,258	60,9
Accumulated depreciation	(4,798)	(7,77
Buildings, net	27,460	53,2
Tools, furniture and fixtures	19,466	40,3
Accumulated depreciation	(5,993)	(12,75
Tools, furniture and fixtures, net	13,472	27,6
Construction in progress	2,700	
Total property, plant and equipment	43,632	80,8
Intangible assets		
Software	2,068	1,4
Total intangible assets	2,068	1,4
Investments and other assets		
Investment securities	23,994	34,7
Deferred tax assets	14,344	10,7
Other	109,577	160,84
Total investments and other assets	147,915	206,2
Total non-current assets	193,616	288,59
Total assets	4,507,275	5,419,1

Liabilities  Current liabilities	75,502
Current liabilities	
Accounts payable–trade 22,130	
Accounts payable–other 351,072	442,127
Accrued expenses 16,831	16,586
Income taxes payable 241,558	269,248
Advances received 11,500	_
Deposits received 4,615	9,663
Other 73,517	65,789
Total current liabilities 721,225	878,918
Non-current liabilities	
Other 41,455	26,380
Total non-current liabilities 41,455	26,380
Total liabilities 762,680	905,298
Net assets	
Shareholders' equity	
Capital stock 823,741	823,741
Capital surplus	
Legal capital surplus 801,491	801,491
Total capital surpluses 801,491	801,491
Retained earnings	
Other retained earnings	
Retained earnings brought forward 2,115,459	2,880,358
Total retained earnings 2,115,459	2,880,358
Total shareholders' equity 3,740,692	4,505,591
Valuation and translation adjustments	•
Valuation difference on available-for-sale 3,902 securities	4,058
Total valuation and translation adjustments 3,902	4,058
Share acquisition rights —	4,194
Total net assets 3,744,594	4,513,844
Total liabilities and net assets 4,507,275	5,419,143

# (2) Statements of Income

		(Thousand yen)
	For the fiscal year ended August 31, 2017	For the fiscal year ended August 31, 2018
Net sales	3,092,644	3,743,742
Cost of sales	1,242,651	1,424,999
Gross profit	1,849,992	2,318,743
Selling, general and administrative expenses	699,407	965,759
Operating profit	1,150,585	1,352,983
Non-operating income		
Interest income	100	145
Dividend income	1,503	1,880
Other	75	287
Total non-operating income	1,679	2,313
Non-operating expenses		
Share issuance cost	7,623	<u> </u>
Total non-operating expenses	7,623	_
Ordinary profit	1,144,641	1,355,297
Extraordinary income		
Gain on reversal of share acquisition rights	_	144_
Total extraordinary income		144
Profit before income taxes	1,144,641	1,355,441
Income taxes-current	358,440	424,248
Income taxes-deferred	(17,533)	11,459
Total income taxes	340,907	435,708
Profit	803,733	919,733

# (3) Statements of Changes in Net Assets

For the fiscal year ended August 31, 2017

(Thousand yen)

			Sharehold	ers' equity			Valuation and translation adjustments			
		Capital	surplus	Retained	earnings					
	Capital stock Legal capital surplus	Capital stock		Other retained earnings	Total retained	shareholders'	Valuation difference on available-for- sales securities	Total valuation and translation adjustments	Share acquisition rights	Total net assets
		Total capital surplus	Retained earnings brought forward	earnings						
Balance at beginning of current period	431,268	409,018	409,018	1,415,749	1,415,749	2,256,035	2,148	2,148		2,258,184
Changes of items during period										
Issuance of new shares	392,473	392,473	392,473			784,946				784,946
Dividends of surplus				(104,023)	(104,023)	(104,023)				(104,023)
Profit				803,733	803,733	803,733				803,733
Net changes of items other than shareholders' equity							1,753	1,753		1,753
Total changes of items during period	392,473	392,473	392,473	699,710	699,710	1,484,657	1,753	1,753	1	1,486,410
Balance at end of current period	823,741	801,491	801,491	2,115,459	2,115,459	3,740,692	3,902	3,902		3,744,594

# For the fiscal year ended August 31, 2018

(Thousand yen)

	Velvetian and translation									
	Shareholders' equity							Valuation and translation adjustments		
		Capital	surplus	Retained	earnings					
	Capital stock	l and anital	Tatal assital	Other retained earnings	Takal makaim a d	Total shareholders'	Valuation difference on available-for-	Total valuation and translation	Share acquisition rights	Total net assets
		Legal capital surplus	Total capital surplus	Retained earnings brought forward	Total retained earnings	equity	sales securities	adjustments		
Balance at beginning of current period	823,741	801,491	801,491	2,115,459	2,115,459	3,740,692	3,902	3,902	1	3,744,594
Changes of items during period										
Issuance of new shares										
Dividends of surplus				(154,833)	(154,833)	(154,833)				(154,833)
Profit				919,733	919,733	919,733				919,733
Net changes of items other than shareholders' equity							156	156	4,194	4,350
Total changes of items during period	_			764,899	764,899	764,899	156	156	4,194	769,249
Balance at end of current period	823,741	801,491	801,491	2,880,358	2,880,358	4,505,591	4,058	4,058	4,194	4,513,844

		(Thousand yen)	
	For the fiscal year ended August 31, 2017	For the fiscal year ended August 31, 2018	
Cash flows from operating activities			
Profit before income taxes	1,144,641	1,355,441	
Depreciation	8,019	12,308	
Increase (decrease) in allowance for doubtful accounts	8	351	
Interest and dividend income	(1,603)	(2,025)	
Share issuance cost	7,623	_	
Decrease (increase) in notes and accounts receivable–trade	(1,148)	(58,569)	
Increase (decrease) in notes and accounts payable–trade	(1,064)	53,372	
Increase (decrease) in accounts payable-other	152,777	91,218	
Increase (decrease) in accrued consumption taxes	30,972	(7,728)	
Other, net	77,327	(25,650)	
Subtotal	1,417,551	1,418,717	
Interest and dividend income received	1,603	2,025	
Income taxes paid	(310,930)	(395,393)	
Net cash provided by (used in) operating activities	1,108,225	1,025,349	
Cash flows from investing activities			
Purchase of property, plant and equipment	(5,949)	(49,344)	
Purchase of intangible assets	(1,618)	_	
Purchase of investment securities	(1,000)	(10,500)	
Payments for lease and guarantee deposits	(13,346)	(56,839)	
Proceeds from collection of lease and guarantee deposits	14,429	3,705	
Other, net	<del>-</del>	(2,101)	
Net cash provided by (used in) investing activities	(7,484)	(115,080)	
Cash flows from financing activities			
Proceeds from issuance of common shares	777,323	_	
Proceeds from issuance of share acquisition rights	_	4,338	
Cash dividends paid	(103,978)	(154,575)	
Net cash provided by (used in) financing activities	673,344	(150,237)	
Net increase (decrease) in cash and cash equivalents	1,774,085	760,032	
Cash and cash equivalents at beginning of period	2,384,070	4,158,156	
Cash and cash equivalents at end of period	4,158,156	4,918,188	

# (5) Notes to the Financial Statements

(Notes on going concern assumption)

There is no relevant information.

# (Changes in accounting policies)

(Application of Practical Solution on Transactions Granting Employees and Others Stock Acquisition Rights, which Involve Considerations, with Vesting Conditions)

The company has decided to apply the Practical Solution on Transactions Granting Employees and Others Stock Acquisition Rights, which Involve Considerations, with Vesting Conditions (Practical Issues Task Force [PITF] No. 36, January 12, 2018; hereinafter PITF No. 36) effective from April 1, 2018, and to account for transactions granting employees and others stock acquisition rights, which involve considerations, with vesting conditions in accordance with the Accounting Standard for Share-based Payment (Accounting Standards Board of Japan [ASBJ] Statement No. 8, December 27, 2005) and relevant accounting standards.

However, PITF No. 36 is applied in accordance with the transitional provisions provided for in PITF No. 36 10 (3), and previously adopted accounting standards are continually applied for transactions granting employees and others stock acquisition rights, which involved considerations, with vesting conditions implemented before the adoption of PITF No. 36.

# (Segment information)

## (Segment information)

Business results by segment are omitted, as the Company comprises the single segment of the M&A brokerage business.

## (Equity in earnings (losses))

There is no relevant information.

# (Per share information)

	For the fiscal year ended August 31, 2017	For the fiscal year ended August 31, 2018
Net assets per share	¥193.48	¥233.01
Basic earnings per share	¥43.39	¥47.52
Diluted earnings per share	¥—	¥47.39

# (Notes) 1. Diluted earnings per share are not shown for the fiscal year ended August 31, 2017 because no dilutive shares existed.

- 2. The Company conducted a three-for-one stock split on common shares on December 1, 2016, and a two-for-one stock split on common shares on June 1, 2018. However, net assets per share, basic earnings per share, and diluted earnings per share are calculated as if these stock splits had been conducted at the beginning of the fiscal year ended August 31, 2017.
- 3. The basis for calculating basic earnings per share and diluted earnings per share is as follows.

	For the fiscal year ended August 31, 2017	For the fiscal year ended August 31, 2018
Basic earnings per share		
Profit (Thousand yen)	803,733	919,733
Amount not attributable to common shareholders (Thousand yen)	_	_
Profit relating to common shares (Thousand yen)	803,733	919,733
Average number of issued shares (common shares) during each fiscal year (Shares)	18,522,750	19,354,200

Diluted earnings per share		
Adjustment for profit (Thousand yen)	_	
Increase in number of common shares (Shares)	_	52,007
(Share acquisition rights included in the above) (Shares)	_	(52,007)
Overview of residual shares not included in calculation of diluted earnings per share due to lack of dilutive effect	_	_

# (Significant subsequent events)

There is no relevant information.