

(Translation)



February 4, 2019

Dear Sirs and Madams,

Name of Company: Shiseido Company, Limited

Name of Representative: Masahiko Uotani

President and CEO

(Representative Director)

(Code No. 4911; The First Section of the Tokyo Stock Exchange)

Contact: Harumoto Kitagawa

Vice President

Investor Relations Department

(Tel: +81 3 3572 5111)

Shiseido Establishes a New Factory in Kurume City, Fukuoka Prefecture

-Responding to Growing Demand and Further Business Expansion Inside and Outside Japan-

Shiseido Company, Limited ("Shiseido") has decided to build a new production site, Shiseido Kyushu Fukuoka Factory (tentative name; hereinafter Kyushu Fukuoka Factory) in Kurume City, Fukuoka Prefecture, Japan. The new factory, which is slated to start its operation in fiscal 2021, will mainly manufacture skincare products for Japan and overseas markets. The investment is expected to be approximately 40-50 billion yen.

Background of production capability reinforcement.

Shiseido has been making concerted efforts as a whole toward the realization of even greater growth to accomplish the medium-to-long-term strategy VISION 2020 and to "Be a Global Winner with Our Heritage".

As part of its production strategy, Shiseido is pursuing the establishment of a supply chain strategy from a global perspective in line with its Group-wide marketing strategy, and progressing in the creation of a flexible operational structure at each of its factories around the globe by taking into account various elements such as costs, lead time, inventories and procurement of raw materials. Amid such, the company has concluded that it is vital to establish a stable and sustainable production system from a medium-to-long-term perspective to respond to growing demand for cosmetics inside and outside Japan and secure further business growth in the future. To this end, Shiseido has decided to build another new factory following Nasu Factory and New Osaka Factory (tentative name) which are currently under construction. Investments in the production base including factories currently under construction, establishment of the new Kyushu Fukuoka Factory and reinforcement of existing factories are expected to exceed 170 billion yen.

Kyushu Fukuoka Factory

The new factory will focus on the production of skincare products which are growing in demand, and provide safe high-quality products in compliance with ISO 22716 international standards. As a next-generation factory, it will utilize cutting-edge facilities and advanced technologies such as IoT in the creation of innovation. Furthermore, through the inheritance of long-standing production technologies and expertise which are Shiseido's strength, we will realize the new factory as people-friendly with high productivity. It will operate in an environmentally friendly manner while being able to support our business continuity plan (BCP), aiming to exist in harmony with the surrounding environment including mountains and rivers.

JHIJEIDO



【Image of Kyushu Fukuoka Factory (tentative name)】

Outline of Kyushu Fukuoka Factory

Name	Kyushu Fukuoka Factory (tentative name)	
Planned construction site	Kurume City in Fukuoka Prefecture (within Kurume, Ukiha industrial area)	
Land area	Approx. 97,000 m ²	
Building area	To be decided.	
Floors	To be decided.	
Products	Skincare products inside and outside Japan	
Production capacity	140 million products (mid-size capacity out of 6 factories in Japan)	
Investment	Approx. 40-50 billion JPY	
Start of construction	FY2020	
Start of operation	FY2021	

^{*} The above information may be subject to change.



<Reference>

List of Shiseido factories and their main productions (as of January 2019)

[6 factories in Japan]

Factory (establishment)	Location	Production
Kakegawa Factory (1975)	Kakegawa City,	Mother factory for makeup products and
	Shizuoka Prefecture	hyaluronic acid, etc. (foundations, lipsticks,
		eyeshadows, etc.)
Osaka Factory (1939)	Osaka City,	Mother factory for skincare products, etc. (facial
	Osaka Prefecture	cleansers, lotions, emulsions, creams, hair and
		body care products, etc.)
Kuki Factory (1983)	Kuki City,	Mother factory for personal care and sun care
	Saitama Prefecture	products (shampoos, conditioners, sunscreen, etc.)
Nasu Factory (2019 planned)	Ohtawara City,	Supporting factories for skincare products, which
	Tochigi Prefecture	are growing in demand
New Osaka Factory (tentative	Ibaraki City,	
name; 2020 planned)	Osaka Prefecture	
Kyushu Fukuoka Factory	Kurume City,	
(tentative name; 2021 planned)	Fukuoka Prefecture	

[8 factories overseas]

Factory (establishment)	Location	Production
Shiseido America, Inc. East	New Jersey, U.S.	Production of global (skincare) products
Windsor Factory (1998)		
Shiseido International France	Gien, France.	Global products, (fragrance) products of Beaute
S.A.S. Unité de Gien (1991)		Prestige International
Shiseido International France	Ormes, France	Global products, (skincare) products of Beaute
S.A.S. Unité du Val de Loire		Prestige International
(1999)		
Shiseido Liyuan Cosmetics Co.,	Beijing,	Production of (skincare, makeup) products for
Ltd. (1993)	China	China market
Shanghai Zotos Citic Cosmetics	Shanghai,	Production of (skincare, makeup) products for
Co., Ltd. (1999)	China	China market
Shanghai Huani Transparent	Shanghai,	Production of products for China market and soaps
Beauty Soap Co., Ltd. (2011)	China	for Taiwan market
Taiwan Shiseido Hsinchu	Hsinchu County,	Production of (skincare, makeup) products for
Factory (2016)	Taiwan	Taiwan market and makeup products for ASEAN
		markets
Shiseido Vietnam Inc. (2010)	Bien Hoa City,	Production of (skincare) products for Japan and
	Dong Nai Province,	Asia markets
	Vietnam	

-End of News Release-