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> Securities code: 6440 March 4, 2019

To All Shareholders:

Akira Kiyohara Representative Director JUKI CORPORATION 2-11-1, Tsurumaki, Tama-shi, Tokyo, Japan

CONVOCATION NOTICE OF THE 104TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

You are cordially invited to attend the 104th Ordinary General Meeting of Shareholders (the "Meeting") of JUKI CORPORATION (the "Company") to be held as indicated below.

If you are unable to attend the Meeting, you may exercise your voting rights in writing or via the Internet. Please review the attached "Reference Materials for the Ordinary General Meeting of Shareholders" and exercise your voting rights no later than 6:00 p.m., Tuesday, March 26, 2019 (Japan Standard Time) in accordance with "Instructions on Exercise of Voting Rights".

Thank you very much for your cooperation.

March 27, 2019 (Wednesday) at 10:00 a.m. 1. Date and Time:

2. Place: Multi-purpose hall, 3rd floor of the East Tower of the Company's Head Office,

2-11-1, Tsurumaki, Tama-shi, Tokyo, Japan

3. Meeting Agenda:

Report matters:

1. The Business Report and the Consolidated Financial Statements for the 104th Fiscal Year (January 1, 2018 to December 31, 2018), and the results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board

2. Non-consolidated Financial Statements for the 104th Fiscal Year (January 1, 2018 to December 31, 2018)

Resolution matters:

First proposal: Appropriation of Surplus **Second proposal:** Election of 6 Directors

Third proposal: Election of 1 Audit & Supervisory Board Member

Fourth proposal: Election of 1 Substitute Audit & Supervisory Board Member

- If you plan to attend the Meeting, please submit the enclosed Voting Right Exercise Form to the receptionist at the Meeting.
- Any amendments to the Reference Materials for the Ordinary General Meeting of Shareholders, Business Report, Non-consolidated Financial Statements, and Consolidated Financial Statements will be posted on the Company's website (URL: http://www.juki.co.jp).
- Pursuant to relevant laws and regulations and Article 16 of the Articles of Incorporation, "Notes to Consolidated Financial Statements" and "Notes to Non-consolidated Financial Statements" are not included in the documents attached to this convocation notice since they have been made accessible on the Company's website instead. The Consolidated Financial Statements or the Non-consolidated Financial

Statements stated in the documents attached to this convocation notice are a part of the Consolidated Financial Statements or the Non-consolidated Financial Statements audited by the Accounting Auditor and the Audit & Supervisory Board Member in preparing their respective audit reports.

Instructions on Exercise of Voting Rights

Please review the Reference Materials for the Ordinary General Meeting of Shareholders (pages 34 to 41) and exercise your voting rights.

There are three ways to exercise your voting rights as described below.

Exercise of voting rights by attending the Meeting in person

Please bring the enclosed Voting Right Exercise Form and submit the form to the receptionist.

* If you intend to attend the Meeting, voting in writing or via the Internet is not necessary.

Date and time of the Meeting: March 27, 2019 (Wednesday) at 10:00 a.m.

Exercise of voting rights in writing

Please indicate your approval or disapproval of the proposals in the enclosed Voting Right Exercise Form, and mail the form to us as early as possible so that it arrives before the voting deadline.

Voting deadline: March 26, 2019 (Tuesday) at 6:00 p.m.

Instructions on Method to Complete the Voting Right Exercise Form

Indicate your approval or disapproval of each proposal in the enclosed Voting Right Exercise Form.

- ► To mark your approval: Please circle "Approval".
- ▶ To mark your disapproval: Please circle "Disapproval".

Exercise of voting rights via the Internet

Please access Exercise of Voting Rights Website designated by the Company and exercise your voting rights in accordance with the instructions on the screen.

(https://soukai.mizuho-tb.co.jp/)

Voting deadline: March 26, 2019 (Tuesday) at 6:00 p.m.

Please refer to the next page for details.

Instructions on Exercise of Voting Rights via the Internet

1. Regarding Exercise of Voting Rights via the Internet

- (1) Instead of voting in writing, you may vote via the Internet by accessing the "Exercise of Voting Rights Website" designated by the Company (refer to the URL below). To use this website, you need to log in with the Exercise of Voting Rights Code and the Password printed on the right-hand side of the enclosed Voting Right Exercise Form, and enter information in accordance with the instructions on the screen. For security reasons, it is necessary for you to change your password when you log in for the first time.

 [https://soukai.mizuho-tb.co.jp/
- (2) The voting deadline is March 26, 2019 (Tuesday) at 6:00 p.m. However, shareholders are kindly requested to exercise your voting rights as early as possible.
- (3) If you exercise your voting rights both in writing and via the Internet, only your vote via the Internet shall be deemed effective. If you exercise your voting rights several times via the Internet, only your final vote shall be deemed effective.
- (4) Your password (including the password after you have changed it) shall be effective only for this Ordinary General Meeting of Shareholders. At the time of the next Ordinary General Meeting of Shareholders, a new password will be issued.
- (5) You shall bear your own expenses for connection to the Internet.

(Notes)

- The password is a means to confirm that the person voting is the relevant shareholder. The Company will not contact you to ask for your password.
- If you enter your password <u>incorrectly for a certain number of times</u>, the password will be locked and you will no longer be able to use it. If this occurs, please complete the procedures indicated in the instructions on the screen.
- Although operational checks have been carried out for the Exercise of Voting Rights Website for common Internet connection equipment, there is a possibility that you may be unable to use the site due to the equipment you are using.

2. For your inquiries

If you have any inquiries, please contact **Stock Transfer Agency Department**, **Mizuho Trust & Banking Co.**, **Ltd.**, which is the Company's shareholder registry administrator, as shown below.

- 1) Inquiries regarding operation of the Exercise of Voting Rights Website:
 - Tel: **0120-768-524** (toll free within Japan only) (9 a.m. to 9 p.m. excluding Saturdays, Sundays, and public holidays)
- 2) Inquiries regarding share procedures other than the above:
 - Tel: **0120-288-324** (toll free within Japan only) (9 a.m. to 5 p.m. excluding Saturdays, Sundays, and public holidays)

* Electronic Voting Platform for Institutional Investors

The shareholders in the name of administration trust banks, etc., (including standing proxy) who have applied in advance for the use of the Electronic Voting Platform operated by ICJ Inc., founded by the Tokyo Stock Exchange and others, may exercise their voting rights on the platform other than the above-mentioned exercising voting rights via the Internet.

(Attached materials)

Business Report (January 1, 2018 to December 31, 2018)

1. Overview of the JUKI Group (the "Group")

(1) Business Progress and Results

In the fiscal year ended December 31, 2018, the Company carried out solution sales activities, proposing products and services that match customers' needs for labor saving, smart factories to boost factory-wide production efficiency, and so on. In addition, the Company has been struggling to develop and acquire customers in the middle market centering on the Asian market to build a stable customer base for the future. Accordingly, despite the impact of some delays in production due to problems such as insufficient supply of electronic parts in the market, our success in steadily capturing the robust capital investment demand in Asia and China resulted in net sales of 112,064 million yen (up by 8.1% from the previous fiscal year).

With respect to profits, despite an increase in expenses borne by the Company with regard to market development strategy of the middle market and promotion of advanced development, operating profit amounted to 9,148 million yen, (up by 12.2% from the previous fiscal year), due to an increase in sales across the board. Ordinary profit stood at 8,385 million yen (up by 7.0% from the previous fiscal year) and profit attributable to owners of parent stood at 6,640 million yen (up by 17.7% from the previous fiscal year), owing to factors such as an increase in foreign exchange losses due to revaluation of foreign currency receivables.

Business results by major segment are as follows:

1) Sewing Machinery and Systems Business Segment

Sales were robust in the high-end market in China and so on, and sales increased year-on-year in the middle market in Asia. As a result, net sales of the Sewing Machinery and Systems Business Segment amounted to 73,615 million yen (up by 6.6% from the previous fiscal year). With respect to profits, while the increase in sales had a positive impact, Segment profit (ordinary profit) amounted to 5,186 million yen (down by 11.8% from the previous fiscal year) due to market development strategy cost paid in the middle market, as well as other factors.

2) Industrial Equipment and Systems Business Segment

With respect to Electronic Assembly Systems Businesses, demand in capital investment in the largest market of China and in other Asian countries was strong, with growth in sales of new mounters and labor-saving devices tied to smart factory proposals. Furthermore, with respect to Group Businesses, such as contract manufacturing services, the Company made steady progress in the development and acquisition of customers. As a result, net sales of the Industrial Equipment and Systems Business Segment amounted to 38,182 million yen (up by 11.4% from the previous fiscal year), although some demand could not be met due to production delays. In terms of profits, Segment profit (ordinary profit) stood at 4,156 million yen (up by 47.4% from the previous fiscal year), due to factors such as the improvement of profitability in conjunction with an increase in sales of new products as well as an increase in net sales of Electronic Assembly System.

(2) Capital Investments

Capital investment totaling 2,721 million yen was disbursed in FY 2018, including 1,030 million yen for machinery, equipment and vehicles, and 473 million yen for tools, furniture and fixtures.

(3) Financing

Financing for FY 2018 was arranged using the Group's own funds and borrowings from financial institutions, etc.

(4) Issues to Address

Based on the long-term vision, "To thrive in the 21st century as a global, innovative *Monodzukuri* (manufacturing) enterprise", in 2017 the Company formulated the Medium-Term Management Plan "Value Up 2022", aiming to achieve continuous growth for the Group in the future. In its 2022 Vision, the Company aims to be a "*Kotodzukuri* enterprise, which means a *Monodzukuri* enterprise also capable of elevating the corporate value of both JUKI and its customers through JUKI products and services" in six years' time.

To realize this goal, the Company develops a three-year Medium-Term Management Plan every year for the stated goal of becoming an "enterprise that consistently provides customer-preferred, high-quality products and services".

During this fiscal year, in light of changes in the present business environment and the status of the roll-out of the existing business plan, the Company identifies the following five points as its basic policy for the upcoming three years in order to achieve its goals steadily.

- 1) Strengthening our value-creation capabilities through solution sales
 - We will provide solutions with added value that satisfy customers' needs more and more by bolstering our ability to propose automation and systematization as well as utilizing AI, remote control, and other cutting-edge technologies in our hardware, software, services, etc.
- 2) Building future customers base through developing the market
 - We will make efforts to increase the competitive power of products by developing cutting-edge technologies, reducing costs, etc. In addition, we will make efforts to build stable customers base in the market by means of acquiring new customers and strengthening relationships with current customers, including customers in growing business fields such as the middle market and the incar-related market (e.g. industry for sewing car seats), etc. effective in or looking toward the futures.
- 3) Creating new business categories and reinforcing them effective in or looking toward the future
 - We will make efforts to further expand our business areas by developing new businesses through the Group Business, promoting the parts business, strengthening alliances, and other efforts.
- 4) Developing globally competent and innovative personnel and deploying them to fulfill our visions
 - We will advance group-wide personnel development and job rotations, and in addition will
 promote diversity, including utilizing and making national staff, female employees, experienced
 employees, and young employees play an active part vigorously.
 - By promoting health management, we will build innovative and active workforce and organization.
- 5) Constructing a smart business foundation
 - We will reduce costs by means of reforming supply chain management, reconsidering the production and development processes, and will streamline administrative operations by promoting work style reforms, and will also promote environmental management on a groupwide basis, etc. to construct a solid business base.

The Company celebrated its 80th anniversary on December 15, 2018. We both express appreciation to all stakeholders who have supported us until now, and reaffirm our goals of building a foundation that leads the Company to its 100th anniversary by the Group as a whole coming together to tackle these issues. We aim for further growth as an enterprise that can deliver value (excitement and security) required by customers all over the world.

We, kindly, ask you for your further support and encouragement.

(5) Changes in Assets and Profit (Loss)

1) Group

(million yen, except for per share amounts)

| Item | The 101st fiscal year ended December 31, 2015 | The 102nd fiscal year ended December 31, 2016 | The 103rd fiscal year ended December 31, 2017 | The 104th fiscal year ended December 31, 2018 |
|---|---|---|---|---|
| Net sales | 112,865 | 97,724 | 103,659 | 112,064 |
| Ordinary profit | 5,728 | 3,022 | 7,839 | 8,385 |
| Profit attributable to owners of parent | 3,853 | 1,883 | 5,642 | 6,640 |
| Basic earnings per share | ¥129.14 | ¥63.94 | ¥192.61 | ¥226.68 |
| Total assets | 119,281 | 111,365 | 110,554 | 119,121 |
| Net assets | 28,477 | 27,582 | 33,343 | 37,241 |
| Net assets per share | ¥927.63 | ¥921.78 | ¥1,117.07 | ¥1,246.93 |

- (Notes) 1. Basic earnings per share is calculated using the average number of shares issued during the fiscal year (excluding treasury shares). Net assets per share is calculated using the number of shares issued as of the end of the fiscal year (excluding treasury shares).
 - 2. On July 1, 2015, the Company carried out a one-for-five common share consolidation. Basic earnings per share and net assets per share have been calculated as if the share consolidation had been carried out at the beginning of the 101st fiscal year.

2) Company

(million yen, except for per share amounts)

| Item | The 101st fiscal year ended December 31, 2015 | The 102nd fiscal year ended December 31, 2016 | The 103rd fiscal year ended December 31, 2017 | The 104th fiscal year ended December 31, 2018 |
|---------------------------------|---|---|---|---|
| Net sales | 58,870 | 54,128 | 49,487 | 59,696 |
| Ordinary profit | 5,222 | 2,531 | 2,793 | 3,941 |
| Profit (loss) | 3,563 | (722) | 2,157 | 3,657 |
| Basic earnings (loss) per share | ¥119.42 | ¥(24.53) | ¥73.66 | ¥124.84 |
| Total assets | 97,075 | 90,381 | 89,903 | 94,571 |
| Net assets | 29,498 | 27,513 | 29,172 | 31,337 |
| Net assets per share | ¥988.63 | ¥939.14 | ¥995.75 | ¥1,069.69 |

- (Notes) 1. Basic earnings (loss) per share is calculated using the average number of shares issued during the fiscal year (excluding treasury shares). Net assets per share is calculated using the number of shares issued as of the end of the fiscal year (excluding treasury shares).
 - 2. On July 1, 2015, the Company carried out a one-for-five common share consolidation. Basic earnings (loss) per share and net assets per share have been calculated as if the share consolidation had been carried out at the beginning of the 101st fiscal year.

(6) Principal Subsidiaries

1) Principal Subsidiaries

| Company name | Capital | The Company's percentage of voting rights Direct Indirect | | Main business |
|--|--------------------------|--|-------|---|
| JUKI AUTOMATION SYSTEMS CORPORATION | (million yen) 2,618 | 91.8% | _ | Sales of mounters, inspection equipment, printing equipment and others |
| JUKI INDUSTRIAL EQUIPMENT TECHNOLOGY CORPORATION | 300 | 100% | _ | Manufacture and sales of mounters, inspection equipment, printing equipment and others |
| JUKI SALES (JAPAN) CORPORATION | 86 | 100% | _ | Sales of sewing machinery in Japan |
| JUKI SINGAPORE PTE. LTD. | U.S.\$29,435 thousand | 100% | _ | Sales of sewing machinery in Asian regions |
| JUKI (CHINA) CO., LTD. | RMB358,365 thousand | 100% | _ | Administration of subsidiaries in China and sales of sewing machinery |
| JUKI (SHANGHAI) INDUSTRIAL CO., LTD. | RMB196,148 thousand | 27.5% | 72.5% | Manufacture and sales of industrial sewing machines |
| JUKI AMERICA, INC. | U.S.\$26,346 thousand | 100% | _ | Sales of sewing machinery in the Americas |
| TOKYO JUKI INTERNATIONAL TRADING (SHANGHAI) CO., LTD. | RMB5,001 thousand | 100% | _ | Sales of mounters, inspection equipment, printing equipment and others in China |
| JUKI CENTRAL EUROPE SP. ZO.O. | PLN50 thousand | 100% | _ | Sales of sewing machinery in European regions |
| JUKI (NINGBO) PRECISION CO., LTD. | RMB42,876 thousand | _ | 100% | Manufacture and sales of sewing machinery parts |
| JUKI (VIETNAM) CO., LTD. | U.S.\$5,000 thousand | 100% | _ | Manufacture and sales of industrial sewing machines, precision casting parts and others |
| JUKI XINXING INDUSTRY CO., LTD. | RMB160,000 thousand | _ | 89.9% | Manufacture and sales of industrial sewing machines |

²⁾ Status of Specified Wholly Owned Subsidiaries No items to report.

(7) Principal Businesses

| Segment | Summary of business |
|--|--|
| Sewing Machinery and Systems Business Unit | Manufacture and sales of industrial sewing machines and household sewing machines |
| Industrial Equipment and Systems Business Unit | Manufacture and sales of electronics assembly & systems (mounters, inspection equipment and others), sales of parts, maintenance services and commissioned processing business |

(8) Principal Offices and Plants

| Company name | Office or plant | Location |
|---|-----------------------|-----------------|
| JUKI CORPORATION | Head Office | Tokyo |
| JUNI CORPORATION | Ohtawara Plant | Tochigi |
| JUKI AUTOMATION SYSTEMS CORPORATION | Head Office | Tokyo |
| JUKI INDUSTRIAL EQUIPMENT TECHNOLOGY CORPORATION | Head Office and Plant | Akita |
| JUKI SALES (JAPAN) CORPORATION | Head Office | Tokyo |
| JUKI SINGAPORE PTE. LTD. | Head Office | Singapore |
| JUKI (CHINA) CO., LTD. | Head Office | Shanghai, China |
| JUKI (SHANGHAI) INDUSTRIAL CO., LTD. | Head Office and Plant | Shanghai, China |
| JUKI AMERICA, INC. | Head Office | Florida, U.S.A. |
| TOKYO JUKI INTERNATIONAL TRADING (SHANGHAI) CO., LTD. | Head Office | Shanghai, China |
| JUKI CENTRAL EUROPE SP. ZO.O. | Head Office | Warsaw, Poland |

(9) Employees

1) Group

(As of December 31, 2018)

| | (| 5 01 Beecimoer 51, 2010) |
|--|---------------------|--------------------------------------|
| Segment | Number of employees | Change from previous fiscal year-end |
| Sewing Machinery and Systems Business Unit | 3,575 | (29) |
| Industrial Equipment and Systems Business Unit | 1,944 | 41 |
| Other business | 117 | (8) |
| Corporate headquarters (common) | 255 | (12) |
| Total | 5,891 | (8) |

⁽Note) The above figures include contract employees and part-timers and exclude dispatched employees.

2) Company

(As of December 31, 2018)

| Number of employees | Change from previous fiscal year-end | Average age | Average years of service |
|---------------------|--------------------------------------|----------------|--------------------------|
| 878 | 16 persons decreased | 45.5 years old | 20.4 years |

(Note) The above figures include contract employees and part-timers and exclude dispatched employees.

(10) Major Creditors and Balance of Borrowings

(As of December 31, 2018)

| Creditor | Balance of borrowings (million yen) |
|-------------------------------------|-------------------------------------|
| Mizuho Bank, Ltd. | 16,330 |
| Sumitomo Mitsui Trust Bank, Limited | 7,082 |
| Mizuho Trust & Banking Co., Ltd. | 4,705 |
| The Hiroshima Bank, Ltd. | 4,580 |
| Development Bank of Japan Inc. | 3,490 |
| The Hokuto Bank, Ltd. | 2,549 |

2. Status of Shares (As of December 31, 2018)

(1) Total Number of Authorized Shares 80,000,000 shares

(2) Total Number of Issued Shares 29,874,179 shares

(including 578,403 treasury shares)

(3) Number of Shareholders 9,938 persons

(4) Major Shareholders (Top 10)

| Shareholder name | Number of shares | Shareholding ratio |
|--|------------------|--------------------|
| | thousand shares | % |
| Japan Trustee Services Bank, Ltd. (Trust Account) | 1,960 | 6.69 |
| The Master Trust Bank of Japan, Ltd. (Trust Account) | 1,296 | 4.42 |
| GOVERNMENT OF NORWAY | 1,294 | 4.41 |
| Mizuho Bank, Ltd. | 938 | 3.20 |
| Nippon Life Insurance Company | 732 | 2.49 |
| Asahi Mutual Life Insurance Company | 569 | 1.94 |
| Japan Trustee Services Bank, Ltd. (Trust Account 5) | 544 | 1.85 |
| The Dai-ichi Life Insurance Company, Limited | 511 | 1.74 |
| J.P. MORGAN BANK LUXEMBOURG S.A.1300000 | 477 | 1.63 |
| Meiji Yasuda Life Insurance Company | 460 | 1.57 |

(Note) The shareholding ratio is calculated by means of deducting treasury shares (578,403 shares) from the number of the issued shares.

3. Company Officers

(1) Directors and Audit & Supervisory Board Members

(As of December 31, 2018)

| | T | T | (As of December 31, 2018) |
|--|--------------------|--|---|
| Position | Name | Areas of responsibility within the Company | Significant concurrent positions |
| Representative Director and President | Akira Kiyohara | | President of JUKI AUTOMATION SYSTEMS CORPORATION |
| Director and Senior Managing Officer | Shinsuke Uchinashi | "In charge of Global Cooperate Center (Corporate Planning Dept. and Finance & Accounting Dept.)", "In charge of Business Operation Center (Group Business Company)" and "In charge of Production Center" | |
| Director and Managing Officer | Minoru Wada | "In charge of Development Center (Sewing Machinery Development Dept.)", and "In charge of Quality Assurance Dept." | |
| Director and Managing Officer | Toshimasa Miura | Officer "In charge of Global Cooperate Center (Human Resources Dept. and General Affairs Dept.)", "In charge of Secretariat", "In charge of Internal Auditing Dept." and "In charge of Internal Control and Compliance" | |
| Director | Kazumi Nagasaki | | |
| Director | Yutaka Hori | | Attorney Executive and Vice President, National University Corporation Chiba University Commissioner of Public Interest Corporation Commission (PICC) of the Cabinet Office Outside Director of FIDEA Holdings Co. Ltd. Outside Director of Pasona Group Inc. |
| Audit & Supervisory Board Member (Full-time) | Hirofumi Gotoh | | Audit & Supervisory Board Member of JUKI INDUSTRIAL EQUIPMENT TECHNOLOGY CORPORATION, Auditor of JUKI (CHINA) CO., LTD. and Auditor of TOKYO JUKI INTERNATIONAL TRADING (SHANGHAI) CO., LTD. |
| Audit & Supervisory Board Member | Masato Tanaka | | Attorney |
| Audit & Supervisory Board Member | Yasuaki Isobe | | |

- (Notes) 1. Director Mr. Toshimasa Miura was newly elected and assumed his position at the 103rd Ordinary General Meeting of Shareholders held on March 26, 2018.
 - 2. Directors, Mr. Kazumi Nagasaki and Mr. Yutaka Hori, are Outside Directors as defined in Item 15 of Article 2 of the Companies Act.
 - 3. Directors, Mr. Kazumi Nagasaki and Mr. Yutaka Hori, are such independent officers as specified by the Tokyo Stock Exchange.
 - 4. Audit & Supervisory Board Members, Mr. Masato Tanaka and Mr. Yasuaki Isobe, are Outside Audit & Supervisory Board Members as defined in Item 16 of Article 2 of the Companies Act.
 - 5. Audit & Supervisory Board Member Mr. Yasuaki Isobe is an independent officer as specified by the Tokyo Stock Exchange.
 - 6. Audit & Supervisory Board Members, Mr. Hirofumi Gotoh and Mr. Yasuaki Isobe, have many years of financial- and accounting-related experience and have sufficient financial and accounting knowledge.

(2) Total Amount of Remuneration, etc. to Directors and Audit & Supervisory Board Members for FY 2018

| Title | Number of payees | Amount of remuneration, etc. (million yen) |
|-------------------------------------|------------------|--|
| Director | 7 | 179 |
| Audit & Supervisory Board Member | 4 | 28 |
| Total | 11 | 208 |

(Note) The above number of payees and amount of remuneration, etc. include one Director and one Audit & Supervisory Board Member who retired during FY 2018.

(3) Outside Officers

1) Significant concurrent positions

Significant concurrent positions held by outside officers are as described on the previous page. There are no specific relationships between the Company and the organizations where the concurrent positions are held.

2) Main activities

| Title | Name | Main activities |
|--|---|--|
| Director | Kazumi Nagasaki | Participated in all 12 Board of Directors' meetings held in FY 2018, and provided expert opinions, mainly as an experienced corporate manager, as necessary. |
| Director | Yutaka Hori | Participated in 11/12 Board of Directors' meetings held in FY 2018, and provided expert opinions, mainly as an attorney, as necessary. |
| Audit & | Masato Tanaka | Participated in all 12 Board of Directors' meetings and in all 13 Audit & Supervisory Board meetings held in FY 2018; provided expert opinions, mainly as an attorney, as necessary. |
| Supervisory Board Member Yasuaki Isobe | Participated in all 12 Board of Directors' meetings and in all 13 Audit & Supervisory Board meetings held in FY 2018; provided expert opinions, mainly as an experienced corporate manager, as necessary. | |

3) Summary of contract for limitation of liability

The Company has concluded contracts for limitation of liability with Outside Directors, Mr. Kazumi Nagasaki and Mr. Yutaka Hori, and Outside Audit & Supervisory Board Members, Mr. Masato Tanaka and Mr. Yasuaki Isobe, to limit their liability as stipulated in Paragraph 1 of Article 423 of the Companies Act up to the total sum stipulated in Paragraph 1 of Article 425 of the Companies Act.

4) Total amount of remuneration, etc. to outside officers for FY 2018

| | Number of payees | Amount of remuneration, etc. (million yen) |
|------------------------------------|------------------|--|
| Total amount of remuneration, etc. | 4 | 25 |

(Note) No bonuses for outside officers have been paid and are payable.

(For reference) Corporate Officers

The Company has introduced the corporate officer system. In addition to all of the Directors (excluding Directors, Mr. Kazumi Nagasaki and Mr. Yutaka Hori) who are concurrently assuming the positions of the corporate officers, the following persons have been appointed as full-time Corporate Officers:

(As of December 31, 2018)

| (AB of Decem | | | | | |
|------------------|--------------------|--|--|--|--|
| Position | Name | Areas of responsibility within the Company | Significant concurrent positions | | |
| Managing Officer | Takeshige Hamasoto | "In charge of Business Operation Center (Sewing Machinery and Systems Business Unit)", Executive Unit Officer of Sewing Machinery and Systems Business Unit, Company President of Smart Solutions Company, Sewing Machinery and Systems Business Unit and "In charge of Business Operation Center (Customer Business Company)" | | | |
| Managing Officer | Yutaka Abe | "In charge of Business Operation Center (deputy) (Sewing Machinery and Systems Business Unit)" | Managing Director of JUKI SINGAPORE PTE. LTD | | |

| Position | Name | Areas of responsibility within the Company | Significant concurrent positions |
|--|---------------------|--|--|
| Managing Officer | Jirou Ishibashi | "In charge of Development Center (Technology Planning Dept., Technology Development Dept., System Development Dept.)" and "In charge of Innovation Promotion Dept." | Managing Officer "In charge of Development Center (deputy) and in charge of Technology Planning Dept." of JUKI AUTOMATION SYSTEMS CORPORATION |
| Corporate Officer | Katsumi Nihei | Deputy Executive Unit Officer of Sewing Machinery and Systems Business Unit | President of JUKI INDIA PVT.LTD. |
| Corporate Officer ("In charge of Group Companies") | Satohiro Hama | Company President of Electronic Assembly Systems Company | Director and Managing Officer of JUKI AUTOMATION SYSTEMS CORPORATION |
| Corporate Officer ("In charge of Group Companies") | Robert J. Black Jr. | "In charge of Europe & Americas Area Sales, Electronic Assembly Systems Company" | Senior Advisor of JUKI AUTOMATION SYSTEMS INC. |
| Corporate Officer | Hiroki Konishi | | Chairman and General Manager of Head Office and General Manager of Sales of JUKI (CHINA) CO., LTD. |
| Corporate Officer ("In charge of Group Companies") | Kikuo Takahashi | Company President of Group Business Company and Head of Akita Branch of Group Business Control Dept. | Chairman of JUKI INDUSTRIAL EQUIPMENT TECHNOLOGY CORPORATION |
| Corporate Officer | Minoru Nitta | | President of JUKI AMERICA, INC. |
| Corporate Officer | Kiyoshi Matsumoto | "In charge of Global Cooperate Center (Information Systems Promotion Section, Corporate Planning Dept.)" and "In charge of Production Center (SCM Promotion Group, Production Planning Dept.)" | Director and Executive Vice- President of JUKI INDUSTRIAL EQUIPMENT TECHNOLOGY CORPORATION |
| Corporate Officer | Masahiko Suzuki | General Manager of Finance & Accounting Dept. | |
| Corporate Officer | Kunio Nukui | General Manager of Group Business Control Dept., Group Business Company, and General Manager of Business & Product Planning Section | |
| Corporate Officer | Kenji Nakao | "In charge of Production Center (deputy)" and General Manager of Production Planning Dept. | |
| Corporate Officer | Takashi Nittou | General Manager of <i>Monodzukuri</i> Technology Dept. | |

4. Accounting Auditor

(1) Accounting Auditor's Name

Deloitte Touche Tohmatsu LLC

(2) Accounting Auditor's Remuneration, etc.

1) Remuneration to Accounting Auditor as provided in Paragraph 1 of Article 2 of the Certified Public Accountants Act of Japan

60 million yen

2) Total amount of cash and other property benefits payable by the Company and its subsidiaries to Accounting Auditor

65 million yen

- (Notes) 1. The audit contract between the Company and Accounting Auditor does not clearly distinguish between remuneration, etc. paid for the audit conducted in accordance with the Companies Act and remuneration, etc. paid for the audit conducted in accordance with Financial Instruments and Exchange Act. It is practically impossible to make such a distinction. Accordingly, the amount specified in 1) above is the aggregate amount of remuneration, etc. for these two types of audits.
 - 2. Among the principal subsidiaries, JUKI SINGAPORE PTE. LTD., JUKI (CHINA) CO., LTD., JUKI (SHANGHAI) INDUSTRIAL CO., LTD., TOKYO JUKI INTERNATIONAL TRADING (SHANGHAI) CO., LTD., JUKI CENTRAL EUROPE SP. ZO.O., JUKI (NINGBO) PRECISION CO., LTD., JUKI (VIETNAM) CO., LTD., and JUKI XINXING INDUSTRY CO., LTD. are audited by audit corporations other than the Company's Accounting Auditor.

(3) Reasons for the Audit & Supervisory Board's Agreement Regarding the Accounting Auditor's Remuneration, etc.

The Audit & Supervisory Board has checked and reviewed the audit plan, the status of the execution of duties of the Accounting Auditor and the grounds for calculation of remuneration estimates. As a result of this review, the Audit & Supervisory Board consents to the remuneration for the Accounting Auditor in accordance with Paragraph 1 of Article 399 of the Companies Act.

(4) Non-audit Operation

No items to report.

(5) Policy Regarding Determination of Termination or Nonrenewal of Appointment of Accounting Auditors

If any of the reasons provided in the Paragraph 1 of Article 340 of the Companies Act applies to the Accounting Auditor, the Audit & Supervisory Board shall terminate the appointment of the Accounting Auditor with the full consensus of the Audit & Supervisory Board Members. In such cases, an Audit & Supervisory Board Member appointed by the Audit & Supervisory Board shall report on the termination and the reason for it at the first General Meeting of the Shareholders of the Company to be convened following the termination.

Moreover, the Audit & Supervisory Board shall determine the content of proposals for submission to the General Meeting of Shareholders of the Company relating to the termination or nonrenewal of Accounting Auditors if it judges that it is difficult for the Accounting Auditor to carry out its duties appropriately.

5. Systems to ensure that business is conducted properly

The Company adopted a resolution on the "Basic policy to construct internal control system" at the Board of Directors' meeting held on May 17, 2006. The final amendment was made on May 11, 2015, in conjunction with the amendment to the Companies Act and the Regulation for Enforcement of the Companies Act, which went into effect on May 1, 2015.

(1) System to ensure that Directors execute their duties in compliance with relevant laws and regulations and the Articles of Incorporation of the Company

- 1) The Company shall establish the "JUKI Corporation Code of Conduct", which shall provide the principles of the JUKI corporate philosophy as a legal entity, in order to make clear its positive attitude towards legal compliance.
- 2) The Company shall establish the "JUKI Group Code of Conduct", a set of specific guidelines for the execution of duties, in order to make officers and employees proactively acknowledge the importance of compliance with laws and regulations.
- 3) The system for compliance and compliance management of the whole business group consisting of the Company and its subsidiaries (hereinafter "group companies") shall be provided in the "Compliance Rules".
- 4) The Company shall take a resolute attitude toward any antisocial individuals and organizations that adversely influence social order and sound corporate activities.

(2) System to store and control information related to Directors' execution of duties

1) The Company shall establish the "Rules for Retaining Important Documents", and shall retain and control information related to the execution of duties by Directors in accordance with the said Rules.

(3) Rules and other systems for managing risk of loss of the Company and group companies

- 1) The Company shall establish the "Risk Management Rules" to manage risks of the Company and all group companies.
- 2) The Company shall establish the "Risk Management Council" to examine significant risks the Company faces and prepare preventive measures against such risks, and shall manage each division's and each department's preventive measures activities against risks.
- 3) The "Crisis-Management Task Force" shall take prompt actions against any realized risks.

(4) System to ensure that Directors, etc. of the Company and group companies execute their duties efficiently

- 1) In order to enable Directors to facilitate the prompt execution of their duties, the Company shall adopt a Corporate Officer system under which the Corporate Officers may be given some of the authority required for executing Directors' duties.
- 2) Employees may be given some of the authority required for executing Directors' duties in accordance with the "Authorization Rules", for the purpose of efficient decision making.
- 3) Important decision-making matters shall be discussed at the "Management Strategy Council" and shall be decided by the President after such discussion.
- 4) Rules for executing Directors' duties shall be provided in the "Organization Rules", and Directors shall make efforts to efficiently execute their duties in accordance with the said Rules.

(5) System to ensure that employees of the Company, and Directors, etc. and employees of group companies execute their duties in compliance with relevant laws and regulations and the Articles of Incorporation of the Company

- 1) The Company shall establish the "JUKI Corporation Code of Conduct", which shall provide the principles of the JUKI corporate philosophy as a legal entity, in order to make clear its positive attitude towards legal compliance.
- 2) The Company shall establish the "JUKI Group Code of Conduct", a set of specific guidelines for the execution of duties, in order to make employees proactively acknowledge the importance of compliance with laws and regulations.
- 3) The department in charge of handling legal affairs shall conduct activities to spread compliance education and compliance management for enhanced legal compliance.
- 4) The position of Corporate Officer in charge of Internal Control & Compliance shall be established, and this Officer shall be responsible for legal compliance and shall bear the duties of supervision of relevant organizations and their activities.
- 5) The system for compliance and compliance management of the Company and all group companies shall be provided in the "Compliance Rules".
- 6) The Company shall establish a "Compliance Helpline" available for direct access by employees, for the purpose of making such Helpline available to respond to questions related to compliance raised by employees.

(6) System to report to the Company of matters related to the execution of duties of Directors, etc. of group companies

- 1) The group companies shall report the management policies and management plans to the Company at the "Group Management Conference", and check and adjust them.
- 2) The group companies shall report to the Company regularly and as required, in accordance with the "Group companies management rules".
- 3) The Directors, etc. of the group companies shall promptly report to the Corporate Officer in charge of Internal Control & Compliance of the Company on any event likely to cause significant damage to their group companies, any sign of fraudulence in the Directors' execution of duties, any serious event in violation of laws and regulations or the Articles of Incorporation, and other events equivalent thereto.

(7) Other systems to ensure the propriety of the business operations of the business group consisting of the Company and group companies

- 1) The Company shall determine the management control system according to functional organization in its "Organization Rules" and "Group companies management rules".
- 2) Decision making on the allocation of management resources in group companies shall be provided in the "Authorization Rules".
- 3) The Internal Auditing Department of the Company shall conduct internal audits, as needed, on group companies.

(8) Employees to be assigned at the request of Audit & Supervisory Board Members for their assistance

 The "Audit & Supervisory Board Members Section" directly reporting to the Audit & Supervisory Board Members shall be established as an organization to assist the Audit & Supervisory Board Members.

(9) Independence from Directors of such employees as specified in the preceding item (8) and matters related to ensuring the effectiveness of instructions of Audit & Supervisory Board Members of the Company to such employees

- 1) The Audit & Supervisory Board Members may express opinions on the personnel transfer and performance evaluation of the employees belonging to the "Audit & Supervisory Board Members Section".
- 2) Employees belonging to the "Audit & Supervisory Board Members Section" shall follow the directions and instructions of the Audit & Supervisory Board Members and collect information necessary for the Audit & Supervisory Board Members' audit promptly.

(10) System for Directors, etc. and employees of the Company and group companies to report to Audit & Supervisory Board Members of the Company

- 1) Full-time Audit & Supervisory Board Members shall attend the Board of Directors' meetings, Management Strategy Council, Group Management Conference, Risk Management Council, and other important meetings, and collect necessary information by themselves.
- 2) Directors, etc. and employees of the Company and group companies shall promptly report to the Audit & Supervisory Board Members on any event likely to cause significant damage to the Company or group companies, any sign of fraudulence in the Directors' execution of duties, any serious event in violation of laws and regulations or the Articles of Incorporation, and other events equivalent thereto.
- 3) Audit & Supervisory Board Members shall request the relevant departments of the Company and Directors, etc. and employees of group companies to directly report to them on any information the Audit & Supervisory Board Members deem to be necessary.

(11) System to ensure that the reporting person of the preceding item (10) does not receive unfavorable treatment for making such report

1) The Company shall state in the "Compliance Rules" that a person who has made a report to an Audit & Supervisory Board Member shall not receive unfavorable treatment for making such a report, and it shall give the widest possible publicity of this rule to Directors, etc. and employees of the Company and group companies.

(12) Procedures for prepayment or reimbursement of costs arising from the execution of duties of the Audit & Supervisory Board Members and policy related to the handling of costs and liabilities arising from the execution of other duties

- 1) The Company shall ensure the availability of funds to meet costs, etc. arising from the execution of duties of Audit & Supervisory Board Members by including a planned budget for Audit & Supervisory Board Members in annual budgeting.
- 2) The Company shall respond appropriately in the event of the expectation of the occurrence of costs judged by the Audit & Supervisory Board Member as necessary to ensure the effectiveness of audits, regardless of whether it was included in the budgeting of the previous sub-item.

(13) Other systems to ensure that the Audit & Supervisory Board Members conduct audits effectively

- 1) In addition to expressing their opinions at the Board of Directors' meetings, the Audit & Supervisory Board Members shall exchange opinions with Representative Directors as needed in order to enhance the effectiveness of the Audit & Supervisory Board Members' audits.
- 2) Audit & Supervisory Board Members shall conduct the Audit & Supervisory Board Members' audit in cooperation with the Internal Auditing Department, as needed.
- 3) Audit & Supervisory Board Members shall conduct the Audit & Supervisory Board Members' audit in cooperation with corporate attorneys and certified public accountants, as needed.

(14) System to ensure the reliability of financial reporting

1) The Company shall develop and manage systems for effective internal control over financial reporting, in order to ensure reliable financial reporting.

6. Overview of operation status of system to ensure that business is conducted properly

An overview of the operation status of the system to ensure that business is conducted properly in FY 2018 is as follows.

(1) Compliance System

- In accordance with the "Compliance Rules", the Company and its group companies have been rigorously applying the system to ensure compliance.
- The "JUKI Group Code of Conduct" has been enacted, the contents of which is made simple and universal so that the group employees overseas can easily understand. The Japanese version and Chinese and English translations have been distributed to ensure that each group employee has a thorough understanding of compliance.
- The Company has made a "Declaration with Regard to Antisocial Forces", which is reflected in clauses of contracts.

(2) Risk management system

- In accordance with the "Risk Management Rules", the Company held the Risk Management Council once every quarter in principle to identify, evaluate and take measures to risks including those at group companies.
- The Crisis-Management Task Force takes prompt actions against any realized risk.

(3) System for Directors to execute their duties

- Under the "Board of Directors Rules", "Corporate Officer Rules", "Authorization Rules", and "Organization Rules", the Company strives to ensure that duties are executed promptly and efficiently by Directors.
- The Management Strategy Council is held twice a month in principle, and decisions on important matters are made promptly.

(4) System for management of group companies

The Company has determined the management control system by functional organization in its
"Organization Rules" and "Group Companies Management Rules". The Group Management
Conference was held once every half-year to report on management policies and management plans
of group companies, and to check and adjust their implementation.

(5) Internal audits

- · Internal audits of group companies were conducted in accordance with an internal audit plan.
- Self-assessments centered on key matters and individual topics were carried out, targeting group companies and sites, and guidance for improvement was given based on the outcomes of these selfassessments.

(6) System relating to activities of the Audit & Supervisory Board Members

- The "Audit & Supervisory Board Members Section" has been established as an organization to assist the Audit & Supervisory Board Members, and has been collecting necessary information.
- The Audit & Supervisory Board Members have been exchanging opinions with Representative Director once every three months.
- The Audit & Supervisory Board Members have been regularly exchanging information with certified public accountants regarding accounting audits, to ensure the effectiveness of the audits.

<u>Consolidated Financial Statements</u> (January 1, 2018 - December 31, 2018)

Consolidated Balance Sheet

(As of December 31, 2018)

(million ven)

| | Ι . | | (million yen) |
|------------------------------------|---------|-------------------------------------|---------------|
| Description | Amount | Description | Amount |
| (Assets) | | (Liabilities) | |
| Current assets | 88,059 | Current liabilities | 59,267 |
| Cash and deposits | 7,324 | Notes and accounts payable - | |
| Notes and accounts receivable - | | trade | 11,145 |
| trade | 33,465 | Electronically recorded | |
| Merchandise and finished goods | 28,885 | obligations - operating | 5,140 |
| Work in process | 4,796 | Short-term loans payable | 35,901 |
| Raw materials and supplies | 9,835 | Lease obligations | 101 |
| Deferred tax assets | 1,314 | Accounts payable - other | 740 |
| Other | 2,825 | Accrued expenses | 3,557 |
| Allowance for doubtful accounts | (387) | Income taxes payable | 1,115 |
| Non-current assets | 31,062 | Provision for bonuses | 38 |
| Property, plant and equipment | 23,141 | Notes payable - facilities | 191 |
| Buildings and structures, net | 11,890 | Other | 1,336 |
| Machinery, equipment and | | Non-current liabilities | 22,612 |
| vehicles, net | 3,411 | Long-term loans payable | 16,153 |
| Tools, furniture and fixtures, net | 1,053 | Lease obligations | 223 |
| Land | 6,362 | Provision for directors' retirement | |
| Leased assets, net | 315 | benefits | 68 |
| Construction in progress | 107 | Net defined benefit liability | 5,582 |
| Intangible assets | 1,992 | Other | 584 |
| Investments and other assets | 5,928 | Total liabilities | 81,880 |
| Investment securities | 2,563 | (Net assets) | - , |
| Long-term loans receivable | 0 | Shareholders' equity | 39,082 |
| Long-term prepaid expenses | 260 | Capital stock | 18,044 |
| Deferred tax assets | 1,195 | Capital surplus | 2,035 |
| Net defined benefit asset | 1,303 | Retained earnings | 19,610 |
| Other | 2,007 | Treasury shares | (607) |
| Allowance for doubtful accounts | (1,402) | Accumulated other comprehensive | (007) |
| Anowance for doubtful accounts | (1,402) | income | (2,552) |
| | | Valuation difference on available- | (4,334) |
| | | for-sale securities | 458 |
| | | Foreign currency translation | 750 |
| | | adjustment | (2,973) |
| | | Remeasurements of defined | (=,-,-) |
| | | benefit plans | (38) |
| | | Non-controlling interests | 711 |
| | | Total net assets | 37,241 |
| Total assets | 119,121 | Total liabilities and net assets | 119,121 |

Consolidated Statement of Income (January 1, 2018 - December 31, 2018)

(million yen)

| | | (million yen) |
|--|-------|---------------|
| Description | Amoun | t |
| Net sales | | 112,064 |
| Cost of sales | | 77,921 |
| Gross profit | | 34,143 |
| Selling, general and administrative expenses | | 24,995 |
| Operating profit | | 9,148 |
| Non-operating income | | |
| Interest income | 44 | |
| Dividend income | 157 | |
| Commission fee | 202 | |
| Reversal of allowance for doubtful accounts | 228 | |
| Other | 473 | 1,106 |
| Non-operating expenses | | |
| Interest expenses | 805 | |
| Foreign exchange losses | 980 | |
| Other | 82 | 1,868 |
| Ordinary profit | | 8,385 |
| Extraordinary income | | |
| Gain on sales of non-current assets | 17 | 17 |
| Extraordinary losses | | |
| Loss on sales and retirement of non-current assets | 50 | 50 |
| Profit before income taxes | | 8,353 |
| Income taxes - current | 1,749 | |
| Income taxes - deferred | (175) | 1,573 |
| Profit | | 6,780 |
| Profit attributable to non-controlling interests | | 139 |
| Profit attributable to owners of parent | | 6,640 |

Consolidated Statement of Changes in Equity (January 1, 2018 - December 31, 2018)

(million yen)

| | | Shareholders' equity | | | | |
|--|---------------|----------------------|-------------------|-----------------|----------------------------------|--|
| | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | |
| Balance at beginning of current period | 18,044 | 2,035 | 13,994 | (606) | 33,468 | |
| Changes of items during period | | | | | | |
| Dividends of surplus | | | (1,025) | | (1,025) | |
| Profit attributable to owners of parent | | | 6,640 | | 6,640 | |
| Purchase of treasury shares | | | | (0) | (0) | |
| Net changes of items other than shareholders' equity | | | | | | |
| Total changes of items during period | | _ | 5,615 | (0) | 5,614 | |
| Balance at end of current period | 18,044 | 2,035 | 19,610 | (607) | 39,082 | |

(million yen)

| | Accum | ulated other co | omprehensive | income | | |
|--|---|--|--|--|----------------------------------|------------------|
| | Valuation difference on available-for- sale securities | Foreign currency translation adjustment | Remeasure- ments of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at beginning of current period | 1,016 | (1,966) | 208 | (742) | 617 | 33,343 |
| Changes of items during period | | | | | | |
| Dividends of surplus | | | | | | (1,025) |
| Profit attributable to owners of parent | | | | | | 6,640 |
| Purchase of treasury shares | | | | | | (0) |
| Net changes of items other than shareholders' equity | (558) | (1,006) | (246) | (1,810) | 93 | (1,716) |
| Total changes of items during period | (558) | (1,006) | (246) | (1,810) | 93 | 3,897 |
| Balance at end of current period | 458 | (2,973) | (38) | (2,552) | 711 | 37,241 |

Non-consolidated Financial Statements (January 1, 2018 - December 31, 2018)

Non-consolidated Balance Sheet

(As of December 31, 2018)

(million ven)

| Description (Assets) Current assets Cash and deposits | Amount 47,026 | Description (Liabilities) | Amount |
|--|---------------|--|--------|
| Current assets Cash and deposits | 47,026 | | |
| Current assets Cash and deposits | 47,026 | | l |
| Cash and deposits | , | Current liabilities | 46,656 |
| | 339 | Notes payable - trade | 659 |
| Notes receivable - trade | 634 | Electronically recorded | |
| Accounts receivable - trade | 24,949 | obligations - operating | 1,570 |
| Merchandise and finished goods | 2,594 | Accounts payable - trade | 5,967 |
| Work in process | 1,593 | Short-term loans payable | 21,737 |
| Raw materials and supplies | 131 | Short-term loans payable | 21,737 |
| Accrued income | 472 | to subsidiaries and | |
| Short-term loans receivable | | associates | 1.720 |
| | 6,200 | | 1,730 |
| Accounts receivable - other | 7,844 | Lease obligations | 51 |
| Deferred tax assets | 76 | Accounts payable - other | 12,218 |
| Other | 2,190 | Accrued expenses | 1,880 |
| Non-current assets | 47,544 | Income taxes payable | 544 |
| Property, plant and equipment | 13,433 | Deposits received | 189 |
| Buildings, net | 8,222 | Notes payable - facilities | 25 |
| Structures, net | 109 | Other | 79 |
| Machinery and equipment, net | 334 | Non-current liabilities | 16,577 |
| Vehicles, net | 1 | Long-term loans payable | 13,452 |
| Tools, furniture and fixtures, net | 268 | Lease obligations | 155 |
| Land | 4,266 | Provision for retirement | |
| Leased assets, net | 199 | benefits | 2,951 |
| Construction in progress | 30 | Provision for directors' | _ |
| Intangible assets | 1,356 | retirement benefits | 1 |
| Patent right | 396 | Other | 15 |
| Software | 938 | Total liabilities | 63,233 |
| Leased assets | 6 | (Net assets) | |
| Other | 14 | Shareholders' equity | 30,867 |
| Investments and other assets | 32,755 | Capital stock | 18,044 |
| Investment securities | 2,158 | Capital surplus | 2,094 |
| Shares of subsidiaries and associates | 20,354 | Legal capital surplus | 2,094 |
| Investments in capital of subsidiaries | | Retained earnings | 11,335 |
| and associates | 7,167 | Legal retained earnings | 402 |
| Investments in capital | 283 | Other retained earnings | 10,932 |
| Long-term loans receivable from | | Retained earnings | |
| subsidiaries and associates | 1,221 | brought forward | 10,932 |
| Long-term accounts receivable from | | Treasury shares | (607) |
| subsidiaries and associates | 2,743 | Valuation and translation | |
| Claims provable in bankruptcy, claims | 1.40 | adjustments | 469 |
| provable in rehabilitation and other | 148 | Valuation difference on | |
| Long-term prepaid expenses Deferred tax assets | 43 | available-for-sale | 460 |
| Other | 737 | securities | 469 |
| Other Allowance for doubtful accounts | 46 | Total not assets | 21 227 |
| | (2,149) | Total net assets Total liabilities and net | 31,337 |
| Total assets | 94,571 | assets | 94,571 |

Non-consolidated Statement of Income (January 1, 2018 - December 31, 2018)

(million yen)

| | | (million yen |
|--|-------|--------------|
| Description | Amoun | t |
| Net sales | | 59,696 |
| Cost of sales | | 48,541 |
| Gross profit | | 11,155 |
| Selling, general and administrative expenses | | 8,678 |
| Operating profit | | 2,477 |
| Non-operating income | | |
| Interest and dividend income | 1,025 | |
| Commission fee | 1,307 | |
| Other | 463 | 2,795 |
| Non-operating expenses | | |
| Interest expenses | 506 | |
| Foreign exchange losses | 823 | |
| Other | 1 | 1,331 |
| Ordinary profit | | 3,941 |
| Extraordinary income | | |
| Gain on sales of non-current assets | 11 | |
| Gain on liquidation of subsidiaries and associates | 582 | 593 |
| Extraordinary losses | | |
| Loss on sales and retirement of non-current assets | 3 | 3 |
| Profit before income taxes | | 4,531 |
| Income taxes - current | 669 | |
| Income taxes - deferred | 204 | 874 |
| Profit | | 3,657 |

Non-consolidated Statement of Changes in Equity (January 1, 2018 - December 31, 2018)

(million yen)

| | Shareholders' equity | | | | | |
|--|----------------------|-----------------------|-------------------------|-------------------------------|---|-------------------------------|
| | | Capital | surplus | Re | etained earning | gs |
| | Capital stock | Legal capital surplus | Total capital surpluses | Legal retained earnings | Other retained earnings Retained earnings brought forward | Total retained earnings |
| Balance at beginning of current period | 18,044 | 2,094 | 2,094 | 300 | 8,403 | 8,703 |
| Changes of items during period Provision of legal retained earnings Dividends of surplus Profit Purchase of treasury shares Net changes of items other than shareholders' equity | | | | 102 | (102) (1,025) 3,657 | - (1,025) 3,657 |
| Total changes of items during period | _ | _ | _ | 102 | 2,529 | 2,631 |
| Balance at end of current period | 18,044 | 2,094 | 2,094 | 402 | 10,932 | 11,335 |

(million yen)

| | Sharehold | ers' equity | Valuation an adjust | | |
|--|--------------------|----------------------------------|---|---|----------------------------------|
| | Treasury shares | Total shareholders' equity | Valuation difference on available-for- sale securities | Total valuation and translation adjustments | Total net assets |
| Balance at beginning of current period | (606) | 28,236 | 935 | 935 | 29,172 |
| Changes of items during period Provision of legal retained earnings Dividends of surplus Profit Purchase of treasury shares Net changes of items other than shareholders' equity | (0) | - (1,025) 3,657 (0) | (465) | (465) | (1,025) 3,657 (0) (465) |
| Total changes of items during period | (0) | 2,631 | (465) | (465) | 2,165 |
| Balance at end of current period | (607) | 30,867 | 469 | 469 | 31,337 |

(English Translation)

Certified copy of Accounting Auditor's audit report on the Consolidated Financial Statements

Independent Auditor's Report

February 7, 2019

To the Board of Directors JUKI CORPORATION

Deloitte Touche Tohmatsu LLC

Yoshiyuki Higuchi, CPA Designated Unlimited Liability Partner, Engagement Partner Kentaro Sugimoto, CPA Designated Unlimited Liability Partner, Engagement Partner

Pursuant to Paragraph 4 of Article 444 of the Companies Act, we have audited the consolidated financial statements, that is, the consolidated balance sheet, consolidated statement of income, consolidated statement of changes in equity and notes to consolidated financial statements of JUKI CORPORATION (the "Company") for the fiscal term from January 1, 2018 to December 31, 2018.

The responsibility of management concerning the consolidated financial statements

The responsibility of management is to prepare consolidated financial statements in accordance with business accounting standards generally accepted in Japan and present appropriate accounting information. This responsibility includes the establishment and operation of internal controls deemed necessary by management for the preparation of consolidated financial statements free of material misstatement due to fraud or error and the presentation of appropriate accounting information.

The responsibility of independent auditors

Our responsibility is to express an opinion independently on the consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those auditing standards require that we plan and perform the audit to obtain reasonable assurance as to whether the consolidated financial statements are free of material misstatement.

In audits, procedures are conducted in order to obtain audit evidence supporting the amounts and disclosures in the consolidated financial statements. Audit procedures are chosen and applied in accordance with our judgment, based on the risk assessment of material misstatement in the consolidated financial statements due to fraud or error. The purpose of an audit is not to express an opinion on the effectiveness of internal controls. However, we examine internal controls related to the preparation of consolidated financial statements and the appropriate presentation in the course of conducting risk assessment, in order to plan audit procedures appropriate to the circumstances. An audit includes assessing the accounting policies used, its application method and estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that we have obtained sufficient and appropriate audit evidence to support our audit opinion.

Audit opinion

In our opinion, the above consolidated financial statements fairly present, in every material aspect, the financial position and results of operations of the Group consisting of the Company and its consolidated subsidiaries for the relevant term of the consolidated financial statements, in accordance with the business accounting standards generally accepted in Japan.

Interests in the Company

Our firm and engagement partners have no interest in the Company which shall be disclosed pursuant to the provisions of the Certified Public Accountants Act.

Notice to Readers:

The original consolidated financial statements, which consist of the consolidated balance sheet, the consolidated statement of income, the consolidated statement of changes in equity and the notes to consolidated financial statements, are written in Japanese.

(English Translation)

Certified copy of Accounting Auditor's audit report on the Non-consolidated Financial Statements

Independent Auditor's Report

February 7, 2019

To the Board of Directors JUKI CORPORATION

Deloitte Touche Tohmatsu LLC

Yoshiyuki Higuchi, CPA Designated Unlimited Liability Partner, Engagement Partner Kentaro Sugimoto, CPA Designated Unlimited Liability Partner, Engagement Partner

Pursuant to Paragraph 2-Item 1 of Article 436 of the Companies Act, we have audited the non-consolidated financial statements, that is, the non-consolidated balance sheet, non-consolidated statement of income, non-consolidated statement of changes in equity and notes to non-consolidated financial statements, and the supplementary schedules of JUKI CORPORATION (the "Company") for the 104th fiscal term from January 1, 2018 to December 31, 2018.

The responsibility of management concerning the non-consolidated financial statements, etc.

The responsibility of management is to prepare non-consolidated financial statements and the supplementary schedules in accordance with business accounting standards generally accepted in Japan and present appropriate accounting information. This responsibility includes the establishment and operation of internal controls deemed necessary by management for the preparation of non-consolidated financial statements, and the supplementary schedules, free of material misstatement due to fraud or error and the presentation of appropriate accounting information.

The responsibility of independent auditors

Our responsibility is to express an opinion independently on the non-consolidated financial statements and the supplementary schedules based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those auditing standards require that we plan and perform the audit to obtain reasonable assurance as to whether the non-consolidated financial statements and the supplementary schedules are free of material misstatement.

In audits, procedures are conducted in order to obtain audit evidence supporting the amounts and disclosures in the non-consolidated financial statements and the supplementary schedules. Audit procedures are chosen and applied in accordance with our judgment, based on the risk assessment of material misstatement in the non-consolidated financial statements, and the supplementary schedules, due to fraud or error. The purpose of an audit is not to express an opinion on the effectiveness of internal controls. However, we examine internal controls related to the preparation of non-consolidated financial statements, and the supplementary schedules, and the appropriate presentation in the course of conducting risk assessment, in order to plan audit procedures appropriate to the circumstances. An audit includes assessing the accounting policies used, its application method and estimates made by management, as well as evaluating the overall presentation of the non-consolidated financial statements and the supplementary schedules.

We believe that we have obtained sufficient and appropriate audit evidence to support our audit opinion.

Audit opinion

In our opinion, the above non-consolidated financial statements and supplementary schedules fairly present, in every material aspect, the financial position and results of operations of the Company for the relevant term of the non-consolidated financial statements and the supplementary schedules, in accordance with the business accounting standards generally accepted in Japan.

Interests in the Company

Our firm and engagement partners have no interest in the Company which shall be disclosed pursuant to the provisions of the Certified Public Accountants Act.

Notice to Readers:

The original non-consolidated financial statements, which consist of the non-consolidated balance sheet, the non-consolidated statement of income, the non-consolidated statement of changes in equity and the notes to non-consolidated financial statements, and the supplementary schedules thereof, are written in Japanese.

Certified copy of the Audit & Supervisory Board's audit report

Audit Report

The Audit & Supervisory Board, following review and deliberations on the reports made by each Audit & Supervisory Board Member concerning the execution of duties by Directors for the 104th fiscal term from January 1, 2018 to December 31, 2018, prepared this Audit Report and hereby submits it as follows:

- Summary of Auditing Methods by Audit & Supervisory Board Members and the Audit & Supervisory Board
- (1) The Audit & Supervisory Board established auditing policies and the division of duties, received reports regarding the status of audits and the results thereof from each Audit & Supervisory Board Member, received reports regarding the status of the execution of duties from Directors and the Accounting Auditor, and requested explanation as necessary.
- (2) In accordance with the auditing standards for Audit & Supervisory Board Members determined by the Audit & Supervisory Board, and in compliance with auditing policies and the division of duties, each Audit & Supervisory Board Member made efforts to collect information and establish auditing circumstances through communication with Directors, internal audit staff and other employees, and perform the audit in accordance with the following procedures.
 - 1. Each Audit & Supervisory Board Member attended the Board of Directors' meetings and other important meetings to receive reports regarding execution of duties from Directors and employees, and requested explanations as necessary. Each Audit & Supervisory Board Member also inspected the approved documents and examined the status of operations and conditions of assets at the head office and principal offices. And each Audit & Supervisory Board Member communicated and shared information with the directors, auditors, etc. of the subsidiaries and received from the subsidiaries their business reports as necessary.
 - 2. Each Audit & Supervisory Board Member verified the resolutions adopted by the Board of Directors regarding the establishment of a system for ensuring that the Directors' duties, as stated in the business report, are executed in conformity of laws and regulations, and the Articles of Incorporation of the Company, and the establishment of a system necessary to ensure proper business operations of the whole business group consisting of a stock company and its subsidiaries set forth in Paragraphs 1 and 3 of Article 100 of the Regulation for Enforcement of the Companies Act. It also regularly received reports from Directors and employees on the status of the establishment and operation of the system (internal control system) established in accordance with such resolutions adopted by the Board of Directors, and requested explanations as necessary and expressed his/her opinions. With regard to the internal control over financial reporting, Audit & Supervisory Board Members received reports from Directors and Deloitte Touche Tohmatsu LLC on the status of discussion between them and the evaluation of such internal control and the status of audit, and requested explanations as necessary.
 - 3. Audit & Supervisory Board Members monitored and verified that the Accounting Auditor maintains independence and conduct the audits appropriately. Each Audit & Supervisory Board Member also received reports on the status of the execution of duties from Accounting Auditor and requested explanation as necessary. In addition, we were informed of the arrangement of the "System for ensuring that the duties are performed appropriately" (matters stipulated in the items of Article 131 of the Regulation on Accounting of Companies in accordance with "Standards for the Quality Control of Audits" (Business Accounting Council, October 28, 2005)) from the Accounting Auditor and requested explanations as necessary.

In accordance with the procedures mentioned above, we reviewed the business reports and supplementary schedules, the non-consolidated financial statements (non-consolidated balance sheet, non-consolidated statement of income, non-consolidated statement of changes in equity and notes to non-consolidated financial statements), the supplementary schedules thereto, and the consolidated financial statements (consolidated balance sheet, consolidated statement of income, consolidated statement of changes in equity and notes to consolidated financial statements) for the fiscal term ended December 31, 2018.

2. Results of Audit

- (1) Results of Audit of Business Report and Other Relevant Documents
 - 1. The business report and supplementary schedules present fairly the financial condition of the Company in conformity with related laws and regulations and the Articles of Incorporation of the Company.
 - 2. Regarding the execution of duties by Directors, there were no instances of misconduct or material matters in violation of laws and regulations, nor of the Articles of Incorporation of the Company.
 - 3. The resolution of the Board of Directors regarding the internal control system is fair and reasonable. There are no matters requiring additional comment regarding the contents of the business report on such internal control and the execution of duties by Directors. With regard to the internal control over financial reporting, the Audit & Supervisory Board received reports from Directors and Deloitte Touche Tohmatsu LLC that there were no material defects as of the date this audit report was prepared.
- (2) Results of Audit of Non-consolidated Financial Statements and Supplementary Schedules

 The auditing methods and results of the Accounting Auditor, Deloitte Touche Tohmatsu LLC, are fair
 and reasonable.
- (3) Results of Audit of Consolidated Financial Statements

 The auditing methods and results of the Accounting Auditor, Deloitte Touche Tohmatsu LLC, are fair and reasonable.

February 8, 2019

Audit & Supervisory Board, JUKI CORPORATION

Audit & Supervisory Board Member (Full-time) Hirofumi Gotoh Audit & Supervisory Board Member Masato Tanaka Audit & Supervisory Board Member Yasuaki Isobe

(Note) Audit & Supervisory Board Members Masato Tanaka and Yasuaki Isobe are Outside Audit & Supervisory Board Members who are required to be appointed in accordance with Item 16 of Article 2 and Paragraph 3 of Article 335 of the Companies Act.

Reference Materials for the Ordinary General Meeting of Shareholders

Proposals and Reference Information

First proposal: Appropriation of Surplus

For distribution of profit, we maintain the basic policy of striving to improve the return of profit to our shareholders based on the stable payment of dividends in comprehensive consideration of factors such as the results of the current fiscal year and the internal reserve provided for capital expenditures and proactive development investment in order to build a stable business base for the future.

In accordance with this policy, the Company proposes to pay year-end dividends for the 104th fiscal year as follows, increasing the payment by 5.00 yen from the ordinary dividend of 25.00 yen for the previous fiscal year.

Year-end dividend

(1) Type of dividend assets

Cash

(2) Distribution of dividend assets to shareholders and the total amount of dividends

Payment of 30.00 yen per share of common shares Total amount of dividends: 878,873,280 yen

(3) Effective date of distribution of surplus

March 28, 2019

(For reference)

Dividends for the previous fiscal year (103rd fiscal year)

Ordinary dividend: 25.00 yen; commemorative dividend: 10.00 yen

Total: 35.00 yen

Second proposal: Election of 6 Directors

The term of office of all (6) Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, the election of 6 Directors (including 2 Outside Directors) is proposed. The candidates for Directors are as follows:

| No. | Name (Date of birth) | Career sum | Number of shares of the Company held | |
|-----|---------------------------------------|-------------|--|---------------|
| | | April 1974 | Joined Fuji Bank Limited (currently Mizuho Bank, Ltd.) | |
| | | April 2002 | Executive Officer and General Manager of Corporate Planning Dept. of Mizuho Bank, Ltd. | |
| | | March 2003 | Managing Executive Officer, ditto | |
| | Reelection | March 2007 | President of Mizuho Capital Co., Ltd. | |
| | A 1-: 1/: 1 | May 2009 | Joined the Company, Advisor | 33,200 shares |
| | Akira Kiyohara (November 26, 1951) | June 2009 | Senior Managing Director, CAO, and CCO | |
| 1 | (November 20, 1931) | July 2009 | Senior Managing Director, CFO, CAO, and CCO | |
| 1 | | June 2010 | President | |
| | | August 2013 | President, and President of JUKI AUTOMATION SYSTEMS CORPORATION (Present) | |

[Reasons for nomination as candidate for Director]

Mr. Akira Kiyohara has served as President of the Company since 2010. He has properly managed the Board of Directors' meetings as Chairman and has appropriately fulfilled his role in decision-making and supervising. He possesses an excellent track record in controlling the overall management of the Group through his wealth of experience and his knowledge as management. The Company determined that he is capable of exercising strong leadership to drive the Company toward its vision of improved corporate value over the medium to long term for the entire Group.

| No. | Name (Date of birth) | Career summary, positions, responsibilities, and significant concurrent positions | | Number of shares of the Company held |
|-----|--|---|---|--------------------------------------|
| 2 | Reelection Shinsuke Uchinashi (March 26, 1957) | April 1979 August 2004 April 2010 May 2011 March 2013 March 2014 January 2017 March 2017 | Joined Fuji Bank Limited (currently Mizuho Bank, Ltd.) General Manager of Kamata Branch, Mizuho Bank, Ltd. Executive Officer and General Manager of Credit Supervision Division IV, ditto Joined the Company, Senior Executive Operating Officer Managing Officer "In charge of Administration Center (Corporate Administration Dept. and Finance & Accounting Dept.)" Managing Officer "In charge of Administration Center (Finance & Accounting Dept.)" and "In charge of Production Center" Managing Officer "In charge of Global Cooperate Center (Finance & Accounting Dept.)", "In charge of Business Operation Center (Group Business Company)" and "In charge of Production Center" Director and Managing Officer "In charge of Global Cooperate Center (Finance & Accounting Dept.)", "In charge of Business Operation Center (Group Business Company)" and "In charge of Production Center" Director and Senior Managing Officer "In charge of Global Corporate Center (Corporate Planning Dept. and Finance & Accounting Dept.)", "In charge of Business Operation Center (Group Business Company)", and "In charge of Business Operation Center (Group Business Company)", and "In charge of Production Center" (Present) | 13,400 shares |

[Reasons for nomination as candidate for Director]

Mr. Shinsuke Uchinashi has served as Director since 2017. He has managed a wide swatch of departments, including Finance & Accounting, Corporate Planning, Group Business, and Production Center, and has appropriately fulfilled his duties in both administration and business management through his wealth of experience and knowledge. The Company determined that he is capable of contributing to management issues, including Group Business expansion, introducing smart technologies into factories, and financial foundation construction.

| No. | Name (Date of birth) | Career summary, positions, responsibilities, and significant concurrent positions | | Number of shares of the Company held |
|-----|---|--|--|--------------------------------------|
| 3 | Reelection Toshimasa Miura (December 23, 1955) | December 1983 July 1986 October 1998 April 2002 November 2004 October 2007 February 2016 March 2017 March 2018 | Joined the Company General Manager of Administration Dept. of JUKI AMERICA, INC. General Manager of Sales Administration Dept., Marketing and Sales HQ, Industrial Sewing Machine Div. HQ General Manager of Planning and Administration HQ, Industrial Sewing Machine Div. and General Manager of Business & Product Planning Dept. General Manager of Market Research Dept. Corporate Officer and General Manager of Human Resources Dept. Corporate Officer, General Manager of Human Resources Dept. and General Manager of Internal Auditing Dept. Managing Officer "In charge of Global Cooperate Center (Human Resources Dept.)", "In charge of Secretariat", "In charge of Internal Auditing Dept.", "In charge of Internal Control and Compliance" and General Manager of Human Resources Dept. Director and Managing Officer "In charge of Global Cooperate Center (Human Resources Dept. and General Affairs Dept.)", "In charge of Secretariat", "In charge of Internal Auditing Dept." and "In charge of Internal Control and Compliance" (Present) | 15,900 shares |

[Reasons for nomination as candidate for Director]

Mr. Toshimasa Miura has served as Director since 2018. He possesses expertise and experience in overall management, including management control in group companies and business division, and management of the Human Resources and the Group's Internal Auditing Departments at the head office. As an officer in charge of compliance, he has appropriately fulfilled his duties in governance and construction of internal controls. The Company determined that he is capable of contributing to medium- to long-term strengthening of the CSR and risk management system base.

| Name (Date of birth) | Career summary, positions, responsibilities, and significant concurrent positions | | Number of shares of the Company held |
|--|---|--|---|
| New election Takeshige Hamasoto August 22, 1955 | November 1982 March 2001 April 2005 June 2008 July 2010 January 2014 March 2014 March 2017 | President of JUKI (EUROPE) GMBH. President of JUKI (EUROPE) GMBH. President of JUKI CENTRAL EUROPE SP. ZO.O. Deputy HQ General Manager of Marketing and Sales HQ, Electronic Assembly and Test Systems Div. President of JUKI CENTRAL EUROPE SP. ZO.O. and President of JUKI ITALIA S.P.A Corporate Officer and Deputy Executive Unit Officer of Sewing Machinery Business Unit (In charge of Europe and Americas Areas) Corporate Officer and Deputy Executive Unit Officer of Sewing Machinery Business Unit (In charge of Europe and Americas Areas) and President of JUKI AMERICA, INC. Corporate Officer and Deputy Executive Unit Officer of Sewing Machinery and Systems Business Unit and "In charge of Sewing Machinery and Systems Business Unit (Sales Promotion Dept., Non-apparel Company) and Household Sewing Machinery Company) Managing Officer "In charge of Business Operation Center (Sewing Machinery and Systems Business Unit)", Executive Unit Officer of Sewing Machinery and Systems Business Unit and "In charge of Business Operation Center (Customer Business | 2,300 shares |
| | (Date of birth) New election Takeshige Hamasoto | (Date of birth) November 1982 March 2001 April 2005 June 2008 July 2010 January 2014 New election Takeshige Hamasoto August 22, 1955 June 2017 | November 1982 Joined the Company March 2001 President of JUKI (EUROPE) GMBH. April 2005 President of JUKI (EUROPE) GMBH. April 2008 President of JUKI CENTRAL EUROPE SP. ZO.O. June 2008 Deputy HQ General Manager of Marketing and Sales HQ, Electronic Assembly and Test Systems Div. July 2010 President of JUKI CENTRAL EUROPE SP. ZO.O. and President of JUKI ITALIA S.P.A Corporate Officer and Deputy Executive Unit Officer of Sewing Machinery Business Unit (In charge of Europe and Americas Areas) Corporate Officer and Deputy Executive Unit Officer of Sewing Machinery Business Unit (In charge of Europe and Americas Areas) and President of JUKI AMERICA, INC. Corporate Officer and Deputy Executive Unit Officer of Sewing Machinery and Systems Business Unit and "In charge of Sewing Machinery and Systems Business Unit (Sales Promotion Dept., Non-apparel Company)" Managing Officer "In charge of Business Operation Center (Sewing Machinery and Systems Business Unit)", Executive Unit Officer of Sewing Machinery and Systems Business Unit)", Executive Unit Officer of Sewing Machinery and Systems Business Unit (Sales Promotion Center (Sewing Machinery and Systems Business Unit)", Executive Unit Officer of Sewing Machinery and Systems Business Unit and "In charge of Business Operation Center (Sewing Machinery and Systems Business Unit and "In charge of Business Unit officer of Sewing Machinery and Systems Business Unit and "In charge of Business Unit and "In |

[Reasons for nomination as candidate for Director]

Mr. Takeshige Hamasoto possesses a wealth of experience and knowledge about marketing and sales in mainstay businesses, including Sewing Machinery and Electronic Assembly Systems. He has appropriately fulfilled his duties as senior management in managing group companies in Europe and the U.S. and overseeing business units at the head office. The Company determined that he is capable of appropriately fulfilling his duties in oversight and decision-making as a Director, including expanding the customer base through solution sales activities.

| No. | Name (Date of birth) | Career summary, positions, responsibilities, and significant concurrent positions | | Number of shares of the Company held |
|-----|--------------------------------------|---|---|--------------------------------------|
| | Reelection Outside Independent | April 1976 November 1998 March 2003 January 2005 July 2005 | Joined Bridgestone Tire Co., Ltd. (currently Bridgestone Corporation) General Manager of Production System Development Dept., ditto Plant Manager of Kumamoto Plant, ditto Plant Manager of Yokohama Plant, ditto Manager of Chemical and Industrial Products | Company held 0 shares |
| 5 | Kazumi Nagasaki (May 28, 1951) | July 2008 January 2014 February 2014 March 2014 as candidate for Out | Production Div., ditto President of Bridgestone EMK Co., Ltd. Director Senior Advisor, ditto Senior Advisor, ditto Director of the Company (Present) | |

Mr. Kazumi Nagasaki has served as Outside Director of the Company since 2014, and his term of office will have been five years at the conclusion of this Ordinary General Meeting of Shareholders. He possesses a wealth of experience and knowledge as a corporate manager, as well as considerable insight and supervisory ability with regard to corporate management. The Company determined that he is an appropriate person to serve as Outside Director because he can be expected to provide pertinent advice and make decisions from an objective and neutral perspective.

| | | April 1979 | Registered as an attorney (Dai-ichi Tokyo Bar Association) | |
|---|----------------------------------|---------------|---|----------|
| | | December 1989 | Representative attorney of Hori & Associates Law Office (currently Hori & Partners) | |
| | | | (Present) | |
| | | June 1999 | Lecturer of Graduate School of International | |
| | Reelection | | Corporate Strategy, Hitotsubashi University | |
| | Outside | April 2004 | Executive and Vice President, National | |
| | Independent | | University Corporation Chiba University | 0 shares |
| | | | (Present) | 0 shares |
| | Yutaka Hori (October 5, 1949) | April 2010 | Commissioner of Public Interest Corporation | |
| _ | (October 3, 1949) | | Commission (PICC) of the Cabinet Office | |
| 6 | | | (Present) | |
| | | March 2016 | Director of the Company (Present) | |
| | | June 2016 | Outside Director of FIDEA Holdings Co. Ltd. | |
| | | | (Present) | |
| | | August 2017 | Outside Director of Pasona Group Inc. | |
| | | | (Present) | |

[Reasons for nomination as candidate for Outside Director]

Mr. Yutaka Hori has served as Outside Director of the Company since 2016, and his term of office will have been three years at the conclusion of this Ordinary General Meeting of Shareholders. The Company determined that he is an appropriate person to serve as Outside Director because he can be expected to appropriately provide pertinent advice and make decisions on matters such as compliance based on the legal expertise he has built up as an attorney over many years and his experience serving as director for other companies in the business world.

- (Notes) 1. None of the above candidates for Directors have any special interest with the Company.
 - 2. Mr. Kazumi Nagasaki and Mr. Yutaka Hori are candidates for Outside Directors and are independent officers as specified by the Tokyo Stock Exchange.
 - 3. Upon the approval of the election of Mr. Kazumi Nagasaki, and Mr. Yutaka Hori in this proposed resolution, the Company will conclude a "Contract for Limitation of Liability" with each of them for the purpose of limiting their liability, as provided for in Paragraph 1 of Article 423 of the Companies Act, in accordance with Article 31 of the Company's Articles of Incorporation. The maximum amount of liability under said contracts is the amount provided for in the applicable laws and regulations.

Third proposal: Election of 1 Audit & Supervisory Board Member

Audit & Supervisory Board Member, Mr. Hirofumi Gotoh will resign at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, the election of 1 Audit & Supervisory Board Member is proposed.

The Audit & Supervisory Board consented to the proposal of this resolution.

The candidate for Audit & Supervisory Board Member is as follows:

| Name (Date of birth) | Career summary, positions, and significant concurrent positions | | Number of shares of the Company held |
|---------------------------------------|---|---|--------------------------------------|
| | April 1980 | Joined the Company | |
| New election | November 2006 | Deputy General Manager of Accounting Dept. | |
| | November 2009 | Deputy General Manager of Corporate Planning Dept., Planning HQ | 3,700 shares |
| Masahiko Suzuki (January 25, 1958) | June 2011 | General Manager of Finance & Accounting Dept. | |
| | April 2016 | Corporate Officer and General Manager of Finance & Accounting Dept. (Present) | |

[Reasons for nomination as candidate for Audit & Supervisory Board Member]

Mr. Masahiko Suzuki has appropriately fulfilled his duties as a person responsible for management control in group companies, and finance and accounting management at the head office, and possesses a wealth of knowledge and experience in these fields. He is also knowledgeable about overall management, having participated in important meetings, such as the Board of Directors' meetings and Management Strategy Council for many years in the capacity of Corporate Officer as management. The Company determined that he is an appropriate person to fulfill the duties of Audit & Supervisory Board Member including cooperating with Accounting Auditors.

- (Notes) 1. The above candidate for Audit & Supervisory Board Member has no special interest with the Company.
 - 2. The candidate, Mr. Masahiko Suzuki, is the substitute candidate for retiring Audit & Supervisory Board Member, Mr. Hirofumi Gotoh. Accordingly, his term of office will expire at the conclusion of the 106th Ordinary General Meeting of Shareholders to be held in March 2021 in accordance with Article 34 of the Company's Articles of Incorporation.

Fourth proposal: Election of 1 Substitute Audit & Supervisory Board Member

The resolution by the General Meeting of Shareholders on the election of substitute Audit & Supervisory Board Members, Mr. Yoshihiro Otake and Mr. Mitsuhiro Shinoda, shall remain in effect until the start of this Ordinary General Meeting of Shareholders. Accordingly, in order to prepare for a case in which the number of Audit & Supervisory Board Members falls short of the number stipulated by laws and regulations, the election of 1 substitute Audit & Supervisory Board Member is proposed.

The Audit & Supervisory Board consented to the proposal of this resolution.

The candidate for substitute Audit & Supervisory Board Member is as follows:

| Name (Date of birth) | Career summary, positions, and significant concurrent positions | | Number of shares of the Company held |
|----------------------------------|--|--|--------------------------------------|
| Junko Watanabe (May 26, 1957) | April 1980 April 1999 June 2003 February 2006 April 2008 August 2010 September 2010 May 2011 March 2014 April 2014 June 2015 | Joined Fuji Bank Limited (currently Mizuho Bank, Ltd.) General Manager of Hachioji South Branch, ditto General Manager of Hiyoshi Branch, Mizuho Bank, Ltd. General Manager of Oji Branch, ditto General Manager of Diversity Promotion Office, Human Resources Dept., ditto Retired from Mizuho Bank, Ltd. Executive Officer of Mizuho Research Institute Ltd. Senior Executive Officer, ditto Retired from Mizuho Research Institute Ltd. Joined Tokiwa Kosan Co., Ltd., Executive Officer Director and Executive Officer, ditto (Present) | 0 shares |

[Reason for nomination as candidate for substitute Audit & Supervisory Board Member]

The Company determined that Ms. Junko Watanabe is capable of appropriately providing appropriate advice and conducting audits based on her wealth of experience and knowledge as management through business and diversity management, and execution of duties as a Director. In addition, she has sufficient financial and accounting knowledge.

- (Notes) 1. The above candidate for substitute Audit & Supervisory Board Member has no special interest with the
 - 2. Ms. Junko Watanabe is a substitute for Outside Audit & Supervisory Board Member.
 - 3. Ms. Junko Watanabe satisfies the requirements for an independent officer specified by the Tokyo Stock Exchange. Upon the approval of the election of Ms. Junko Watanabe in this proposed resolution and her assuming office as Audit & Supervisory Board Member, the Company plans to submit notification to the aforementioned exchange concerning her appointment as an independent officer.
 - 4. Upon the approval of the election of Ms. Junko Watanabe in this proposed resolution and her assuming office as Audit & Supervisory Board Member, the Company will conclude a "Contract for Limitation of Liability" with her for the purpose of limiting her liability, as provided for in Paragraph 1 of Article 423 of the Companies Act, in accordance with Article 43 of the Company's Articles of Incorporation. The maximum amount of liability under said contract is the amount provided for in the applicable laws and regulations.
 - 5. The Company may cancel the election of substitute Audit & Supervisory Board Member before she assumes office as Audit & Supervisory Board Member.

 The cancellation shall be resolved by a majority of the Board of Directors and shall require the consent of the Audit & Supervisory Board.