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(Securities Code 5105) March 6, 2019

#### **To Shareholders with Voting Rights:**

Takashi Shimizu President & CEO, Representative Director Toyo Tire Corporation 2-2-13 Fujinoki, Itami City, Hyogo

## NOTICE OF

#### THE 103RD ANNUAL GENERAL MEETING OF SHAREHOLDERS

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 103rd Annual General Meeting of Shareholders of Toyo Tire Corporation (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing or by electromagnetic method (the Internet). In such case, please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 6:00 p.m. on Wednesday, March 27, 2019, Japan time.

1. Date and Time: Thursday, March 28, 2019 at 10:00 a.m. Japan time (Seating starts at 9:00 a.m.)

2. Place: Hall, 3rd floor at Headquarters of the Company located at

2-2-13 Fujinoki, Itami City, Hyogo

### 3. Purpose of the Meeting:

**Matters to be reported:** 1. The

- 1. The Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements for the 103rd business term (from January 1, 2018 to December 31, 2018)
- 2. Results of audits by the Accounting Auditors and the Audit & Supervisory Board of the Consolidated Financial Statements for the 103rd business term

## Proposals to be resolved:

Proposal No. 1: Appropriation of SurplusProposal No. 2: Election of Eight (8) Directors

**Proposal No. 3:** Election of One (1) Audit & Supervisory Board Member

- "Notes to Consolidated Financial Statements" and "Notes to Non-consolidated Financial Statements" are
  posted on the Company's website (https://www.toyotires.co.jp) in accordance with provisions of laws and
  regulations as well as Article 16 of the Company's Articles of Incorporation and therefore are not provided
  in this Notice's Appendix.
- Please acknowledge that if the Reference Documents for the General Meeting of Shareholders, the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website specified above.
- Please acknowledge that results of resolutions will be posted on the Company's website specified above in lieu of sending a written notice of resolutions.

# **Reference Documents for the General Meeting of Shareholders**

### **Proposals and References**

### **Proposal No. 1:** Appropriation of Surplus

It is proposed that the year-end dividend for the business term under review be 25 yen per share taking into consideration factors such as the results of operation for the business term under review and future business development.

Accordingly, the amount of annual dividend for the business term under review will be 45 yen per share in total with 20 yen of interim dividend already paid.

- (1) Type of dividend property: Cash
- (2) Matter related to allotment of dividend property to shareholders and its total amount: 25 yen per share of common stock of the Company Total amount: 3,174,807,600 yen
- (3) Effective date for dividend of surplus: March 29, 2019

## **Proposal No. 2:** Election of Eight (8) Directors

The terms of office of all six (6) Directors will expire at the conclusion of this General Meeting. Accordingly, the election of eight (8) Directors including two (2) Outside Directors is proposed, which will result in an addition of two (2) more Directors to the Board in order to further strengthen the management structure.

The candidates for Directors are as follows:

Nominee No.	Nar	me	Positions, assignment and significant concurrent positions	Attendance rate at meetings of the Board of Directors
1	Yasuhiro Yamada	New appointment	Adviser (full-time)	_
2	Takashi Shimizu	Reappointment	President & CEO, Representative Director	100% (20/20 times)
3	Masayuki Kanai	New appointment	Senior Corporate Officer; Vice President, R&D Headquarters	_
4	Tatsuo Mitsuhata	New appointment	Corporate Officer; Vice President, Sales Headquarters; General Manager, Sales Planning Department	
5	Yoji Imura	New appointment	Corporate Officer; Vice President, Production Headquarters	_
6	Takehiko Sasamori	New appointment	Corporate Officer; Chief Risk Management Officer; Compliance Supervisor; Chief Compliance Officer; Vice President, Corporate Headquarters; Division General Manager, Corporate Planning Division; Division General Manager, Capital and Business Alliance Co-ordination Division	_
7	Ken Morita	Reappointment Outside Director Independent Director	Director	100% (20/20 times)
8	Atsushi Takeda	Reappointment Outside Director Independent Director	Director	100% (20/20 times)

No.	Name (Date of birth)		Career summary, positions, assignment and significant concurrent positions	Number of shares of the Company held
1	Yasuhiro Yamada (April 8, 1958) New appointment	Having held Hokuetsu C Division of School, Mr. business mai insight. As contributes	Joined Mitsubishi Corporation Director, Hokuetsu Paper Mills, Ltd. (currently, Hokuetsu Corporation) General Manager, Paper & Packaging Dept., Mitsubishi Corporation Senior Vice President; Division COO, Living Essential Products Division, Mitsubishi Corporation Senior Vice President; Division COO, Living Essential Consumer Products Division, Mitsubishi Corporation Adviser (full-time), the Company (current position) omination as candidate for Director] important posts such as Director of Hokuetsu Paper Mills, I orporation), and Division COO of Living Essential Consu Mitsubishi Corporation, and receiving an MBA from Har Yasuhiro Yamada has extensive experience and deep knowle nagement in and outside Japan. In addition, he has excellent p the Company believes that he can manage the Company to the improvement of corporate value of the Company, im as a candidate for Director.	O shares  O shares  Ltd. (currently, umer Products evard Business dge mainly on bersonality and in a way that
2	Takashi Shimizu (April 2, 1961) Reappointment	Having external has demonstrated to addition to insight. As contributes	Joined the Company President, Toyo Tire Holdings of Americas Inc. Division General Manager, Tire Planning Division Corporate Officer; Division General Manager, Tire Planning Division, Tire Business Group Headquarters; General Manager, Europe Business Unit Senior Corporate Officer; Division General Manager, Tire Planning Division, Tire Business Group Headquarters; General Manager, North America Business Unit President & CEO, Representative Director (current position) omination as candidate for Director] nsive experience mainly on global business activities, Mr. Tattated strong leadership and built a solid management base the post of President & CEO, Representative Director in Nove these knowledge and track records, he also has excellent put the Company believes that he can manage the Company to the improvement of corporate value of the Company, and as a candidate for Director.	since he was ember 2015. In ersonality and in a way that

No.	Name (Date of birth)	Career summary, positions, assignment and significant concurrent positions	Number of shares of the Company held
3	Masayuki Kanai (September 4, 1963) New appointment	Apr. 1987 Joined the Company Oct. 2010 General Manager, PCR And LTR Tire Development Dept. Nov. 2014 General Manager, Tire Planning Dept. Jan. 2016 Corporate Officer; Division General Manager, Tire R&D Division, Tire Business Group Headquarters Jan. 2017 Corporate Officer; Vice President, R&D Headquarters Mar. 2017 Senior Corporate Officer (current position)	7,400 shares
		[Reason for nomination as candidate for Director] Having held important posts such as Division General Manager of Tire F and Vice President of R&D Headquarters, Mr. Masayuki Kanai has extens and knowledge mainly on technology development. In addition to being fa Company's business, he also has excellent personality and insight. As believes that he can manage the Company in a way that contributes to the ir corporate value of the Company, the Company nominates him as a candidate	ive experience miliar with the the Company mprovement of
4	Tatsuo Mitsuhata (December 13, 1964)  New	Apr. 1988 Joined the Company Jan. 2012 President, Toyo Tire U.S.A. Corp.  July 2014 General Manager, Europe Business Unit, Tire Business Group Headquarters  Jan. 2016 Corporate Officer; Division General Manager, Tire Planning Division, Tire Business Group Headquarters  Jan. 2017 Corporate Officer; Vice President, North American Business Development Division  Jan. 2019 Corporate Officer; Vice President, Sales Headquarters (current position)	8,000 shares
	appointment	[Reason for nomination as candidate for Director] Having held important posts such as President of overseas subsidiaries, Vio North American Business Development Division, and Vice Presid Headquarters, Mr. Tatsuo Mitsuhata has extensive experience and knowle the operation of tire business in and outside Japan. In addition to being far Company's business, he also has excellent personality and insight. As believes that he can manage the Company in a way that contributes to the in corporate value of the Company, the Company nominates him as a candidate	ent of Sales dge mainly on miliar with the the Company nprovement of

No.	Name (Date of birth)	Career summary, positions, assignand significant concurrent positions.	Shares of the
5	Yoji Imura (May 26, 1964) New appointment	Apr. 1987 Joined the Company Apr. 2011 General Manager, Manufacturing D Business Group Headquarters July 2013 Deputy Plant General Manager, Toy Bhd. Nov. 2014 Plant General Manager, Kuwana Pla Division, the Company May 2017 Corporate Officer; Vice President, F (current position)	To Tyre Malaysia Sdn.  2,967 shares ant, Tire Production
		[Reason for nomination as candidate for Director] Having engaged in the launch of a tire plant in North America and a plant in Malaysia and having held important posts such as Plant General Manager of Kuwana Plant, and Vice President of Production Headquarters, Mr. Yoji Imura has extensive experience and knowledge mainly on production technology. In addition to being familiar with the Company's business, he also has excellent personality and insight. As the Company believes that he can manage the Company in a way that contributes to the improvement of corporate value of the Company, the Company nominates him as a candidate for Director.	
6	Takehiko Sasamori (August 7, 1962)	Apr. 1985 Joined Mitsubishi Corporation  Sep. 2007 Director, P.T. Krama Yudha Tiga Be  Joine 2013 Director and Corporate Officer, NIF  KAKO CO., LTD.  Apr. 2017 General Manager, Risk Administrat  Corporation  Apr. 2018 Division General Manager, Corporat  the Company  Joined Mitsubishi Corporation  Director and Corporate Officer, NIF  KAKO CO., LTD.  General Manager, Risk Administrat  Corporation  Division General Manager, Corporat  the Company  Joined Mitsubishi Corporation	ion Office, Mitsubishi 0 shares te Planning Division,
	New appointment	Reason for nomination as candidate for Director] Having held important posts such as corporate financial affairs of affiliated companies of Mitsu and Vice President of Corporate Headquarters of who holds a certified public accountant qualificate extensive experience and deep knowledge mainly Japan. In addition, he has excellent personality are he can manage the Company in a way that contivalue of the Company, the Company nominates he	abishi Corporation in and outside Japan, if the Company, Mr. Takehiko Sasamori, ation in Delaware, the United States, has a on business management in and outside and insight. As the Company believes that ributes to the improvement of corporate

Apr. 1971	No.	Name (Date of birth)	Career summary, positions, assignment and significant concurrent positions	Number of shares of the Company held
Atsushi Takeda (February 27, 1947)  Reappointment Outside Director Independent Director Term of office as Outside Director Three (3) years (at the conclusion of this General Meeting)  May 1970  Joined Nippon Steel Corporation (currently, Nippon Steel & Sumikin Coated Sheet Corporation)  Joine 2002 Apr. 2006  President and Representative Director, Nittetsu Steel Sheet Corporation (currently, Nippon Steel & Sumikin Coated Sheet Corporation)  June 2014  Director and Advisor, Nippon Steel & Sumikin Coated Sheet Corporation  June 2015  Advisor, Nippon Steel & Sumikin Coated Sheet Corporation  Mar. 2016  Outside Director; the Company (current position)  [Reason for nomination as candidate for Outside Director] In addition to having extensive experience and deep knowledge as a business executive gained through his experience of having served as Director of Nippon Steel Corporation, Mr.  May 1970  Joined Nippon Steel & Sumikin, Nippon Steel & Sumikin Coated Sheet Corporation  O shares Sheet Corporation  June 2015  Advisor, Nippon Steel & Sumikin Coated Sheet Corporation  In addition to having extensive experience and deep knowledge as a business executive gained through his experience of having served as Director of Nippon Steel Corporation, Mr.	7	Reappointment Outside Director Independent Director  Term of office as Outside Director: three (3) years and four (4) months (at the conclusion of	Panasonic Corporation) Oct. 2000 President, Matsushita Plasma Display Co., Ltd. Apr. 2006 Senior Vice President, AVC Networks Company, Matsushita Electric Industrial Co., Ltd. June 2009 Representative Director and Senior Managing Executive Officer, Panasonic Corporation June 2012 Advisor, Panasonic Corporation Nov. 2014 Associate member, Panasonic Corporation Nov. 2015 Outside Director, the Company (current position)  [Reason for nomination as candidate for Outside Director] In addition to having extensive experience and deep knowledge as a bus gained through his experience of having served as President of Mat Display Co., Ltd. and Representative Director and Senior Managing Exec Panasonic Corporation, Mr. Ken Morita has excellent personality and Company believes that he can properly perform duties as Outside Director	iness executive sushita Plasma ative Officer of insight. As the
can properly perform duties as Outside Director, the Company nominates him as a	8	Reappointment Outside Director Independent Director Term of office as Outside Director: three (3) years (at the conclusion of	May 1970 Joined Nippon Steel Corporation (currently, Nippon Steel & Sumitomo Metal Corporation)  Apr. 2000 General Manager, Steel Sheets Sales Department, Steel Sheets Business Division, Nippon Steel Corporation  June 2002 Director, Nippon Steel Corporation  Apr. 2006 President and Representative Director, Nittetsu Steel Sheet Corporation (currently, Nippon Steel & Sumikin Coated Sheet Corporation)  June 2014 Director and Advisor, Nippon Steel & Sumikin Coated Sheet Corporation  June 2015 Advisor, Nippon Steel & Sumikin Coated Sheet Corporation  Mar. 2016 Outside Director, the Company (current position)  [Reason for nomination as candidate for Outside Director]  In addition to having extensive experience and deep knowledge as a bus gained through his experience of having served as Director of Nippon Steel (currently, Nippon Steel & Sumikin Coated Sheet Coates)  Atsushi Takeda has excellent personality and insight. As the Company is	iness executive eel Corporation President and orporation, Mr. believes that he

(Notes) 1. There is no special interest between each candidate for Director and the Company.

- 2. The Company has registered Messrs. Ken Morita and Atsushi Takeda as Independent Director in accordance with the provisions of the Tokyo Stock Exchange.
- 3. The Company has entered into agreements with Messrs. Ken Morita and Atsushi Takeda in accordance with the Company's Articles of Incorporation to limit their liability for damages pursuant to Article 427, Paragraph 1 of the Companies Act. The maximum amount of liability pursuant to the agreements is the amount stipulated by laws and regulations.

## Proposal No. 3: Election of One (1) Audit & Supervisory Board Member

The term of office of Audit & Supervisory Board Member Mr. Masao Nakahara will expire at the conclusion of this General Meeting. Accordingly, the new election of one (1) Outside Audit & Supervisory Board Member is proposed.

The Audit & Supervisory Board has given its consent to this Proposal.

The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)		Career summary, positions and significant concurrent positions	Number of shares of the Company held	
Masao Yano (October 14, 1958)  New appointment Outside Audit & Supervisory Board Member	Apr. 1982 Apr. 1990 Nov. 1998 May 2008 Oct. 2010 Mar. 2013	Joined The Sanwa Bank, Ltd. (currently, MUFG Bank, Ltd.) Acting General Manager, Los Angeles Branch, The Sanwa Bank, Ltd. Assistant General Manager, Singapore Branch, The Sanwa Bank, Ltd. General Manager, Tianjin Branch, Bank of Tokyo Mitsubishi UFJ (China), Ltd. (currently, MUFG Bank (China), Ltd.) Vice President, Bank of Tokyo Mitsubishi UFJ (China) Director, JALCARD, INC. (current position)	0 shares	
Independent Audit &	[Reason for nomination as candidate for Outside Audit & Supervisory Board Member]			
Supervisory Board Member	Mr. Masao Yano has extensive experience and deep knowledge based on his years of experience at financial institutions and has excellent personality and insight. As the			
IVICITIOEI	Company believes that he can properly perform duties as Outside Audit & Supervisory			
	Board Member, the Company nominates him as a candidate for Outside Audit &			
Supervisory Board Member.				

(Notes)

- There is no special interest between Mr. Masao Yano and the Company.
- 2. The Company has registered with the Tokyo Stock Exchange that Mr. Masao Yano will be an Independent Audit & Supervisory Board Member in accordance with the provisions of the exchange subject to the approval of his election.
- 3. Although Mr. Masao Yano had been engaged in the business of MUFG Bank, Ltd., a major business partner of the Company, he retired from the bank in March 2013. Therefore, he is not in a position that can be influenced by the bank.
- 4. If the election of Mr. Masao Yano is approved, the Company intends to enter into an agreement with him in accordance with the Company's Articles of Incorporation to limit his liability for damages pursuant to Article 427, Paragraph 1 of the Companies Act. The maximum amount of liability pursuant to the agreement is the amount stipulated by laws and regulations.