

# FY Ended March 2019 Full Year Appendix

April 26, 2019

#### [Disclaimer]

The contents of this material and comments made during the questions and answers etc. of this briefing session are the judgment and projections of the Company's managements based on currently available information.

These contents involve risk and uncertainty and the actual results may differ materially from these contents/comments.

## Consolidated Income Statements (Summary)



(JPY Billion)		201	8/3			201	9/3		2020/3
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Through 2Q	Through 3Q	Through 4Q	Forecast
Sales	107.2	194.7	260.8	323.6	68.8	171.0	250.3	331.6	390.0
Pachislot and Pachinko Machines	54.9	88.3	95.4	105.6	21.5	58.6	76.1	101.4	120.0
Entertainment Contents	50.2	101.5	157.9	208.0	45.0	107.2	166.2	219.6	259.0
Resort	2.0	4.7	7.3	9.9	2.3	5.1	7.9	10.5	11.0
Operating Income	16.6	26.8	25.6	17.7	0.9	10.2	11.9	13.0	27.0
Pachislot and Pachinko Machines	15.1	21.4	15.1	11.9	1.7	9.6	9.6	13.4	29.0
Entertainment Contents	3.7	10.1	17.2	14.8	1.6	6.1	10.6	9.8	11.0
Resort	-0.7	-1.2	-1.8	-2.5	-0.6	-1.1	-1.9	-2.4	-4.0
Other / Elimination	-1.5	-3.4	-4.9	-6.5	-1.8	-4.4	-6.4	-7.8	-9.0
Operating Income Margin	15.5%	13.8%	9.8%	5.5%	1.3%	6.0%	4.8%	3.9%	6.9%
Non-operating income	1.1	1.8	3.1	3.2	0.7	1.3	1.5	2.1	1.5
Non-operating expenses	1.5	3.3	4.4	6.4	0.9	2.3	4.4	7.7	5.5
Ordinary Income	16.2	25.2	24.3	14.5	0.6	9.1	9.0	7.4	23.0
Extraordinary income	0.5	0.8	0.8	0.9	0.0	1.7	1.7	8.2	-
Extraordinary losses	0.3	0.4	0.7	3.1	0.0	0.2	6.7	8.7	-
Income before income taxes	16.4	25.6	24.4	12.4	0.7	10.6	4.0	6.9	23.0
Profit attributable to owners of parent	11.5	17.7	13.7	8.9	0.3	6.7	0.6	2.6	15.0
Dividends per share (JPY)	-	20.00	20.00	40.00	-	20.00	20.00	40.00*	40.00
Earnings per share (JPY)	49.22	75.78	58.68	38.10	1.44	28.60	2.90	11.27	63.90
Net Assets per share (JPY)	1,353.20	1,380.42	1,339.46	1,313.90	1,296.55	1,328.00	1,274.50	1,289.32	-

\*The year-end dividend for the fiscal year ended March 31, 2019 is the amount that the Company plans to pay and will be finalized at the Board of Directors' meeting to be held in May 2019.

## Costs and Expenses



(JPY Billion)	(JPY Billion) 2018/3					2019/3				
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Through 2Q	Through 3Q	Through 4Q	Forecast	
R&D Expense / Content Production Expense	15.3	30.7	45.5	62.0	14.1	30.8	48.3	66.6	72.5	
Pachislot and Pachinko Machines	4.5	9.7	13.8	17.3	3.5	7.8	12.1	17.0	15.9	
Entertainment Contents	10.8	21.1	31.7	44.9	10.6	23.2	36.4	49.9	56.6	
Resort	0.0	0.0	0.0	0.1	0.0	0.1	0.1	0.2	0.0	
Other / Elimination	0.0	-0.1	0.0	-0.3	0.0	-0.3	-0.3	-0.5	0.0	
Cap-ex	5.0	10.3	16.2	24.1	6.4	17.8	24.3	34.4	24.8	
Pachislot and Pachinko Machines	1.0	1.9	2.7	3.6	0.8	3.0	3.7	5.0	4.7	
Entertainment Contents	3.6	7.3	11.8	17.2	4.2	10.7	16.1	25.0	19.2	
Resort	0.3	1.0	1.5	1.9	0.0	0.0	0.1	0.1	0.2	
Other / Elimination	0.1	0.1	0.2	1.4	1.4	4.1	4.4	4.3	0.7	
Depreciation	4.2	8.2	12.2	16.2	3.9	7.4	10.8	14.5	13.6	
Pachislot and Pachinko Machines	1.5	2.8	4.1	5.3	1.1	2.1	3.0	4.0	3.4	
Entertainment Contents	2.2	4.5	6.7	9.0	2.3	4.3	6.4	8.6	8.4	
Resort	0.2	0.5	0.7	1.0	0.2	0.4	0.6	0.8	1.0	
Other / Elimination	0.3	0.4	0.7	0.9	0.3	0.6	0.8	1.1	8.0	
Advertising	3.2	7.8	11.7	15.4	3.3	8.4	12.2	16.0	21.0	
Pachislot and Pachinko Machines	0.4	1.1	1.5	1.9	0.4	0.9	1.3	1.6	2.8	
Entertainment Contents	2.5	5.4	8.6	11.8	2.6	6.3	9.3	12.5	16.1	
Resort	0.1	0.2	0.3	0.4	0.0	0.1	0.2	0.3	0.4	
Other / Elimination	0.2	1.1	1.3	1.3	0.3	1.1	1.4	1.6	1.7	

## Consolidated Balance Sheet (Summary)



(JPY billion)	[Asse	ts]	[Liabilities and Net Assets]					
Account	As of end of March 2018	As of end of March 2019	Change	Account	As of end of March 2018	As of end of March 2019	Change	
Cash and Deposits	157.8	137.4	-20.4	Accounts Payable	21.7	24.7	+3.0	
Accounts Receivable	29.3	39.2	+9.9	Corporate Bonds	10.0	12.5	+2.5	
Securities	24.6	14.5	-10.1	Short Term Loans Payable	15.8	13.3	-2.5	
Inventories	40.5	50.0	+9.5	Other	36.9	37.0	+0.1	
Other	20.1	19.3	-0.8	Total Current Liabilities	84.4	87.5	+3.1	
<b>Total Current Assets</b>	272.3	260.4	-11.9	Corporate Bonds	22.5	10.0	-12.5	
Tangible Fixed Assets	78.1	84.0	+5.9	Long Term Loans Payable	38.6	40.3	+1.7	
Intangible Fixed Assets	23.4	15.2	-8.2	Other	17.4	21.4	+4.0	
Investment Securities	70.2	73.4	+3.2	Total Noncurrent Liabilities	78.5	71.7	-6.8	
Other	29.4	31.5	+2.1	Total Liabilities	163.0	159.3	-3.7	
				Shareholders Equity	299.6	294.8	-4.8	
				Total accumulated other comprehensive income	8.2	7.8	-0.4	
				Subscription rights to shares	8.0	0.9	+0.1	
				Non-controlling intesrests	1.6	1.7	+0.1	
<b>Total Noncurrent Assets</b>	201.1	204.1	+3.0	Total Net Assets	310.4	305.3	-5.1	
Total Assets	473.4	464.6	-8.8	Total Liabilities and Net Assets	473.4	464.6	-8.8	



(JPY Billion)

### One-off expenses of relocation

	2018/3	2019/3
Total	2.4	4.9
Pachislot and Pachinko Machines	8.0	1.1
Entertainment Contents	1.4	3.0
Resort	0.0	0.0
Other / Elimination	0.2	0.8

## Segment Results: Pachislot and Pachinko Machines



(JPY Billion)	2018/3					2019	2019/3					
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Through 2Q	Through 3Q	Through 4Q	Forecast			
Sales	54.9	88.3	95.4	105.6	21.5	58.6	76.1	101.4	120.0			
Pachislot	10.2	32.3	32.4	36.0	3.1	4.5	11.0	24.7	48.8			
Pachinko	41.1	48.8	52.2	55.3	13.9	45.8	52.3	59.9	59.0			
Other / Elimination	3.6	7.2	10.8	14.3	4.5	8.3	12.8	16.8	12.2			
Operating Income	15.1	21.4	15.1	11.9	1.7	9.6	9.6	13.4	29.0			
Operating Income Margin	27.5%	24.2%	15.8%	11.3%	7.9%	16.4%	12.6%	13.2%	24.2%			
Pachislot												
<b>Number of Titles</b>	3 titles	8 titles	8 titles	9 titles	1 title	1 title	3 titles	6 titles	10 titles			
Unit Sales (units)	25,440	75,380	75,590	85,041	9,073	12,853	31,534	67,140	120,000			
Pachinko												
<b>Number of Titles</b>	2 titles	4 titles	5 titles	5 titles	1 title	3 titles	5 titles	7 titles	9 titles			
Unit Sales (units)	97,499	119,312	129,778	140,013	40,997	117,891	136,670	159,848	164,000			
Board + Frame	83,178	92,344	95,912	97,655	13,908	77,518	87,468	91,858	78,600			
Board	14,321	26,968	33,866	42,358	27,089	40,373	49,202	67,990	85,400			

## Segment Results: Pachislot and Pachinko Machines



■ Major Titles launched in 2019/3 and titles to be launched in 2020/3

New title
Specification changed title

~2019/3

2020/3~

**Type 6 Machines** 

Pachislot Hokuto No Ken Syura no kuni hen Rasetsu ver.

Pachislot DISC UP

Pachislot ARPEGGIO OF BLUE STEEL
-ARS NOVA- Mental Model ver.

A-SLOT Twin Angel BREAK

Pachislot CHAIN CHRONICLE

Pachislot Kaiji 4

Pachislot SOUTEN-NO-KEN PONYOU

**A-SLOT DARTSLIVE** 

Pachislot Beast King

Pachinko CR Nisemonogatari

Pachinko CR Hokuto No Ken 7 Hyakuretsuranbu

Pachinko

Pachinko CR The Seven Deadly Sins

Pachinko CR Shin Hokuto Muso Chapter 2 Pachinko STAR BLAZERS 2199

Pachinko CR BLACK LAGOON 3

Dejihane CRA Nisemonogatari Dejihane PA Hokuto No Ken 7 Tenha

Oujya no Houkou

Dejihane CRA Guru Guru Derby

Pachinko CR TOMORROW'S JOE P The Seven deadly Sins Goyoku ver.

P SHOW BY ROCK!!

Pachinko CR Dracure!

#### 2019/3 3Q Major titles and number of units sold

Pachislot title	Total sales	Installed from
Pachislot SOUTEN-NO-KEN PONYOU	21,047 units	January
Pachislot DISC UP	18,623 units	June
Pachislot Beast King Oujya no Houkou	7,441 units	March

Pachinko title	Total sales	Installed from
Pachinko CR Shin Hokuto Muso Chapter 2	63,003 units	September
Pachinko CR Hokuto No Ken 7 Hyakuretsuranbu	24,801 units	June
Pachinko CR Nisemonogatari	18,150 units	April



(JPY Billion)		201	8/3			201	2020/3		
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Through 2Q	Through 3Q	Through 4Q	Forecast
Sales	50.2	101.5	157.9	208.0	45.0	107.2	166.2	219.6	259.0
Digital Games	9.5	19.3	28.9	38.5	9.0	19.3	29.4	40.8	43.0
Packaged Games	14.4	27.1	45.9	57.0	12.3	26.7	43.7	54.6	84.0
Amusement Machine Sales	10.4	22.6	33.9	47.1	9.6	28.3	40.9	54.7	55.0
Amusement Center Operations	9.0	19.6	29.2	39.0	9.4	20.7	30.7	40.9	44.0
Animation / Toy	5.1	10.3	16.9	22.5	3.6	10.2	18.3	24.5	30.0
Other / Elimination	1.8	2.6	3.1	3.9	1.1	2.0	3.2	4.1	3.0
Operating Income	3.7	10.1	17.2	14.8	1.6	6.1	10.6	9.8	11.0
Digital Games	1.2	2.0	3.3	3.3	-0.4	-1.4	-2.7	-1.9	2.0
Packaged Games	1.3	3.5	7.5	6.5	2.6	4.4	8.1	8.2	6.0
Amusement Machine Sales	0.5	2.4	3.6	2.7	0.2	2.3	3.0	1.5	0.5
Amusement Center Operations	0.4	1.7	2.2	2.7	0.5	1.9	2.2	2.6	2.5
Animation / Toy	0.1	0.7	1.6	2.0	-0.3	0.9	2.1	2.5	2.5
Other / Elimination	0.2	-0.2	-1.0	-2.4	-1.0	-2.0	-2.1	-3.1	-2.5
Operating Income Margin	7.4%	10.0%	10.9%	7.1%	3.6%	5.7%	6.4%	4.5%	4.2%
No. of domestic amusement centers	190	189	191	189	189	189	191	190	195
YoY sales rate comparison of existing amusement centers	100.1%	101.5%	102.1%	101.9%	104.2%	104.5%	104.2%	104.0%	104.4%



#### **Major Index / Digital Games (Digital Overall)**

		2018	3/3		2019/3			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Sales (JPY Billion)	9.5	9.8	9.6	9.6	9.0	10.3	10.1	11.4
Domestic								
Average MAU (Thousands, 3 months average)*1	3,440	3,310	3,220	2,910	6,880	5,420	4,690	7,900
ARPMAU (JPY) *2	2,502	2,435	2,321	2,502	1,123	1,507	1,581	1,029
Share of sales for top 3 titles *3	59.6%	57.7%	51.5%	53.9%	46.2%	43.1%	38.1%	41.7%
Overseas								
Composition ratio of sales	10.4%	10.7%	16.1%	16.3%	11.5%	13.7%	19.2%	21.4%
Other indicators								
Number of Titles (Domestic)	25	21	22	23	25	24	25	23
Number of New Titles (Domestic)	1	0	1	1	3	1	2	2
Ratio of advertising expense to net sales *4	8.2%	11.2%	10.1%	9.5%	11.7%	10.4%	9.1%	9.3%

#### **TOP 3 Titles (Digital Game)**

	Title	Release
1.	PHANTASY STAR ONLINE 2	2012/7
2.	Puyo puyo!! Quest	2013/4
3.	SHIN MEGAMI TENSEI Liberation Dx2	2018/1

Only free-to-play titles are covered for the calculation of number of titles under service, Domestic MAU, Domestic ARP MAU and number of downloads. (Pay-to-play models are not included.)

<sup>\*1.</sup> Average MAU (Monthly Active Users) over 3 months

<sup>\*2.</sup> Calculated from dividing sales by MAU (Monthly Active Users)

<sup>\*3.</sup> Sales percentage for top 3 titles in sales

<sup>\*4.</sup> Advertising expense percentage for total digital sales of each quarter

<sup>\*</sup>Top three titles in domestic sales in the period of Jan-Mar 2019



			2019/3						
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Through 2Q	Through 3Q	Through 4Q	Forecast
Packaged Games: Number of Titles	6 titles	16 titles	27 titles	38 titles	5 titles	18 titles	26 titles	31 titles	32 titles
Japan	1 title	3 titles	6 titles	11 titles	2 titles	3 titles	5 titles	7 titles	10 titles
Asia	2 titles	6 titles	10 titles	15 titles	-	3 titles	6 titles	7 titles	10 titles
North America / Europe	3 titles	7 titles	11 titles	12 titles	3 titles	12 titles	15 titles	17 titles	12 titles
Packaged Games: Sales in Units (Thousands)	4,560	8,650	14,280	17,330	5,700	11,180	18,510	23,440	25,190
Japan	150	420	950	1,540	280	640	1,460	1,850	3,840
New titles	40	200	520	950	120	230	660	830	3,330
Repeat titles	110	220	420	590	160	410	800	1,020	510
Asia	140	230	550	810	120	370	590	770	1,490
New titles	60	100	350	540	-	30	150	190	1,010
Repeat titles	70	130	190	270	120	340	440	580	480
North America / Europe	4,260	8,000	12,780	14,980	5,300	10,170	16,460	20,820	19,860
New titles	1,200	2,850	5,700	6,640	730	1,620	2,610	3,070	6,350
Repeat titles	3,060	5,150	7,080	8,340	4,570	8,550	13,850	17,750	13,510
Total New titles	1,310	3,150	6,580	8,130	850	1,880	3,420	4,090	10,690
Total Repeat titles	3,250	5,500	7,700	9,200	4,850	9,300	15,090	19,350	14,500

2019/3	Maior	· Titlae
2013/3	iviaioi	111162

2019/3 titles	Release	Platform	Launched region		
Yakuza 6: The Song of Life	2018/4	PS4/PC	North America / Europe		
Football Manager 2019 2018/11		PC	Japan / Asia / North America / Europe		
Judgment 2018/12		PlayStation®4	Japan / Asia		
Repeat titles		Platform	Launched region		
Total War series		PC	Japan / Asia / North America / Europe		
Sonic series		Multi Platform	Japan / Asia / North America / Europe		
Yakuza series		PlayStation®4 / PC	Japan / Asia / North America / Europe		

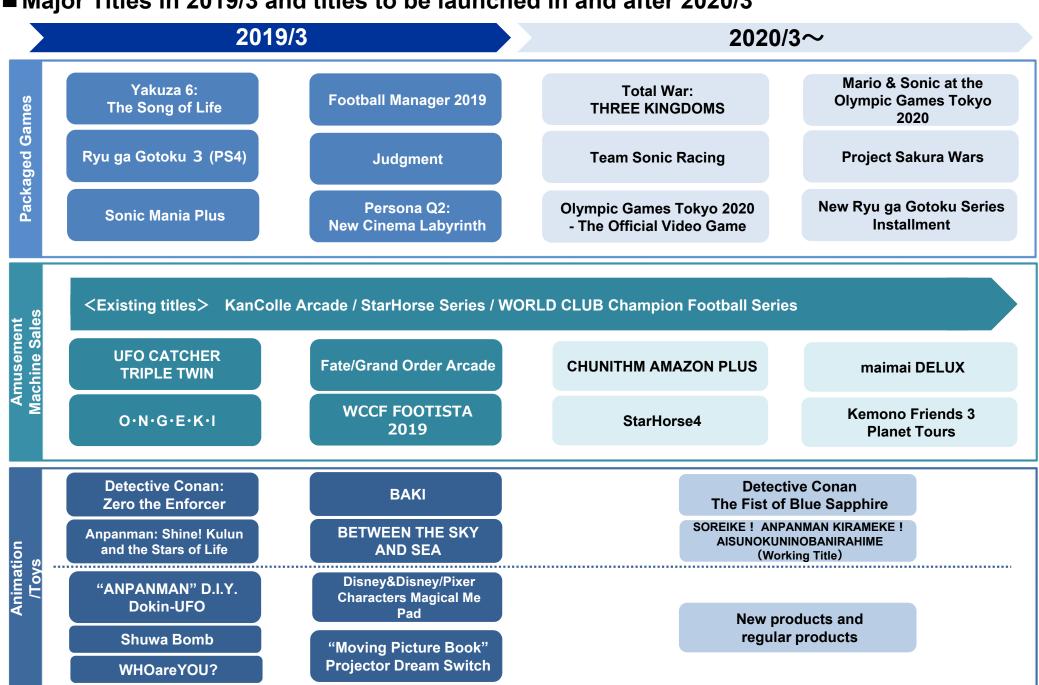


■ Major Titles in 2019/3 and titles to be launched in and after 2020/3

2019/3 2020/3~ PHANTASY STAR ONLINE 2 (2012/7~) Puyo puyo!! Quest (2013/4~) CHAIN CHRONICLE 3 (2013/7~) Existing titles Hortensia Saga (2015/4~) Magia Record: Puella Magi Madoka Magica Side Story (2017/8~) SHIN MEGAMI TENSEI Liberation Dx2 (2018/1~) SEGA Pocket Club Manager (2018/4~) BORDER BREAK (2018/8~) Digital Games Ryu ga Gotoku ONLINE (2018/11~) IDOLA PHANTASY STAR SAGA (2018/11~) WONDER GRAVITY ~BEST BUDDY: PINO & GRAVITOR~ (2019/4~) **LEAGUE OF WONDERLAND (Spring, 2019)** New titles Kemono Friends 3 (2019) **New Title New Title New Title** 



#### ■ Major Titles in 2019/3 and titles to be launched in and after 2020/3



## Segment Results: Resort Business



(JPY Billion)		201	8/3			2019/3				
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Through 2Q	Through 3Q	Through 4Q	Forecast	
Sales	2.0	4.7	7.3	9.9	2.3	5.1	7.9	10.5	11.0	
Operating Income	-0.7	-1.2	-1.8	-2.5	-0.6	-1.1	-1.9	-2.4	-4.0	
<phoenix resort=""></phoenix>										
Sales	1.8	4.2	6.7	9.2	2.1	4.7	7.4	10.0	10.6	
Operating Income	-0.3	-0.4	-0.5	-0.6	-0.2	-0.2	-0.2	-0.0	0.1	
No. of facility users (Thousands)	126	296	449	607	168	418	608	812	837	
3 accommodation facilities	57	156	237	323	67	181	266	357	379	
2 golf courses	25	46	70	93	24	45	69	94	100	
Other facilities	44	94	142	191	77	192	273	361	358	

#### <PARADISE SEGASAMMY \*>

TATADISE SEGASAMINITY		201	8/3			2019/3					
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Through 2Q	Through 3Q	Through 4Q	Forecast		
Sales (Billion KRW)	22	62	129	200	65	129	213	301			
Operating Income (Billion KRW)*	-12	-30	-30	-32	0	-1	0	-20	-		
Number of casino visitors (Thousands)	17	59	117	182	57	128	207	295	-		

<sup>\*</sup> PARADISE SEGASAMMY Co., Ltd. is an equity method affiliate

<sup>\*</sup> Figures for PARADISE SEGASAMMY Co., Ltd. are recorded with three months delay

<sup>\*</sup> Local accounting standards

## Segment Results: Resort Business (Phoenix Seagaia Resort)





■ Exterior ■ Golf Course ■ Convention Center

#### <Overview>

Facility name	Phoenix Seagaia R	esort							
Operating company	Phoenix Resort Co.	Phoenix Resort Co., Ltd.							
Facility address	3083 Aza Hamayan	3083 Aza Hamayama, O-Aza Shioji, Miyazaki City, Miyazaki Prefecture							
Number of employees	· ·	17 (as of March 31, 2019) (including, concurrent officers, full-time employees, econded employees, contract employees and part-time employees)							
Site area	2,511,144m <sup>2</sup>	511,144m²							
	Hotel	950 rooms (Sheraton Grande Ocean Resort, Luxze Hitotsuba and Cottage HIMUKA)							
Eggility	Golf courses	45 holes (Phoenix Country Club, Tom Watson Golf Course) Phoenix Golf Academy							
Facility composition	Convention Center	Approx. 5,500 m <sup>2</sup> (capacity for approx. 5,000 people)							
	Other Entertainment facilities etc.  Capacity for approx. 3,000 people)  Spa, hot springs, fitness club, horse riding club, tennis court and wedding halls								

#### <Access>

■ Miyazaki Airport 20-minute by car

■ JR Miyazaki train station Approx. 25-minute by public bus

(chargeable) 15-minute by car

■ Express way Approx. 25-minute drive from

Miyazaki Interchange

©Phoenix Resort - 14 -

## PARADISE SEGASAMMY (Equity method affiliate)





**■** Exterior ■ Casino facility

#### <Overview>

Facility name	PARADISE CITY
Operating company	PARADISE SEGASAMMY Co.,Ltd.
Facility address	186, Yeongjonghaeannam-ro 321-gil, Jung-gu, Incheon, Republic of Korea
Number of employees	2,778 (as of March 31, 2019) (including, concurrent officers, full-time employees, seconded employees, contract employees and part-time employees)
Site area	330,000㎡
Investment amount	Approx. 1,567.5 billion KRW (amount invested by SEGA SAMMY: 331.9 billion KRW; shareholding ratio: 45%)
Facility composition	<ul> <li>Casino (table games: 158 units, electronic table games: 4 units 62 seats, slot machines: 291 units)</li> <li>Hotel (711 rooms; additional facilities: restaurant, banquet hall, indoor and outdoor pools, etc.)</li> <li>Convention</li> <li>SPA ·CLUB ·Boutique Hotel (58 rooms)</li> <li>PLAZA (Commercial facility / cultural center, shopping mall)</li> <li>WONDER BOX (for families)</li> </ul>

■ Lobby lounge (Hotel)

<Overview of Incheon International Airport>

- Number of users: 68.25 million (2018)
- Terminal 2, which is able to accommodate 18 million passengers, opened on January 18, 2018

#### <Access to PARADISE CITY>

- 3-minute drive by car or shuttle bus (free of charge) 5-minute ride on linear monorail (free of charge) and 15-minute walk from Incheon International Airport
- Also a 5-minute drive from Incheon Interchange on the expressway

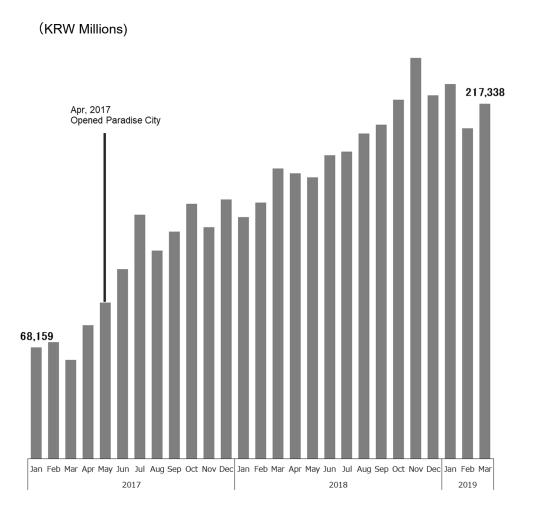
## PARADISE SEGASAMMY (Equity method affiliate)



(KRW Billion)

### Transition of Drop\* amount at Paradise SegaSammy

\*Drop : The amount of cash exchanged for chips by customers at the table



		FY 2018/3	FY 2019/3
Sales		2,004	3,016
	Casino	1,749	2,486
	Hotel	256	503
	Other	-	28
Cost of sales		1,760	2,857
	Casino	1,179	1,614
	Hotel	581	992
	Other	-	251
Gross profit		244	159
SG&A		572	380
Operating profit		-327	-221
EBITDA		-63	200
Net profit		-472	-562

Source: Paradise IR

SEGASAMMY		
Equity method acquisition	-2.8	-3.1
amount (Billion yen)		

<sup>\*</sup> PARADISE SEGASAMMY Co., Ltd. is an equity method affiliate of SEGA SAMMY HOLDINGS INC.

<sup>\*</sup> Figures for PARADISE SEGASAMMY Co., Ltd. are recorded with three months delay



Casino facility		Upper limit for square measures of gaming areas within casino facility is 3% of the total floor area of IR facilities
Facility No.1:	International convention and conference facilities	Capacity of the largest international convention and conference room must be more than 1,000 people. Total capacity of whole international convention and conference facilities must be more than twice of the capacity of the largest international convention and conference room.
Facility No.2:	Exhibition facilities	Square measures of exhibition facilities must meet the standards according to the below tier based on capacity of the largest international convention and conference room.  (Capacity of the largest international convention and conference room)  • More than 1,000 and less than 3,000 people ⇔ Total floor area of exhibition facilities: more than 120K m³  • More than 3,000 and less than 6,000 people ⇔ Total floor area of exhibition facilities: more than 60K m³  • More than 6,000 people ⇔ Total floor area of exhibition facilities: more than 20K m³
Facility No.3:	Facilities enhancing the attractiveness of tourism	Theater, entertainment hall, concert hall, stadium, cinema, museum, gallery, restaurant and other facilities that contribute enhancing the attractiveness of Japanese tourism
Facility No.4:	Facilities with customer transfer functions	Facilities satisfying below 4 conditions 1) showcase function, 2) concierge function, 3) multilingual support function, 4) sufficient facility scale
Facility No.5:	Accommodation facilities	Total square measures for floor area of all guest rooms must be more than 100K m and facilities must have suite rooms with appropriate square measures and certain ratio of suite rooms.
Facility No. 6	Other facilities	Facility contributing to the promotion of visit and stay of domestic and inbound tourists
Other: Restrict	ion of casino ads	Can applies only to places where foreign travelers can stay until they complete immigration procedures at airports operating international flights and passenger terminals of ports where foreign cruise ships are in service
Other: Transac report	ction subject to	Cash transactions exceeding 1 million yen between casino business operators and customers



#### < APPENDIX : Overview of revision to the rules>

Date of enforcement

**February 1, 2018** 

Pachislot and pachinko machine manufacturers

- (1) Matters related to regulations of pay-out balls/medals
- (2) Addition of standards for pachislot and pachinko machines with which pay-out balls/medals information can be easily checked
- (3) Introduction of "multi stage payout-ratio" to pachinko machines

Pachinko halls

(4) Addition of responsibilities of administrators

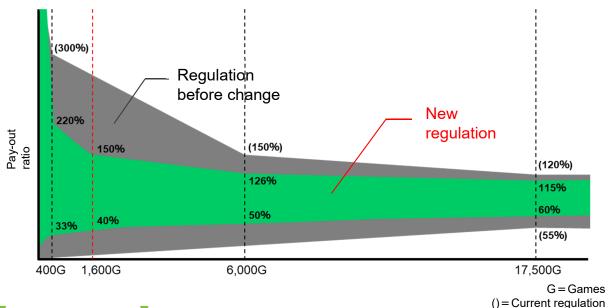
\*(2) Able to play without touching balls and medals (record and pay-out electronically)

- ✓ Curbing of gambling element is intended in the matters related to regulations of pay-out balls/medals.
- ✓ "Multi stage payoutratio" is newly
  approved for
  pachinko machines.



### <a>APPENDIX : Comparisons of pay-out ratio (image)></a>

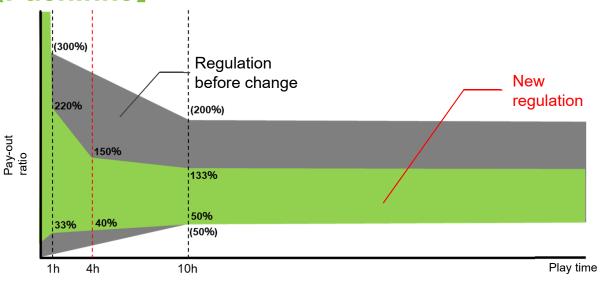
### [Pachislot]



✓ Machines will be transformed to become more playable with the setting of the lower limit of pay-out probability.

✓ The introduction of "multi stage payoutratio" will allow broader ways to play.

### [Pachinko]



Pay-out ratio=

Balls and medals payed out

Balls and medals used



### <a>APPENDIX : Outline of revisions to regulations ></a>

### [Pachislot]

Content		Te	est		Multi stage	Number of pay-out medals when hitting a	
Jointone	400G	1,600G	6,000G	17,500G	payout-ratio	jackpot (Upper limit)	
Regulation before change	Less than 300%	– Less than 15		Over 55% and less than 120%	Up to 6 stages	480	
New regulation	Over 33% and less than 220%	Over 40% and less than 150%	Over 50% and less than 126%	Over 60% and less than 115%	Up to 6 stages	300	

G=Games

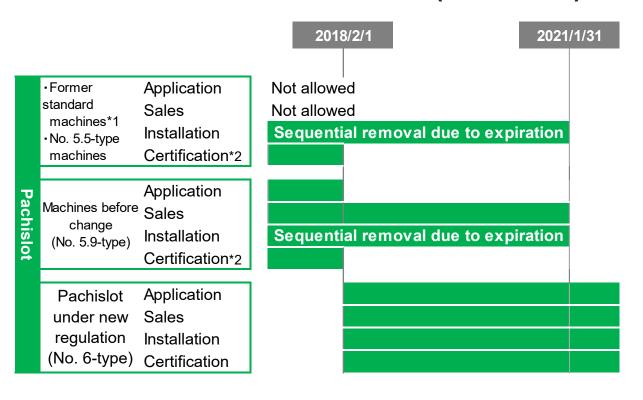
### [Pachinko]

Content		Test		Multi stage	Number of pay-out balls when hitting a		
Content	1 hour	4 hours	10 hours	payout-ratio	jackpot (Upper limit)		
Regulation before change	Less than 300%	-	Over 50% and less than 200%	-	2,400		
New regulation	Over 33% and less than 220%	Over 40% and less than 150%	Over 50% and less than 133%	Up to 6 stages	1,500		

### Pachislot Machines revision of rules



### Schedule for revision of rules (Pachislot)



<sup>\*1</sup> The old machines that acquired the certification by 2015/3/31 are subject to certification

✓ Machines before change of regulation (No. 5.9type machines) can be sold a certain period of time after the revision.

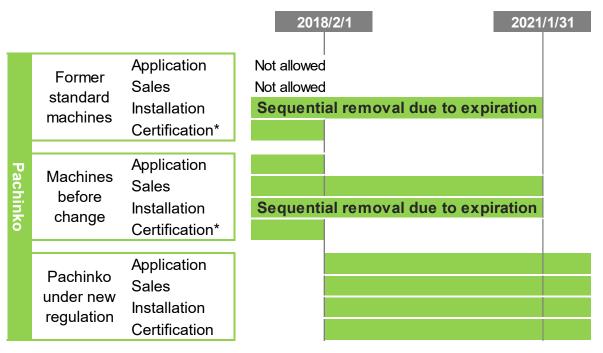
**(Pachislot under new regulation)** 

- ✓ Voluntary regulations were changed in line with the revision to the rules
- ✓ Curbed gambling element but range of game elements will expand

<sup>\*2</sup> The deadline of application for certification was January 31, 2018 (Installation allowed for three years after becoming certified).



### Schedule for revision of rules (Pachinko)



<sup>\*</sup> The deadline of application for certification was January 31, 2018 (Installation allowed for three years after becoming certified).

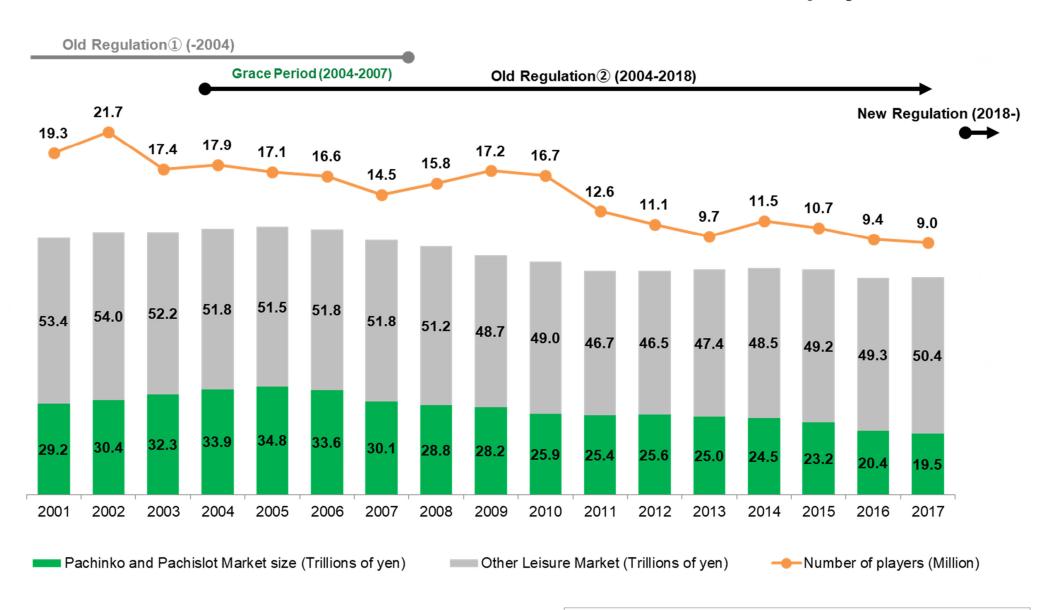
✓ Machines before change of regulation can be sold a certain period of time after the revision.

**(Pachinko under new regulation)** 

- ✓ Voluntary regulations were changed in line with the revision to the rules
- ✓ Partially curbed gambling element



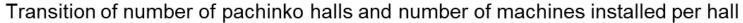
#### Transition of market size and number of players

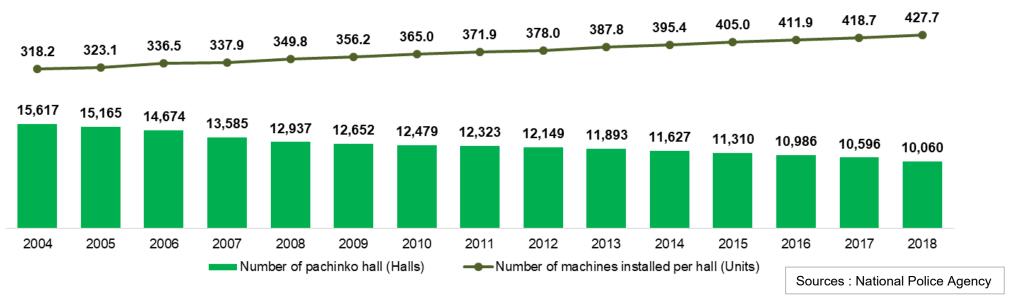


Source: White Paper on Leisure Industry 2017, Japan Productivity Center

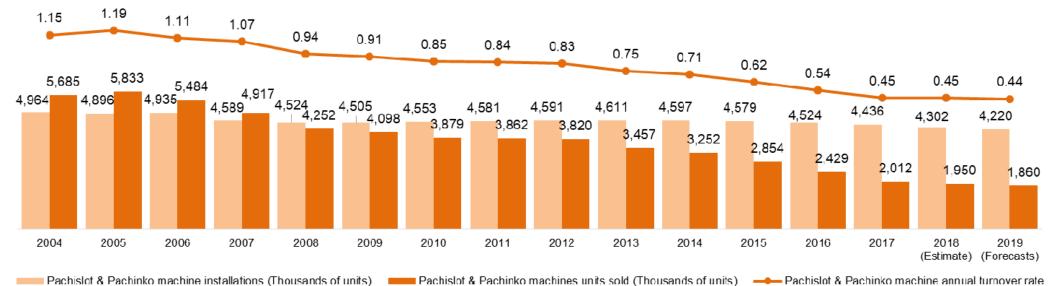
### Pachinko and Pachislot Machine Markets







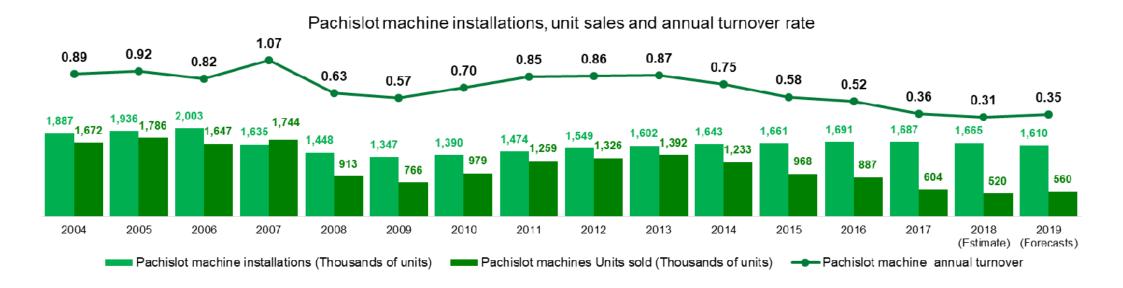
#### Pachislot & Pachinko machine Installations, Unit sales and Annual turnover

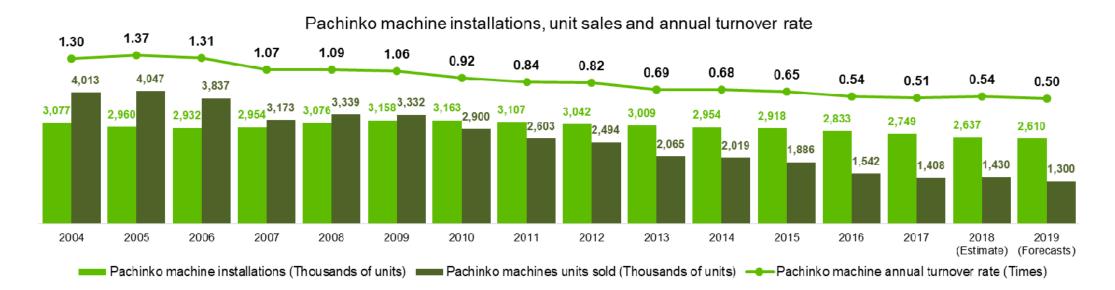


Sources: National Police Agency and Yano research Institute Ltd. (\*The data for 2018,2019 are our forecasts)

### Pachinko and Pachislot Machine Markets

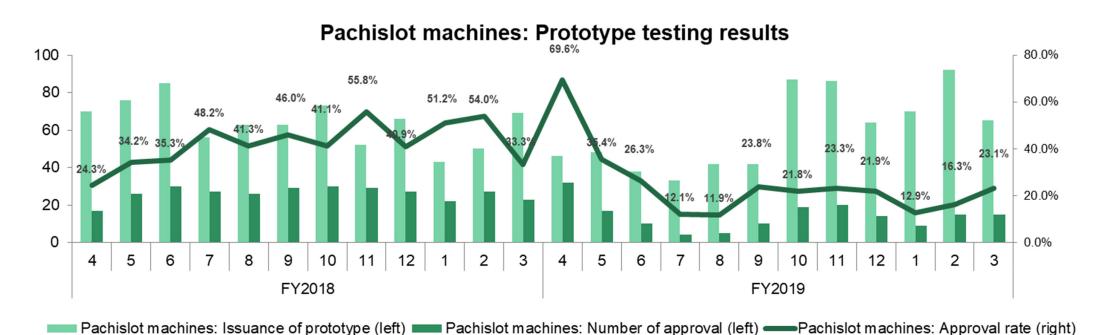


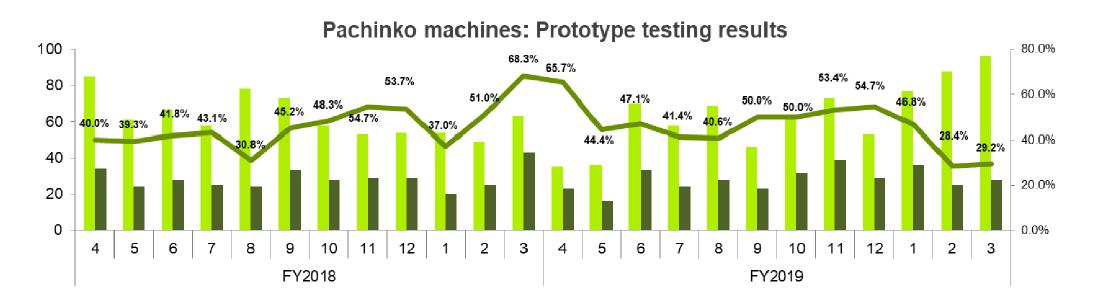




Sources: National Police Agency and Yano research Institute Ltd. (\*The data for 2018, 2019 are our forecasts)







Pachinko machines: Issuance of prototype (left) Pachinko machines: Number of approval (left) Pachinko machines: Approval rate (right)

Source: Security Communications Association

### Pachislot / Pachinko Machine Sales Share



#### **Share of Annual Pachislot Machine Sales**

		2013		2014				2015	015 201			2016		2017	
Rank	Manufacturer	Units sold	Share	Manufacturer	Units sold	Share	Manufacturer	Units sold	Share	Manufacturer	Units sold	Share	Manufacturer	Units sold	Share
1	Sammy	301,575	21.7%	Sammy	207,828	16.8%	UNIVERSAL	165,000	17.0%	Sammy	215,736	24.3%	K company	107,000	17.7%
2	UNIVERSAL	215,000	15.5%	UNIVERSAL	205,000	16.6%	Sammy	142,337	14.7%	UNIVERSAL	203,000	22.9%	D company	100,000	16.5%
3	HEIWA/ OLYMPIA	120,000	8.6%	DAITO	128,000	10.4%	HEIWA/ OLYMPIA	113,997	11.8%	KITA DENSHI	90,500	10.2%	Sammy	85,041	14.1%
4	SANKYO	116,291	8.4%	YAMASA	108,000	8.8%	KITA DENSHI	100,000	10.3%	HEIWA/ OLYMPIA	80,953	9.1%	U company	43,000	7.1%
5	DAITO	102,000	7.3%	HEIWA/ OLYMPIA	92,763	7.5%	SANKYO	80,125	8.3%	Enterrise	57,000	6.4%	Y company	38,000	6.3%

#### **Share of Annual Pachinko Machine Sales**

	2013 2014				2015				2016		2017				
Rank	Manufacturer	Units sold	Share	Manufacturer	Units sold	Share									
1	KYORAKU	349,000	17.0%	SANYO	330,000	16.3%	Sansei R&D	300,000	15.9%	SANYO	306,000	19.8%	S company	330,000	23.4%
2	SANYO	315,000	15.4%	SANKYO	329,892	16.3%	SANKYO	296,346	15.7%	Sansei R&D	209,000	13.5%	S company	171,919	12.2%
3	SANKYO	291,967	14.3%	KYORAKU	308,000	15.3%	SANYO	275,000	14.6%	HEIWA/ OLYMPIA	192,761	12.5%	Sammy	140,013	9.9%
4	Sammy	200,225	9.8%	HEIWA/ OLYMPIA	252,103	12.5%	HEIWA/ OLYMPIA	234,616	12.4%	SANKYO	172,954	11.2%	K company	140,000	9.9%
5	HEIWA/ OLYMPIA	197,000	9.6%	Sammy	241,425	12.0%	Newgin	220,000	11.7%	Newgin	160,000	10.4%	S company	130,000	9.2%
						6	Sammy	199,014	10.5%	Sammy	138,321	9.0%			

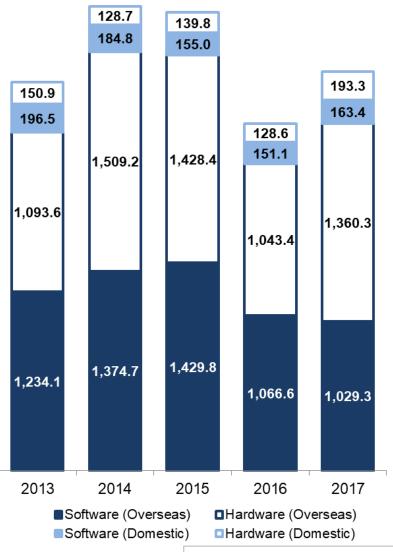
Source: Yano Research Institute Ltd.

<sup>\*</sup>Estimated by Yano Research Institute Ltd. with fiscal years from July of each year through June the following year as criteria



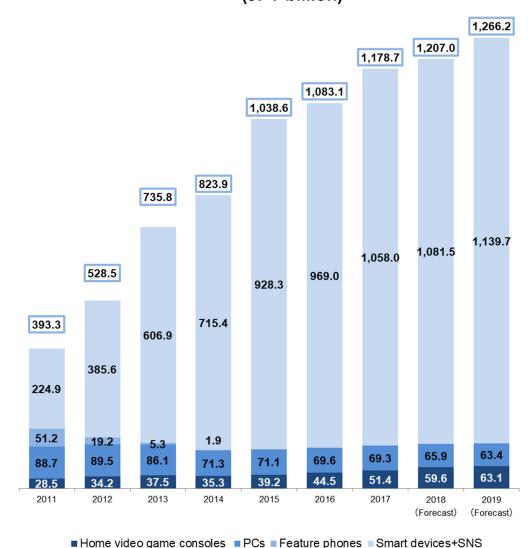
#### **Home Video Game and Online Game Markets Scale**

## Home Video Games: Overall Shipment Scale (JPY billion)



Source: CESA Games White Paper

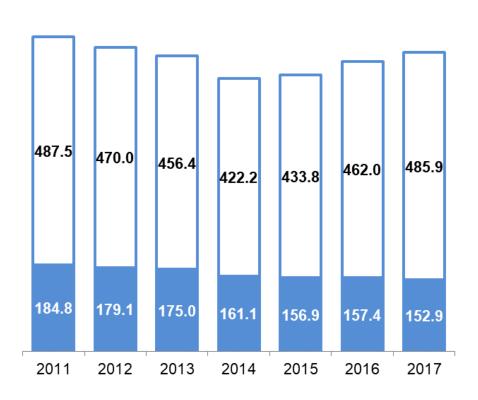
## Japan's Market for Game Content with Network Connectivity (JPY billion)





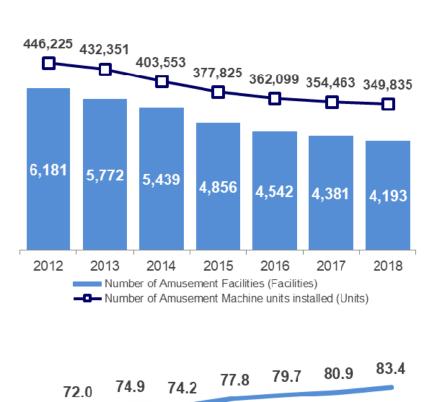
### **Amusement Machine and Amusement Center Operations Markets Scale**

#### **Amusement Machine / Facilities sales (JPY billion)**



- Net sales of Amusement Facilities
- Net sales of Amusement Machines

#### Number of Amusement Facilities / Amusement Machine unit installed





72.0



Source: JAIA, National Police Agency

## Past Operating Results (FY Ended March 2015~)



#### From FY Ended March 2015~

\*The data in this page can be downloaded from following URL. (https://www.segasammy.co.jp/english/ir/library/pdf/settlement/2019/e 201903 4q transition.xls)

(JPY Billion)		FY Ended March 2015		FY Ended March 2016		FY Ended March 2017		FY Ended March 2018			FY Ending March 2019				
		Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	Results Through 1Q	Results Through 2Q	Results Through 3Q	Results Through 4Q	Results Through 1Q	Results Through 2Q	Results Through 3Q	Results Through 4Q
	Net Sales	158.1	366.8	154.3	347.9	169.5	366.9	107.2	194.7	260.8	323.6	68.8	171.0	250.3	331.6
Bre	Pachislot and Pachinko Machines	61.1	152.1	56.6[60.9]*	132.7[141.0]*	64.9	148.2	54.9	88.3	95.4	105.6	21.5	58.6	76.1	101.4
Breakdowr	Entertainment Contents	90.3	199.6	90.2[85.9]*	198.8[190.5]*	97.8	205.7	50.2	101.5	157.9	208.0	45.0	107.2	166.2	219.6
own	Resort	6.6	14.9	7.4	16.3	6.7	13.0	2.0	4.7	7.3	9.9	2.3	5.1	7.9	10.5
	Operating Income	2.7	17.4	5.7	17.6	15.3	29.5	16.6	26.8	25.6	17.7	0.9	10.2	11.9	13.0
	Pachislot and Pachinko Machines	7.0	25.7	8.5[8.4]*	21.5[20.9]*	10.6	26.3	15.1	21.4	15.1	11.9	1.7	9.6	9.6	13.4
Bre	Entertainment Contents	0.6	0.0	1.5[1.7]*	3.6[4.2]*	9.1	11.1	3.7	10.1	17.2	14.8	1.6	6.1	10.6	9.8
Breakdowr	Resort	-1.4	-2.3	-1.2	-1.8	-1.3	-2.2	-0.7	-1.2	-1.8	-2.5	-0.6	-1.1	-1.9	-2.4
own	Other / Elimination	-3.5	-6.0	-3.1[-3.2]*	-5.7	-3.1	<b>-</b> 5.7	-1.5	-3.4	-4.9	-6.5	-1.8	-4.4	-6.4	-7.8
	Operating Margin	1.7%	4.7%	3.7%	5.1%	9.0%	8.0%	15.5%	13.8%	9.8%	5.5%	1.3%	6.0%	4.8%	3.9%
	Ordinary Income	2.6	16.8	5.8	16.4	15.4	28.5	16.2	25.2	24.3	14.5	0.6	9.1	9.0	7.4
	Ordinary Income Margin	1.6%	4.6%	3.8%	4.7%	9.1%	7.8%	15.1%	12.9%	9.3%	4.5%	0.9%	5.3%	3.6%	2.2%
	Profit attributable to owners of parent	-2.8	-11.3	0.9	5.3	24.2	27.6	11.5	17.7	13.7	8.9	0.3	6.7	0.6	2.6
	Net Income Margin	-	-	0.6%	1.5%	14.3%	7.5%	10.7%	9.1%	5.3%	2.8%	0.4%	3.9%	0.2%	0.8%
	ROA	_	-2.2%	_	1.0%	-	5.2%	_	1	_	1.8%	_	_	_	0.6%
	ROE	_	-3.4%	_	1.8%	_	9.2%	_	_	_	2.9%	_	_	_	0.9%
	Equity Ratio	_	60.0%	_	55.3%	_	59.0%	_	_	_	65.0%	_	_	_	65.1%
	Cash flows to interest bearing debt ratio	_	301.9%	_	798.8%	_	178.6%	_	_	_	334.7%	_	_	_	520.9%
	Interest coverage ratio	_	45.2 times	_	19.1 times	_	61.4times	_	_	_	36.5 times	_	_	_	27.3 times
R&	D expense / content production expense	28.4	67.6	24.7	58.0	31.7	67.1	15.3	30.7	45.5	62.0	14.1	30.8	48.3	66.6
	Сар-ех	14.7	28.7	12.5	28.0	13.8	27.0	5.0	10.3	16.2	24.1	6.4	17.8	24.3	34.4
	Depreciation	8.1	17.6	8.2	16.6	7.6	16.3	4.2	8.2	12.2	16.2	3.9	7.4	10.8	14.5
	Advertising	10.0	19.1	9.3	17.9	7.6	14.8	3.2	7.8	11.7	15.4	3.3	8.4	12.2	16.0
	# of pachislot titles	4 titles	6 titles	2 titles	7 titles	3 titles	10 titles	3 titles	8 titles	8 titles	9 titles	1 title	1 title	3 titles	6 titles
	Unit sales	93,045 units	207,830 units	70,260 units	142,337 units	81,895 units	215,736 units	25,440 units	75,380 units		85,041 units	9,073 units	12,853 units	31,534 units	67,140 units
	# of pachinko titles	5 titles	10 titles	6 titles	8 titles	3 titles	9 titles	2 titles	4 titles	5 titles	5 titles	1 title	3 titles	5 titles	7 titles
	Unit sales	82,955 units	241,425 units	79,604 units	199,014 units	75,542 units	138,321 units	97,499 units	119,312 units	129,778 units	140,013 units	40,997 units	117,891 units	136,670 units	159,848 units
	YoY sales comparison of existing amusement centers	98.7%	100.1%	102.2%	103.1%	110.8%	108.5%	100.1%	101.5%	102.1%	101.9%	104.2%	104.5%	104.2%	104.0%
	No. of domestic amusement centers	198 facilities	198 facilities	198 facilities	194 facilities	189 facilities	191 facilities	190 facilities	189 facilities	191 facilities	189 facilities	189 facilities	189 facilities	191 facilities	190 facilities
	# of game software titles	6 titles	30 titles	12 titles	29 titles	21 titles	42 titles	6 titles	16 titles	27 titles	38 titles	5 titles	18 titles	26 titles	31 titles
	Sales (Thousand units)	4,100	12,280	3,280	9,220	4,650	10,280	4,560	8,650	14,280	17,330	5,700	11,180	18,510	23,440

<sup>\*</sup>Sales of new segment is changed to gross basis.

<sup>\*</sup>Basis for recording net sales was changed from shipment to delivery starting in FY ended March 2016.

<sup>\*</sup>In line with the change of accounting policy, contents of retroactive processing have been reflected on new segments since FY ended March 2015.

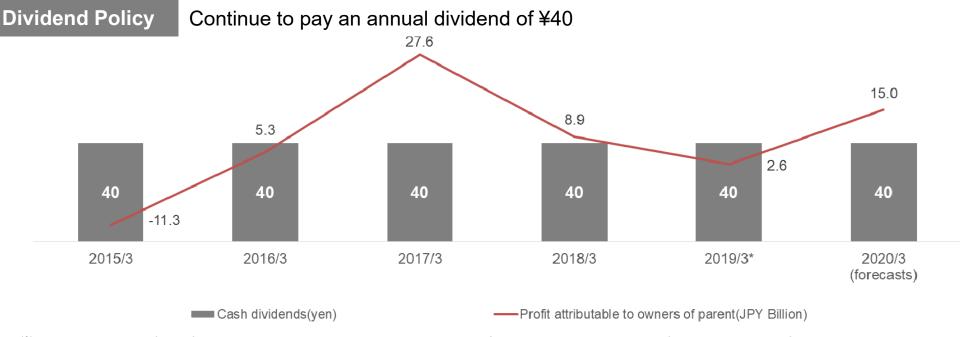
<sup>\*</sup>Part of Entertainment Contents Business has been transferred to Pachislot and Pachinko Machines Business since for FY ended March 2017.

<sup>\*</sup>Numbers shown in parentheses for FY 2016 results are retroactively adjusted values of estimates after changing the breakdown.

<sup>\*</sup>Added the number of titles in Asia from FY March 2017

### Shareholder Returns





\*\*The year-end dividend for the fiscal year ended March 31, 2019 is the amount that the Company plans to pay and will be finalized at the Board of Directors' meeting to be held in May 2019.

## Introduction of Shareholder Benefits

We introduced shareholders benefit program to encourage shareholders to experience our services and hold our shares in the long term and expanded the benefits from March 31 2019.

Number of owned shares	Details of benefits (Gifted twice a year)							
More than 100 shares Less than 1,000 shares	I. 1,000-yen worth voucher for UFO Catcher, redeemable at SEGA game centers in Japan or redeemable at SEGA Catcher Online							
More than1,000 shares Less than 3,000 shares	<ul> <li>I. 1,000-yen worth voucher for UFO Catcher, redeemable at SEGA game centers in Japan or redeemable at SEGA Catcher Online</li> <li>II. Facility use ticket worth 10,000 yen, redeemable at Phoenix Seagaia Resort (Miyazaki Prefecture)</li> </ul>							
More than 3,000 shares Less than 5,000 shares	<ul> <li>I. 1,000-yen worth voucher for UFO Catcher, redeemable at SEGA game centers in Japan or redeemable at SEGA Catcher Online</li> <li>II. Facility use ticket worth 20,000 yen, redeemable at Phoenix Seagaia Resort (Miyazaki Prefecture)</li> </ul>							
More than 5,000	<ol> <li>1,000-yen worth voucher for UFO Catcher, redeemable at SEGA game centers in Japan or redeemable at SEGA Catcher Online</li> <li>Facility use ticket worth 20,000 yen, redeemable at Phoenix Seagaia Resort (Miyazaki Prefecture)</li> <li>1 free accommodation ticket (1 room, maximum 2 person) usable at Sheraton Grande Ocean Resort in Phoenix Seagaia Resort (Miyazaki Prefecture)</li> <li>1 free accommodation ticket (1 room, maximum 2 person) usable at Paradise Hotel &amp; Resort in Paradise City (Incheon, Korea)</li> </ol>							

\*Please see the official homepage of SEGA SAMMY HOLDINGS for the details about shareholder benefits program

## Company Profile



#### **Company Profile**

(As of March 31, 2019)

Company Name SEGA SAMMY HOLDINGS INC.

Address Sumitomo Fudosan Osaki Garden Tower, 1-1-1

Nishi-Shinagawa, Shinagawa-ku, Tokyo

Established October 1, 2004

Capital ¥29.9 billion

Number of Employees 7,993 (Consolidated)

Stock Exchange Tokyo Stock Exchange (Stock Code: 6460)

#### Managements

Chairman and Group CEO (Representative Director)	Hajime Satomi
President and Group COO (Representative Director)	Haruki Satomi
Senior Executive Vice President (Director of the Board)	Naoya Tsurumi
Executive Vice President and Group CFO (Director of the Board)	Koichi Fukazawa
Executive Vice President (Director of the Board)	Hideki Okamura
Director of the Board (External)	Takeshi Natsuno
Director of the Board (External)	Kohei Katsukawa
Director of the Board (External)	Hiroshi Onishi
Standing Audit & Supervisory Board Member	Shigeru Aoki
Audit & Supervisory Board Member	Yukito Sakaue
Audit & Supervisory Board Member (External)	Tomio Kazashi
Audit & Supervisory Board Member (External)	Mineo Enomoto

#### **Information on Outstanding Shares**

(As of March 31, 2019)

Number of shares authorized for issuance 800,000,000 shares

Total number of shares issued and outstanding 266,229,476shares

Number of Shareholders 77,599

#### ■ Principal Shareholders

Name of Shareholder	Shares Held	Shareholding Ratio (%)
HS Company	35,308,000	13.26
SEGA SAMMY HOLDINGS INC.	31,493,927	11.83
FSC Co., Ltd.	13,562,840	5.09
The Master Trust Bank of Japan, Ltd. (Trust account)	11,474,000	4.30
Japan Trustee Services Bank, Ltd. (Trust account)	10,244,800	3.84

#### **■** Distribution of Shareholders

Financial Institutions	16.86%
Securities Companies	1.18%
Other Companies	20.92%
Foreign Institutions and Individuals	28.25%
Japanese Individuals and Other	20.96%
Treasury Stock	11.83%

\*Including the number of share less than 1 unit



### https://www.segasammy.co.jp/english/ir/

Please visit below websites for products and service information. <a href="https://www.segasammy.co.jp/english/pr/corp/group/list.html">https://www.segasammy.co.jp/english/pr/corp/group/list.html</a> (SegaSammy Group Website list)

\* Company / product names in this document are trademarks or registered trademarks of the respective companies.

#### Cautionary Statement for Investors and Shareholders with Respect to Nevada Gaming Statutes and Regulations

SEGA SAMMY HOLDINGS INC. ("the Company") is registered with the Nevada Commission as a publicly traded corporation and has been found suitable to directly or indirectly own the stock of SEGA SAMMY CREATION INC., and Sega Sammy Creation USA, Inc., both of which are subsidiaries that have been licensed as manufacturers and distributors of gaming devices in Nevada. Pursuant to Nevada law, the Company's shareholders are subject to the rules and regulations of the Nevada Gaming Authorities. A detailed explanation of Nevada gaming statutes and regulations can be found on the Company's corporate website: https://www.segasammv.co.ip/english/ir/stock/regulation/