

**Summary of Consolidated Financial Results**  
**for the First Three Months of the Year Ending December 31, 2019**  
**<IFRS> (UNAUDITED)**

Company name: **Suntory Beverage & Food Limited**  
 Shares listed: First Section, Tokyo Stock Exchange  
 Securities code: 2587  
 URL: <https://www.suntory.com/sbf/>  
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Scheduled date to file quarterly securities report: May 13, 2019  
 Scheduled date to commence dividend payments: –  
 Attachment of supplementary material on quarterly financial results: Yes  
 Holding of quarterly financial results briefing meeting (for institutional investors and analysts): Yes

(Millions of yen with fractional amounts discarded, unless otherwise noted)

**1. Consolidated financial results for the first three months of the year ending December 31, 2019**  
**(from January 1, 2019 to March 31, 2019)**

**(1) Consolidated operating results**

(Percentages indicate year-on-year changes)

|                    | Revenue           |     | Operating income  |        | Profit before tax for the period |        | Profit for the period |        |
|--------------------|-------------------|-----|-------------------|--------|----------------------------------|--------|-----------------------|--------|
|                    | (Millions of yen) | (%) | (Millions of yen) | (%)    | (Millions of yen)                | (%)    | (Millions of yen)     | (%)    |
| Three months ended |                   |     |                   |        |                                  |        |                       |        |
| March 31, 2019     | 285,716           | 3.1 | 17,783            | (33.1) | 17,478                           | (32.1) | 13,284                | (40.3) |
| March 31, 2018     | 277,133           | 3.3 | 26,566            | 27.0   | 25,733                           | 26.8   | 22,261                | 49.5   |

  

|                    | Profit for the period attributable to owners of the Company |        | Comprehensive income for the period |        | Basic earnings per share | Diluted earnings per share |
|--------------------|---|--------|-------------------------------------|--------|--------------------------|----------------------------|
|                    | (Millions of yen)   | (%)    | (Millions of yen)                   | (%)    | (Yen)                    | (Yen)                      |
| Three months ended |   |        |                                     |        |                          |                            |
| March 31, 2019     | 10,708  | (47.7) | 16,276                              | –      | 34.66                    | –                          |
| March 31, 2018     | 20,490  | 57.0   | 481                                 | (75.2) | 66.31                    | –                          |

**(2) Consolidated financial position**

|                   | Total assets      | Total equity      | Equity attributable to owners of the Company | Ratio of equity attributable to owners of the Company to total assets |
|-------------------|-------------------|-------------------|--|---|
|                   | (Millions of yen) | (Millions of yen) | (Millions of yen)                            | (%)   |
| As at             |                   |                   |  |   |
| March 31, 2019    | 1,529,950         | 802,153           | 715,044                                      | 46.7  |
| December 31, 2018 | 1,539,416         | 798,877           | 714,823                                      | 46.4  |

### (3) Consolidated cash flows

|                    | Net cash inflow (outflow)<br>from operating activities | Net cash inflow (outflow)<br>from investing activities | Net cash inflow (outflow)<br>from financing activities | Cash and cash equivalents<br>at the end of the period |
|--------------------|--|--|--|---|
| Three months ended | (Millions of yen)                                      | (Millions of yen)                                      | (Millions of yen)                                      | (Millions of yen)                                     |
| March 31, 2019     | 4,135  | (14,270)   | (43,392)   | 93,814  |
| March 31, 2018     | (6,683)  | (13,968)   | 18,697   | 113,524   |

### 2. Dividends

|  | Annual cash dividends |                    |                   |          |       |
|--|-----------------------|--------------------|-------------------|----------|-------|
|  | First quarter-end     | Second quarter-end | Third quarter-end | Year-end | Total |
|  | (Yen)                 | (Yen)              | (Yen)             | (Yen)    | (Yen) |
| Year ended<br>December 31, 2018                | –                     | 39.00              | –                 | 39.00    | 78.00 |
| Year ending<br>December 31, 2019               | –                     |                    |                   |          |       |
| Year ending<br>December 31, 2019<br>(Forecast) |                       | 39.00              | –                 | 39.00    | 78.00 |

Note: Revisions to the forecast of dividends most recently announced: None

### 3. Consolidated earnings forecast for the year ending December 31, 2019 (from January 1, 2019 to December 31, 2019)

(Percentages indicate year-on-year changes)

|                                  | Revenue              |     | Operating income     |       | Profit before tax    |       | Profit for the year  |        | Profit for the year<br>attributable to<br>owners of<br>the Company |        | Basic earnings<br>per share<br>(Yen) |
|----------------------------------|----------------------|-----|----------------------|-------|----------------------|-------|----------------------|--------|--|--------|--------------------------------------|
|                                  | (Millions of<br>yen) | (%) | (Millions of<br>yen) | (%)   | (Millions of<br>yen) | (%)   | (Millions of<br>yen) | (%)    | (Millions of<br>yen)   | (%)    |                                      |
| Year ending<br>December 31, 2019 | 1,313,000            | 1.4 | 110,000              | (3.1) | 108,000              | (3.4) | 76,500               | (13.9) | 66,500   | (16.9) | 215.21                               |

Note: Revisions to the earnings forecast most recently announced: None

**\* Notes**

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Changes in accounting policies and changes in accounting estimates
- |   |      |
|---|------|
| a. Changes in accounting policies required by IFRS:     | Yes  |
| b. Changes in accounting policies due to other reasons: | None |
| c. Changes in accounting estimates:                     | None |
- (Note) For details, please refer to “2. Condensed Quarterly Consolidated Financial Statements and Significant Notes Thereto (Unaudited), (6) Notes to condensed quarterly consolidated financial statements, (Changes in accounting policies)” of the Attached Materials on page 12.
- (3) Number of issued shares (ordinary shares)
- |   |                    |
|---|--------------------|
| a. Total number of issued shares at the end of the period (including treasury shares)                 |                    |
| As at March 31, 2019  | 309,000,000 shares |
| As at December 31, 2018   | 309,000,000 shares |
| b. Number of treasury shares at the end of the period   |                    |
| As at March 31, 2019  | – shares           |
| As at December 31, 2018   | – shares           |
| c. Average number of outstanding shares during the period (cumulative from the beginning of the year) |                    |
| Three months ended March 31, 2019   | 309,000,000 shares |
| Three months ended March 31, 2018   | 309,000,000 shares |

**\* Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.**

**\* Proper use of earnings forecast, and other special matters**

The earnings forecast contained in these materials are based on our judgment attributable to information available to the Company and the Group as of the date of announcement of these materials, and include certain risks and uncertainties. These statements are not intended as a promise by the Company to achieve such results. Actual business results may differ substantially due to various factors such as economic situation surrounding the Company and the Group, market trend, exchange rates and other factors.

## Attached Materials

### Index

|    |  |    |
|----|--|----|
| 1. | Qualitative Information Regarding Settlement of Accounts for the First Three Months..... | 2  |
|    | (1) Operating results .....  | 2  |
|    | (2) Financial position.....  | 4  |
|    | (3) Overview of cash flows for the period.....   | 4  |
|    | (4) Consolidated earnings forecast and other forward-looking statements .....            | 4  |
| 2. | Condensed Quarterly Consolidated Financial Statements and Significant Notes Thereto      |    |
|    | (Unaudited).....   | 5  |
|    | (1) Condensed quarterly consolidated statement of financial position.....                | 5  |
|    | (2) Condensed quarterly consolidated statement of profit or loss .....                   | 7  |
|    | (3) Condensed quarterly consolidated statement of comprehensive income.....              | 8  |
|    | (4) Condensed quarterly consolidated statement of changes in equity.....                 | 9  |
|    | (5) Condensed quarterly consolidated statement of cash flows.....                        | 10 |
|    | (6) Notes to condensed quarterly consolidated financial statements .....                 | 12 |
|    | (Going concern) .....  | 12 |
|    | (Changes in accounting policies) .....   | 12 |

## 1. Qualitative Information Regarding Settlement of Accounts for the First Three Months

### (1) Operating results

Suntory Beverage & Food Limited Group (the Group), based on the philosophy of enriching consumers' lives by proposing premium and unique products that match the tastes and needs of consumers, put effort into brand reinforcement and new demand creation, and worked to improve the quality of products. In addition, the Group worked to strengthen profitability in each area.

As a result of the above, for the operating results of the first three months of the year ending December 31, 2019, the Group reported consolidated revenue of ¥285.7 billion, up 3.1% year on year. Consolidated operating income was ¥17.8 billion, which was down 33.1% year on year due to the impact of a gain on sale of business of ¥11.6 billion recorded in the previous year. Profit for the period attributable to owners of the Company was ¥10.7 billion, down 47.7% year on year.

Results by segment are described below.

#### < Japan business >

The Group worked on strengthening core brands with a focus on water, coffee, and sugar-free tea categories. As a result, sales volume increased year on year. For the *Suntory Tennensui* brand, sales of the core mineral water product and the *Suntory Tennensui Sparkling* series were strong and sales volume for the brand as a whole exceeded that of previous year. For the *BOSS* brand, in addition to carrying out proactive marketing activities for canned coffee, the *Craft BOSS* series sold strongly with products such as *Craft Boss TEA* non sugar, launched in March, being well received by consumers, and sales volume for the *BOSS* brand as a whole were considerably higher than previous year. In the sugar-free tea category, the flavor and packaging of *Iyemon* brand were renewed and sales volume for *Green DAKARA Yasashii Mugicha* grew significantly.

In terms of profit, while experiencing a continually challenging business environment due to increases in various costs and so on, the Group promoted structural change in order to improve profitability, including initiatives to achieve recovery of the sales trend of *Tokucha* in the FOSHU drink products. In addition, sales promotion and advertising costs decreased as the timing for brand investments was shifted to the second quarter or later.

As a result of these activities, the Japan business reported revenue of ¥150.7 billion, up 0.2% year on year, and segment profit of ¥6.5 billion, up 24.8% year on year.

#### < Europe business >

In France, year-on-year increases in sales volume were achieved for the core brand *Orangina* and the premium low-sugar iced tea *MayTea*, but sales volume declined year on year for *Oasis*. In the UK, with the ongoing recovery in the sales trend of *Lucozade*, sales volume for the brand exceeded that of previous year. In Spain, sales volumes for *Schweppes* decreased year on year, reflecting a shrinking of the on-premise tonic market.

In terms of profit, the Company saw a positive impact in the first quarter from the different timing of expenditure on sales promotion and advertising costs in France and the UK compared to the previous fiscal year.

As a result of these activities, the Europe business reported revenue of ¥48.4 billion, down 6.6% year on year, and segment profit of ¥3.9 billion, up 6.0% year on year.

#### < Asia business >

In both the beverage business and the health supplement business, in addition to strengthening marketing activities targeting the core brands in key regions, the Group also focused efforts on expanding the sales areas of each brand.

Regarding the beverage business, in Vietnam, sales increased year on year, assisted by the proactive marketing activities for such products as the energy drink *Sting*, as well as the RTD tea *TEA+*. In

Thailand, where Suntory PepsiCo Beverage (Thailand) Co., Ltd. started operations in March last year, the core product *Pepsi* sold strongly, while the flavored water *goodmood*, which had been well-received by consumers in Indonesia, was launched in Thailand in February.

Regarding the health supplement business, although the Group focused on strengthening marketing for such products as *BRAND'S Essence of Chicken*, mainly in the core Thailand market, sales declined year on year.

As a result of these activities, the Asia business reported revenue of ¥55.5 billion, up 25.2% year on year. Segment profit was ¥7.2 billion, down 58.6% year on year due to the impact of a gain on sale of business of ¥11.6 billion recorded in the previous year.

#### < Oceania business >

Regarding the beverage business, in addition to focusing efforts on strengthening marketing for energy drinks such as *V*, the Group worked to strengthen the fermented tea product (kombucha) brand *Amplify*.

In the fresh coffee business, the Group worked on strengthening its core brands such as *Toby's Estate*, *L'Affare*, and *Mocopan*.

As a result of these activities, the Oceania business reported revenue of ¥12.9 billion, down 4.9% year on year, and segment profit of ¥1.4 billion, down 9.7% year on year.

#### < Americas business >

In addition to further strengthening sales of the core carbonated beverage brand products, the Group also focused on the growing non-carbonated beverage category, which included water and RTD coffee.

As a result of these activities, the Americas business reported revenue of ¥18.3 billion, up 7.4% year on year, and segment profit of ¥1.5 billion, down 0.4% year on year.

**(2) Financial position**

Total assets as at March 31, 2019 stood at ¥1,530.0 billion, a decrease of ¥9.5 billion compared to December 31, 2018. The main factor was a decrease in cash and cash equivalents, despite an increase in right-of-use assets due to the application of IFRS 16 “Leases”.

Total liabilities stood at ¥727.8 billion, a decrease of ¥12.7 billion compared to December 31, 2018. This was due in part to a decrease in long-term borrowings, despite an increase in other financial liabilities due to the application of IFRS 16 “Leases”.

Total equity stood at ¥802.2 billion, an increase of ¥3.3 billion compared to December 31, 2018, due in part to an increase in non-controlling interests.

**(3) Overview of cash flows for the period**

Cash and cash equivalents as at March 31, 2019 amounted to ¥93.8 billion, a decrease of ¥52.7 billion compared to December 31, 2018.

Net cash inflow from operating activities was ¥4.1 billion, compared to ¥6.7 billion of net cash outflow from operating activities in the same period of the previous year. This was the result of a decrease in trade and other payables of ¥4.0 billion, an increase in trade and other receivables of ¥2.3 billion and an increase in inventories of ¥7.8 billion, despite profit before tax for the period of ¥17.5 billion and depreciation and amortization of ¥18.0 billion.

Net cash outflow from investing activities was ¥14.3 billion, an increase of ¥0.3 billion compared to the same period of the previous year. This was mainly the result of the payments for property, plant and equipment and intangible assets of ¥14.3 billion.

Net cash outflow from financing activities was ¥43.4 billion, compared to ¥18.7 billion of net cash inflow from investing activities in the same period of the previous year. This was mainly the result of the repayments of long-term borrowings of ¥26.9 billion.

**(4) Consolidated earnings forecast and other forward-looking statements**

No changes have been made to the consolidated earnings forecast for the year ending December 31, 2019, which was announced on February 14, 2019.

## 2. Condensed Quarterly Consolidated Financial Statements and Significant Notes Thereto (Unaudited)

### (1) Condensed quarterly consolidated statement of financial position

Millions of yen

|   | As at December 31,<br>2018 | As at March 31,<br>2019 |
|---|----------------------------|-------------------------|
| <b>Assets</b>                                     |                            |                         |
| Current assets:                                   |                            |                         |
| Cash and cash equivalents                         | 146,535                    | 93,814                  |
| Trade and other receivables                       | 184,900                    | 187,563                 |
| Other financial assets                            | 984                        | 5,803                   |
| Inventories                                       | 85,766                     | 93,795                  |
| Other current assets                              | 25,149                     | 25,555                  |
| Subtotal  | 443,336                    | 406,532                 |
| Assets held for sale                              | 27                         | 27                      |
| Total current assets                              | 443,363                    | 406,559                 |
| Non-current assets:                               |                            |                         |
| Property, plant and equipment                     | 375,382                    | 363,439                 |
| Right-of-use assets                               | –                          | 47,510                  |
| Goodwill  | 250,685                    | 249,648                 |
| Intangible assets                                 | 418,562                    | 418,826                 |
| Investments accounted for using the equity method | 1,216                      | 1,248                   |
| Other financial assets                            | 20,955                     | 16,548                  |
| Deferred tax assets                               | 14,291                     | 15,299                  |
| Other non-current assets                          | 14,959                     | 10,867                  |
| Total non-current assets                          | 1,096,052                  | 1,123,391               |
| Total assets                                      | 1,539,416                  | 1,529,950               |

Millions of yen

|  | As at December 31,<br>2018 | As at March 31,<br>2019 |
|--|----------------------------|-------------------------|
| Liabilities and equity                             |                            |                         |
| Liabilities  |                            |                         |
| Current liabilities:                               |                            |                         |
| Bonds and borrowings                               | 75,437                     | 85,746                  |
| Trade and other payables                           | 303,783                    | 297,571                 |
| Other financial liabilities                        | 30,736                     | 31,133                  |
| Accrued income taxes                               | 18,445                     | 12,250                  |
| Provisions   | 2,074                      | 2,014                   |
| Other current liabilities                          | 8,639                      | 10,353                  |
| Total current liabilities                          | 439,117                    | 439,071                 |
| Non-current liabilities:                           |                            |                         |
| Bonds and borrowings                               | 195,436                    | 158,191                 |
| Other financial liabilities                        | 20,150                     | 44,804                  |
| Post-employment benefit liabilities                | 13,258                     | 13,528                  |
| Provisions   | 2,702                      | 2,666                   |
| Deferred tax liabilities                           | 63,494                     | 63,557                  |
| Other non-current liabilities                      | 6,377                      | 5,978                   |
| Total non-current liabilities                      | 301,421                    | 288,725                 |
| Total liabilities                                  | 740,538                    | 727,796                 |
| Equity   |                            |                         |
| Share capital                                      | 168,384                    | 168,384                 |
| Share premium                                      | 182,349                    | 182,349                 |
| Retained earnings                                  | 420,638                    | 418,584                 |
| Other components of equity                         | (56,548)                   | (54,273)                |
| Total equity attributable to owners of the Company | 714,823                    | 715,044                 |
| Non-controlling interests                          | 84,054                     | 87,109                  |
| Total equity                                       | 798,877                    | 802,153                 |
| Total liabilities and equity                       | 1,539,416                  | 1,529,950               |

**(2) Condensed quarterly consolidated statement of profit or loss**

Millions of yen

|   | Three months ended<br>March 31, 2018 | Three months ended<br>March 31, 2019 |
|---|--------------------------------------|--------------------------------------|
| Revenue   | 277,133                              | 285,716                              |
| Cost of sales   | <u>(161,368)</u>                     | <u>(169,489)</u>                     |
| Gross profit  | 115,764                              | 116,227                              |
| Selling, general and administrative expenses              | (100,091)                            | (97,798)                             |
| Gain on investments accounted for using the equity method | 45                                   | 36                                   |
| Other income  | 12,049                               | 501                                  |
| Other expenses  | <u>(1,201)</u>                       | <u>(1,183)</u>                       |
| Operating income  | 26,566                               | 17,783                               |
| Finance income  | 212                                  | 439                                  |
| Finance costs   | <u>(1,044)</u>                       | <u>(744)</u>                         |
| Profit before tax for the period                          | 25,733                               | 17,478                               |
| Income tax expense  | <u>(3,471)</u>                       | <u>(4,194)</u>                       |
| Profit for the period                                     | <u>22,261</u>                        | <u>13,284</u>                        |
| Attributable to:  |                                      |                                      |
| Owners of the Company                                     | 20,490                               | 10,708                               |
| Non-controlling interests                                 | <u>1,771</u>                         | <u>2,575</u>                         |
| Profit for the period                                     | <u>22,261</u>                        | <u>13,284</u>                        |
| Earnings per share (Yen)                                  | 66.31                                | 34.66                                |

**(3) Condensed quarterly consolidated statement of comprehensive income**

Millions of yen

|   | Three months ended<br>March 31, 2018 | Three months ended<br>March 31, 2019 |
|---|--------------------------------------|--------------------------------------|
| Profit for the period   | 22,261                               | 13,284                               |
| Other comprehensive income  |                                      |                                      |
| Items that will not be reclassified to profit or loss:                                  |                                      |                                      |
| Net gain (loss) on revaluation of financial assets                                      | (269)                                | 652                                  |
| Remeasurement of post-employment benefit plans  | 18                                   | 22                                   |
| Total   | <u>(251)</u>                         | <u>675</u>                           |
| Items that may be reclassified to profit or loss:                                       |                                      |                                      |
| Translation adjustments of foreign operations   | (21,433)                             | 2,478                                |
| Net gain (loss) on revaluation of cash flow hedges                                      | (53)                                 | (178)                                |
| Changes in comprehensive income of investments<br>accounted for using the equity method | (42)                                 | 17                                   |
| Total   | <u>(21,528)</u>                      | <u>2,317</u>                         |
| Other comprehensive income for the period, net of tax                                   | <u>(21,779)</u>                      | <u>2,992</u>                         |
| Comprehensive income for the period   | <u>481</u>                           | <u>16,276</u>                        |
| Attributable to:  |                                      |                                      |
| Owners of the Company   | 1,164                                | 12,983                               |
| Non-controlling interests   | (682)                                | 3,293                                |
| Comprehensive income for the period   | <u>481</u>                           | <u>16,276</u>                        |

**(4) Condensed quarterly consolidated statement of changes in equity**

Three months ended March 31, 2018

Millions of yen

|   | Attributable to owners of the Company |               |                   |                            |          | Non-controlling interests | Total equity |
|---|---------------------------------------|---------------|-------------------|----------------------------|----------|---------------------------|--------------|
|   | Share capital                         | Share premium | Retained earnings | Other components of equity | Total    |                           |              |
| Balance at January 1, 2018                    | 168,384                               | 182,404       | 364,274           | (24,625)                   | 690,437  | 55,763                    | 746,201      |
| Profit for the period                         |                                       |               | 20,490            |                            | 20,490   | 1,771                     | 22,261       |
| Other comprehensive income                    |                                       |               |                   | (19,326)                   | (19,326) | (2,453)                   | (21,779)     |
| Total comprehensive income for the period     | –                                     | –             | 20,490            | (19,326)                   | 1,164    | (682)                     | 481          |
| Dividends                                     |                                       |               | (11,742)          |                            | (11,742) | (71)                      | (11,813)     |
| Increase due to business combinations         |                                       |               |                   |                            | –        | 26,881                    | 26,881       |
| Transactions with non-controlling interests   |                                       | (54)          |                   |                            | (54)     | 108                       | 54           |
| Total transactions with owners of the Company | –                                     | (54)          | (11,742)          | –                          | (11,796) | 26,918                    | 15,121       |
| Balance at March 31, 2018                     | 168,384                               | 182,349       | 373,023           | (43,951)                   | 679,805  | 82,000                    | 761,805      |

Three months ended March 31, 2019

Millions of yen

|  | Attributable to owners of the Company |               |                   |                            |          | Non-controlling interests | Total equity |
|--|---------------------------------------|---------------|-------------------|----------------------------|----------|---------------------------|--------------|
|  | Share capital                         | Share premium | Retained earnings | Other components of equity | Total    |                           |              |
| Balance at December 31, 2018                           | 168,384                               | 182,349       | 420,638           | (56,548)                   | 714,823  | 84,054                    | 798,877      |
| Cumulative effect of adopting new accounting standards |                                       |               | (710)             |                            | (710)    | (165)                     | (876)        |
| Balance at January 1, 2019                             | 168,384                               | 182,349       | 419,927           | (56,548)                   | 714,112  | 83,888                    | 798,000      |
| Profit for the period                                  |                                       |               | 10,708            |                            | 10,708   | 2,575                     | 13,284       |
| Other comprehensive income                             |                                       |               |                   | 2,274                      | 2,274    | 717                       | 2,992        |
| Total comprehensive income for the period              | –                                     | –             | 10,708            | 2,274                      | 12,983   | 3,293                     | 16,276       |
| Dividends  |                                       |               | (12,051)          |                            | (12,051) | (72)                      | (12,123)     |
| Total transactions with owners of the Company          | –                                     | –             | (12,051)          | –                          | (12,051) | (72)                      | (12,123)     |
| Balance at March 31, 2019                              | 168,384                               | 182,349       | 418,584           | (54,273)                   | 715,044  | 87,109                    | 802,153      |

**(5) Condensed quarterly consolidated statement of cash flows**

Millions of yen

|  | Three months ended<br>March 31, 2018 | Three months ended<br>March 31, 2019 |
|--|--------------------------------------|--------------------------------------|
| Cash flows from operating activities                                       |                                      |                                      |
| Profit before tax for the period   | 25,733                               | 17,478                               |
| Depreciation and amortization  | 15,605                               | 18,046                               |
| Impairment losses (reversal of impairment losses)                          | (5)                                  | (5)                                  |
| Interest and dividends income  | (208)                                | (338)                                |
| Interest expense   | 654                                  | 724                                  |
| Loss (gain) on investments accounted for using<br>the equity method        | (45)                                 | (36)                                 |
| Loss (gain) on sales of shares of subsidiaries                             | (11,555)                             | –                                    |
| Decrease (increase) in inventories   | (5,641)                              | (7,836)                              |
| Decrease (increase) in trade and other receivables                         | (5,698)                              | (2,346)                              |
| Increase (decrease) in trade and other payables                            | (6,744)                              | (4,038)                              |
| Other  | (6,498)                              | (6,181)                              |
| Subtotal   | 5,595                                | 15,466                               |
| Interest and dividends received  | 122                                  | 205                                  |
| Interest paid  | (831)                                | (1,034)                              |
| Income tax paid  | (11,569)                             | (10,501)                             |
| Net cash inflow (outflow) from operating activities                        | (6,683)                              | 4,135                                |
| Cash flows from investing activities                                       |                                      |                                      |
| Payments for property, plant and equipment and<br>intangible assets        | (12,726)                             | (14,279)                             |
| Proceeds on sale of property, plant and equipment<br>and intangible assets | 361                                  | 14                                   |
| Payments for purchase of shares of subsidiaries                            | (25,207)                             | –                                    |
| Proceeds from sales of shares of subsidiaries                              | 23,621                               | –                                    |
| Other  | (17)                                 | (6)                                  |
| Net cash inflow (outflow) from investing activities                        | (13,968)                             | (14,270)                             |
| Cash flows from financing activities                                       |                                      |                                      |
| Increase (decrease) in short-term borrowings                               | 40,266                               | (851)                                |
| Proceeds from long-term borrowings   | 9,500                                | –                                    |
| Repayments of long-term borrowings   | (17,409)                             | (26,946)                             |
| Payments of lease liabilities  | (1,900)                              | (3,470)                              |
| Dividends paid to owners of the Company                                    | (11,742)                             | (12,051)                             |
| Dividends paid to non-controlling interests                                | (71)                                 | (72)                                 |
| Other  | 54                                   | –                                    |
| Net cash inflow (outflow) from financing activities                        | 18,697                               | (43,392)                             |

|  | Millions of yen                      |                                      |
|--|--------------------------------------|--------------------------------------|
|  | Three months ended<br>March 31, 2018 | Three months ended<br>March 31, 2019 |
| Net increase (decrease) in cash and cash equivalents   | (1,955)                              | (53,527)                             |
| Cash and cash equivalents at the beginning of the period<br>(Opening balance on the condensed quarterly<br>consolidated statement of financial position) | 113,883                              | 146,535                              |
| Reclassification of cash and cash equivalents included in<br>assets held for sale in the opening balance   | 3,439                                | -                                    |
| Cash and cash equivalents at the beginning of the period   | 117,322                              | 146,535                              |
| Effects of exchange rate changes on cash and cash<br>equivalents   | (1,843)                              | 806                                  |
| Cash and cash equivalents at the end of the period   | <u>113,524</u>                       | <u>93,814</u>                        |

## (6) Notes to condensed quarterly consolidated financial statements

### (Going concern)

The condensed quarterly consolidated financial statements are prepared on going concern basis.

### (Changes in accounting policies)

The Group has adopted IFRS 16 “Leases” (hereinafter, “IFRS 16”) from the first quarter ended March 31, 2019. With regard to a lessee of lease transactions, IFRS 16, which makes amendments to the previous IAS 17, eliminates the classification as operating or finance leases and provides that assets and liabilities related to all significant lease transactions are recorded under a single model. In the application of IFRS 16, the Group has adopted the method where the cumulative effect of applying this standard is recognized at the date of initial application, which is allowed as the transitional measure, without making retrospective adjustments for each reporting period. In addition, the Group adopts the following practical expedients on a regional or business basis in light of practical burdens.

- Not to reassess whether a contract is, or contains, a lease at the date of initial application
- To apply a single discount rate to a portfolio of leases with reasonably similar characteristics
- To exclude initial direct costs from the measurement of the right-of-use asset arising from leases previously classified as operating leases at the date of initial application
- To measure the right of use asset arising from leases previously classified as operating leases at the same value as the lease liabilities
- To account in the same way as short-term leases for leases with a lease term of 12 months or less
- To use hindsight, such as in determining the lease term if the contract contains options to extend or terminate the lease

At the commencement date of a lease, the right-of-use assets are measured at cost and the lease liabilities are measured at the present value of the lease payments that are not paid at the commencement date. If ownership of the underlying asset is transferred to the Group by the end of the lease term, or if the cost of the right-of-use asset reflects the exercise of a purchase option, the right-of-use assets are depreciated on a straight-line basis over their useful lives. Otherwise, right-of-use assets are depreciated on a straight-line basis from the commencement date to the earlier of the end of the useful lives or the end of the lease terms. Lease payments are allocated to finance costs and the repayment of the lease liabilities, using the effective interest rate method, and finance costs are recognized in the consolidated statement of profit or loss.

The lease term is determined after adjustment for periods covered by an extension and termination option that the Group is reasonably certain to exercise in the non-cancellable period under the lease contract. In the measurement of the present value, the interest rate implicit in the lease or the incremental borrowing rate is used.

For short-term leases for which the lease term ends within 12 months and leases in which the underlying asset is of low value, total lease payments are recognized as an expense on either a straight-line basis over the lease term or another systematic basis.

Reconciliation of operating lease commitments disclosed under IAS 17 and lease liabilities recognized on the consolidated statement of financial position as at the adoption date is as follows:

|   | Amount          |
|---|-----------------|
|   | Millions of yen |
| Operating lease commitments disclosed on December 31, 2018                  | 30,092          |
| Discounted operating lease commitments disclosed on December 31, 2018       | 26,710          |
| Finance lease liabilities recognized on December 31, 2018                   | 12,144          |
| Additionally recognized lease liabilities due to reassessment of lease term | 20,130          |
| Others  | (10,132)        |
| Lease liabilities on January 1, 2019  | 48,852          |

“Others” includes short-term leases and low-value leases which are principally lease of pallets used for transport of products and are exempted from the scope of recognition. Current and non-current lease liabilities are included in other financial liabilities, respectively.

Assets newly recognized on the consolidated statement of financial position as at the adoption date of IFRS 16 are as follows:

|  | Millions of yen    |        |       |         |          |               |
|--|--------------------|--------|-------|---------|----------|---------------|
|  | Reportable segment |        |       |         |          | Segment total |
|  | Japan              | Europe | Asia  | Oceania | Americas |               |
| Carrying amount of right-of-use assets         |                    |        |       |         |          |               |
| Land, buildings and structures                 | 18,760             | 5,100  | 2,469 | 2,832   | 3,006    | 32,169        |
| Machinery and vehicles                         | –                  | 2,116  | 387   | 402     | 97       | 3,003         |
| Tools, fixtures and equipment                  | –                  | –      | 6     | –       | –        | 6             |
| Others   | –                  | 546    | 20    | –       | –        | 567           |
| Total right-of-use assets                      | 18,760             | 7,763  | 2,884 | 3,234   | 3,103    | 35,747        |
| Weighted average of incremental borrowing rate | 1.0%               | 2.3%   | 4.8%  | 3.1%    | 3.7%     | 1.7%          |

For land, buildings and structures recorded as right-of-use assets, lease contracts have been entered into principally to use these assets as the head office, other offices, and manufacturing sites as well as warehouses. The Group estimates the lease terms by evaluating the reasonable certainty of exercising options to extend or terminate leases, making reference to its business plans and considering all relevant facts and circumstances that create an economic incentive for the Group to exercise such options. Other than those above, right-of-use assets recorded on the consolidated statement of financial position include balances transferred from property, plant and equipment, intangible assets, and other non-current assets at ¥11,936 million, ¥18 million, and ¥2,306 million, respectively.