

May 13, 2019

Tokyu Corporation
(9005)

https://www.tokyu.co.jp/

SHIRILYA

### Contents

Ι.	Executive Summary	2
$\mathbb{I}$ .	Conditions in Each Business	5
Ⅲ.	Details of Financial Results for FY2018	9
IV.	Details of Financial Forecasts for FY2019	21

#### Forward-looking statements

All statements contained in this document other than historical facts are forward-looking statements that reflect the judgments of the management of Tokyu Corporation based on information currently available. Actual results may differ materially from the statements.

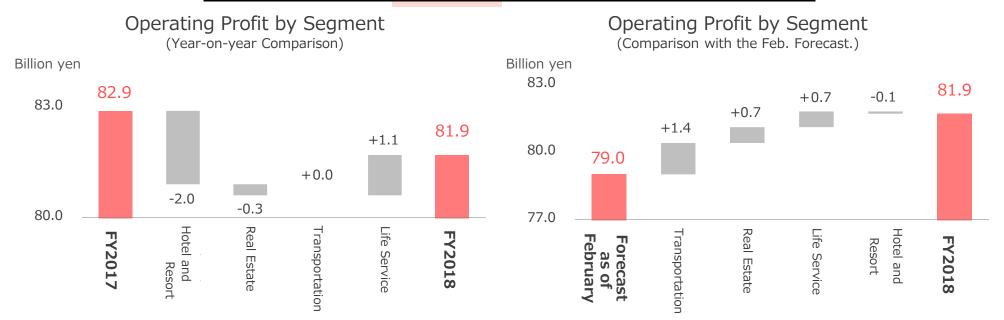
# I. Executive Summary

### Main Points in the Results for FY2018

[Year-on-year comparison] Operating profit declined due in part to the impact of highly profitable sales in the Real Estate Business in the previous year, natural disasters in the hotel business and large renovation work for some of the stores.

[Comparison to February] Operating profit increased due in part to decreased cost in the Company's Railway Operations and Real Estate Leasing.

(Unit:Billion yen)	Results	YoY Comparison	Comparison with Forecasts as of Feb.
Operating Revenue	1,157.4	+ 18.8 (+ 1.7%)	- 2.5 (- 0.2%)
Operating Profit	81.9	- 0.9 (- 1.1%)	+ 2.9 (+ 3.8%)
Recurring Profit	81.9	- 1.8 (- 2.2%)	+ 4.4 (+ 5.7%)
Profit attributable to owners	57.8	<b>- 12.2</b> (- 17.5%)	+ 2.8 (+ 5.1%)
of parent	37.0	(,	



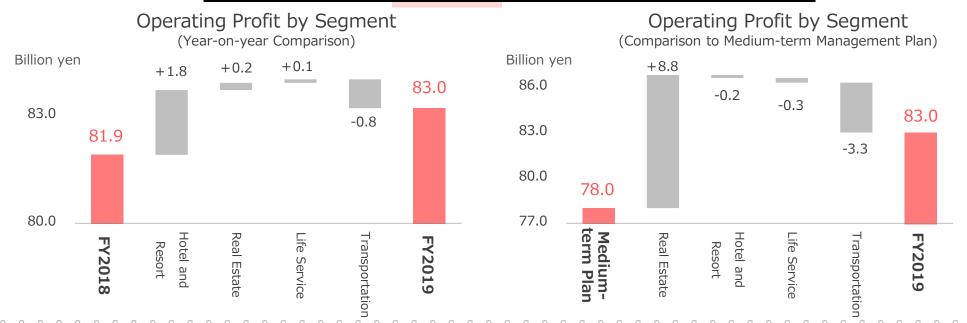
#### Main Points in Forecasts for FY2019

[Year-on-year comparison] Operating profit rose, mainly reflecting renovations and new openings in the hotel business, despite such factors as increased depreciation in the Railway Operations due to the introduction of a new model train.

#### [Comparison to Medium-term Management Plan]

Operating profit increased due in part to the steady performance from properties in the Real Estate Business, despite increased cost in the Company's Railway Operations.

(Unit:Billion yen)	Full Year Forecast	YoY Comparison	Comparison with Management Plan
Operating Revenue	1,198.9	+ 41.4 (+ 3.6%)	+ 5.4 (+ 0.5%)
Operating Profit	83.0	+ 1.0 (+ 1.3%)	+ 5.0 (+ 6.4%)
Recurring Profit	82.8	+ 0.8 (+ 1.1%)	+ 5.7 (+ 7.4%)
Profit attributable to owners of parent	58.0	+ 0.1 (+ 0.3%)	+ 4.0 (+ 7.4%)



## II. Conditions in Each Business

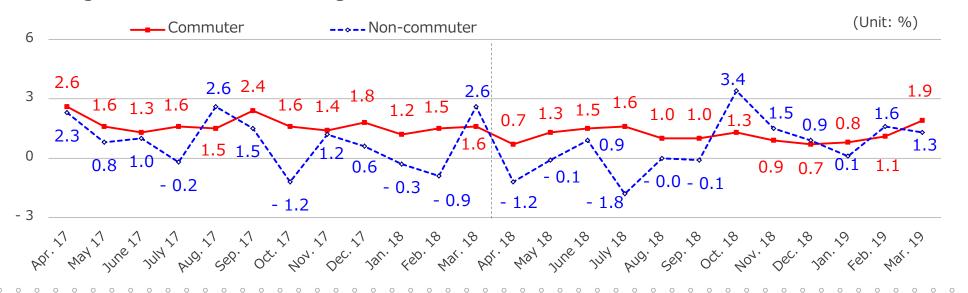
### Railway Operations Business

Passengers Carried and Passenger Revenue (Results and Forecast)

(Thousand people, Million yen)

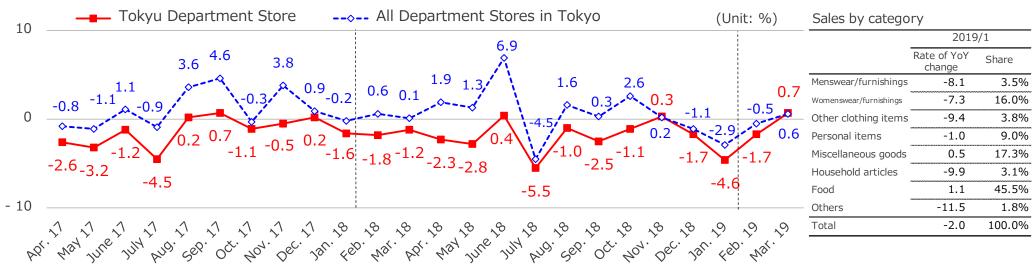
		FY2018 Results	FY2017 Results	Change	FY2019 Forecast	Change
Number of	Total	1,189,316	1,178,659	+ 0.9%	1,205,711	+ 1.4%
Number of Passengers Carried	Non-commuter	470,648	468,163	+ 0.5%	478,386	+ 1.6%
rassengers Carried	Commuter	718,668	710,496	+ 1.2%	727,325	+ 1.2%
	Total	141,385	140,239	+ 0.8%	143,324	+ 1.4%
Passenger Revenue	Non-commuter	76,827	76,383	+ 0.6%	78,065	+ 1.6%
	Commuter	64,558	63,856	+ 1.1%	65,259	+ 1.1%

Passengers Carried and Passenger Revenue (Year-on-year Comparison)



#### **Retail Business**

Tokyu Department Store: Sales (Year-on-year Comparison)

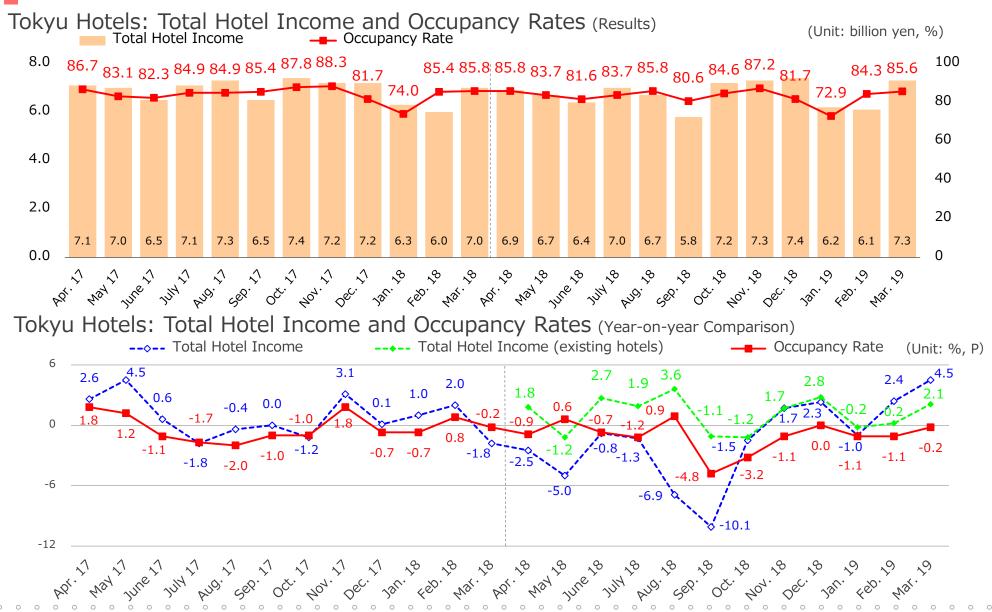


Tokyu Store Chain: Sales (Year-on-year Comparison)





#### **Hotel Business**



■. Details of Financial Results for FY2018

FY2018 Results

#### Summary of Consolidated Financial Statements

(Unit:Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	1,157.4	1,138.6	+ 18.8 (+ 1.7%)	Real Estate: +20.7; Life Service: +2.8; Transportation: +2.0; Hotel and Resort: -4.1	1,160.0	- 2.5 (- 0.2%)
Operating Profit	81.9	82.9	- 0.9 (- 1.1%)	Hotel and Resort: -2.0; Real Estate: -0.3; Life Service: +1.1; Transportation: +0.0	79.0	+ 2.9 (+ 3.8%)
Non-operating Revenue	14.3	14.9	- 0.6 (- 4.2%)	Investment Gains from Equity Method 7.6 (-0.6); Interest and Dividend Income 1.4 (+0.1)	13.0	+ 1.3 (+ 10.3%)
Non-operating Expenses	14.4	14.1	+ 0.2 (+ 1.8%)	Interest Paid 9.2 (-0.1)	14.5	- <b>0.0</b> (- 0.6%)
Recurring Profit	81.9	83.7	- 1.8 (- 2.2%)		77.5	+ 4.4 (+ 5.7%)
Extraordinary Gains	10.1	23.7	- 13.6 (- 57.3%)	Gain on Sale of Fixed Assets 0.2 (-14.1)	8.0	+ 2.1 (+ 26.9%)
Extraordinary Losses	8.8	11.4	- 2.5 (- 22.4%)		5.9	+ 2.9 (+ 50.8%)
Income before Income Taxes and Minority Interests	83.1	96.0	- 12.9 (- 13.4%)		79.6	+ 3.5 (+ 4.5%)
Corporate Income Taxes	23.7	24.3	- 0.6 (- 2.6%)	Income Taxes: 25.3 (-1.0); Tax Adjustment: -1.5 (+0.4)	23.5	+ 0.2 (+ 1.1%)
Net Income	59.4	71.6	- 12.2 (- 17.1%)		56.1	+ 3.3 (+ 5.9%)
Profit attributable to non-controlling inteerests	1.5	1.5	+ 0.0 (+ 0.2%)		1.1	+ 0.4 (+ 44.6%)
Profit attributable to owners of parent	57.8	70.0	- 12.2 (- 17.5%)		55.0	+ 2.8 (+ 5.1%)
Other Comprehensive Income	- 5.7	6.9	- 12.7 (-)		-	-
Total Comprehensive Income	53.6	78.5	- 24.9 (- 31.8%)		-	-
TOKYU EBITDA	176.6	174.9	+ 1.7 (+ 1.0%)	Real Estate +1.6; Life Service +1.4; Transportation +0.4; Hotel and Resort -1.5; Headquarters -0.3	175.6	+ 1.0 (+ 0.6%)

<sup>\*</sup>TOKYU EBITDA = Operating profit + Depreciation + Amortization of goodwill + Disposal cost of fixed assets + Interest and dividend income + Investment gains (loss) from equity method



FY2018 Results

#### Consolidated Operating Revenue and Profit

(Unit:Billion yen)			FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
Total Operating Re	Total Operating Revenue		1,157.4	1,138.6	+ 18.8 (+ 1.7%)		1,160.0	- 2.5 (- 0.2%)
Total Operating Pro	ofit		81.9	82.9	- 0.9 (- 1.1%)		79.0	+ 2.9 (+ 3.8%)
Transportation	Operating Revenue		213.6	211.5	+ 2.0 (+ 1.0%)	Tokyu Corp. Railway Operations: +1.5	212.8	+ 0.8 (+ 0.4%)
Transportation	Operating Profit		29.0	29.0	+ 0.0 (+ 0.3%)	Tokyu Corp. Railway Operations: +0.1	27.6	+ 1.4 (+ 5.4%)
Real Estate	Operating Revenue		203.3	182.5	+ 20.7 (+ 11.4%)	Tokyu Corp. Leasing: +8.2; Tokyu Corp. Sales: +4.6	205.0	1.0
Real Estate	Operating Profit		31.9	32.3	- 0.3 (- 1.2%)	Tokyu Corp. Sales: -2.8; Tokyu Corp. Leasing: +1.2	31.2	+ 0.7 (+ 2.5%)
	000000	Total Life Service	703.1	700.3	+ 2.8 (+ 0.4%)		702.5	+ 0.6 (+ 0.1%)
		Retail	482.1	484.4	- 2.3 (- 0.5%)	Tokyu Department Store: -3.8; Tokyu Store Chain: +0.4	483.9	- 1.7 (- 0.4%)
Life Service		ICT and Media	221.0	215.9	+ 5.1	Tokyu Agency: +3.3; its communications: +0.6; Tokyu Recreation: -1.2	218.6	. 0 4
Life Service		Total Life Service	17.1	15.9	+ 1.1		16.4	+ 0.7
	Operating Profit	Retail	6.2	6.1	+ 0.1	Tokyu Store Chain: +0.0; Tokyu Department Store: -0.1	6.2	+ 0.0 (+ 1.2%)
		ICT and Media	10.8	9.8	+ 1.0	Tokyu Agency: +0.4; Tokyu Recreation: -0.1; its communications: -0.5	10.2	. 0 6
Hotel and Resort	Operating Revenue		99.9	104.1	- 4.1 (- 4.0%)	Tokyu Hotels, etc: -1.5	100.5	- 0.5 (- 0.6%)
noter and Resolt	Operating Profit		3.0	5.1	- 2.0 (- 39.6%)	Tokyu Hotels, etc: -1.0	3.2	- <b>0.1</b> (- 3.7%)
Elimination	Operating Revenue		- 62.6	- 59.9	- 2.6		- 60.8	- 1.8
etc.	Operating Profit		0.6	0.4	+ 0.2		0.6	+ 0.0

#### Non-Operating and Extraordinary Gain/Loss

(Unit:Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Profit	81.9	82.9	- 0.9 (- 1.1%)		79.0	+ 2.9 (+ 3.8%)
Non-operating Revenue	14.3	14.9	- 0.6 (- 4.2%)		13.0	+ 1.3
Interest and Dividend Income	1.4	1.2	+ 0.1		1.2	+ 0.2
Investment Gain from Equity Method	7.6	8.3	- 0.6	Tokyu Fudosan Holdings: 5.5 (-0.1); Tokyu Construction: 2.3 (-0.0)	7.7	- 0.0
Others	5.2	5.3	- 0.1		4.1	+ 1.1
Non-operating Expenses	14.4	14.1	+ 0.2 (+ 1.8%)		14.5	- 0.0 (- 0.6%)
Interest	9.2	9.4	- 0.1		9.3	- 0.0
Others	5.1	4.7	+ 0.3		5.2	- 0.0
Recurring Profit	81.9	83.7	- 1.8 (- 2.2%)		77.5	+ 4.4 (+ 5.7%)
Extraordinary Gains	10.1	23.7	- 13.6 (- 57.3%)		8.0	+ 2.1 (+ 26.9%)
Gain on Sale of Fixed Assets	0.2	14.3	- 14.1		0.2	+ 0.0
Gain on Subsidies Received for Construction	2.9	3.1	- 0.2		1.3	+ 1.6
Gain on Reversal of Urban Railways Improvement Reserve	2.5	2.5	-		2.5	+ 0.0
Others	4.4	3.7	+ 0.7		4.0	+ 0.4
Extraordinary Losses	8.8	11.4	- 2.5 (- 22.4%)		5.9	+ 2.9 (+ 50.8%)
Loss on Reduction of Subsidies Received for Construction	2.5	2.7	- 0.1		0.9	+ 1.6
Others	6.3	8.7	- 2.4		5.0	+ 1.3
Income before Income Taxes and Minority Interests	83.1	96.0	- 12.9 (- 13.4%)		79.6	+ 3.5 (+ 4.5%)

#### Consolidated TOKYU EBITDA

(Unit:Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
Transportation	73.8	73.3	+ 0.4 (+ 0.7%)		72.6	+ 1.2 (+ 1.7%)
Railway Operations of the Company	64.6	64.1	+ 0.4		63.5	+ 1.0
Tokyu Bus - Tokyu Transses	4.0	4.2	- 0.2		3.9	+ 0.0
Others	5.1	4.9	+ 0.2		5.1	+ 0.0
Real Estate	51.4	49.7	+ 1.6 (+ 3.3%)		51.8	- 0.3 (- 0.7%)
Real Estate Sales of the Company	4.3	7.2	- 2.8		4.0	+ 0.2
Real Estate Leasing of the Company	37.0	33.9	+ 3.0		37.7	- 0.6
Others	10.0	8.5	+ 1.5		10.0	+ 0.0
Life Service	34.0	32.5	+ 1.4 (+ 4.5%)		33.8	+ 0.2 (+ 0.7%)
Retail	14.4	14.8	- 0.3		14.9	- 0.4
Tokyu Department Store	5.8	6.1	- 0.2		6.2	- 0.3
Tokyu Store Chain	4.8	5.1	- 0.2		5.1	- 0.3
Others	3.7	3.5	+ 0.1		3.5	+ 0.2
ICT and Media	19.5	17.7	+ 1.8		18.9	+ 0.6
Tokyu Recreation	3.1	3.3	- 0.1		3.1	+ 0.0
its communications	6.3	6.1	+ 0.2		6.6	- 0.2
Tokyu Agency	1.8	1.3	+ 0.4		1.4	+ 0.4
Others	8.1	6.8	+ 1.3		7.6	+ 0.4
Hotel and Resort	7.7	9.2	- 1.5 (- 16.7%)		7.9	- 0.1 (- 2.3%)
Tokyu Hotels, etc.	6.8	7.3	- 0.5		6.9	- 0.1
Others	0.8	1.9	- 1.0		0.9	- 0.0
Headquarters	9.1	9.6	- 0.5 (- 5.4%)		8.9	+ 0.2 (+ 2.5%)
Interest and dividend income	1.4	1.2	+ 0.1		1.2	+ 0.2
Investment (gain) loss from the equity method	7.6	8.3	- 0.6		7.7	- 0.0
Elimination, etc.	0.5	0.3	+ 0.2		0.6	- 0.0
Total	176.6	174.9	+ 1.7 (+ 1.0%)		175.6	+ 1.0 (+ 0.6%)



<sup>\*</sup>TOKYU EBITDA = Operating profit + Depreciation + Amortization of goodwill + Disposal cost of fixed assets + Interest and dividend income + Investment gains (loss) from equity method

### Segment Information (1) Transportation

(Unit:Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	213.6	211.5	+ 2.0 (+ 1.0%)	Passengers Carried: +0.9% (Non-commuter: +0.5%; Commuter: +1.2%)	212.8	+ 0.8 (+ 0.4%)
Railway Operations of the Company	156.1	154.5	+ 1.5 (+ 1.0%)	Passenger Revenue:141.3 (+1.1)	156.0	+ 0.0 (+ 0.1%)
Tokyu Bus • Tokyu Transses	29.5	29.1	+ 0.3 (+ 1.3%)	Passenger Revenue: +1.3%	29.5	- 0.0 (- 0.1%)
Others	27.9	27.8	+ 0.1 (+ 0.5%)		27.2	+ 0.7 (+ 2.7%)
Operating Profit	29.0	29.0	+ 0.0 (+ 0.3%)		27.6	+ 1.4 (+ 5.4%)
Railway Operations of the Company	24.8	24.7	+ 0.1 (+ 0.4%)	[Operating Expense] Depreciation and amortization; 33.9 (+0.9); Power Costs: 6.6 (+0.6); Expensess: 25.5 (-1.2); Repair Costs: 10.2 (-0.1)	23.7	+ 1.1 (+ 5.0%)
Tokyu Bus • Tokyu Transses	1.6	1.8	- 0.1 (- 8.2%)		1.4	+ 0.1 (+ 11.9%)
Others	2.5	2.3	+ 0.1 (+ 5.3%)		2.3	+ 0.1 (+ 5.6%)

## Segment Information (2) Real Estate

(Unit:Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	203.3	182.5	+ 20.7 (+ 11.4%)		205.0	- 1.6 (- 0.8%)
Real Estate Sales of the Company	24.9	20.2	+ 4.6 (+ 23.0%)	[Sales] Company-owned Land: 2.9 (-0.9); Funds Turnover-type: 21.9 (+7.6); Overseas Land - (-2.1)	25.4	- 0.5 (- 2.1%)
Real Estate Leasing of the Company	80.2	72.0	+ 8.2 (+ 11.4%)		80.1	+ 0.1 (+ 0.2%)
Others	98.1	90.2	+ 7.9 (+ 8.8%)		99.3	- 1.2 (- 1.2%)
Operating Profit	31.9	32.3	- 0.3 (- 1.2%)		31.2	+ 0.7 (+ 2.5%)
Real Estate Sales of the Company	4.1	7.0	- 2.8 (- 40.5%)	[Sales Margin] Company-owned Land: 2.2 (-0.5); Funds Turnover-type: 5.4 (-0.4); Overseas Land - (-1.2)	3.8	+ 0.3 (+ 8.1%)
Real Estate Leasing of the Company	21.0	19.7	+ 1.2 (+ 6.3%)		20.7	+ 0.3
Others	6.7	5.5	+ 1.2		6.6	+ 0.1 (+ 2.1%)

FY2018 Results

### Segment Information (3) Life Service

(Unit:Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	703.1	700.3	+ 2.8 (+ 0.4%)		702.5	+ 0.6 (+ 0.1%)
Total Retail	482.1	484.4	- 2.3 (- 0.5%)		483.9	- 1.7 (- 0.4%)
Tokyu Department Store	214.2	218.0	- 3.8 (- 1.8%)	Rate of Change in Sales: -2.0%	213.2	+ 1.0 (+ 0.5%)
Tokyu Store Chain	215.1	214.6	+ 0.4	Rate of Change in Sales: All Stores: +0.1%; Existing Stores: +0.6%	217.3	- 2.2 (- 1.0%)
Others	52.7	51.7	+ 1.0 (+ 2.0%)		53.3	- 0.5 (- 1.1%)
Total ICT and Media	221.0	215.9	+ 5.1 (+ 2.4%)		218.6	+ 2.4 (+ 1.1%)
Tokyu Recreation	31.5	32.8	- 1.2 (- 3.8%)		33.4	- 1.9 (- 5.7%)
its communications	27.8	27.2	+ 0.6 (+ 2.3%)		27.6	+ 0.2 (+ 0.8%)
Tokyu Agency	95.6	92.3	+ 3.3 (+ 3.6%)		92.4	+ 3.2 (+ 3.5%)
Others	65.9	63.5	+ 2.4 (+ 3.9%)		65.0	+ 0.9 (+ 1.4%)
Operating Profit	17.1	15.9	+ 1.1 (+ 7.1%)		16.4	+ 0.7 (+ 4.5%)
Total Retail	6.2	6.1	+ 0.1 (+ 1.9%)		6.2	+ 0.0 (+ 1.2%)
Tokyu Department Store	0.6	0.7	- 0.1 (- 17.9%)		0.8	- 0.2 (- 27.7%)
Tokyu Store Chain	3.2	3.2	+ 0.0 (+ 1.6%)		3.2	+ 0.0 (+ 1.4%)
Others	2.3	2.1	+ 0.1 (+ 9.1%)		2.1	+ 0.2 (+ 12.6%)
Total ICT and Media	10.8	9.8	+ 1.0 (+ 10.4%)		10.2	+ 0.6 (+ 6.5%)
Tokyu Recreation	1.5	1.6	- 0.1 (- 9.7%)		1.4	+ 0.0 (+ 3.9%)
its communications	2.1	2.6	- 0.5 (- 19.3%)		2.3	- 0.1 (- 6.6%)
Tokyu Agency	1.2	0.7	+ 0.4 (+ 52.2%)		1.0	+ 0.2 (+ 20.0%)
Others	5.9	4.7	+ 1.2 (+ 27.4%)		5.4	+ 0.5 (+ 10.3%)

### Segment Information (4) Hotel and Resort

(Unit:Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
Operating Revenue	99.9	104.1	- 4.1 (- 4.0%)		100.5	- 0.5 (- 0.6%)
Tokyu Hotels, etc. (※)	84.1	85.7	- 1.5 (- 1.8%)	Occupancy Rates: 83.1% (year on year -1.0 points)	85.1	- 1.0 (- 1.2%)
Others	15.7	18.3	- 2.6 (- 14.2%)		15.3	+ 0.4 (+ 3.1%)
Operating Profit	3.0	5.1	- 2.0 (- 39.6%)		3.2	- 0.1 (- 3.7%)
Tokyu Hotels, etc. (※)	3.0	4.1	- 1.0 (- 25.6%)		3.2	- 0.1 (- 3.6%)
Others	- 0.0	0.9	- 0.9 (-)		- 0.0	- 0.0 (-)

(※) "Tokyu Hotels, etc." includes not only Tokyu Hotels Co., Ltd. but also Tokyu Corp., GK New Perspective One and T.H. Properties, Inc. that have held assets.

#### **Balance Sheets**

(Unit: Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks
Total Assets	2,412.8	2,266.9	+ 145.8 (+ 6.4%)	
Current Assets	314.2	312.3	+ 1.8 (+ 0.6%)	
Fixed Assets	2,098.6	1,954.6	+ 144.0 (+ 7.4%)	
Total Liabilities	1,616.7	1,512.8	+ 103.8 (+ 6.9%)	
Current Liabilities	647.7	617.8	+ 29.9 (+ 4.8%)	Interest-bearing Debt: +27.5
Fixed Liabilities	953.8	877.4	+ 76.4 (+ 8.7%)	Interest-bearing Debt: +69.0
Reserves under Special Law	15.0	17.5	- 2.5 (- 14.3%)	
Total Net Assets	796.1	754.1	+ 42.0 (+ 5.6%)	Equity Capital: +46.7; non-controlling shareholders Interest: +0.4; Other Cumulative Comprehensive Income: -5.1
Equity	745.2	703.6	+ 41.6 (+ 5.9%)	Profit attributable to owners of parent: +57.8; Dividends: -12.1
Interest-bearing Debt at End of Period	1,066.4	969.7	+ 96.6 (+ 10.0%)	
Equity Ratio	30.9%	31.0%	- 0.1P	
D/E Ratio (Times)	1.4	1.4	-	

#### Statements of Cash Flow

(Unit:Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
CF from Operating Activities	138.4	152.5	- 14.1		123.2	+ 15.2
CF from Investing Activities	- 225.0	- 145.3	- 79.7		- 240.8	+ 15.7
Capital Expenditure	- 227.6	- 176.9	- 50.6		- 240.7	+ 13.0
Subsidies Received for Construction	10.4	12.7	- 2.3		9.6	+ 0.8
Gain on Sale of Assets	6.5	25.5	- 19.0		6.4	+ 0.1
CF from Financing Activities	82.1	- 7.8	+ 90.0		117.5	- 35.4
Interest-bearing Debt Net Increase/Decrease	96.5	5.4	+ 91.0		133.9	- 37.4
Dividend Payment, etc.	- 12.3	- 11.5	- 0.7	Dividend Payment: -12.1 (-1.2)	- 12.5	+ 0.1
Free Cash Flow	- 86.6	7.1	- 93.8		- 117.5	+ 30.9
Interest-bearing Debt at End of Period	1,066.4	969.7	+ 96.6	Interest-bearing Debt / TOKYU EBITDA Multiple: 6.0times (+0.5)	1,103.8	- 37.3

### Capital Expenditure / Depreciation

(Unit:Billion yen)	FY2018 Results	FY2017 Results	Change	Remarks	Forecast as of Feb.	Change
Total Capital Expenditure	239.9	181.2	+ 58.6 (+ 32.4%)		244.1	- 4.1 (- 1.7%)
Transportation	72.8	71.4	+ 1.4 (+ 2.0%)	Tokyu Corp. Railway Operations: -0.6	75.7	- 2.8 (- 3.7%)
Real Estate	116.0	77.2	+ 38.7 (+ 50.2%)	Tokyu Corp. Leasing: +45.6	123.4	- 7.3 (- 6.0%)
Total Life Service	23.9	20.1	+ 3.7 (+ 18.6%)		19.7	+ 4.2 (+ 21.5%)
Retail	9.1	8.1	+ 0.9 (+ 11.8%)		7.5	+ 1.6 (+ 21.8%)
ICT and Media	14.7	12.0	+ 2.7 (+ 23.3%)		12.2	+ 2.5 (+ 21.3%)
Hotel and Resort	22.7	9.3	+ 13.3 (+ 142.1%)	Tokyu Hotels, etc: +10.7	21.0	+ 1.7 (+ 8.1%)
Headquarters	4.9	3.3	+ 1.5		5.8	- 0.8
Elimination	- 0.5	- 0.3	- 0.1		- 1.5	+ 0.9
Tokyu Corp. and Becamex Tokyu Expenses on Sale of Houses and Lots	19.3	11.0	+ 8.2 (+ 74.3%)		26.9	- 7.5 (- 28.1%)
Total Depreciation and Amortization	78.6	74.9	+ 3.7 (+ 5.0%)	Real Estate: 18.4 (+2.0); Transportation: 38.9 (+0.9); Hotel and Resort: 4.4 (+0.3); Life Service: 16.8 (+0.2)	80.6	- 1.9 (- 2.5%)

<sup>\*</sup> Capital expenditures are amounts stated in segment information (capital expenditures made) and might be different from figures in the statements of cash flow, which consider accounts payable at the end of the fiscal year.



#### Summary of Consolidated Financial Statements

(Unit:Billion yen)	FY2019 Forcast	FY2018 Results	Change	Remarks
Operating Revenue	1,198.9	1,157.4	+ 41.4 (+ 3.6%)	Life Service: +22.9; Real Estate: +11.9; Hotel and Resort: +8.1; Transportation: +2.9
Operating Profit	83.0	81.9	+ 1.0 (+ 1.3%)	Hotel and Resort: +1.8; Real Estate: +0.2; Life Service: +0.1; Transportation: -0.8
Non-operating Revenue	14.1	14.3	- 0.2 (- 1.7%)	Investment Gains from Equity Method 8.6 (+0.9)
Non-operating Expenses	14.3	14.4	- 0.1 (- 0.7%)	Interest Paid 9.3 (+0.0)
Recurring Profit	82.8	81.9	+ 0.8 (+ 1.1%)	
Extraordinary Gains	8.8	10.1	- 1.3 (- 13.3%)	
Extraordinary Losses	9.5	8.8	+ 0.6 (+ 6.8%)	
Income before Income Taxes and Minority Interests	82.1	83.1	- 1.0 (- 1.3%)	
Corporate Income Taxes	22.9	23.7	- 0.8 (- 3.6%)	Income Taxes: 25.6 (+0.2); Tax Adjustment: -2.7 (-1.1)
Net Income	59.2	59.4	- 0.2 (- 0.4%)	
Profit attributable to non-controlling inteerests	1.2	1.5	- 0.3 (- 24.6%)	
Profit attributable to owners of parent	58.0	57.8	+ 0.1 (+ 0.3%)	
TOKYU EBITDA	189.8	176.6	+ 13.1 (+ 7.4%)	Real Estate +4.3; Life Service +2.8; Transportation +2.4; Hotel and Resort +2.3; Headquarters +0.9

<sup>\*</sup>TOKYU EBITDA = Operating profit + Depreciation + Amortization of goodwill + Disposal cost of fixed assets + Interest and dividend income + Investment gains (loss) from equity method



#### Consolidated Operating Revenue and Profit

.5
0
Corp. Sales: -5.9
orp. Sales: -3.5
yu Store Chain: +5.5
ency: -1.9
yu Store Chain: +0.0
nications: +0.0



### Non-Operating and Extraordinary Gain/Loss

(Unit:Billion yen)	FY2019 Forecast	FY2018 Results	Change	Remarks
Operating Profit	83.0	81.9	+ 1.0 (+ 1.3%)	
Non-operating Revenue	14.1	14.3	- 0.2 (- 1.7%)	
Interest and Dividend Income Investment Gain from Equity Method Others	1.7 8.6 3.8	1.4 7.6 5.2	+ 0.2 + 0.9 - 1.4	
Non-operating Expenses	14.3	14.4	- <b>0.1</b> (- 0.7%)	
Interest Others	9.3 5.0	9.2 5.1	+ 0.0 - 0.1	
Recurring Profit	82.8	81.9	+ 0.8 (+ 1.1%)	
Extraordinary Gains	8.8	10.1	- 1.3 (- 13.3%)	
Gain on Sale of Fixed Assets Gain on Subsidies Received for Construction Gain on Reversal of Urban Railways Improvement Reserve Others	0.1 5.8 2.5 0.4	0.2 2.9 2.5 4.4	- 0.1 + 2.8 - 0.0 - 4.0	
Extraordinary Losses	9.5	8.8	+ 0.6 (+ 6.8%)	
Loss on Reduction of Subsidies Received for Construction Others	4.0 5.5	2.5 6.3	+ 1.4 - 0.8	
Income before Income Taxes and Minority Interests	82.1	83.1	- 1.0 (- 1.3%)	

FY2019 Forecasts

#### Consolidated TOKYU EBITDA

(Unit:Billion yen)	FY2019 Forecast	FY2018 Results	Change	Remarks
Transportation	76.3	73.8	+ 2.4 (+ 3.4%)	
Railway Operations of the Company	66.6	64.6	+ 1.9	
Tokyu Bus - Tokyu Transses	3.9	4.0	- 0.0	
Others	5.7	5.1	+ 0.5	
Real Estate	55.8	51.4	+ 4.3 (+ 8.5%)	
Real Estate Sales of the Company	0.9	4.3	- 3.3	
Real Estate Leasing of the Company	42.7	37.0	+ 5.7	
Others	12.0	10.0	+ 1.9	
Life Service	36.9	34.0	+ 2.8	
Retail	15.8	14.4	(+ 8.4%) + 1.3	
Tokyu Department Store	6.7	5.8	+ 1.3	
Tokyu Store Chain	5.3	4.8	+ 0.5	
Others	3.6	3.7	- 0.1	
ICT and Media	21.1	19.5	+ 1.5	
Tokyu Recreation	3.5	3.1	+ 0.3	
its communications	7.3	6.3	+ 0.9	
Tokyu Agency	1.8	1.8	+ 0.0	
Others	8.4	8.1	+ 0.2	
Hotel and Resort	10.1	7.7	+ 2.3 (+ 30.9%)	
Tokyu Hotels, etc.	8.6	6.8	+ 1.8	
Others	1.4	0.8	+ 0.5	
Headquarters	10.3	9.1	+ 1.1 (+ 12.9%)	
Interest and dividend income	1.7	1.4	+ 0.2	
Investment (gain) loss from the equity method	8.6	7.6	+ 0.9	
Elimination, etc.	0.4	0.5	- 0.1	
Total	189.8	176.6	+ 13.1 (+ 7.4%)	

<sup>\*</sup>TOKYU EBITDA = Operating profit + Depreciation + Amortization of goodwill + Disposal cost of fixed assets + Interest and dividend income + Investment gains (loss) from equity method





### Segment Information (1) Transportation

(Unit: Billion yen)	FY2019 Forecast	FY2018 Results	Change	Remarks
Operating Revenue	216.6	213.6	+ 2.9 (+ 1.4%)	Passengers Carried: +1.4% (Non-commuter: +1.6%; Commuter: +1.2%)
Railway Operations of the Company	158.6	156.1	+ 2.5 (+ 1.7%)	Passenger Revenue: 143.3 (+1.9)
Tokyu Bus • Tokyu Transses	29.6	29.5	+ 0.1 (+ 0.4%)	
Others	28.2	27.9	+ 0.3 (+ 1.1%)	
Operating Profit	28.2	29.0	- 0.8 (- 3.0%)	
Railway Operations of the Company	23.8	24.8	- 1.0 (- 4.1%)	[Operating Expense] Depreciation and amortization: 35.7 (+1.7)
Tokyu Bus • Tokyu Transses	1.3	1.6	- 0.2 (- 15.9%)	
Others	2.9	2.5	+ 0.3 (+ 15.8%)	

# Segment Information (2) Real Estate

(Unit:Billion yen)	FY2019 Forecast	FY2018 Results	Change	Remarks
Operating Revenue	215.3	203.3	+ 11.9 (+ 5.9%)	
Real Estate Sales of the Company	19.0	24.9	- 5.9 (- 23.6%)	[Sales] Company-owned Land: 1.0 (-1.8); Funds Turnover-type: 17.7 (-4.1)
Real Estate Leasing of the Company	93.9	80.2	+ 13.6 (+ 17.1%)	
Others	102.2	98.1	+ 4.1 (+ 4.2%)	
Operating Profit	32.2	31.9	+ 0.2 (+ 0.7%)	
Real Estate Sales of the Company	0.6	4.1	- 3.5 (- 84.0%)	□ [Sales Margin] Company-owned Land: 0.4 (-1.7); Funds Turnover-type: 3.9 (-1.4)
Real Estate Leasing of the Company	23.2	21.0	+ 2.1 (+ 10.3%)	
Others	8.3	6.7	+ 1.5 (+ 23.2%)	

### Segment Information (3) Life Service

(Unit:Billion yen)	FY2019 Forecast	FY2018 Results	Change	Remarks
Operating Revenue	726.1	703.1	+ 22.9 (+ 3.3%)	
Total Retail	497.3	482.1	+ 15.1 (+ 3.1%)	
Tokyu Department Store	220.7	214.2	+ 6.5 (+ 3.1%)	Rate of Change in Sales: +2.9%
Tokyu Store Chain	220.7	215.1	+ 5.5 (+ 2.6%)	Rate of Change in Sales: All Stores: +2.3%; Existing Stores: +1.9%
Others	55.7	52.7	+ 3.0 (+ 5.8%)	
Total ICT and Media	228.8	221.0	+ 7.7 (+ 3.5%)	
Tokyu Recreation	32.2	31.5	+ 0.6 (+ 2.2%)	
its communications	27.6	27.8	- 0.2 (- 0.8%)	
Tokyu Agency	93.7	95.6	- 1.9 (- 2.1%)	
Others	75.1	65.9	+ 9.2 (+ 14.0%)	
Operating Profit	17.3	17.1	+ 0.1 (+ 0.9%)	
Total Retail	6.4	6.2	+ 0.1 (+ 2.0%)	
Tokyu Department Store	0.9	0.6	+ 0.3 (+ 59.1%)	
Tokyu Store Chain	3.3	3.2	+ 0.0 (+ 1.9%)	
Others	2.0	2.3	- 0.3 (- 12.8%)	
Total ICT and Media	10.9	10.8	+ 0.0 (+ 0.3%)	
Tokyu Recreation	1.6	1.5	+ 0.0 (+ 5.6%)	
its communications	2.2	2.1	+ 0.0 (+ 2.9%)	
Tokyu Agency	1.4	1.2	+ 0.1 (+ 16.6%)	
Others	5.6	5.9	- 0.3 (- 5.2%)	



### Segment Information (4) Hotel and Resort

FY2019 Forecast	FY2018 Results	Change	Remarks
108.1	99.9	+ 8.1 (+ 8.2%)	
91.5	84.1	+ 7.4 (+ 8.8%)	Occupancy Rates: 86.5% (year on year +3.4 points)
16.5	15.7	+ 0.7 (+ 4.9%)	
4.9	3.0	+ 1.8 (+ 59.1%)	
4.6	3.0	+ 1.5 (+ 49.1%)	
0.2	- 0.0	+ 0.3 (-)	
	Forecast 108.1 91.5 16.5 4.9 4.6	Forecast         Results           108.1         99.9           91.5         84.1           16.5         15.7           4.9         3.0           4.6         3.0	Forecast         Results         Change           108.1         99.9         + 8.1 (+ 8.2%)           91.5         84.1         + 7.4 (+ 8.8%)           16.5         15.7         + 0.7 (+ 4.9%)           4.9         3.0         + 1.8 (+ 59.1%)           4.6         3.0         + 1.5 (+ 49.1%)           0.2         - 0.0         + 0.3

(\*) "Tokyu Hotels, etc." includes not only Tokyu Hotels Co., Ltd. but also Tokyu Corp., GK New Perspective One and T.H. Properties, Inc. that have held assets.



#### Statements of Cash Flow

(Unit:Billion yen)	FY2019 Forecast	FY2018 Results	Change	Remarks
CF from Operating Activities	145.4	138.4	+ 7.0	
CF from Investing Activities	- 160.9	- 225.0	+ 64.1	
Capital Expenditure	- 167.4	- 227.6	+ 60.2	
Subsidies Received for Construction	10.1	10.4	- 0.3	
CF from Financing Activities	- 3.8	82.1	- 85.9	
Interest-bearing Debt Net Increase/Decrease	12.6	96.5	- 83.8	
Dividend Payment, etc.	- 12.5	- 12.3	- 0.1	
Free Cash Flow	- 15.4	- 86.6	+ 71.2	
Interest-bearing Debt at End of Period	1,079.1	1,066.4	+ 12.6	Interest-bearing Debt / TOKYU EBITDA Multiple: 5.7times (-0.3 Points)

### Capital Expenditure / Depreciation

(Unit:Billion yen)	FY2019 Forecast	FY2018 Results	Change	Remarks
Total Capital Expenditure	181.8	239.9	- 58.1 (- 24.2%)	
Transportation	74.1	72.8	+ 1.2 (+ 1.7%)	Tokyu Corp. Railway Operations: +6.8
Real Estate	74.6	116.0	- 41.4 (- 35.7%)	Tokyu Corp. Leasing: -37.3
Total Life Service	19.4	23.9	- 4.5 (- 18.9%)	
Retail	8.2	9.1	- 0.9 (- 10.3%)	
ICT and Media	11.2	14.7	- 3.5 (- 24.3%)	its communications: -3.9
Hotel and Resort	11.3	22.7	- 11.4 (- 50.2%)	Tokyu Hotels, etc: -5.8
Headquarters	3.9	4.9	- 1.0	
Elimination	- 1.5	- 0.5	- 0.9	
Tokyu Corp. and Becamex Tokyu Expenses on Sale of Houses and Lots	24.0	19.3	+ 4.6 (+ 24.1%)	
Total Depreciation and Amortization	88.0	78.6	+ 9.3 (+ 11.9%)	Real Estate: 22.3 (+3.8); Life Service: 19.5 (+2.6); Transportation: 41.2 (+2.2); Hotel and Resort: 5.0 (+0.5)

<sup>\*</sup> Capital expenditures are amounts stated in segment information (capital expenditures made) and might be different from figures in the statements of cash flow, which consider accounts payable at the end of the fiscal year.