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Stock Exchange Code 5393 June 3, 2019

To Shareholders with Voting Rights:

Toshiyuki Takei President and Chief Executive Officer NICHIAS Corporation 6-1, Hatchobori 1-chome, Chuo-ku, Tokyo, Japan

NOTICE OF

THE 203RD ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 203rd Annual General Meeting of Shareholders of NICHIAS Corporation (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing, or via electromagnetic means (the Internet, etc.). Please review the hereinafter attached "Reference Documents for the General Meeting of Shareholders," and exercise your Voting Rights by 5:30 p.m. on Wednesday, June 26, 2019, Japan time.

1. Date and Time: Thursday, June 27, 2019 at 10:00 a.m. Japan time

2. Place: Banquet room "Ariake" on the second floor of The Royal Park Hotel located at 1-1, Kakigara-cho 2-chome, Nihonbashi, Chuo-ku, Tokyo, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

203rd Fiscal Year (April 1, 2018 - March 31, 2019) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the

Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 203rd Fiscal Year

(April 1, 2018 - March 31, 2019)

Proposals to be resolved:

Proposal 1: Appropriation of Surplus **Proposal 2:** Election of 11 Directors

Proposal 3: Election of 2 Audit & Supervisory Board Members

When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

- If you exercise your voting rights by proxy, you may delegate your voting rights to a proxy who is a shareholder with voting rights of the Company. In such a case, a document needs to be submitted to prove such appointment of proxy.
- Of the documents to be provided together with the convocation notice of this Annual General Meeting of Shareholders, "Notes to the Consolidated Financial Statements" and "Notes to the Non-consolidated Financial Statements" are posted on the Company's website (https://www.nichias.co.jp/) in accordance with the laws and regulations as well as the Articles of Incorporation of the Company. Therefore, they are not included in the documents attached to the convocation notice of this Annual General Meeting of Shareholders. The documents attached to the convocation notice of this Annual General Meeting of Shareholders and the documents posted on the above website have been audited by Audit & Supervisory Board Members in preparing audit reports, and by Accounting Auditor in preparing accounting audit report.
- Should the Reference Documents for the General Meeting of Shareholders, as well as the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website (https://www.nichias.co.jp/).

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

In addition to strengthening the management base in order to enhance earnings power, the basic policy of the Company Group (the "Group") with respect to the distribution of profits is to strive for the long-term and appropriate return of profits to shareholders by expanding the level of such profits available as dividends and increasing shareholder value, while retaining sufficient reserves for reinvestment.

Based on this policy and in consideration of business results for the fiscal year under review and future business expansion, etc., the year-end dividends for the fiscal year under review is proposed as following.

- (1) Type of dividend property Cash
- (2) Matters concerning the allotment of dividend property to shareholders and the total amount thereof 36 yen per share of common stock of the Company, for a total amount of 2,388,116,484 yen
- (3) Effective date of distribution of surplus June 28, 2019

*The Company conducted a one-for-two share consolidation on October 1, 2018. The annual dividends will be 68 yen per share (converted on the basis after the share consolidation) including the interim dividends of 32 yen per share (converted on the basis after the share consolidation) already paid for the record date of September 30, 2018.

Proposal 2: Election of 11 Directors

The terms of office of all 10 Directors elected at the Annual General Meeting of Shareholders last year will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of 11 Directors is proposed, by increasing 1 Outside Director in order to strengthen corporate governance.

The candidates are as follows. The matters concerning each candidate for Director are as stated in the

pages 5 through 14.

ages :	5 through 14.			
			Current positions and	Attending status to
No.	Name	2	responsibilities at the	Board of Directors'
			Company	meetings
1	Toshiyuki Takei	Reelection	President & Chief	100% (14 meetings out
			Executive Officer	of 14 meetings)
			Representative Director &	100% (14 meetings out
			Senior Managing Executive	of 14 meetings)
2	Kiminori Nakata	Reelection	Officer	
			in charge of Internal	
			Control, Compliance, CSR	
			and Accounting	1000/ /14
			Director & Senior	100% (14 meetings out
			Managing Executive	of 14 meetings)
3	Shoichi Yonezawa	Reelection	Officer	
			in charge of Safety and	
			Health, Environment and	
			Quality Assurance	1000/ (14
			Director & Managing Executive Officer	100% (14 meetings out
4	Valles Cata	Reelection	Division Director of	of 14 meetings)
4	Yujiro Sato	Reelection	Advanced Products	
			Division	
			Director & Executive	100% (14 meetings out
			Officer	of 14 meetings)
5	Katsumi Kametsu	Reelection	Division Director of Energy	of 14 meetings)
5	Katsuiii Kainetsu	Reciection	and Industrial Plants	
			Division	
			Director & Executive	100% (10 meetings out
			Officer	of 10 meetings)
6	Takahiro Niwa	Reelection	Division Director of	(after assuming the
			Industrial Products Division	position in June 2018)
			Director & Executive	100% (10 meetings out
7	T. 1:1:0:	D 1	Officer	of 10 meetings)
7	Toshiaki Saito	Reelection	Division Director of	(after assuming the
			Building Materials Division	position in June 2018)
			Executive Officer	,
8	Satoshi Tanabe	New election	Division Director of	-
			Technical Division	
		Reelection	Outside Director	100% (14 meetings out
9	Youichi Etou	Outside		of 14 meetings)
		Independent		
		Reelection	Outside Director	100% (14 meetings out
10	Yoshito Hirabayashi	Outside		of 14 meetings)
		Independent		
		New election	Outside Audit &	100% (14 meetings out
11	Yoko Wachi	Outside	Supervisory Board Member	of 14 meetings)
		Independent		

(Note) There are no special interests between each candidate and the Company.

Reelection: candidate for reelected Director

Outside: candidate for Outside Director

Independent: candidate for Independent Director

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company	Number of shares of the Company held
1	Toshiyuki Takei (October 17, 1957) Reelection Attending status to Board of Directors' meetings: 100% (14 meetings out of 14 meetings)	March 1982 Joined the Company June 2007 Factory General Manager of Fukuroi Factory of the Company April 2009 General Manager of Technical Department, Technical Division of the Company March 2010 Division Director of Technical Division of the Company April 2010 Executive Officer of the Company June 2012 Director & Executive Officer of the Company June 2012 Division Director of Building Materials Division of the Company April 2014 Director & Senior Managing Executive Officer of the Company April 2014 In charge of Corporate Strategic Planning of the Company June 2014 President & Chief Executive Officer of the Company (current position) Significant concurrent positions: -	of
	[Reason for nomination as candidate for Director] Mr. Toshiyuki Takei has primarily engaged in the technological field and has served as Division Director of Technical Division and Division Director of Building Materials Division. After assuming the position of President & Chief Executive Officer of the Company in 2014, he has been exercising strong leadership and steadily accumulated results toward achieving our mid-term management plan announced in 2016, revised upward in May 2017. The Company has judged that by utilizing his extensive knowledge and wealth of experience in the Company's management, he will contribute to the continuous improvement of the Company's corporate value, and requests his continued election as Director.		

No.	Name (Date of birth)	Past expe	rience, positions and responsibilities at the Company	Number of shares of the Company held	
2	Mr. Kiminori Na the Company's sub- Corporate Administ business operations The Company ha	June 2007 October 2007 January 2008 June 2010 June 2011 July 2011 April 2013 June 2013 April 2016 June 2016 June 2018 Significant concurrent atton as candidate for Exata has primarily engagidiaries, Division Direct ration Division. Thus, here	Director] ed in corporate administration, and has served as President of one of for of Industrial Products Division as well as Division Director of the has acquired high-level insight into management and overall this extensive knowledge and wealth of experience in the Company's	16,100	
	Mr. Kiminori Nakata has primarily engaged in corporate administration, and has served as President of one of the Company's subsidiaries, Division Director of Industrial Products Division as well as Division Director of Corporate Administration Division. Thus, he has acquired high-level insight into management and overall business operations. The Company has judged that by utilizing his extensive knowledge and wealth of experience in the Company's management, he will contribute to the continuous improvement of the Company's corporate value, and requests his continued election as Director.				

No.	Name (Date of birth)	Past ex	xperience, positions and responsibilities at the Company	Number of shares of the Company held
3	Shoichi Yonezawa (November 21, 1957) Reelection Attending status to Board of Directors' meetings: 100% (14 meetings out of 14 meetings) [Reason for nomin Mr. Shoichi Yone products, and has se Research & Develo operations. The Cor Company's manage	February 1989 May 2004 January 2007 November 2007 March 2008 June 2009 March 2010 May 2011 June 2012 June 2012 June 2018 June 2018 Significant concurration as candidate for example as primarily exercised as Division Director of the primary has judged tha	Joined the Company General Manager of Tokyo Sales Group 2, Fire-Resistant and Thermal Insulation Materials Department, Industrial Products Division of the Company General Manager of Fire-Resistant and Thermal Insulation Materials Department, Industrial Products Division of the Company General Manager of Inorganic Thermal Insulation Materials Department, Industrial Products Division of the Company General Manager of Advanced Products Department, Industrial Products Division of the Company Executive Officer of the Company Division Director of Advanced Products Division of the Company Division Director of Advanced Products Division and Division Director of Research & Development Division of the Company Division Director of Research & Development Division of the Company Division Director of Research & Development Division of the Company Director & Managing Executive Officer of the Company Director & Senior Managing Executive Officer of the Company (current position) In charge of Safety and Health, Environment and Quality Assurance of the Company (current position) rent positions: - or Director] engaged in business fields including the industrial products and advanced ector of Advanced Products Division as well as Division Director of s, he has high-level insight in management and overall business t by utilizing his extensive knowledge and wealth of experience in the ute to the continuous improvement of the Company's corporate value,	17,900

No.	Name (Date of birth)	Past e	xperience, positions and responsibilities at the Company	Number of shares of the Company held
		March 1980	Joined the Company	Company neid
		March 2004	President of Tokyo Materials Corporation	
		October 2006	General Manager of Tokyo Sales Group 2, Fire-Resistant and Thermal Insulation Materials Department, Industrial Products Division of the Company	
		November 2007	General Manager of Tokyo Sales Group 2, Inorganic Thermal Insulation Materials Department, Industrial Products Division of the Company	
	Yujiro Sato (May 2, 1956)	March 2008	General Manager of East Japan Sales Group, Advanced Products Department, Industrial Products Division of the Company	
	Reelection	October 2008	Executive Manager of Advanced Products Department, Industrial Products Division of the Company	
	Attending status to	October 2009	Executive Manager of Sales Group, Advanced Products Department, Industrial Products Division of the Company	
	Board of Directors'	March 2010	Executive Manager of Sales Group, Advanced Products Division of the Company	
4	meetings: 100% (14 meetings out of 14 meetings)	April 2011	Deputy Division Director of Advanced Products Division and Executive Manager of Sales Group, Advanced Products Division of the Company	10,600
		June 2011	Executive Officer of the Company	
		June 2012	Division Director of Advanced Products Division of the Company (current position)	
		June 2014	Director & Executive Officer of the Company	
		June 2018	Director & Managing Executive Officer of the Company (current position)	
		Significant concur	rent positions: -	
		ation as candidate for		
			l in business fields including the industrial products and advanced	
			of the Company's subsidiaries. Having been involved in business	
			s Division, he has acquired high-level insight in management and overall	
			adged that by utilizing his extensive knowledge and wealth of experience	
			contribute to the continuous improvement of the Company's corporate	
	value, and requests	his continued electio	n as Director.	

No.	Name (Date of birth)	Past	experience, positions and responsibilities at the Company	Number of shares of the
	(Date of birtil)			Company held
		March 1985 April 2007	Joined the Company General Manager of Tokyo Sales Group, Advanced Polymer Products Department, Industrial Products Division of the Company	•
		March 2008	General Manager of East Japan Sales Group 3, Industrial Products Department, Industrial Products Division of the Company	
	Katsumi Kametsu (July 28, 1962)	April 2009	General Manager of International Marketing and Sales Group, Industrial Products Department, Industrial Products Division of the Company	
	Reelection	March 2010	General Manager of International Marketing and Sales Group, Industrial Products Division of the Company	
	Attending status to Board of Directors'	April 2011	Executive Manager of Sales Group, Industrial Products Division, and General Manager of International Marketing and Sales Group, Industrial Products Division of the Company	
5	meetings: 100% (14 meetings out	April 2013	Deputy Division Director of Industrial Products Division, and General Manager of International Marketing and Sales Group,	13,700
5	of 14 meetings)	June 2013	Industrial Products Division of the Company Executive Officer of the Company	13,700
		March 2014	President of INOCRETE CO., LTD.	
		April 2016	Division Director of Energy and Industrial Plants Division of the	
		•	Company (current position)	
		June 2016	Director & Executive Officer of the Company (current position)	
		Significant concu		
	[Reason for nomin			
			engaged in business fields including the industrial products and advanced	
	_		e of the Company's subsidiaries. Having been involved in business	
	_		strial Plants Division, he has acquired high-level insight in management	
			ompany has judged that by utilizing his extensive knowledge and wealth of	
			ent, he will contribute to the continuous improvement of the Company's	
	corporate value, and	March 1982	ued election as Director. Joined the Company	
	Takahiro Niwa	April 2006	Senior Manager of Technical Development Department, Autoparts	
	(October 18,	April 2006	Division of the Company	
	1957)	March 2008	General Manager of Technical Development Department,	
			Autoparts Division of the Company	
	Reelection	June 2012	Executive Manager of Technical Group, Industrial Products Division of the Company (current position)	
	Attending status to	June 2014	Executive Officer of the Company	
	Board of Directors'	June 2014	Deputy Division Director of Industrial Products Division of the	
6	meetings:	A 11.001.6	Company	12,400
6	100% (10 meetings out of 10 meetings) (after	April 2016	Division Director of Industrial Products Division of the Company (current position)	12,400
	assuming the position	June 2018	Director & Executive Officer of the Company (current position)	
	in June 2018)	Significant concu		
	[Reason for nomin			
			gaged in the technological development of autoparts. Having been involved	
	_		trial Products Division, he has acquired high-level insight in management	
			ompany has judged that by utilizing his extensive knowledge and wealth of	
			ent, he will contribute to the continuous improvement of the Company's	
	corporate value, and	l requests his contin	ued election as Director.	

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company		Number of shares of the Company held
7	Mr. Toshiaki Sait products, and has se operations as Head business operations in the Company's m	rved as President of of Building Materials The Company has ju	or Director] ged in business fields including the building materials and industrial one of the Company's subsidiaries. Having been involved in business a Division, he has acquired high-level insight in management and overall adged that by utilizing his extensive knowledge and wealth of experience ontribute to the continuous improvement of the Company's corporate	

No.	Name (Date of birth)	Past	Past experience, positions and responsibilities at the Company	
8	Mr. Satoshi Tana Manager of Tsurum Director of Advanc operations. The Cor	ii Factory, General Med Products Division in pany has judged the ment, he will contri	•	6,000

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company		Number of shares of the Company held
9	Mr. Youichi Etou h community. The Con on the overall manage Although he has r corporate legal affair	April 2003 Vice pre April 2005 Vice Pre July 2006 Outside A April 2010 Presiden the Japan June 2011 Outside A June 2012 Outside A June 2014 Executive Dispute A June 2015 Outside A April 2016 Presiden Significant concurrent position Lawyer Auditor (Part-time) of Japan Executive Board Member of Support on as candidate for Director of an extensive insight and brown yrequests his continued element and valuable advice. direct experience in corporation which he has been engage	ed as lawyer (current position) sident of Daiichi Tokyo Bar Association sident of Kanto Federation of Bar Associations Auditor of TSUNEISHI SHIPBUILDING Co., Ltd. of Daiichi Tokyo Bar Association and Vice President of a Federation of Bar Associations Audit & Supervisory Board Member of the Company Auditor of Japan Display Inc. (current position) e Board Member of Center for Housing Renovation and Settlement Support (current position) Director of the Company (current position) of Kanto Federation of Bar Associations ons: Display Inc. f Center for Housing Renovation and Dispute Settlement	0
	duties as Outside Dire	tor appropriately.		

- (Notes) Mr. Youichi Etou is a candidate for Outside Director. Matters concerning the candidate for Outside Director are as follows:
 - (1) The Company has designated him as an independent director pursuant to the rules stipulated by the Tokyo Stock Exchange and has reported to the Exchange. Subject to the approval of his reappointment, he will be continuously designated as an independent director.
 - (2) He is currently serving as Outside Director of the Company and will have served for a period of four years as of the conclusion of this General Meeting of Shareholders.
 - (3) The Company has concluded a liability limitation agreement with him pursuant to the provisions in its Articles of Incorporation. The outline of the agreement is as stated in "(2) Outline of liability limitation agreement" on page 33 of this convocation notice (Japanese version only). Subject to the approval of his reappointment, the Company plans to continue such liability limitation agreement with him.

No.	Name (Date of birth)	Past ex	xperience, positions and responsibilities at the Company	Number of shares of the Company held
10	expertise and broad ISO Japanese represe	ion as candidate for ayashi has a wealth knowledge of quality ntative expert, a lect s continued election	ctor of Technofer Ltd.	

(Notes) Mr. Yoshito Hirabayashi is a candidate for Outside Director. Matters concerning the candidate for Outside Director are as follows:

- (1) Subject to the approval of his appointment, he will be designated as an independent director pursuant to the rules stipulated by the Tokyo Stock Exchange.
- (2) He is currently serving as Outside Director of the Company and will have served for a period of three years as of the conclusion of this General Meeting of Shareholders.
- (3) The Company has concluded a liability limitation agreement with him pursuant to the provisions in its Articles of Incorporation. The outline of the agreement is as stated in "(2) Outline of liability limitation agreement" on page 33 of this convocation notice (Japanese version only). Subject to the approval of his reappointment, the Company plans to continue such liability limitation agreement with him.

No.	Name	D.		Number of	
INO.	(Date of birth)	Past experience, positions and responsibilities at the Company		shares of the	
	X7 1 XX7 1 '	4 '1 1000		Company held	
	Yoko Wachi	April 1989	Registered as lawyer (current position)		
	(April 29, 1960)	April 1989	Joined Kajitani Law Offices (current position)		
		June 2015	Outside Audit & Supervisory Board Member of the Company		
	New election		(current position)		
	Outside	March 2016	Outside Audit & Supervisory Board Member of Otsuka Holdings		
	Independent		Co., Ltd. (current position)		
		Significant concurrent positions:			
	Attending status to	Lawyer Outside Audit & Supervisory Board Member of Otsuka Holdings Co., Ltd.			
	Board of Directors'				
11	meetings:	Outside Addit & Supervisory Board Member of Otsuka Holdings Co., Etd.			
	100% (14 meetings out				
	of 14 meetings)				
	[Reason for nomination as candidate for Director]				
	Ms. Yoko Wachi has an extensive insight and broad knowledge as a lawyer, and has experience as Outside				
	Audit & Supervisor	y Board Member	of the Company. The Company nominated her for Outside Director with		
	-		verall management and valuable advice.		
	Although she has no direct experience in corporate management, she has broad knowledge and experiences				
	corporate legal affairs as well as broad insight in corporate management. Therefore, the Company believes that				
			Director appropriately.		

(Notes) Ms. Yoko Wachi is a candidate for Outside Director. Matters concerning the candidate for Outside Director are as follows:

- (1) Subject to her appointment, she will be designated as an independent director pursuant to the rules stipulated by the Tokyo Stock Exchange.
- (2) She is currently serving as Outside Audit & Supervisory Board Member of the Company and will have served for a period of four years as of the conclusion of this General Meeting of Shareholders.
- (3) Subject to the approval of her appointment, pursuant to the stipulation in the Articles of Incorporation of the Company, the Company plans to enter into a liability limitation agreement with her. The outline of the agreement is as stated in "(2) Outline of liability limitation agreement" on page 33 of this convocation notice (Japanese version only).
- (4) Attending status to Board of Directors' meetings refer to the meetings attended as Outside Audit & Supervisory Board Member of the Company.

Proposal 3: Election of 2 Audit & Supervisory Board Members

The terms of office of Standing Audit & Supervisory Board Member, Mr. Akira Hirosawa and Audit & Supervisory Board Member, Ms. Yoko Wachi will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of 2 Audit & Supervisory Board Members is proposed.

The Audit & Supervisory Board has previously given its approval to this proposal.

The candidates are as follows. The matters concerning each candidate for Audit & Supervisory Board

Member are as stated in the pages 16 through 17.

No	. Nan	ne	Current positions and responsibilities at the Company	Attending status to Board of Directors' meetings	Attending status to Audit & Supervisory Board meetings
1	Junichi Nakasone	New election	Director & Executive Officer Division Director of Autoparts Division	100% (14 meetings out of 14 meetings)	-
2	Sachiko Murase	New election Outside Independent	-	-	-

(Note) There are no special interests between each candidate and the Company. Reelection: candidate for reelected Audit & Supervisory Board Member New election: candidate for newly elected Audit & Supervisory Board Member Outside: candidate for Outside Audit & Supervisory Board Member Independent: candidate for Independent Audit & Supervisory Board Member

No.	Name	Past experience, positions and responsibilities at the Company		Number of
	(Date of birth)			shares of the
				Company held
1	Junichi Nakasone	March 1983	Joined the Company	
	(February 24, 1959)	June 2007	Section Manager of Corporate Strategic Planning Section of the	
			Company	
	New election	April 2008	General Manager of Corporate Strategic Planning Department of	
			the Company	
	Attending status to	August 2009	General Manager of Accounting Department, Corporate	
	Board of Directors'		Administration Division of the Company	
	meetings: 100% (14	October 2010	President of NICHIAS FGS SDN. BHD.	
	meetings out of 14	June 2011	Executive Officer of the Company	
	meetings)	June 2013	Director & Executive Officer of the Company (current position)	
		June 2013	Division Director of Autoparts Division of the Company (current	21,300
	Attending status to Audit		position)	
	& Supervisory Board	Significant concurrent positions: -		
	meetings: -			
	[Reason for nomination as candidate for Audit & Supervisory Board Member]			
	Mr. Junichi Nakasone has primarily engaged in corporate administration, and has served as President of one of			
	the Company's subsidiaries. Having been involved in business operations as Division Director of Autoparts			
	Division, he has acquired high-level insight in management and overall business operations. The Company has			
	judged that by utilizing his extensive knowledge and wealth of experience in auditing of the Company's			
	management, he will contribute to the enhancement of the audit system of the Company, and requests his election			
	as Audit & Supervisory Board Member.			

(Note) Subject to the approval of his appointment, pursuant to the stipulation in the Articles of Incorporation of the Company, the Company plans to enter into a liability limitation agreement with him. The outline of the agreement is as stated in "(2) Outline of liability limitation agreement" on page 33 of this convocation notice (Japanese version only).

No.	Name (Date of birth)	Past experience, positions and responsibilities at the Company	Number of shares of the Company held	
2	Sachiko Murase (August 3, 1972) New election Outside Independent Attending status to Board of Directors' meetings: - Attending status to Audit & Supervisory Board meetings: -	April 1995 Joined NICHIHA CORPORATION September 2008 Registered as lawyer (current position) September 2018 Joined SEIWA MEITETSU LAW OFFICE November 2015 Outside Audit & Supervisory Board Member of BUNKYODO Group Holdings CO., Ltd. (current position) September 2018 Joined Kudanzakaue Law Office (current position) Significant concurrent positions: Lawyer Outside Audit & Supervisory Board Member of BUNKYODO Group Holdings CO., Ltd.	0	
	[Reason for nomination as candidate for Audit & Supervisory Board Member] Ms. Sachiko Murase has an extensive insight and broad knowledge as a lawyer. The Company nominated her for Outside Audit & Supervisory Board Member with the expectation that she will utilize these in auditing of the Company. Although she has no direct experience in corporate management, she has broad knowledge and experiences in corporate legal affairs. Therefore, the Company believes that she will execute her duties as Outside Audit & Supervisory Board Member with the expectation of supervision on the overall management and valuable advice.			

(Notes) Ms. Sachiko Murase is a candidate for Outside Audit & Supervisory Board Member. Matters concerning the candidate for Outside Audit & Supervisory Board Member are as follows:

- (1) Subject to the approval of her appointment, she will be designated as an independent auditor pursuant to the rules stipulated by the Tokyo Stock Exchange.
- (2) Subject to the approval of her appointment, pursuant to the stipulation in the Articles of Incorporation of the Company, the Company plans to enter into a liability limitation agreement with her. The outline of the agreement is as stated in "(2) Outline of liability limitation agreement" on page 33 of this convocation notice (Japanese version only).

(Reference) Independence Standards for Independent Outside Officers

The Company deems that an Outside Officer who does not fall under any of the items below is an Independent Outside Officer.

- 1. A person who is currently or was in the past an Executive Director, Executive Officer or Employee of the Group (Note 1)
- 2. Currently or in the five years prior to their appointment, a person who falls under any of the items below:
 - (1) A person for which the Group is a major client (Note 2), or an Executive Director, Executive Officer or Employee of such a client
 - (2) A major client which places orders with the Group (Note 3), or an Executive Director, Executive Officer or Employee of such a client
 - (3) A major shareholder of the Company (Note 4), or an Executive Director, Executive Officer or Employee of such a shareholder
 - (4) An Executive Director, Executive Officer or Employee of a company in which the Group is a major shareholder (Note 5)
 - (5) A legal professional, certified public accountant, licensed tax accountant, or consultant, etc. who receives monetary or other property benefits over a certain amount from the Group (Note 6), other than executive compensation (if the recipient is a corporation, partnership or any other organization, this item applies to any person belonging to the said organization.)
 - (6) A person who receives donations or assistance over a certain amount from the Group (Note 7), or a council member or another executive of such a person
 - (7) A spouse or relative within the second degree of kinship of an Executive Director, Executive Officer or senior manager of the Group with a position higher than General Manager.
- 3. A person who is subject to circumstances reasonably deemed unable to fulfill their duties as an Independent Outside Officer.
- (Notes) 1. "The Group" refers to "the Company and its consolidated subsidiaries."
 - 2. "A person for which the Group is a major client" refers to "a person who receives from the Company the payment of 2% or more of their consolidated annual sales."
 - 3. "A major client which places orders with the Group" refers to "a person who pays the Group 2% or more of its consolidated annual sales" or "a person who lends the Group 2% or more of its consolidated total assets at the end of the fiscal year."
 - 4. "A major shareholder of the Company" refers to "a person who holds directly or indirectly 10% or more of its total voting rights."
 - 5. "A company in which the Group is a major shareholder" refers to "a person of which the Group directly or indirectly holds 10% or more of total voting rights."
 - 6. "Monetary or other property benefits over a certain amount" refers to "\footnote{10} million or more in a fiscal year" in cases where the recipient is an individual. In cases where the recipient is an organization, it refers to "\footnote{10} million or more, or 2% or more of consolidated annual sales of the said organization, whichever is larger."
 - 7. "Donations or assistance over a certain amount" refers to "¥10 million or more per year."