These documents have been translated from a part of the Japanese originals for reference purposes only. In the event of any discrepancy between these translated documents and the Japanese originals, the originals shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translations.

(Securities Code: 8439)

May 31, 2019

To Shareholders with Voting Rights:

Shunichi Asada President & CEO, Representative Director Tokyo Century Corporation 3 Kanda-neribeicho, Chiyoda-ku, Tokyo, Japan

# NOTICE OF THE 50TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 50th Annual General Meeting of Shareholders (the "Meeting") of Tokyo Century Corporation (the "Company"). The Meeting will be held for the purposes as described below. If you are unable to attend the Meeting, you can exercise your voting rights in writing (by mail) or by electromagnetic means (Internet, etc.). Please review the accompanying Reference Documents for the General Meeting of Shareholders and 1) indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form and return it so that it is received by the end of business hours of the Company (5:15 p.m.) on Friday, June 21, 2019, or 2) exercise your voting rights via the Internet website (https://soukai.mizuho-tb.co.jp/) or others.

1. Date and Time: Monday, June 24, 2019 at 10:00 a.m. Japan time

(Reception starts at 9:00 a.m.)

2. Place: AKIBA HALL, FUJISOFT Bldg. 5F

3 Kanda-neribeicho, Chiyoda-ku, Tokyo, Japan

Please refer to the "Map and Directions" attached as the end.

Please note that no gift will be provided for attending shareholders at the

Meeting. Thank you for your understanding.

#### 3. Meeting Agenda:

- Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the 50th Fiscal Year (from April 1, 2018 to March 31, 2019) and results of audits by the Accounting Auditor and the Board of Corporate Auditors of the Consolidated **Financial Statements** 
  - 2. Non-consolidated Financial Statements for the 50th Fiscal Year (from April 1, 2018 to March 31, 2019)

#### Matters to be resolved:

Proposal No. 1: Appropriation of Surplus

Election of Fifteen (15) Directors Proposal No. 2: Election of One (1) Corporate Auditor Proposal No. 3:

**Proposal No. 4:** Election of One (1) Substitute Corporate Auditor

# 4. Arrangements in convening the Meeting:

- You can exercise your voting rights by proxy upon submission of a letter of proxy which certifies the permission of the proxy who shall be a shareholder qualified to exercise voting rights.
- (2) If you wish to split your voting on any of the proposals, please notify the Company of your intention to split a vote and its reasons in writing at least three days prior to the date of the Meeting.

#### Notes:

- Regarding documents which shall be disclosed in this notice of convocation of the Meeting, in accordance with laws and regulations as well as Article 15 of the Articles of Incorporation of the Company, "Consolidated Statements of Changes in Shareholders' Equity and Notes to Consolidated Financial Statements" and "Statements of Changes in Shareholders' Equity and Notes to Non-consolidated Financial Statements" are not included in the documents attached to this notice of convocation of the Meeting as they are posted on the Company's website.
- If any necessary revisions are made to the Reference Documents for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements, they will be posted on the Company's website (https://www.tokyocentury.co.jp).

# **Guide to Exercising Voting Rights**

#### If you will attend the Meeting,

Please submit the enclosed Voting Rights Exercise Form at the reception desk of the venue on the day of the Meeting for confirmation.

Date and Time of the Meeting: Monday, June 24, 2019 at 10:00 a.m. Japan time

#### Guide to exercising voting rights by mail

Please indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form and return it by mail.

Deadline for exercising voting rights: Friday, June 21, 2019 at 5:15 p.m.

(By the end of business hours of the Company)

Please circle the response corresponding to your vote for each proposal.

- Circle "賛" to vote for the proposal

- Circle "否" to vote against the proposal

(To vote for or against the election of individual candidates, please write the candidate number for each.)

Please see the following page for information on exercising voting rights via the Internet.

The "voting rights exercise code" and "password" needed to exercise voting rights via the Internet are printed on the Voting Rights Exercise Form.

# Guide to exercising voting rights via the Internet

Please vote via the Company's designated voting website (see the URL below).

Deadline for exercising voting rights: Friday, June 21, 2019 at 5:15 p.m.

(By the end of business hours of the Company)

### 1. Access the voting website

Access the voting website: https://soukai.mizuho-tb.co.jp/Or search "議決権行使 みずほ" using a search engine.

Read "Exercising voting rights via the Internet" and click "Continue."

You may also visit the voting website via the QR code on the right.



#### 2. Login

Enter the "voting rights exercise code" on the Login page and click "Continue."

\* The "voting rights exercise code" and "password" are printed in the right side of the enclosed "Voting Rights Exercise Form."

#### 3. Entering the password

When the password change screen is displayed, enter the initial password and register the password you wish to use.

Thereafter follow the instructions on the screen and enter your votes

#### Notes:

- If you exercise your voting rights by both through writing and through the Internet, the vote through the Internet shall be valid. If you exercise your voting rights more than once, the last vote shall be deemed to be effective.
- The password is a means to identify a shareholder who casts his/her votes. The Company will not ask you for your password.
- The password will be locked and disabled when inputted incorrectly a certain number of times. When the password is locked, please follow the instructions on the screen.
- The voting website has been tested and validated by standard Internet access devices but still may fail in some cases, depending on a device you use.

If you have any questions concerning how to use your PC when exercising your voting rights via the Internet, please contact the following number.

#### **Contact information:**

Stock Transfer Agency Department, Mizuho Trust & Banking Co., Ltd. 0120-768-524

Service hours: 9:00 – 21:00 (except for weekends and holidays)

#### **Electronic Voting Platform for Institutional Investors**

If you have applied in advance to use the electronic voting platform for institutional investors run by ICJ, Inc., you can use this platform, in addition to the above-mentioned method to exercise your voting rights, as another method for exercising voting rights electronically via the Internet.

# Reference Documents for the General Meeting of Shareholders

# Proposal No. 1: Appropriation of Surplus

For appropriation of surplus, under the basic policy to return profits to its shareholders on a long-term and stable basis while enhancing internal reserves, the Company proposes to pay the following dividends considering the results for the fiscal year under review, future business operations and other factors.

- 1. Matters pertaining to the period-end dividend
  - (1) Dividend assets classification

The dividend will be paid in cash

(2) Matters pertaining to the allocation of dividend assets and total amount thereof

¥63 per share of the Company's common stock

Total amount ¥6,653,809,764

Annual dividend for the fiscal year under review shall be ¥124 per share, as ¥61 was already paid for interim dividend.

(3) Effective date for payment of dividend of surplus June 25, 2019

- 2. Other matters pertaining to appropriation of surplus
  - (1) Items to be increased and amount thereof

General reserve: \(\frac{\pmathbf{\qman}\pmathbf{\pmathbf{\pmathbf{\qman}\pmathbf{\q\nn}\pman

(2) Items to be decreased and amount thereof

Retained earnings brought forward: ¥15,000,000,000

# Proposal No. 2: Election of Fifteen (15) Directors

The terms of office of all Directors will expire at the conclusion of this Meeting.

Accordingly, the election of fifteen (15) Directors is proposed, with the addition of two (2) Directors (one (1) of whom is an External Director) in efforts to further strengthen corporate governance and management system.

The candidates are as follows:

	The candidates at	e as follows:			Attendance at meetings of the
No.		Name		Current positions and responsibilities at the Company	Board of Directors held during FY2018 (Attendance rate)
1	Reappointment	Toshihito Tamba		Chairman & Co-CEO, Representative Director	Attended all the 13 meetings (100%)
2	Reappointment	Shunichi Asada		President & CEO, Representative Director	Attended all the 13 meetings (100%)
3	Reappointment	Yoshinori Shimizu	External Director Independent Director	Director	Attended all the 13 meetings (100%)
4	Reappointment	Masao Yoshida	External Director Independent Director	Director	Attended 12 of the 13 meetings (92%)
5	Reappointment	Yukito Higaki	External Director Independent Director	Director	Attended all the 13 meetings (100%)
6	Reappointment	Akio Nakamura	External Director Independent Director	Director	Attended all the 11 meetings (100%)
7	New Appointment	Toshio Asano	External Director Independent Director		-
8	Reappointment	Makoto Nogami		Deputy President, Director and Executive Officer, President, Fleet Services Business Development Unit	Attended all the 13 meetings (100%)
9	New Appointment	Akihiko Okada		Deputy President and Executive Officer, Operation Headquarters	-
10	Reappointment	Masataka Yukiya		Director and Senior Managing Executive Officer, Equipment Leasing Business	Attended all the 13 meetings (100%)
11	Reappointment	Koichi Baba		Director and Senior Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit	Attended all the 11 meetings (100%)
12	Reappointment	Osamu Tamano		Director and Managing Executive Officer, President, Business Process & IT Management Unit and Equipment Leasing Business Development Unit	Attended all the 13 meetings (100%)
13	Reappointment	Seiichi Mizuno		Director and Managing Executive Officer, Audit Division, Deputy President, Risk	Attended all the 13 meetings (100%)

No.		Name	Current positions and responsibilities at the Company  Attendance a meetings of t Board of Directors helduring FY20 (Attendance rate)	the ld 18
			Management Unit	
14	Reappointment	Akihiro Naruse	Director and Managing Executive Officer, President, IT Equipment Business Unit  Attended all t 13 meetings (100%)	
15	Reappointment	Ko Nakagawa	Director and Executive Officer, President, Credit Supervision Attended all t Unit, Chief Compliance Officer 11 meetings (CCO) and President, Risk (100%) Management Unit and Legal Unit	

Note: For Messrs. Akio Nakamura, Koichi Baba and Ko Nakagawa, attendance at meetings of the Board of Directors held during FY2018 states the status of their attendance after they assumed the office of Director of the Company in June 2018.

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held	
1	Toshihito Tamba (March 13, 1950) Reappointment Reasons for the select	Outside Direct	Joined ITOCHU Corporation Executive Officer of ITOCHU Corporation Managing Executive Officer and President of Chemicals, Forest Products & General Merchandise Company of ITOCHU Corporation Representative Director and Managing Director of ITOCHU Corporation Representative Director and Senior Managing Executive Director of ITOCHU Corporation Representative Director and Executive Vice President, Chief Operating Officer of Overseas Operations of ITOCHU Corporation Representative Director and Executive Vice President (LINEs) of ITOCHU Corporation Chairman & Co-CEO, Representative Director of the Company (to present) oncurrent positions) tor of FUJI ELECTRIC CO., LTD. te for Director	9,300	
	Mr. Toshihito Tamba has provided appropriate management and oversight as Director of the Company since June 2011, applying his abundant experience and wide range of knowledge gained in corporate management at a general trading company and operational execution in fields including sales and international business. The Company nominates Mr. Tamba as a Director candidate as he will be able to continue contributing to the Company's sustainable growth and improvement of medium- to long-term corporate value.				
2	Shunichi Asada (March 22, 1949) Reappointment  Reasons for the selection Mr. Shunichi Asada Leasing Co., Ltd. sir experience and wide and operational exection Company nominates	April 1972 June 2000 April 2002 April 2004 June 2005 June 2007 April 2008 April 2009 etion of candida has provided april 2007 are grange of knowleution in fields in Mr. Asada as a	Joined The Dai–Ichi Kangyo Bank, Limited Executive Officer, General Manager of Market Planning Office of The Dai–Ichi Kangyo Bank, Limited Managing Executive Officer, Officer in charge of Sales of Mizuho Corporate Bank, Ltd. Managing Director of Mizuho Bank, Ltd. Deputy President, Head of Internal Audit Group of Mizuho Financial Group, Inc. Deputy President, Representative Director of Tokyo Leasing Co., Ltd. President & CEO, Representative Director of Tokyo Leasing Co., Ltd. President & CEO, Representative Director of the Company (to present)	25,045	

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
3	Although Mr. Yoshin acting as an External applied his insight in carried out managem of the Company since candidate as he will improvement of med Special notes concert. The term of office of years at the conclust. Mr. Yoshinori Shim appointed as an ind. Hitotsubashi Universidate and the Holdings Inc., at wirelationship with the	April 1989 Professor at Faculty of Commerce and Management, Hitotsubashi University  April 2000 Professor at Graduate School of Commerce and Management, Hitotsubashi University  April 2003 Vice President of Hitotsubashi University  April 2011 Professor Emeritus of Hitotsubashi University  April 2011 Professor Emeritus of Hitotsubashi University (to present) Project Professor at Graduate School of Commerce and Management, Hitotsubashi University  June 2011 Director of the Company (to present) (Significant concurrent positions) Outside Director of Nisshinbo Holdings Inc. Professor Emeritus of Hitotsubashi University  Etion of candidate for External Director nori Shimizu does not have any experience in corporate management except Director, he has sophisticated expertise as a monetary economist, and he has the management of the Company from a macroscopic point of view and sent and monitoring from an independent perspective as an External Director be able to continue contributing to the Company's sustainable growth and sium- to long-term corporate value. Ining candidates for External Director of Mr. Yoshinori Shimizu as an External Director of the Company will be 8 sion of this Meeting. Sizu is a candidate for which the Tokyo Stock Exchange requires to be ependent officer. Firstly, at which Mr. Yoshinori Shimizu holds the post of Professor Emeritus, siness relationship with the Company. Furthermore, although Nisshinbo hich Mr. Yoshinori Shimizu serves as Outside Director, has a business e Company, the amount of transaction accounted for less than 1% of the sales ngs Inc. and the Company's consolidated revenues during the most recent	3,100

No.	Name (Date of birth)		Career summary, positions, responsibilities, shand significant concurrent positions			
4	Mr. Masao Yoshida management over his has applied his insign monitoring from an in 2017. The Company contributing to the Corporate value.  Special notes concerted the conclusion of the Conclus	April 2012  April 2016 April 2017 June 2017 (Significant co Outside Direct Outside Direct ction of candidat has abundant ex s many years as ht in the manage independent pers nominates Mr. ompany's sustain ning candidates of Mr. Masao Yo f this Meeting. is a candidate for ficer. had been engage ves as Outside I npanies have bus ed for less than	Joined Furukawa Electric Co., Ltd. Director and General Manager of Finance & Accounting Department of Furukawa Electric Co., Ltd. Corporate Senior Vice President, General Manager of Finance & Accounting Department and General Manager of Corporate Planning Department of Furukawa Electric Co., Ltd. Managing Director and Corporate Senior Vice President, CFO and General Manager of Corporate Planning Department of Furukawa Electric Co., Ltd. Senior Managing Director, Corporate Executive Vice President, CMO, General Manager of Export Management Office and President of Energy & Industrial Products Company of Furukawa Electric Co., Ltd. President, Representative Director and COO of Furukawa Electric Co., Ltd. President and Representative Director of Furukawa Electric Co., Ltd. Chairman and Director of Furukawa Electric Co., Ltd. Director of the Company (to present) neurrent positions) or of Furukawa Co., Ltd. or of JFE Holdings, Inc.  The for External Director perience and wide range of knowledge gained in corporate the manager of a leading electronics manufacturer, and he ment of the Company and carried out management and spective as an External Director of the Company since June Yoshida as an External Director of the Company since June Tyoshida as an External Director of the Company will be 2 years or which the Tokyo Stock Exchange requires to be appointed ged in operational execution of Furukawa Electric Co., Ltd. as Director of Furukawa Co., Ltd. and JFE Holdings, Inc. Siness relationships with the Company, the amount of 1% of these companies' sales and the Company's	1,100		
	consolidated revenues during the most recent fiscal year.					

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held	
5	Mr. Yukito Higaki h management over hi applied his insight in monitoring from an in 2017. The Company contributing to the Corporate value. Special notes concered the conclusion of the Contribution of the Co	June 2017 (Significant con President of IM President of SH etion of candidate as abundant expension as abundant expension of the management independent personal personal candidates of Mr. Yukito High this Meeting. It is a candidate for officer.	Joined IMABARI SHIPBUILDING CO., LTD. Director, Head of the President's Office of IMABARI SHIPBUILDING CO., LTD. Managing Director of IMABARI SHIPBUILDING CO., LTD. Senior Managing Director and General Manager of Sales Division of IMABARI SHIPBUILDING CO., LTD. Executive Senior Managing Director of IMABARI SHIPBUILDING CO., LTD. President of IMABARI SHIPBUILDING CO., LTD. (to present) Director of the Company (to present) neurrent positions) ABARI SHIPBUILDING CO., LTD. For External Director Perience and wide range of knowledge gained in corporate the manager of a leading shipbuilding company, and he has tof the Company and carried out management and pective as an External Director of the Company since June (Yoshida as an External Director candidate as he will continue mable growth and improvement of medium- to long-term For External Director gaki as an External Director of the Company will be 2 years which the Tokyo Stock Exchange requires to be appointed TD. and SHOEI KISEN KAISHA, LTD., at which Mr.	-	
	Yukito Higaki serves as President, do not have business relationships with the Company.				

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held		
	Toshio Asano (December 4, 1952) New Appointment External Director Independent Director  Reasons for the selector Mr. Toshio Asano hasand broad knowledge	Outside Director Outside Director ction of candidate as led a major diverse of corporate ma	and significant concurrent positions  Joined Asahi Chemical Industry Co., Ltd. (currently Asahi Kasei Corporation)  Executive Officer, Asahi Kasei Pharma Corporation Director and Managing Executive Officer, Asahi Kasei Pharma Corporation President, Presidential Executive Officer, Asahi Kasei Pharma Corporation President, Presidential Executive Officer, Asahi Kasei Pharma Corporation; Executive Officer, Asahi Kasei Corporation Presidential Executive Officer, Asahi Kasei Corporation Presidential Executive Officer, Asahi Kasei Corporation President & Representative Director, Presidential Executive Officer, Asahi Kasei Corporation Director, Standing Counsellor, Asahi Kasei Corporation Standing Counsellor, Asahi Kasei Corporation (to present) Current positions) Or of the Board of Maruho Co., Ltd. Or of MEDIPAL HOLDINGS CORPORATION Te for External Director Versified chemicals company, and has abundant experience Canagement. As External Director he will be able to apply this			
	deep understanding and outstanding insight to management of the Company, as well as offer advice from a broad, external and objective perspective.  Special notes concerning candidates for External Director					
	<ul> <li>- Mr. Toshio Asano is a candidate for which the Tokyo Stock Exchange requires to be appointed as an independent officer.</li> <li>- Although the Company has a business relationship with Asahi Kasei Corporation, at which Mr. Toshio Asano was engaged in management, the amount of transaction accounted for less than 1% of the sale of Asahi Kasei Corporation and the Company's consolidated revenues during the most recent fiscal year. Maruho Co., Ltd., at which Mr. Asano serves as Outside Director of the Board, and MEDIPAL HOLDINGS CORPORATION, at which Mr. Asano serves as Outside Director, do not have business relationships with the Company.</li> </ul>					

No.	Name (Date of birth)		summary, positions, responsibilities, d significant concurrent positions	Number of shares of the Company held	
8		April 2005 Execusion Brance April 2007 Mana June 2008 Direct April 2009 Direct April 2010 Direct Presid Comp June 2010 Direct Presid West June 2011 Depur Presid Presid Comp April 2013 Depur Presid President and Represe LTD. Director and Chairman Director of Orico Auto Director of MACS Cotion of candidate for Director D	tor and Senior Managing Executive Officer, dent, Metro Tokyo Area Business Unit and President, Japan Area Business Unit of the Company ty President, Director and Executive Officer, dent, Business Planning and Development Unit and dent, Metro Tokyo Area Business Unit of the pany ty President, Director and Executive Officer, dent, Business Planning and Development Unit and dent, Metro Tokyo Business Unit of the Company ty President, Director and Executive Officer of the pany ty President, Director and Executive Officer, dent, Fleet Services Business Unit of the Company ty President, Director and Executive Officer, dent, Fleet Services Business Unit of the Company ty President, Director and Executive Officer, dent, Fleet Services Business Development Unit of the pany (to present) at positions) and the positions of Nippon Rent-A-Car Service, Inc. of Leasing Co., Ltd.	10,555	
	Mr. Makoto Nogami has provided appropriate management and oversight as Director of Tokyo				
			e Company since April 2009, applying his abundant ined in corporate management at financial institutions		
			g sales. The Company nominates Mr. Nogami as a		
	Director candidate as	he will be able to conti	inue contributing to the Company's sustainable		
	growth and improve	nent of medium- to long	g-term corporate value.		

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
9	management and ope company. The Comp	has abundant executional executional executional executional nominates knowledge to co	Joined ITOCHU Corporation General Manager, Metals & Mineral/Energy Planning & Coordinating Department of ITOCHU Corporation Executive Officer, Chief Operating Officer, Metals & Mineral Resources Division of ITOCHU Corporation Executive Officer, Chief Operating Officer, Steel, Non-Ferrous & Solar Division of ITOCHU Corporation Managing Executive Officer, Chief Operating Officer, Steel, Non-Ferrous & Solar Division of ITOCHU Corporation Deputy President, Director and Executive Officer in charge of Operation Headquarters and Business Headquarters of the Company Deputy President, Director and Executive Officer, Operation Headquarters of the Company (to present) te for Director perience and wide range of knowledge gained in corporate ion overseas and in fields including sales at a general trading Mr. Okada as a Director candidate as he will be able to use ntribute to the Company's sustainable growth and	300

April 1979 April 2004 April 2004 General Manager of Finance, Realty, Insurance & Logistics Services Management Planning Division and Chief Information Officer of Finance Reality, Insurance & Logistics Services Company of ITOCHU Corporation April 2006 Chief Operating Officer of Finance Division, Finance, Realty, Insurance & Logistics Services Company of ITOCHU Corporation April 2008 Executive Officer, Chief Operating Officer of Finance and Insurance Division, Finance, Realty, Insurance & Logistics Services Company of ITOCHU Corporation  April 2018 Director and Managing Executive Officer, Deputy President, Corporate Business Unit I and Finance Business Unit of the Company April 2012 Director and Managing Executive Officer, President, Corporate Business Unit III of the Company April 2015 Director and Senior Managing Executive Officer, President, Corporate Business Unit III of the Company April 2019 Director and Senior Managing Executive Officer, Equipment Leasing Business of the Company (to present) (Significant concurrent positions) Director and Chairman of SHINKO REAL ESTATE CO., LTD.  Reasons for the selection of candidate for Director Mr. Masataka Yukiya has provided appropriate management and oversight as Director of the Company since June 2011, applying his abundant experience and wide range of knowledge gained in corporate management at a general trading company and operational execution in fields including sales and finance. The Company of sustainable growth and improvement of	No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	10	Masataka Yukiya (May 8, 1956) Reappointment  Reasons for the select Mr. Masataka Yukiy Company since June in corporate manage including sales and f	April 2004  April 2006  April 2008  June 2011  April 2012  April 2015  April 2019  (Significant co Director and Control of candidate to a has provided a second 2011, applying ment at a general inance. The Control of Cont	Joined ITOCHU Corporation General Manager of Finance, Realty, Insurance & Logistics Services Management Planning Division and Chief Information Officer of Finance Reality, Insurance & Logistics Services Company of ITOCHU Corporation Chief Operating Officer of Finance Division, Finance, Realty, Insurance & Logistics Services Company of ITOCHU Corporation Executive Officer, Chief Operating Officer of Finance and Insurance Division, Finance, Realty, Insurance & Logistics Services Company of ITOCHU Corporation Director and Managing Executive Officer, Deputy President, Corporate Business Unit I and Finance Business Unit of the Company Director and Managing Executive Officer, President, Corporate Business Unit III of the Company Director and Senior Managing Executive Officer, President, Corporate Business Unit III of the Company Director and Senior Managing Executive Officer, Equipment Leasing Business of the Company (to present) ncurrent positions) hairman of SHINKO REAL ESTATE CO., LTD.  The for Director Expropriate management and oversight as Director of the his abundant experience and wide range of knowledge gained all trading company and operational execution in fields Expression of the Company of the Company of the Company of the Company and operational execution in fields Expression of the Company of the	

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held	
11	Koichi Baba (May 14, 1961) Reappointment  Reasons for the select Mr. Koichi Baba has since June 2018, app	Director of FU Director of IHI Director of TR ction of candidate provided appro-	Joined The Dai-Ichi Kangyo Bank, Limited General Manager of Shinjuku Corporate Banking Department, Mizuho Corporate Bank, Ltd. General Manager of Taipei Branch of Mizuho Corporate Bank, Ltd. General Manager of Taipei Branch of Mizuho Bank, Ltd. Executive Officer, General Manager of Taipei Branch of Mizuho Bank, Ltd. Executive Officer, General Manager of Corporate Banking Unit (Large Corporations) of Mizuho Bank, Ltd. Executive Officer, General Manager of Corporate Planning Division and Deputy President, Administrative System Unit of the Company Executive Officer, President, IT Unit and General Manager of Corporate Planning Division of the Company Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit, General Manager of Corporate Planning Division of the Company Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit of the Company Senior Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit of the Company Director and Senior Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit of the Company (to present) Officer, President, Corporate Planning Unit of the Company Director and Senior Managing Executive Officer, President, Corporate Planning Unit and Accounting Unit of the Company (to present) Officer, President, Corporate Planning Unit and Accounting Unit of the Company (to present) Officer, President, Corporate Planning Unit and Accounting Unit of the Company (to present) Officer, President, Corporate Planning Unit and Accounting Unit of the Company (to present) Officer, President, Corporate Planning Unit and Accounting Unit of the Company (to present) Officer, President, Corporate Planning Unit and Accounting Unit of the Company (to present) Officer, President, Corporate Planning Unit and Accounting Unit of the Company (to present)	Company held	
	operational execution in fields including international business and sales at financial institutions as well as corporate planning at the Company. The Company nominates Mr. Baba as a Director candidate as he will be able to continue contributing to the Company's sustainable growth and				
	improvement of med	lium- to long-ter	rm corporate value.		

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
12	Company since June in operational execut	has provided applying 2015, applying tion in fields incl	Joined Tokyo Leasing Co., Ltd. Head of Investor Relations Office of Tokyo Leasing Co., Ltd. General Manager of Corporate Planning Division of Tokyo Leasing Co., Ltd. General Manager of Business Division V of the Company Executive Officer and Deputy President, Corporate Business Unit II of the Company Executive Officer and President, Business Unit II of the Company Executive Officer, President, Corporate Business Unit II and Deputy President, Business Process Management Unit of the Company Director and Executive Officer, President, Corporate Business Unit II and Deputy President, Business Process Management Unit of the Company Director and Executive Officer, President, Corporate Business Unit II, Deputy President, Business Process Management Unit and Equipment Asset Management Unit of the Company Director and Executive Officer, President, Corporate Business Unit II and Equipment Asset Management Unit, Deputy President, Business Process Management Unit, Tunit, Business Process Management Unit of the Company Director and Managing Executive Officer, President, IT Unit, Business Process Management Unit, Corporate Business Unit II and Equipment Asset Management Unit of the Company Director and Managing Executive Officer, President, Business Process & IT Management Unit and Equipment Leasing Business Development Unit of the Company (to present) e for Director propriate management and oversight as Director of the his abundant experience and wide range of knowledge gained luding corporate planning and sales at the Company. The	14,300
			nable growth and improvement of medium- to long-term	

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
13	Company since June	Director of TC etion of candidate has provided app 2015, applying l	Joined Nippon Life Insurance Company General Manager of 3rd Corporate Finance Dept. of Nippon Life Insurance Company General Manager of Real Estate Investment Dept. of Nippon Life Insurance Company Superintendent, Deputy General Manager of Agency Marketing Headquarters and Deputy General Manager of Financial Institution Relations Headquarters of Nippon Life Insurance Company Director and Executive Officer, Audit Division of the Company Director and Executive Officer, Audit Division, Deputy President, Risk Management Unit of the Company Director and Managing Executive Officer, Audit Division, Deputy President, Risk Management Unit of the Company (to present) Decurrent positions) Business Experts Corporation For Director Topriate management and oversight as Director of the Director and wide range of knowledge Selds including sales, finance and real estate at a financial	
	institution. The Company nominates Mr. Mizuno as a Director candidate as he will be able to continue contributing to the Company's sustainable growth and improvement of medium- to long-term corporate value.			

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the
		April 1985	Joined the Company	Company held
		April 2005	General Manager of Kyoto Branch of the Company	
		April 2009	General Manager of Business Process Planning Division I	
		October 2010	of the Company	f
			General Manager of Business Process Planning Division of	
			the Company	
		April 2011	General Manager of Business Strategic Planning Division	
		April 2013	of the Company Executive Officer and General Manager of Business	
		April 2013	Strategic Planning Division of the Company	
		April 2015	Executive Officer, President, Business Planning and	
		April 2015	Development Unit and General Manager of Business	
			Strategic Planning Division of the Company	
	Akihiro Naruse	June 2015	Director and Executive Officer, President, Business	
	(January 13, 1963)		Planning and Development Unit and General Manager of	
	Reappointment		Business Strategic Planning Division of the Company	
		April 2017	Director and Executive Officer, President, Equipment	
14			Leasing Business Development Unit and IT Equipment	2,900
		April 2018	Business Unit of the Company	
			Director and Managing Executive Officer, President,	
			Equipment Leasing Business Development Unit and IT	
			Equipment Business Unit of the Company	
		April 2019	Director and Managing Executive Officer, President, IT	
		(6: :6:	Equipment Business Unit of the Company (to present)	
			ncurrent positions)	
			IITSU LEASING Co., Ltd.	
		Director of Orico Business Leasing Co., Ltd. President & CEO, Representative Director of TRY, Inc.		
	Reasons for the selection of candidate for Director			
	Mr. Akihiro Naruse has provided appropriate management and oversight as Director of the			
	Company since June 2015, applying his abundant experience and wide range of knowledge gained			
	in operational execution in fields including sales and planning management at the Company. The			
	Company nominates Mr. Naruse as a Director candidate as he will be able to continue			
	contributing to the Company's sustainable growth and improvement of medium- to long-term			
	corporate value.			

No.	Name (Date of birth)	(	Career summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
15	2018, applying his al at financial institutio The Company nomin	June 2018  ction of candidate as provided appro- bundant experience ns as well as cred nates Mr. Nakagay	Joined The Dai–Ichi Kangyo Bank, Limited General Manager of International Trade Business Promotion Department of Mizuho Corporate Bank, Ltd. General Manager of Business Division II of the Company General Manager of Business Division IV of the Company General Manager of Automobile Business Development Division of the Company General Manager of Credit Supervision Division III of the Company Executive Officer, President, Credit Supervision Unit, Chief Compliance Officer (CCO), President, Risk Management Unit and Legal Unit and General Manager of Credit Supervision Division III of the Company Executive Officer, President, Credit Supervision Unit, Chief Compliance Officer (CCO) and President, Risk Management Unit and Legal Unit of the Company Director and Executive Officer, President, Credit Supervision Unit, Chief Compliance Officer (CCO) and President, Risk Management Unit and Legal Unit of the Company (to present) for Director priate management and oversight as Director since June the and wide range of knowledge gained in sales and markets that supervision, risk management and sales at the Company. The Amagement of medium-to long-term	300

- Notes: 1. No material conflict of interest exists between the Company and any of the above candidates for Directors.
  - 2. Messrs. Yoshinori Shimizu, Masao Yoshida, Yukito Higaki, Akio Nakamura and Toshio Asano are candidates for External Director.
  - 3. Matters concerning the candidates for External Director
    - Furukawa Electric Co., Ltd., at which Mr. Masao Yoshida had served as Director, was subject to the imposition of a fine by the Chinese authorities in August 2014, regarding cartels related to past automobile component transactions.

      In light of the above facts, Mr. Yoshida, as Representative Director of Furukawa Electric Co., Ltd., under the recognition that compliance is the basis of all business activities, pursued further ensuring of compliance and corporate ethics at said company based on the reports, including recommendations for preventing reoccurrence, of a third-party investigation committee composed principally of outside experts. At the same time, he has strived to further strengthen measures to prevent recurrence and ensure compliance, including establishing and improving internal rules and procedures to prevent similar events from happening, ensuring compliance education, and strengthening monitoring by the internal audit
    - 2) In October 2015, during the term of Mr. Toshio Asano as President & Representative Director of Asahi Kasei Corporation, Asahi Kasei Construction Materials Corp., a subsidiary of Asahi Kasei Corporation, publicly announced that it had been diverting project data related to foundation piles for several years, and in January 2016, Asahi Kasei Construction Materials Corp. received an administrative disposition, etc. under the Construction Business Act regarding foundation pile projects undertaken by that company between 2005 and 2006. These projects were undertaken before Mr. Asano became a Director of Asahi Kasei Corporation. After the above facts became evident, Mr. Asano worked in the capacity of President of the parent company to investigate circumstances and determine the causes of the problem, as well as implement procedures to prevent similar problems.
    - 3) The Company has concluded an agreement on limitation of liability with Messrs. Yoshinori Shimizu, Masao Yoshida, Yukito Higaki and Akio Nakamura to limit their liability for damages in case of failure to perform their duties to the extent specified by laws and regulations and will enter into the same agreement upon the approval of their reelection.
    - 4) Upon the approval of Mr. Toshio Asano's election, the Company will enter into an agreement on limitation of liability with him to limit his liabilities for damages in case of failure to perform his duties to the extent specified by laws and regulations.

# Proposal No. 3: Election of One (1) Corporate Auditor

The Corporate Auditor Mr. Yasuyoshi Nozaki will retire at the conclusion of this Meeting. Accordingly, the election of one (1) Corporate Auditor is proposed.

The Board of Corporate Auditors has previously given its approval.

The candidate is as follows:

Name (Date of birth)	Career su	ummary, positions and significant concurrent positions	Number of shares of the Company held
Katsuya Amamoto (May 5, 1961) New Appointment	April 1985 May 2006 April 2011 April 2013 April 2017	Joined Tokyo Leasing Co., Ltd. General Manager of Sales Planning Division of Tokyo Leasing Co., Ltd. General Manager, Kobe Branch of the Company General Manager, Business Division VII of the Company General Manager, Credit Supervision Division I of the Company General Manager, Credit Supervision Division I and	
	April 2019 (Significant of	Credit Supervision Division II of the Company General Manager, Credit Supervision Division I of the Company (to present) concurrent positions) additor of AMADA LEASE CO., LTD.	3,000
Reasons for the selection of candidate for Corporate Auditor			
The Company nominates Mr. Katsuya Amamoto as a Corporate Auditor candidate as he will be able to be responsible for the management and monitoring of the lawfulness and appropriateness of the Company's corporate activities by applying his abundant experience and knowledge, gained in operational execution in fields including credit supervision, sales and planning at the Company.			

Note: No material conflict of interest exists between the Company and Mr. Katsuya Amamoto.

# Proposal No. 4: Election of One (1) Substitute Corporate Auditor

In order to prepare for the possibility that the number of Corporate Auditors falls below the minimum number specified by laws and regulations, the election of one (1) Substitute Corporate Auditor is proposed.

The Board of Corporate Auditors has previously given its approval.

The candidate is as follows:

Name		Number of		
(Date of birth)	Career summary, positions and significant concurrent positions	shares of the		
(= = = = ::)		Company held		
Toshihiko Iwanaga	April 1990 Joined Sony Corporation			
(August 12, 1965)	October 2006 Registered as attorney-at-law (Daiichi Tokyo Bar			
	Association)			
External Corporate Auditor	Joined Uchida & Samejima Law Firm			
Independent	September 2009 Iwanaga Law Office (to present)			
Corporate Auditor	(Significant concurrent positions)			
Corporate Auditor	Representative of Iwanaga Law Office			
Reasons for the selection of candidate for Substitute External Corporate Auditor				
Mr. Toshihiko Iwanaga has sophisticated expertise and experience as an attorney-at-law, and the Company proposes the election of Mr. Iwanaga as a Substitute External Corporate Auditor so he				
				can use them in the Company's auditing procedures. Although Mr. Iwanaga does not have any
experience in corporate management, the Company believes that he will be able to appropriately				
carry out his duties as an External Corporate Auditor for the above reasons.				
Special notes concerning candidates for External Substitute Corporate Auditor				
- Mr. Toshihiko Iwanaga is a candidate for which the Tokyo Stock Exchange requires to be				
appointed as an ind	appointed as an independent officer.			
* *	- Iwanaga Law Office, at which Mr. Toshihiko Iwanaga serves as representative, does not have a			
business relationsh				

Notes: 1. No material conflict of interest exists between the Company and Mr. Toshihiko Iwanaga.

- 2. Mr. Iwanaga is a candidate for Substitute External Corporate Auditor.
- 3. Upon the appointment of Mr. Toshihiko Iwanaga, the Company will enter into an agreement on limitation of liability with him to limit his liabilities for damages in case of failure to perform his duties to the extent specified by laws and regulations.

Independence Standards for External Directors and External Corporate Auditors
The Company's basic policy is to elect External Directors and External Corporate
Auditors who are able to be responsible for management and monitoring of the
Company in an objective way based on expertise and a wide range of knowledge and
abundant experience in corporate management, in accordance with Independence
Standards for Independent Officers ("Guidelines Concerning Listed Company
Compliance, etc." of the Tokyo Stock Exchange) stipulated by the Tokyo Stock
Exchange. By doing so, the Company ensures the independence of External Directors
and External Corporate Auditors.