



June 26, 2019

To whom it may concern:

Company name: Seven & i Holdings Co., Ltd.
Representative: Ryuichi Isaka,
President and Representative Director
(Code No. 3382/First Section of the Tokyo Stock Exchange)

Notification of the First Release
Seven & i Management Report:
Promoting Constructive Dialogue with Stakeholders and
Sincere Governance for Collaborative Value Creation
(Integrated report)

Seven & i Holdings Co., Ltd. hereby announces the first release of the Seven & i Management Report (online edition), in which we have gathered, organized and presented key information and philosophies related to management in “our own words” to help all stakeholders are able to understand, not just shareholders and investors.

This report combines into a single publication the best of the *Corporate Governance Report* and Integrated Report that the Seven & i Group had previously issued. Doing so based on Guidance for Collaborative Value Creation enables a more unified, easily understandable way to communicate efforts made to increase Seven & i corporate value over the medium- to long-term.

Moreover, by disclosing and explaining Specific Disclosure Items which should be disclosed under the Corporate Governance Code, the report conveys in an easily understandable manner Seven & i Group management initiatives that both resolve social issues and increase corporate value related to the environment (E) and society (S) through sincere governance (G).

By utilizing this report as a tool for dialogue with stakeholders, we will continue working to further enhance the Seven & i Group’s corporate value going forward through open and honest dialogue with you all.

1. Disclosure date: June 26, 2019 (Japanese edition)

An English version is scheduled for release at a later date

2. Number of pages: 143

3. Listed websites: <https://www.7andi.com/ir/library/mr.html>

4. Main content

- President’s letter (message)
- Initiatives to resolve social issues and increase corporate value, as well as to achieve SDGs
- The Seven & i business model and value creation through the value chain
- Group strategies and policies and main corporate strategies of each segment
- Dialogue with Outside Directors
- Governance system and initiatives to increase medium- to long-term corporate value