

September 20, 2019

Name of the Company: Tokyo Electron Limited
 Name of the Representative: Toshiki Kawai
 President and CEO
 (Representative Director)
 (Code No.8035; The First Section of the Tokyo Stock Exchange)
 Person to contact: Tatsuya Aso
 Vice President of General Affairs Dept.
 (Tel: 03-5561-7000)

Announcement on Organization Changes and Personnel Changes

Tokyo Electron Limited (TEL) announces the following changes in the organization and personnel changes.

1. Changes in Organization Effective on October 1st, 2019

The Global Business Platform Division (General Manager: Yoshikazu Nunokawa, Deputy General Manager: Tatsuya Nagakubo) will be newly established to enhance cross-functional organization in Global Business Platform Group.

2. Personnel Changes for Corporate Directors of Tokyo Electron Ltd. Effective on October 1st, 2019

| Name | Continuing Position * | New Position | Current Position |
|--------------------|--|---|---|
| Yoshikazu Nunokawa | Corporate Director, Tokyo Electron Ltd. Executive Vice President & General Manager, Internal Control, Tokyo Electron Ltd. | General Manager, Global Business Platform Division, Finance, Export & Logistics Control, IT, Tokyo Electron Ltd. General Manager, Finance Division, Tokyo Electron Ltd. | Finance Division, Export & Logistics Control Division, IT Division, Tokyo Electron Ltd. |
| Tatsuya Nagakubo | Corporate Director, Tokyo Electron Ltd. Senior Vice President & General Manager, Legal, Compliance Division, Tokyo Electron Ltd. Chairman of Ethics Committee, Tokyo Electron Ltd. | Deputy General Manager, Global Business Platform Division, Human Resources, General Affairs, CSR, Branding, Legal, Compliance, Tokyo Electron Ltd. General Manager, Human Resources, General Affairs, CSR, Branding Division, Tokyo Electron Ltd. | General Manager, Human Resources, General Affairs, CSR Division, Tokyo Electron Ltd. |

* Some Continuing Positions of Subsidiary's Board of Directors are abbreviated.

3. Personnel Changes for Executive Officers of Tokyo Electron Ltd. Effective on October 1st, 2019

| Name | Continuing Position | New Position | Current Position |
|------------------|--|--|---|
| Hiroshi Kawamoto | Member of the Board, Tokyo Electron Miyagi Ltd. | Vice President & General Manager, Tokyo Electron Miyagi Ltd. | Vice President & General Manager, Finance Division, Tokyo Electron Ltd. Vice President, Finance Dept., Tokyo Electron Ltd. Member of the Board, Tokyo Electron Technology Solutions Ltd. Member of the Board, Tokyo Electron Kyushu Ltd. Member of the Board, Tokyo Electron FE Ltd. |

4. Personnel Changes for Representative of Subsidiary Effective on January 1st, 2020*

* The effective date for overseas subsidiaries depends on registration procedure of each country.

| Name | Continuing Position | New Position | Current Position |
|---------------------|---|---|--|
| Toshihiko Nishigaki | Vice President & General Manager, Tokyo Electron Ltd. Deputy Division General Manager, Corporate Innovation Division, Digital Transformation, Tokyo Electron Ltd. | Chairman of the Board, Member of the Board, TEL Manufacturing and Engineering of America, Inc. | Chairman & President, Member of the Board, TEL FSI, Inc. |
| Nathan Baxter | - | President, Member of the Board, TEL Manufacturing and Engineering of America, Inc. | Chairman of the Board, Member of the Board, TEL Epion Inc. |
| Michael Graf | - | VP, Corrective Etch, TEL Manufacturing and Engineering of America, Inc. | President, Member of the Board, TEL Epion Inc. |

5. Personnel Changes for Corporate Directors of Subsidiary Effective on January 1st, 2020*

* The effective date for overseas subsidiaries depends on registration procedure of each country.

| Name | Continuing Position** | New Position | Current Position |
|------------------|---|---|------------------------------------|
| Shinichi Hayashi | Vice President & General Manager, Development & Production 3rd Division, Tokyo Electron Ltd. Deputy Division General Manager, Corporate Innovation Division, Tokyo Electron Ltd. President, Representative Director, Tokyo Electron Kyushu Ltd. | Member of the Board, TEL Manufacturing and Engineering of America, Inc. | Member of the Board, TEL FSI, Inc. |
| Tetsuya Nakahara | General Manager, FS BU, Tokyo Electron Ltd. Vice President, Field Solutions 1st Dept., Tokyo Electron Ltd. | Member of the Board, TEL Manufacturing and Engineering of America, Inc. | - |
| Larry Smith | President, Tokyo Electron America, Inc. President, Tokyo Electron U.S. Holdings, Inc. | Member of the Board, TEL Manufacturing and Engineering of America, Inc. | - |

** Some Continuing Positions of Subsidiary are described only about President and Chairman.

6. Personnel Changes for Executive Officers of Subsidiary Effective on October 1st, 2019

| Name | Continuing Position | New Position | Current Position |
|--------------|---------------------|--|--|
| Yuki Maejima | - | Vice President & General Manager, Tokyo Electron Technology Solutions Ltd. | Vice President & General Manager, Tokyo Electron Miyagi Ltd. |

7. Personnel Changes for Executive Officers of Subsidiary Effective on January 1st, 2020*

* The effective date for overseas subsidiaries depends on registration procedure of each country.

| Name | Continuing Position** | New Position | Current Position |
|----------------|-----------------------|---|---|
| Richard Turner | - | CFO, TEL Manufacturing and Engineering of America, Inc. | Treasurer, TEL Epion Inc. Treasurer, TEL FSI, Inc. |

** Some Continuing Positions of Subsidiary's Board of Directors are abbreviated.

8. Personnel Changes of Tokyo Electron Ltd. Effective on October 1st, 2019

| Name | Continuing Position* | New Position | Current Position |
|-------------------|--|--|---|
| Ken Sasagawa | Vice President, Accounting Dept., Tokyo Electron Ltd. | Vice President, Finance Dept., Tokyo Electron Ltd. | - |
| Yohei Sato | General Manager, ATS BU, Tokyo Electron Ltd. | Vice President, 3DI Dept., Tokyo Electron Ltd. | Vice President, Test Systems Dept., Tokyo Electron Ltd. |
| Shinsuke Tomioka | - | Vice President, Test Systems Dept., Tokyo Electron Ltd. | Director, Test Systems Dept., Tokyo Electron Ltd. |
| Ikuo Yamaki ** | - | 3DI Dept., Tokyo Electron Ltd. | Vice President, 3DI Dept., Tokyo Electron Ltd. |
| Noritaka Yokomori | Deputy Division General Manager, Corporate Innovation Division, Tokyo Electron Ltd. Chairman of the Board, TEL Venture Capital, Inc. | - | Vice President, Advanced Data Planning Dept., Tokyo Electron Ltd. |
| Tsuyoshi Moriya | - | Vice President, Advanced Data Planning Dept., Tokyo Electron Ltd. | Project Leader, New Product Development Control Dept., Tokyo Electron Technology Solutions Ltd. |

* Some Continuing Positions of Subsidiary are described only about President and Chairman.

**Personnel Changes by retirement regulations of TEL (Employment Regulations).