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> (Securities Code 6789) February 28, 2020

To Shareholders with Voting Rights:

Hidenori Fujioka President Roland DG Corporation 1-6-4, Shinmiyakoda, Kita-ku, Hamamatsu, Shizuoka, Japan

NOTICE OF THE 39th ORDINARY GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 38th Ordinary General Meeting (the "Meeting") of Shareholders of Roland DG Corporation (the "Company"). The Meeting will be held for the purposes as described below.

If you are unable to attend the Meeting, you can exercise your voting rights in writing or on the Internet, etc. Please review the Reference Documents for the General Meeting of Shareholders (described hereinafter), indicate your approval or disapproval of each of the proposals on the enclosed Voting Rights Exercise Form and exercise your voting rights no later than 5:15 p.m. on Wednesday, March 19, 2020 Japan time.

1. Date and Time: Wednesday, March 19, 2020 at 1:00 p.m. Japan time

2. Place: Heian Banquet Hall, 4th Floor at Okura Act City Hotel Hamamatsu 111-2 Itayamachi, Naka-ku, Hamamatsu, Shizuoka, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements and audit report on

Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board for the Company's 39th Fiscal Year (from January 1, 2019 to December 31, 2019

2. Non-Consolidated Financial Statements for the Company's 39th Fiscal Year

(from January 1, 2019 to December 31, 2019)

Proposals to be resolved:

Proposal No. 1: Appropriation of Surplus Proposal No. 2: Election of Nine Directors

Proposal No. 3: Election of Two Audit & Supervisory Board Members

Requests for Attendees

When you attend the Meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk. If you could bring this "Notice of Ordinary General Meeting of Shareholders" with you to the Meeting, that would help us save resources and be very much appreciated.

If you appoint a proxy to attend the Meeting, the proxy is requested to submit a power of attorney in addition to the Voting Rights Exercise Form at the reception desk. (Please note that the Company recognizes only one shareholder, who holds a voting right of the Company, as a proxy.)

If you diversely exercise your voting rights, please notify the Company in writing of your diverse exercise of voting rights and reasons for that, by no later than three days before the Meeting.

It is suggested that attendants arrive and register at the reception desk in good time, as the reception desk is expected to become very crowded around the opening time of the Meeting (admission commences at noon).

Note:

The Consolidated Financial Statements and Non-Consolidated Financial Statements attached hereto are those parts that have been audited by the Audit & Supervisory Board, as well as by the Accounting Auditor. The Consolidated Statements of Changes in Net Assets and the Statements of Changes in Net Assets and the Explanatory Notes on Consolidated Financial Statements and the Explanatory Notes on Non-Consolidated Financial Statements, which have not been attached hereto pursuant to applicable laws and regulations and Article 15 of the Company's Articles of Incorporation, are available on the Company's website at the following URL: www.rolanddg.com/en/investors/stock-information/shareholders-meeting/.

Any updates to the attachments (excluding audit reports) and Reference Documents for the General Meeting of Shareholders will be posted on the Company's website at the following URL: www.rolanddg.com/en/investors/stock-information/shareholders-meeting/.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal No. 1: Appropriation of Surplus

Matters related to year-end dividends

The Company gives its first priority to paying back profit to its shareholders. Therefore, the Company will strive to maintain the dividends, while taking its business results into consideration. At the same time, from the medium- to long-term viewpoint, it is indispensable for the Company to continuously make investments such as capital investment, development investment and trade investment. Accordingly, the Company will make continuous efforts to increase internal reserves and aim to reinforce the Company's overall capabilities for preparation for capital needs of such investments.

Specifically, the Company's basic policy is to pay back profit in accordance with its business results in principle, and to determine the amount of dividends by comprehensively considering the future business plan with dividend payout ratio of 30% against the consolidated revenue.

The Company hereby proposes its year-end dividends for the fiscal year under review as follows.

While the payout ratio is based on the basic policy targeting 30%, the actual annual payout ratio is 32.2% of consolidated profit, since special factors not attributable to the current term such as a litigation settlement package are excluded from the calculation basis for the current term.

Please be noted that in a case where this proposal is approved, total amount of dividend for the fiscal year under review will be 50 yen per share, including 25 yen per share of interim dividend already paid.

1. Type of dividends:

Cash

2. Matters related to the allocation of dividend property to the shareholders and the total amount to be distributed:

25 yen per share of the Company's common stock

The total amount of the dividends to be distributed will be 316,401,350-yen.

3. Effective date of distribution of surplus:

March 23, 2020

Proposal No. 2: Election of Nine Directors

Election of six Directors was approved at the 38th Ordinary General Meeting of Shareholders held on March 20, 2019. The terms of office of all of these six Directors will expire at the conclusion of this year's Ordinary General Meeting of Shareholders.

Accordingly, in order to enhance the management system and further strengthen the corporate governance, we increase the number of Directors, including two Outside Directors, by three and propose the election of nine Directors.

The candidates for Directors are as follows:

No.	Name (Date of birth)		ummary, significant concurrent positions, position and responsibilities at the Company	Number of shares of the Company held
1	Hidenori Fujioka (October 5, 1952) (67 years old) (Reelection) (Attendance at the Board of Directors Meetings: 100% (17/17))	Not applicable Reason for selectin Mr. Hidenori Fujio years, has wide ex development field the development s corporate planning Director. Therefor position of striving supervising busine	President, Representative Director of SII Data Service Corp. President, Representative Director of SII Printek Inc. Joined RISO KAGAKU CORPORATION Director of RISO KAGAKU CORPORATION Joined the Company Advisor of the Company In charge of R&D of the Company In charge of Corporate Planning of the Company and Business Development of the Company Vice President and Director of the Company President, Representative Director of the Company (current position) In charge of R&D of the Company and F-Lab of the Company In charge of Development of the Company rrent positions] with the Company as a candidate for Director: boka has engaged in printer development for many perience and proven past records in the At the Company, he has been mainly in charge of ection, new market development section and as section, and also has experience as Representative e, we have determined that he is qualified for the got to plan and implement management strategies and ass operations of the Company, and ask for your oposal to elect him as a Director.	7,463 shares

No.	Name (Date of birth)		ummary, significant concurrent positions, n and responsibilities at the Company	Number of shares of the Company held
2	Koichi Hashimoto (January 2, 1961) (59 years old) (Reelection) (Attendance at the Board of Directors Meetings: 100% (17/17))	March 2018 [Significant conculous Not applicable [Special interests with Not applicable Reason for selecting Mr. Koichi Hashing manufacturers, such development for material past records. At the Division and Production Consider the is qualified to resupervise business	•	1,816 shares

N	Name	Career s	ummary, significant concurrent positions,	Number of shares of the
No.	(Date of birth)	and current position and responsibilities at the Company		Company held
		April 2000	Joined the Company	
		November 2012	General Manager of Medical Business Unit of the Company	
		January 2014	Division Vice President of Market Development HQ of the Company	
		April 2015	Executive Officer of the Company	
		1 2017	Division Vice President of Easy Shape Business Development HQ of the Company	
		April 2017	President, Representative Director of DGSHAPE Corporation General Manager of DGSHAPE Market	
			Development Dept. of DGSHAPE Corporation	
	Kohei Tanabe (August 23, 1977)	March 2018	Director of the Company (current position) In charge of 3D Business	
	(42 years old)	September 2018	In charge of DP Business of the Company	
3	(Reelection)		Division President of DP Business Division of the	-
	(Attendance at the Board of Directors	Significant concu	Company (current position)	snares
	Meetings: 100%	Not applicable	irent positions	
	(17/17))		with the Company]	
		Not applicable		shares
			ng him as a candidate for Director:	
			e has been engaged in overseas sales and business	
			e Company, and has a wealth of experience and	
			president of DGSHAPE Corporation, a subsidiary	
			ne has mainly contributed to the foundation and tal business, is in charge of the DP (Digital	
			S Division, and has management experience as a	
			e, we have determined that he is qualified for the	
			g to plan and implement management strategies and	
		supervising busine	ess operations of the Company, and ask for your	
		approval of our pr	oposal to elect him as a Director.	

No.	Name (D. (El. (L))		ummary, significant concurrent positions,	Number of shares of the
	(Date of birth)	and current positio	n and responsibilities at the Company	held
No. 4		March 2015 March 2016 January 2017 April 2017 July 2017 January 2018 October 2018 March 2019 [Significant concumot applicable [Special interests Not applicable Reason for selectime Mr. Toshiharu Uwmanufacturers, such	Business Director of Tokai Carbon Co., Ltd. General Manager of Tanoura Plant, Tokai Carbon Co., Ltd. General Manager of Tanoura Laboratory, Tokai Carbon Co., Ltd. General Manager of Tanoura Laboratory, Tokai Carbon Co., Ltd. Business Director of Tokai Carbon Co., Ltd. President and Representative Director of Oriental Sangyo Co., Ltd. Joined the Company General Manager of Corporate Planning Department of the Company Executive Officer of the Company Division President of Corporate Division(current positon) General Manager of Information Service Department of the Company General Manager of Financial & Accounting Department of the Company Director of the Company Oriental Company Oriental Manager of Corporate Division(current positon)	Company
		serves as the Divis	sion President of the Company's Corporate	
			charge of planning and managing the group as a s experience as Director. Therefore, we have	
			e is qualified for the position of Director, to work	
		towards further en	thancement of the future planning and management	
			nd its group as a whole, and to supervise the ess operations. Accordingly, we are requesting your	
			oposal to elect him as a Director.	

No.	Name (Date of birth)	Career summary, significant concurrent positions, and current position and responsibilities at the Company		Number of shares of the Company held
5	Eli Keersmaekers (February 9, 1974) (46 years old) (New)	[Significant conc Not applicable [Special interests Not applicable Reason for selecti Mr. Eli Keersmae management for n sales subsidiary an Division at the Co achievements in s familiar with the Co and sales subsidia appropriate for pro- management strate	mg him as a candidate for Outside Director: kers has been engaged in sales and subsidiary nany years, has been in charge as the CEO of the nd the head of the Global Sales & Marketing ompany, and has a wealth of experience and ubsidiary management and global sales. Since he is Company's target markets, customers, competitors, ries in each region, he has been determined to be omoting the execution of the Company's future egy and supervising the execution of operation. are requesting your approval of our proposal to elect	0 shares

No.	Name (Date of birth)		summary, significant concurrent positions, on and responsibilities at the Company	Number of shares of the Company held
6	Takuo Hirose (June 28, 1971) (48 years old) (Reelection) (Outside) (Independent) (Attendance at the Board of Directors Meetings: 88% (15/17))	[Special interest: Candidate Mr. Tomotsune and includes provisi However, the proving in consolidated Tomotsune, resplegal services from Reason for select Mr. Takuo Hiros matters for many Japan, and is cap knowledge in the independently more company in order of the Board of D	rson Mori & Tomotsune s with the Company] Takuo Hirose is a partner of Anderson Mori & the Company has business relations with the firm that on of services based on a legal advisory contract. Opportion of the amounts of transactions is less than 2% gross sales of the Company and Anderson Mori & pectively. Please be noted that the Company receives om other lawyers of the firm. In him as a candidate for Outside Director: The has engaged in a wide variety of corporate law years as an attorney registered both in and outside able of making use of his wide experience and deep toverall business management. We would like him to control and advise on the management of the control	shares

No.	Name (Date of birth)		ummary, significant concurrent positions, position and responsibilities at the Company	Number of shares of the Company held
7	(New) (Outside) (Independent)	Founder & CEO of Independent Director Outside Director of Director of Director of Director, Audit Cor [Special interests Not applicable Reason for selectir Mr. Osamu Hosok acquiring compani corporate manager wealth of experien to use his knowled have determined the and advising on the transparency as	Great Asia Capital & Consulting LLC for of Shikigaku Co., Ltd. f Saisan Co., Ltd. o., Ltd. Malignant Tumor Treatment Technologies, Inc. mmittee of Wacom Co., Ltd. with the Company] ag him as a candidate for Outside Director: tubo has been engaged in investing in companies, ies, and setting up companies as an expert in ment and investment for many years, and has a fixe and considerable knowledge. We would like him lege for corporate management in general, and we nat he is appropriate for independently monitoring to management of the Company in order to enhance and supervisory functions of the Board of Directors. The requesting your approval of our proposal to elect	0 shares

No.	Name (Date of birth)	Career summary, significant concurrent positions, and current position and responsibilities at the Company	Number of shares of the Company held
8	Naoko Okada (June 7, 1978) (41 years old) (New) (Outside) (Independent)	April 2007 General Manager of Management Division, EC Navi Company (currently Voyage Group) January 2009 General Manager of Public Relations Office, EC Navi Company (currently Voyage Group) July 2009 Founder and CEO of Network Communications Corp. (current position) March 2014 Producer, Executive Division, Every LLC (current position) [Significant concurrent positions] CEO of Network Communications Corp. Producer, Executive Division, Every LLC [Special interests with the Company] Not applicable Reason for selecting her as a candidate for Outside Director: Ms. Naoko Okada has been engaged in practice as an expert in corporate management and corporate public relations for many years, and has a wealth of experience and considerable knowledge. Therefore, we have determined that he is qualified for the position and ask for your approval of our proposal to elect her as an Outside Director.	0 shares

No.	Name (Date of birth)	Career summary, significant concurrent positions, and current position and responsibilities at the Company		Number of shares of the Company held
9		[Significant concumanaging Director Outside Director of Special interests Not applicable Reason for selecting Mr. Brian K. Heyelargest shareholde experience in the John helping Japane: He has been a friest shareholder for the the board, hoping	Joined J. D. Power and Associates Director of Belron International Vice President of Citibank, N.A. Managing Director and CEO of Taiyo Pacific Partners L.P.(current position) Outside Director of Ohizumi Mfg. Co., Ltd. Outside Director of SEIRYU Asset Management Ltd. Outside Director of Roland Corporation(current position) arrent positions] and CEO of Taiyo Pacific Partners L.P. f Roland Corporation with the Company] and him as a candidate for Outside Director: wood is the CEO of Taiyo Pacific Partners, L.P., the r of the Company. He has over 30 years of lapanese market. His entire career has been focused se companies improve and grow their businesses. Indly, supportive voice to Roland DG as a e past 14 years. The company asked him to serve on to leverage his expertise and perspective as a e enhancement of corporate value.	0 shares

(Notes) 1. Candidate Takuo Hirose, Candidate Osamu Hosokubo, Candidate Naoko Okada and Candidate Brian K Heywood are candidates for Outside Directors as stipulated by Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act.

Candidate Takuo Hirose, Candidate Osamu Hosokubo and Candidate Naoko Okada satisfy the requirements for the standard concerning independency of outside officers set out by the Company and the requirements of independency of the Tokyo Stock Exchange, Inc. (the "TSE"). Therefore, the Company has designated Candidate Takuo Hirose and Candidate Katsuhiro Endo as independent officers who are not likely to have conflict of interest with general shareholders and to be designated as such as required by the TSE. And the Company has registered them with the TSE as independent officers. For the details of the requirements for the standard concerning independency of outside officers set out by the Company, please refer to the Company's website.

(www.rolanddg.com/en/investors/management/corporate-governance/)

- 2. Candidate Takuo Hirose will have served as an Outside Director of the Company for nine years nine months (ten terms) at the conclusion of this year's Ordinary General Meeting of Shareholders.
- 3. Limited liability contract with the Non-Executive Directors
 - The Company has entered into a limited liability contract with Candidate Takuo Hirose as a Non-Executive Director, pursuant to Article 427, Paragraph 1 of the Companies Act where the liability for damages stipulated in Article 423, Paragraph 1 of the Companies Act shall be limited to the minimum limited liability amount as stipulated by laws and regulations so long as he performs his duties in good faith and without gross negligence. If the reelection of Candidate Takuo Hirose is approved, the Company will continue such contract with Director. If the election of Candidates Osamu Hosokubo and Naoko Okada are approved, the Company will enter into limited liability contracts with Candidates Osamu Hosokubo and Naoko Okada as Non-Executive Directors, respectively, pursuant to Article 427, Paragraph 1 of the Companies Act where the liability for damages stipulated in Article 423, Paragraph 1 of the Companies Act shall be limited to the minimum limited liability amount as stipulated by laws and regulations so long as they perform their duties in good faith and without gross negligence.
- 5. The indicated number of the Company's shares held by each candidate is obtained by adding the number of shares owned by each candidate and such candidate's share interests in the Roland DG executive share ownership plan.
- 6. Policies and procedures for nominating candidates for Directors and Audit & Supervisory Board Members of the Company

When nominating candidates for Directors and Audit & Supervisory Board Members for the Company, the Officer Selection Committee, comprising 3 or more Directors (half or more of which are independent Outside Directors), will discuss the fitness of candidates of officers in light of selection standards set forth in the "Operation Rules of Officer Selection Committee" and report the discussion results to the President of the Company. The President of the Company then places the proposal of election of officers on the agenda of the Board of Directors Meeting and Audit &

Supervisory Board Meeting. Upon resolution of the proposal in these meetings, such proposal is subsequently placed on an agenda of the General Meeting of Shareholders. The procedures for nominating candidates are disclosed in the Corporate Governance Report addressed to the Tokyo Stock Exchange, Inc. In terms of independence, details of the Company's standard for independence are disclosed on the Company's website.

Proposal No. 3: Election of One Audit & Supervisory Board Member

The term of office of Audit & Supervisory Board Member Masanori Nakagawa and Audit & Supervisory Board Member Mitsuhiro Honda will expire at the conclusion of this year's Ordinary General Meeting of Shareholders. Accordingly, we propose the election of one Audit & Supervisory Board Member.

The Audit & Supervisory Board has previously given its consent to this proposal.

The candidate for Audit & Supervisory Board Member is as follow:

No.	Name (Date of birth)		ummary, significant concurrent positions, position and responsibilities at the Company	Number of shares of the Company held
1		Not applicable Reason for selecti Board Member: Mr. Naoki Nagano years, and has a wi division at the Con Division, the Final subsidiary in Euro objective and neut of the Company, a	General Manager of Sales Division I, Shinjuku- Shintoshin Branch, Resona Bank, Limited. Area Sales Manager of Tokyo Government & Public Institutions Business Office, Resona Bank, Limited. Joined the Company General Manager of Planning Department Executive Officer of the Company Division President of Corporate Planning Division General Manager of Finance & Accounting Department Managing Director of Roland DG Europe Holdings B.V.(current position) arrent positions] with the Company] ing him as a candidate for an Audit & Supervisory has been engaged in the financial business for many de range of experience as a head of the management inpany, including the head of the Corporate Planning nee and Accounting Division, and the President of a ope. We judge that he will be able to conduct an ral audit as an Audit & Supervisory Board Member and therefore we are requesting your approval of our tim as an Audit & Supervisory Board Member.	

No.	Name (Date of birth)		r summary, significant concurrent positions, nt position and responsibilities at the Company	Number of shares of the Company held
2	Mitsuhiro Honda (July 7, 1961) (58 years old) (New)	Professor of Grad International Tax Part-time Lecture Concurrently Ap Meiji University Member of the se incorporated asso Member of the C TAX Matters, Ur Audit & Supervis LTD. Auditor of Public Association	Joined National Tax Administration Agency Director (International Examination), Large Enterprise Examination Division, Large Enterprise Examination and Criminal Investigation Department, National Tax Administration Agency Senior Advisor, Centre for Tax Policy and Administration, OECD Director, Third Large Enterprise Examination Department, Tokyo Regional Taxation Bureau Director, Second Large Enterprise Examination Department, Tokyo Regional Taxation Bureau Assistant Regional Commissioner, Takamatsu Regional Taxation Bureau Professor, Graduate School of University of Tsukuba (current position) Visiting Professor, Graduate School of Meiji University (current position) International Tax Adviser of the TOMA Tax Account's Corporation (current position) Part-time Lecturer, Graduate School of Waseda University (current position) Audit & Supervisory Board Member of the Company(current position) Concurrently Appointed Lecture of Professional Graduate School of Meiji University(current position) Member of the selecting committee for research grants, Public interest incorporated association, Institute of TAX Research and Literature(current position) Member of the Committee of Expert on international Cooperation in TAX Matters, United Nations(current position) Audit & Supervisory Board Member of YUASA TRADING., CO., LTD.(current position) Audit & Supervisory Board Member of YUASA TRADING., CO., LTD.(current position) Audit & Supervisory Board Member of YUASA TRADING., CO., LTD.(current position) eurrent positions] duate School of University of Tsukuba Adviser of the TOMA Tax Account's Corporation er, Graduate School of Waseda University pointed Lecture of Professional Graduate School of (current position) electing committee for research grants, Public interest committee of Expert on international Cooperation in inted Nations sory Board Member of YUASA TRADING., CO.,	423 shares

Reason for selecting him as a candidate for an Audit & Supervisory Board Member:

Mr. Mitsuhiro Honda has engaged in global taxation for many years and thus, has wide field experience and proven past records in global taxation matters as well as in the academic field. Therefore, we have determined that he is capable of making use of his extensive experience and deep knowledge and conducting audits in an objective and neutral manner as the Company an Outside Audit & Supervisory Board Member.

Therefore we ask for your approval of our proposal to elect him as an Outside Audit & Supervisory Board Member.

- (Notes) 1. Candidate Mitsuhiro Honda is a candidate for an Outside Audit & Supervisory Board Member as stipulated by the Article 2, Paragraph 3, Item 8 of the Ordinance for Enforcement of the Companies Act. Candidate Mitsuhiro Honda satisfies the requirements for the standard concerning independency of outside officers set out by the Company and the requirements of independency of the TSE. Therefore, the Company will designate Candidate Mitsuhiro Honda as an independent officer who is not likely to have conflict of interest with general shareholders and to be designated as such as required by the TSE. And the Company will register him with the TSE as an independent officer. For the details of the requirements for the standard concerning independency of outside officers set out by the Company, please refer to the Company's website (http://www.rolanddg.co.jp/ir/manage/governance.html)
 - 2. Candidate Mitsuhiro Honda will have served as an Outside Audit & Supervisory Board Member of the Company for four years at the conclusion of this year's Ordinary General Meeting of Shareholders.
 - 3. Limited liability contract with the Outside Audit & Supervisory Board Member
 If the election of Mitsuhiro Honda is approved, the Company will enter into a limited liability contract with him
 pursuant to Article 427, Paragraph 1 of the Companies Act where the liability for damages stipulated in Article 423,
 12 Paragraph 1 of the Companies Act shall be limited to the minimum limited liability amount as stipulated by laws
 and regulations so long as he performs his duties in good faith and without gross negligence.
 - 4. The indicated number of the Company's shares held by candidate is obtained by adding the number of shares owned by each candidate and such candidate's share interests in the Roland DG executive share ownership plan.
 - 5. Policies and procedures for nominating candidates for Directors and Audit & Supervisory Board Members of the Company

When nominating candidates for Directors and Audit & Supervisory Board Members for the Company, the Officer Selection Committee, comprising 3 or more Directors (half or more of such Directors are independent Outside Directors) will discuss the fitness of candidates of officers in light of selection standards set forth in the "Operation Rules of Officer Selection Committee" and report the discussion results to the President of the Company. The President of the Company then places the proposal of election of officers on the agenda of the Board of Directors Meeting and Audit & Supervisory Board Meeting. Upon resolution of the proposal in these meetings, such proposal is subsequently placed on an agenda of the General Meeting of Shareholders. The procedures for nominating candidates are disclosed in the Corporate Governance Report addressed to the Tokyo Stock Exchange, Inc. In terms of independence, details of the Company's standard for independence are disclosed on the Company's website.