

[Provisional Translation Only]

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<u>Issuer</u>

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Ichigo Hotel Operating Results – March 2020

Portfolio Revenue, RevPAR, Occupancy, and ADR

Total (18 Hotels)

	March	March (Previous)		YOY	February 2020 – March 2020 (Current Period-To-Date)			
	2020 (A)	March 2019 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Revenue (JPY million)	247.4	679.0	-431.6	-63.6%	710.6	-618.8	-46.5%	
RevPAR (JPY)	2,419	6,684	-4,264	-63.8%	3,625	-3,306	-47.7%	
Occupancy (%)	49.4	90.5	-41.1	-45.4%	61.7	-28.4	-31.5%	
ADR (JPY)	4,894	7,385	-2,490	-33.7%	5,874	-1,818	-23.6%	

Variable Rent Hotels (11 Hotels)

	March	arch (Previous) Differen		YOY	February 2020 – March 2020 (Current Period-To-Date)			
	2020 (A)	March 2019 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Revenue (JPY million)	153.2	447.4	-294.2	-65.8%	450.4	-448.5	-49.9%	
RevPAR (JPY)	2,399	7,109	-4,710	-66.3%	3,705	-3,920	-51.4%	
Occupancy (%)	51.3	93.3	-42.0	-45.0%	63.1	-29.8	-32.0%	
ADR (JPY)	4,677	7,621	-2,945	-38.6%	5,869	-2,338	-28.5%	

Fixed Rent Hotels (7 Hotels)

	March (Previous)		Difference YOY			ry 2020 – March 2020 ent Period-To-Date)		
	2020 (A)	2019 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Revenue (JPY million)	94.2	231.6	-137.4	-59.3%	260.2	-170.3	-39.6%	
RevPAR (JPY)	2,449	6,057	-3,608	-59.6%	3,507	-2,402	-40.6%	
Occupancy (%)	46.7	86.4	-39.7	-46.0%	59.6	-26.4	-30.7%	
ADR (JPY)	5,247	7,009	-1,762	-25.1%	5,883	-990	-14.4%	

Revenue, RevPAR, Occupancy, and ADR by Hotel

Variable Rent Hotels (14 Hotels)

		March	(Previous) March	Difference	YOY		y 2020 – Mar ent Period-To	
		2020 (A)	2019 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change
Nast Hatal	Revenue (JPY million)	18.4	49.3	-30.9	-62.7%	65.3	-64.5	-49.7%
Nest Hotel Sapporo	RevPAR (JPY)	2,982	7,025	-4,043	-57.5%	5,647	-5,368	-48.7%
Ekimae	Occupancy (%)	77.9	100.0	-22.1	-22.1%	85.9	-13.2	-13.3%
	ADR (JPY)	3,827	7,025	-3,197	-45.5%	6,576	-4,543	-40.9%
Nest Hotel	Revenue (JPY million)	14.0	32.7	-18.7	-57.3%	53.9	-46.1	-46.1%
Sapporo	RevPAR (JPY)	3,056	7,676	-4,619	-60.2%	6,608	-6,325	-48.9%
Odori	Occupancy (%)	73.7	96.1	-22.3	-23.3%	83.2	-13.4	-13.9%
	ADR (JPY)	4,146	7,991	-3,845	-48.1%	7,940	-5,447	-40.7%
Smile Hotel	Revenue (JPY million)	18.4	34.8	-16.4	-47.2%	46.0	-19.6	-29.9%
Tokyo	RevPAR (JPY)	5,080	9,768	-4,688	-48.0%	6,587	-3,075	-31.8%
Asagaya	Occupancy (%)	89.1	99.2	-10.1	-10.2%	93.0	-5.9	-6.0%
	ADR (JPY)	5,704	9,851	-4,146	-42.1%	7,084	-2,688	-27.5%
HOTEL	Revenue (JPY million)	11.7				14.0		
EMIT	RevPAR (JPY)	5,085				5,217		
SHIBUYA	Occupancy (%)	95.1				91.4		
	ADR (JPY)	5,346				5,710		
Hotel Wing	Revenue (JPY million)	9.5	42.0	-32.5	-77.4%	44.4	-35.7	-44.6%
International	RevPAR (JPY)	1,211	5,494	-4,283	-78.0%	3,021	-2,459	-44.9%
Nagoya	Occupancy (%)	21.0	91.3	-70.3	-77.0%	46.1	-44.8	-49.3%
	ADR (JPY)	5,769	6,015	-246	-4.1%	6,558	+529	+8.8%

		March	(Previous) March	Difference	YOY		ry 2020 – Mai ent Period-To	
		2020 (A)	2019 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change
	Revenue (JPY million)	15.8	43.1	-27.3	-63.3%	34.9	-33.4	-48.9%
Smile Hotel	RevPAR (JPY)	3,320	9,085	-5,765	-63.5%	3,780	-3,737	-49.7%
Kyoto Shijo	Occupancy (%)	71.6	99.8	-28.3	-28.3%	83.4	-16.4	-16.4%
	ADR (JPY)	4,640	9,101	-4,461	-49.0%	4,532	-3,001	-39.8%
Chisun Inn	Revenue (JPY million)	2.5	24.7	-22.1	-89.8%	13.8	-33.0	-70.5%
Osaka	RevPAR (JPY)	627	6,119	-5,493	-89.8%	1,773	-4,339	-71.0%
Hommachi	Occupancy (%)	13.8	86.9	-73.1	-84.1%	32.4	-54.0	-62.5%
	ADR (JPY)	4,527	7,042	-2,515	-35.7%	5,471	-1,605	-22.7%
Nest Hotel	Revenue (JPY million)	7.3	78.1	-70.8	-90.7%	33.9	-113.7	-77.0%
Osaka	RevPAR (JPY)	521	7,822	-7,302	-93.3%	1,552	-6,179	-79.9%
Shinsaibashi	Occupancy (%)	11.3	93.6	-82.3	-87.9%	24.8	-68.0	-73.3%
	ADR (JPY)	4,593	8,356	-3,763	-45.0%	6,252	-2,075	-24.9%
Hotel Wing International	Revenue (JPY million)	10.6				27.4		
Kobe Shin	RevPAR (JPY)	2,324				3,125		
Nagata	Occupancy (%)	36.7				45.5		
Ekimae	ADR (JPY)	6,328				6,865		
	Revenue (JPY million)	25.6	48.2	-22.6	-46.8%	64.5	-24.2	-27.3%
Nest Hotel	RevPAR (JPY)	3,608	5,552	-1,944	-35.0%	4,413	-1,048	-19.2%
Matsuyama	Occupancy (%)	76.4	90.2	-13.8	-15.3%	82.7	-5.9	-6.7%
	ADR (JPY)	4,723	6,154	-1,432	-23.3%	5,336	-825	-13.4%
	Revenue (JPY million)	11.3	33.1	-21.8	-65.8%	27.8	-24.8	-47.1%
Court Hotel	RevPAR (JPY)	2,857	8,361	-5,504	-65.8%	3,630	-3,496	-49.1%
Kurashiki	Occupancy (%)	53.9	97.7	-43.7	-44.8%	64.5	-33.3	-34.1%
	ADR (JPY)	5,297	8,560	-3,263	-38.1%	5,629	-1,655	-22.7%
	Revenue (JPY million)	14.1				30.7		
Valie Hotel	RevPAR (JPY)	2,573				2,915		
Hiroshima	Occupancy (%)	68.2				69.3		
	ADR (JPY)	3,774				4,207		
	Revenue (JPY million)	11.8	26.3	-14.6	-55.3%	28.8	-22.4	-43.7%
Valie Hotel	RevPAR (JPY)	4,387	10,338	-5,952	-57.6%	5,644	-4,942	-46.7%
Tenjin	Occupancy (%)	87.8	98.6	-10.9	-11.0%	90.4	-8.0	-8.2%
	ADR (JPY)	4,998	10,483	-5,485	-52.3%	6,241	-4,511	-42.0%

		March (Previous) March		Difference	YOY	February 2020 – March 2020 (Current Period-To-Date)			
		2020 (A)	2019 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Nest Hotel Kumamoto	Revenue (JPY million)	18.6	35.0	-16.4	-46.9%	37.1	-31.0	-45.5%	
	RevPAR (JPY)	2,526	4,894	-2,368	-48.4%	2,610	-2,414	-48.0%	
	Occupancy (%)	59.8	82.6	-22.8	-27.6%	68.3	-15.1	-18.1%	
	ADR (JPY)	4,226	5,925	-1,700	-28.7%	3,819	-2,202	-36.6%	

Fixed Rent Hotels (6 Hotels – excludes Hotel Livemax Nihombashi-Hakozaki)

		March	(Previous)	Difference YOY			ry 2020 – Mar ent Period-To	
		2020 (A)	March 2019 (B)	(A) - (B)	Change	Cumulative	VOV	YOY Change
	Revenue (JPY million)	7.4	12.6	-5.3	-41.6%	21.5	-7.7	-26.4%
Comfort	RevPAR (JPY)	1,744	3,037	-1,292	-42.6%	2,658	-1,048	-28.3%
Hotel Kushiro	Occupancy (%)	41.6	69.2	-27.6	-39.9%	55.4	-20.7	-27.2%
	ADR (JPY)	4,196	4,391	-196	-4.5%	4,796	-76	-1.6%
Comfort	Revenue (JPY million)	14.8	32.0	-17.3	-53.9%	35.9	-21.1	-37.0%
Hotel	RevPAR (JPY)	2,430	5,271	-2,842	-53.9%	3,054	-1,875	-38.0%
Hamamatsu	Occupancy (%)	49.1	85.2	-36.1	-42.4%	57.4	-25.9	-31.1%
	ADR (JPY)	4,950	6,188	-1,237	-20.0%	5,315	-595	-10.1%
Comfort	Revenue (JPY million)	27.1	90.8	-63.7	-70.2%	88.8	-81.8	-48.0%
Hotel Central	RevPAR (JPY)	2,409	8,121	-5,711	-70.3%	4,105	-3,899	-48.7%
International Airport	Occupancy (%)	31.0	90.2	-59.1	-65.6%	49.0	-40.5	-45.2%
Timporo	ADR (JPY)	7,760	9,006	-1,246	-13.8%	8,374	-565	-6.3%
	Revenue (JPY million)	6.2	15.7	-9.5	-60.6%	16.0	-9.4	-37.0%
Comfort	RevPAR (JPY)	1,877	4,776	-2,899	-60.7%	2,509	-1,542	-38.1%
Hotel Suzuka	Occupancy (%)	40.5	80.8	-40.3	-49.9%	53.1	-19.9	-27.2%
	ADR (JPY)	4,639	5,911	-1,272	-21.5%	4,721	-824	-14.9%
Comfort	Revenue (JPY million)	22.0	37.3	-15.3	-41.1%	50.6	-18.1	-26.4%
Hotel	RevPAR (JPY)	3,211	5,520	-2,310	-41.8%	3,845	-1,496	-28.0%
Okayama	Occupancy (%)	69.7	91.1	-21.4	-23.5%	76.0	-14.8	-16.3%
	ADR (JPY)	4,608	6,061	-1,453	-24.0%	5,056	-822	-14.0%
Urbain	Revenue (JPY million)	12.7	33.2	-20.5	-61.7%	37.0	-24.3	-39.6%
Hiroshima	RevPAR (JPY)	2,395	6,258	-3,864	-61.7%	3,608	-2,469	-40.6%
Executive	Occupancy (%)	48.1	90.5	-42.4	-46.8%	65.9	-24.7	-27.3%
	ADR (JPY)	4,980	6,919	-1,939	-28.0%	5,477	-1,229	-18.3%

Notes:

- 1. The above data are as provided by the hotel operators or as calculated by Ichigo Investment Advisors based on information provided by the hotel operators. The data have not been audited and thus their accuracy cannot be guaranteed and may not match data disclosed in future releases.
- 2. Revenue is revenue from accommodations and related services only. Rent from retail tenants at the Chisun Inn Osaka Hommachi, Hotel Wing International Kobe Shin Nagata Ekimae, and the Smile Hotel Tokyo Asagaya, and rent from the banquet hall at the Nest Hotel Kumamoto are not included.
- 3. RevPAR (Revenue Per Available Room) is calculated with the following formula: RevPAR = Total Revenue from accommodations (excluding restaurant charges and other service fees) / number of available guest rooms.
- 4. Occupancy is calculated with the following formula:
 - Occupancy = Total number of guest rooms occupied during the period / (total number of guest rooms * number of days hotel was in operation during the period)
 - Occupancy may exceed 100% in the following cases: 1) a guest had pre-paid for a guest room but checked out early, allowing the guest room to be occupied by a different guest; or 2) a guest room is occupied for less than one day by different guests.
- 5. ADR (Average Daily Rate) is calculated with the following formula:

 ADR = Total revenue from accommodations (excluding restaurant charges and other service fees) / number of guest rooms occupied during the period.
- 6. Data for the Hotel Livemax Nihombashi-Hakozaki are included in the total hotel and fixed rent hotel data above, but not separately disclosed because the hotel operator did not provide consent to disclose hotel-specific data.
- 7. The Grandpark-Inn Yokohama and the Washington Hotel Plaza Shimonoseki Eki Nishi are excluded from the above data because the hotel operator did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons. The HOTEL EMIT SHIBUYA, the Hotel Wing International Kobe Shin Nagata Ekimae, and the Valie Hotel Hiroshima are excluded from the Total and Variable Rent Hotels data on page 1 because the previous hotel operator did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons.
- 8. Pre-acquisition data for acquired hotels are based on data received from the previous owners.

Explanation of Changes

Both variable rent hotels, which are the primary driver of increases/decreases in Ichigo Hotel's earnings, and the total portfolio saw year-on-year decreases in Revenue, RevPAR, Occupancy, and ADR due to Covid-19 restrictions on travel and public gatherings and events, resulting in cancellations by both Japanese and inbound guests. The impact was especially significant among hotels in the Osaka area.

Value-Add Actions

(1) Hotel Acquisition

As announced in its February 26, 2020 release, Ichigo Hotel acquired the Washington Hotel Plaza Shimonoseki Eki Nishi in the city of Shimonoseki in Yamaguchi Prefecture, an area with stable business and leisure demand. Since Ichigo Hotel has a fixed-lease agreement with the hotel's operator, the acquisition will both increase geographic diversification and support stable earnings growth.

Washington Hotel Plaza Shimonoseki Eki Nishi







(2) Operator Change

Ichigo Investment Advisors ("IIA"), the asset management company of Ichigo Hotel, has appointed a new operator for the Comfort Hotel Okayama due to the upcoming expiration of the current fixed term lease contract with Greens Co., Ltd.

The new hotel operator will be Hakata Hotels Inc., a consolidated subsidiary of Ichigo, IIA's parent company. Hakata Hotels currently operates five hotels in the Hakata area. Hakata Hotels was chosen from among several candidate operators based on its competitive price offering. Under the new contract, the hotel's fixed, minimum guaranteed rent will increase significantly, while the introduction of a variable rent component will increase the upside potential for revenue growth. As the new hotel operator, Hakata Hotels will deploy PROPERA, an AI-based revenue management system developed by Ichigo, to maximize earnings and increase guest satisfaction. The hotel is expected to be rebranded as The OneFive Okayama for reopening in September 2020.