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Securities Code: 3087

May 8, 2020

To Our Shareholders:

Masanori Hoshino Representative Director and President **DOUTOR·NICHIRES Holdings Co., Ltd.** 10-11 Sarugakucho, Shibuya-ku, Tokyo

Notice of the 13th Annual General Meeting of Shareholders

You are cordially invited to the 13th Annual General Meeting of Shareholders of DOUTOR NICHIRES Holdings Co., Ltd. (the "Company"), which will be held as indicated below.

If you are unable to attend the meeting, please review the attached "Reference Documents for General Meeting of Shareholders" and exercise your voting rights by one of the methods described in "Information on Exercise of Voting Rights, etc." on the following page by 5:00 p.m., Monday, May 25, 2020.

1. Date and Time: Tuesday, May 26, 2020, at 10:00 a.m. (Reception starts at 9:00 a.m.)

2. Venue: Ballroom, 2nd basement, Cerulean Tower Tokyu Hotel

26-1 Sakuragaoka-cho, Shibuya-ku, Tokyo

3. Purpose of the Meeting:

Matters to be reported:

- 1. The Business Report, the Consolidated Financial Statements, and the results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Board for the 13th fiscal year (from March 1, 2019 to February 29, 2020)
- 2. The Non-consolidated Financial Statements for the 13th fiscal year (from March 1, 2019 to February 29, 2020)

Matters to be resolved:

Proposal No. 1: Appropriation of Surplus

Proposal No. 2: Election of Ten (10) Directors

Proposal No. 3: Election of One (1) Audit and Supervisory Board Member

Proposal No. 4: Payment of Bonuses to Directors

Proposal No. 5: Determination of Remuneration for Granting Restricted Stock to Directors

(Excluding Outside Directors)

- © You are kindly requested to arrive early enough at the venue as the reception is very congested just before opening of the meeting every year.
- ©If any changes are made to items in the "Reference Documents for General Meeting of Shareholders," the Business Report, the Non-consolidated Financial Statements and the Consolidated Financial Statements, such changes will be posted on the Company's website.
- © Pursuant to laws and regulations and the provisions of the Company's Articles of Incorporation, the Company provides the following matters from the required documents on the Company's website. Accordingly, these matters are not available in this Notice of the General Meeting of Shareholders.
 - 1) Notes to the Consolidated Financial Statements
 - 2) Notes to the Non-consolidated Financial Statements

http://www.dnh.co.jp/

Information on Exercise of Voting Rights, etc.

You may exercise your voting rights by one of the following three methods:

[Attending the General Meeting of Shareholders]

Present your voting form to the receptionist at the meeting. (no signature or affixing of seal necessary)

Date and Time:

Tuesday, May 26, 2020, at 10:00 a.m. (Reception starts at 9:00 a.m.)

Venue:

Ballroom, 2nd basement, Cerulean Tower Tokyu Hotel

[Voting by mail]

Indicate your vote of approval or disapproval of each proposal on the enclosed voting form, and return the form to us without affixing a stamp.

If you do not indicate your approval or disapproval in your voting form, the Company will assume that you have voted in favor of the proposal.

Votes to be received by:

Monday, May 25, 2020, at 5:00 p.m.

[Voting via the Internet]

Access the voting rights exercise website designated by the Company (https://soukai.mizuho-tb.co.jp/), input the "Voting right exercise code" and "Password" indicated on the enclosed voting form, follow the instructions shown on the screen, and input your approval or disapproval of each proposal.

Votes to be given by:

Monday, May 25, 2020, at 5:00 p.m.

- 1) Please note that, to prevent unauthorized access to the website by individuals other than shareholders (persons impersonating shareholders) or unauthorized alteration of votes already made by authentic shareholders, we may request shareholders to change their "Password" at the voting website when they log in for the first time.
- 2) Your password (including the password after you have changed it) shall be effective only for this meeting.
 - Shareholders will be informed of the new "Voting right exercise code" and "Password," every time a General Meeting of Shareholders is called.
- 3) All costs associated with the access to the voting website (cost of internet connections, communication, etc.) will be borne by the shareholder.

Cautions regarding exercise of voting rights via the Internet

- 1) If you exercise your voting rights in duplicate both in writing and via the Internet, your voting via the Internet will be treated as valid.
- 2) If you exercise your voting rights multiple times via the Internet, only your last voting will be treated as valid.
- 3) All costs associated with the access to the voting website (cost of internet connections, communication, etc.) will be borne by the shareholder. Also, when voting by mobile phone, packet communication fees and other costs entailed by the use of mobile phones also will be borne by the shareholder.
- 4) Voting rights exercised via the Internet are accepted until Monday, May 25, 2020, at 5:00 p.m.; however, we request that you vote as early as possible.

 Please contact the Help Desk (details below) with any questions.

Information on electronic voting platform

Management trust banks and other nominee shareholders (including standing proxies) who in advance send in applications to use the electronic voting platform for institutional investors operated by ICJ Inc., founded by Tokyo Stock Exchange, Inc. and other entities, may use the platform as an alternative to the conventional method of online voting described on the previous page.

1) For information concerning the operation of personal computers for the electronic exercise of voting rights:

Internet Help Dial, Securities Agent Department, Mizuho Trust & Banking Co., Ltd.

Telephone: 0120-768-524 (toll-free)

(Hours: 9:00 to 21:00, excluding weekends and holidays)

2) For address changes and other matters other than 1) above:

Securities Agent Department, Mizuho Trust & Banking Co., Ltd.

Telephone: 0120-288-324 (toll-free)

(Hours: 9:00 to 17:00, excluding weekends and holidays)

Reference Documents for General Meeting of Shareholders

Proposal No. 1: Appropriation of Surplus

The Company proposes the appropriation of surplus as follows.

The Company continues to uphold the basic policy of distributing dividends commensurate with business performance, while ensuring sufficient internal reserves are provided for further strengthening the corporate structure and for future business expansion. For the year-end dividends for the fiscal year under review, the Company proposes as stated below, by comprehensively taking into consideration the business performance of the fiscal year under the basic policy of returning profits to our shareholders with a target dividend payout ratio of 20% to 30%.

Accordingly, including the interim dividend of \(\frac{\pmathbf{1}}{17}\) per share, the annual dividend will be \(\frac{\pmathbf{3}}{34}\) per share.

Type of dividend property	Cash
Allotment of dividend property	¥17 per common share of the Company
and their aggregate amount	Total amount of dividends: ¥751,108,824
Effective date of dividends of surplus	May 27, 2020

Proposal No. 2: Election of Ten (10) Directors

The terms of office of all Directors will expire at the conclusion of this meeting. Therefore, the Company proposes to elect ten (10) Directors.

The candidates for Director are as follows:

No.	Name	Position and Responsibility in the Company	Attribute
1	Hirofumi Obayashi	Representative Director and Chairman	Reelection
2	Masanori Hoshino	Representative Director and President	Reelection
3	Motoya Takebayashi	Managing Director	Reelection
4	Kunio Hashimoto	Director	Reelection
5	Masahiro Kanno	Director	Reelection
6	Tomoyo Goda	Director	Reelection
7	Kazuhiro Sekine	Director	Reelection
8	Yasuyuki Tenma	=	New candidate
9	Masaharu Kohno	Outside Director	Reelection
			Outside
			Independent
10	Azuma Ohtsuka	Outside Director	Reelection
			Outside
			Independent

For reference: Policies and procedures for nominating candidates for Director

Important executives and people in charge of primary business companies, etc. are nominated as candidates for Director based on the assumption that they have extensive experience, professional knowledge, and good managerial judgment and personality.

The Board of Directors has deliberated and decided the nomination of candidates for Director to be proposed at the General Meeting of Shareholders.

1	Hirofumi	Obayashi	(Date of Birth: August 4, 1944)	Number of the Company's shares held: 6,767,200 shares		
	[Career summary, and position and responsibility in the Company] Aug. 1973 Representative Director and President, following establishment of Bolsts Japan Co., Ltd. (The trade name changed to Minami Indo Co., Ltd., which was merged					
	Oct. 1973	with NIPPON RES Director, Shosan re	to mame changed to Minami Indo Co., STAURANT SYSTEM. INC in June estaurant planning Co., Ltd. (currently	2001)		
	Feb. 1976	SYSTEM. INC) Representative and Senior Managing Director, Shosan restaurant planning Co., Ltd.				
	Aug. 1977	SYSTEM. INC)	Restaurant System Co., Ltd. (currentl			
Reelection	Jun. 1978	Iun. 1978 Representative and Senior Managing Director, Shosan restaurant planning Co., Ltd. stated above and German Restaurant System Co., Ltd. stated above were merged into NIPPON RESTAURANT SYSTEM. INC				
Terms of office:	Jul. 1979 Aug. 2005	Representative Dir Representative Dir	rector and President, NIPPON RESTA			
13 years Number of Board	Oct. 2007 Representative Director and Chairman, the Company May 2008 Director, the Company May 2016 Representative Director and Chairman, the Company (incumbent)					
of Directors meetings attended:	May 2016 Representative Director and Chairman and President, NIPPON RESTAURANT SYSTEM. INC (incumbent)					
16/16	May 2016 Director, Doutor Coffee Co., Ltd. Apr. 2017 Representative Director and Chairman, Doutor Coffee Co., Ltd. (incumbent) Significant concurrent positions outside the Company					
Representative Director and Chairman and President, NIPPON RESTAURANT SYSTI Representative Director and Chairman, Doutor Coffee Co., Ltd. Representative Director and Chairman, SUNMERRY'S INC. Representative Director and Chairman, Premium Coffee & Tea Co., Ltd. Reasons for nomination as candidate for Director Hirofumi Obayashi has been Director since the establishment of the Company in Octobe as Representative Director and Chairman of the Company, he has exhibited strong lead the aim of enhancing corporate value since May 2016. He has developed new brands and contributed to improvement of the Group's profitability. Therefore, the Company he is a qualified person and has nominated him as a candidate to continue serving as Directors.				URANT SYSTEM. INC		
				d.		
				bited strong leadership with ped new brands proactively , the Company believes that		
2	Masanori		(Date of Birth: October 22, 1959)	Number of the Company's shares held: 11,500 shares		
			d responsibility in the Company]			
	Apr. 1983 Jun. 2000	Joined Doutor Cof Director, Doutor C				
	Jun. 2002		r, Doutor Coffee Co., Ltd.			
	Jun. 2004		Director, Doutor Coffee Co., Ltd.			
	Jul. 2005		Director, Doutor Coffee Co., Ltd.			
Reelection	Oct. 2007	Director, the Comp				
	May 2008		rector and President, the Company (ir			
Terms of office:	May 2011 Representative Director and Chairman, Doutor Coffee Co., Ltd.					
May 2013 Director, NIPPON RESTAURANT SYSTEM. INC (incumbent) Apr. 2017 Representative Director and President, Doutor Coffee Co., Ltd. (incum						
Number of Board			outside the Company	, (
of Directors	Representative Director and President, Doutor Coffee Co., Ltd.					
meetings attended: 16/16	Representative Director and President, D&N International Co., Ltd. Director, NIPPON RESTAURANT SYSTEM. INC					
10/10		nomination as cand				
	Masanori Hoshino was appointed as Representative Director and President in May 2008 and has					
	exhibited strong organizational operating expertise from a Group-wide perspective in his execution of operations with the aim of enhancing corporate value. The Company believes that he is a qualified					
	person to execute business operations with the aim of enhancing the corporate value and ensuring					
	sustainable growth of the Group and has therefore nominated him as a candidate to continue serving					
	as Director.					

3	Motoya Takebayashi	(Date of Birth: May 26, 1966)	Number of the Company's shares held: 1,800 shares		
	[Career summary, and position and responsibility in the Company]				
	Oct. 1997 Joined Doutor Coffee Co., Ltd.				
Mar. 2010 Senior Executive Officer, General Manager of Business Management I					
	Doutor Coffee Co., Ltd.				
Reelection	May 2014 Director, Doutor Coffee Co., Ltd.				
- a ar	May 2016 Managing Director, Doutor Coffee Co., Ltd.				
Terms of office:	May 2017 Director, the Company				
3 years	May 2018 Managing Director, the Company (incumbent)				
Number of Board		irector, Doutor Coffee Co., Ltd. (inc	umbent)		
of Directors	Significant concurrent positions				
meetings attended:	Senior Executive Director, Doutor				
16/16	Reasons for nomination as candi	date for Director			
		spand the Company's sales channel			
		the is a qualified person to execute b			
		he aim of ensuring sustainable gro			
	therefore nominated him as a candi	idate to continue serving as Director.	Number of the		
4	Kunio Hashimoto	(Date of Birth: November	Company's shares held:		
4	Kumo Hasiiinioto	16, 1947)	7.105 shares		
	[Career summary, and position and	responsibility in the Companyl	7,103 shares		
	Apr. 1973 Joined Japan Airline				
		Mileage Center Department, Japan A	irlines Co., Ltd.		
	Jul. 2002 Representative Staff in Australia, Japan Airlines Co., Ltd.				
Reelection		ector and President, JAL Sales Hokki			
		NIPPON RESTAURANT SYSTEM			
Terms of office:		nternational Business Division, NIP			
7 years	SYSTEM. INC (incumbent)				
	May 2013 Director, the Compa	any (incumbent)			
Number of Board		rnational Co., Ltd. (incumbent)			
of Directors	Significant concurrent positions outside the Company				
meetings attended: 15/16	Director, D&N International Co., Ltd.				
15/10	Reasons for nomination as candidate for Director				
		Kunio Hashimoto has worked for overseas business expansion in the Asian region by utilizing his extensive knowledge and overseas experiences with global companies. The Company believes that			
	he is a qualified person to execute business operations with the aim of expanding overseas busines and has therefore nominated him as a candidate to continue serving as Director.				
			Number of the		
5	Masahiro Kanno	(Date of Birth: January 23,	Company's shares held:		
		1959)	4,700 shares		
	[Career summary, and position and				
	Aug. 1979 Joined Doutor Coff				
		Officer, General Manager of Mercha	andise Production Division,		
	Doutor Coffee Co.,				
Reelection	May 2014 Director, Doutor Co				
		ector and President, Premium Coffee	& Iea Co., Ltd. (incumbent)		
Terms of office:	May 2016 Director, the Company (incumbent)				
4 years	May 2018 Representative Director and President, SUNMERRY'S INC. (incumbent) May 2018 Managing Director, Doutor Coffee Co., Ltd. (incumbent)				
			ı)		
Number of Board	Significant concurrent positions outside the Company Representative Director and President, SUNMERRY'S INC.				
of Directors	Representative Director and President, SONMERRY S INC. Representative Director and President, Premium Coffee & Tea Co., Ltd.				
meetings attended:	Managing Director, Doutor Coffee Co., Ltd.				
16/16	Reasons for nomination as candidate for Director				
	Masahiro Kanno has worked for coffee procurement, roasting and production, and improvement of				
		The Company believes that he is a			
	business operations as a director responsible for coffee procurement and roasting and production of				
	the Group and has therefore nomin	ated him as a candidate to continue	serving as Director.		

6	Tomoyo Goda	(Date of Birth: September 8, 1970)	Number of the Company's shares held:
Reelection Terms of office: 4 years Number of Board of Directors meetings attended: 16/16	Aug. 2005 Director, NIPPON R NIPPON RESTAUR Apr. 2008 Managing Director, N Aug. 2008 Director, D&N CON May 2013 Director, NIPPON R May 2016 Director, the Compan May 2016 Managing Director, I May 2018 Representative Director, I (incumbent)	STAURANT SYSTEM. INC ESTAURANT CONFECTIONERY ANT SYSTEM. INC in February 20 NIPPON RESTAURANT CONFEC FECTIONERY Co., Ltd ESTAURANT SYSTEM. INC ny (incumbent) D&N CONFECTIONERY Co., Ltd tor and President, D&N CONFECT NIPPON RESTAURANT SYSTEM utside the Company nt, D&N CONFECTIONERY Co., I AURANT SYSTEM. INC ate for Director profitability as the person in charge ment in the Group. The Company bel s, utilizing her experiences up to now	DO9) TIONERY Co., Ltd. IONERY Co., Ltd INC (incumbent) Ltd of Western confectionery ieves that she is a qualified was well as her perspective
7	Kazuhiro Sekine	(Date of Birth: November 17, 1965)	Number of the Company's shares held: 1,400 shares
Reelection Terms of office: 2 years Number of Board of Directors meetings attended: 16/16	Co., Ltd. Dec. 2010 General Manager of Mar. 2015 General Manager o (incumbent)	Public and Investor Relations, the Coff Management Control Division, Tee Co., Ltd. (incumbent) The Company The Company The Company The Company and the Grout ement system of Doutor Coffee Co. ontrol Division. The Company belief is utilizing his experiences up to now titinue serving as Director.	or Division, Doutor Coffee ompany Doutor Coffee Co., Ltd. orate value as the person p. In addition, he has the division, he has the division and the corrector and the correc
8	Yasuyuki Tenma	(Date of Birth: April 28, 1960)	Company's shares held: 21,637 shares
New candidate	Apr. 2003 General Manager of SYSTEM. INC Aug. 2005 Director, General Market RESTAURANT SYS May 2018 Managing Director, General Market Managing Director, General Market Managing Director, General Manager of SYSTEM.	STAURANT SYSTEM. INC Location Development Division, NI unager of Location Development Division, INC General Manager of Location Development INC GENERAL INC (incumbent) utside the Company AURANT SYSTEM. INC ate for Director rector and General Manager of the INC SYSTEM. INC, selected many perience in development, and signified expansion of operations. The Corpoperations utilizing his experiences of the Inc. of th	popment Division, NIPPON the Location Development properties with favorable identify contributed to the mpany believes that he is a

9	Masaharu Kohno	(Date of Birth: December 21, 1948)	Number of the Company's shares held: 700 shares	
	[Career summary, and position and responsibility in the Company]			
	 Apr. 1973 Joined the Ministry of Foreign Affairs of Japan Apr. 2001 Consul General, the Consulate-General of Japan in Los Angeles Aug. 2005 Director-General of Foreign Policy Bureau, the Ministry of Foreign Affairs of Japan 			
Reelection	Jan. 2007 Deputy Minister for Foreign Affairs (in charge of economy), the Ministry of Foreign Affairs of Japan			
Candidate for	Apr. 2009 Ambassador of Japa			
Outside Director	Mar. 2011 Ambassador of Japa			
	Mar. 2014 Executive Board Member, the Tokyo Organising Committee of the Olympic and			
Candidate for	Paralympic Games		3 1	
Independent		ive of the Government of Japan (inc	umbent)	
Director		e Company (incumbent)	,	
		umitomo Mitsui Financial Group, In	c. (incumbent)	
Terms of office:	Significant concurrent positions		,	
5 years		yo Organising Committee of the Oly	mpic and Paralympic	
	Games			
Number of Board	Special Representative of the Government of Japan (for the Middle East and Europe)			
of Directors	Outside Director, Sumitomo Mitsui	1.		
meetings attended:	Reasons for nomination as candid			
14/16	Although Masaharu Kohno has not been involved in corporate management other than having			
		as extensive experiences as diplom		
	knowledge about international affairs. He has expressed his opinions and provided proposals at			
	meetings of the Board of Directors in a timely and appropriate manner. The Company believes that he is a qualified person to supervise management of the Company and has nominated him as a candidate to continue serving as Outside Director.			
	candidate to continue serving as Ot	itside Director.	Number of the	
10	Azuma Ohtsuka	(Date of Birth: March 8, 1945)	Company's shares held: 600 shares	
	[Career summary, and position and	responsibility in the Company]		
D 1		shi Bank, Limited (current MUFG B		
Reelection		shimbashi Branch, The Mitsubishi B		
Candidate for		Public Institutions Division, The Mits	subishi Bank, Limited	
Outside Director	Apr. 1997 Joined JEOL Ltd.			
Outside Director	Jun. 1997 Managing Director,			
Candidate for	Jun. 2001 Senior Managing D			
Independent	Jun. 2005 Director, Executive Vice President, JEOL Ltd.			
Director	Jun. 2006 Representative Director & Executive Vice President, JEOL Ltd.			
	May 2009 Director and Chairman, JEOL TECHNICS LTD.			
Terms of office:	May 2017 Outside Director, the Company (incumbent)			
3 years	Significant concurrent positions (outside the Company		
Number of Board	Reasons for nomination as candid			
of Directors	of Directors			
meetings attended: experience and broad insight as a corporate manager. He has been providing opinion				
16/16		d of Directors from a broad perspect		
	up to now. The Company believes that he is a qualified person to supervise management of the Company and has nominated him as a candidate to continue serving as Outside Director.			
Votes:	Company and has nominated him a	is a candidate to continue serving as	Outside Director.	

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. Masaharu Kohno and Azuma Ohtsuka are currently Outside Directors of the Company. The Company has submitted notification to the Tokyo Stock Exchange, Inc. that they have been designated as independent directors as provided for by the aforementioned exchange. If they are reelected, the Company plans for their appointment as independent directors to continue
- 3. The outline of the limited liability agreement with Outside Director is as follows: The Company has entered into the aforementioned agreement with Masaharu Kohno and Azuma Ohtsuka. If their reelection is approved, the Company plans to renew the aforementioned agreement with them.
 - The outline of the agreement is as follows:
 - In the case of falling under the requirements specified in laws and regulations, the liability for damages stipulated in Article 423, paragraph 1 of the Companies Act shall not exceed the total of the amounts specified in each item of Article 425, paragraph 1 of the Act.

Proposal No. 3: Election of One (1) Audit and Supervisory Board Member

Audit and Supervisory Board Member Tetsuo Miyabayashi will resign at the conclusion of this meeting. Therefore, the Company proposes to elect one (1) Audit and Supervisory Board Member as his substitute. As provided for in Article 35, paragraph 2 of the Company's Articles of Incorporation, the term of office of the elected Audit and Supervisory Board Member as a substitute will be until the term of office of the retiring Audit and Supervisory Board Member expires.

In addition, the consent of the Audit and Supervisory Board has been obtained for this proposal.

The candidate for Audit and Supervisory Board Member is as follows:

	Hideyuki So	otta	(Date of Birth: November 21, 1960)	Number of the Company's shares held: 2,300 shares	
	[Career summary and position in the Company]				
	Oct. 2000	Joined Doutor Coffee Co., Ltd.			
	Apr. 2002	Manager of Accounting Section, Doutor Coffee Co., Ltd.			
	Apr. 2005 Deputy General Manager of Accounting Management Division, Doutor Coffee Co., Ltd.				
	Oct. 2007	General Manager of Accounting Management Division (currently Finance Division),			
New candidate	Doutor Coffee Co., Ltd. (incumbent)				
	Aug. 2011	Director, Magna Incorporated (incumbent)			
	Significant concurrent positions outside the Company				
	_				
	Reasons for nomination as candidate for Audit and Supervisory Board Member				
	Hideyuki Sotta has been engaged in accounting and finance since he joined Doutor Coffee Co., Ltd.,				
	taking advantage of his experience in finance, and he has keen insight in finance and accounting. The				
	Company believes that he is a qualified person to perform audits of the Group as a full-time Audit and				
	Supervisory Board Member and has therefore nominated him as a new candidate for Audit and				
	Supervisory Board Member.				

Note: There is no special interest between the candidate for Audit and Supervisory Board Member, Hideyuki Sotta and the Company.

Proposal No. 4: Payment of Bonuses to Directors

Taking into consideration the profits of the fiscal year under review and other various matters, the Company proposes to pay bonuses at the total amount of \(\frac{\pmathbf{4}}{4} \) million to nine (9) Directors in office as of the end of the fiscal year under review (including bonuses for two (2) Outside Directors at the amount of \(\frac{\pmathbf{1}}{1} \). 4 million), in appreciation of their services during the fiscal year under review.

It is further proposed that the determination of individual amounts to be paid to each Director shall be entrusted to the Board of Directors.

Proposal No. 5: Determination of Remuneration for Granting Restricted Stock to Directors (Excluding Outside Directors)

The amount of remuneration, etc. for Directors of the Company was approved as not more than \(\frac{4}{3}\)60 million per year (not more than \(\frac{4}{2}\)0 million of which may be paid to Outside Directors and which excludes employee salaries of Directors concurrently serving as employees) at the 1st Annual General Meeting of Shareholders held on May 29, 2008.

As part of the revisions of the remuneration plan for Directors, the Company proposes to introduce remuneration for granting restricted stock to the Company's Directors (excluding Outside Directors; hereinafter, "Eligible Directors") within the maximum limit established separately from the aforementioned maximum amount of remuneration for the purpose of creating a remuneration system that provides an incentive for Directors to sustainably increase the Company's corporate value and shareholder value in the medium to long term and further enhances the alignment of interests with shareholders.

The remuneration for granting restricted stock to Eligible Directors under this proposal shall be monetary receivables (hereinafter, "Monetary Remuneration Receivables") and the total amount thereof shall be not more than ¥200 million per year as the amount deemed reasonable based on the above purpose. The specific timing and allotment of the payment for each Eligible Director shall be decided by the Board of Directors. Note, however, that remuneration for granting restricted stock shall not be provided to Outside Directors.

Furthermore, the above remuneration amount shall not include the salary portion payable to Directors who also serve as employees of the Company.

Currently, the number of Directors is nine (9) (including two (2) Outside Directors). If Proposal No. 2 "Election of Ten (10) Directors" is approved as originally proposed, the number of Directors will be ten (10) (including two (2) Outside Directors).

In addition, Eligible Directors shall pay in all of the Monetary Remuneration Receivables provided under this proposal, as property contributed in kind, in accordance with a resolution of the Board of Directors of the Company, and subscribe for the Company's common shares to be issued or disposed of. The total number of the Company's common shares subject to said issuance or disposition shall be not more than 110,000 shares (however, the total number shall be adjusted within a reasonable range if either a share split of the Company's common shares (including the allotment of the Company's common shares without contribution) or a share consolidation of the Company's common shares is carried out, or if any other event where the total number of the Company's common shares to be issued or disposed of as restricted stock needs to be adjusted occurs on or after the day this proposal is approved).

The relevant paid-in amount per share will be determined by the Board of Directors based on the closing price of the Company's common shares on the Tokyo Stock Exchange on the business day immediately preceding each date of resolution of the Board of Directors (if no transaction is made on the said date, the closing price of the most recent trading day preceding the said date) to the extent that it will not be particularly advantageous for Eligible Directors who subscribe for such common shares. Moreover, when issuing or disposing of the Company's common shares, a restricted stock allotment agreement including the following provisions (hereinafter, the "Allotment Agreement") shall be concluded between the Company and Eligible Directors.

(1) Transfer Restriction Period

During the period from the date on which the shares are granted through the Allotment Agreement to the date of resignation or retirement from the position determined by the Company's Board of Directors (hereinafter, the "Transfer Restriction Period"), the Eligible Directors shall be prohibited from transfers, creation of security interest on, or otherwise dispose of the Company's common shares granted through the Allotment Agreement (hereinafter, the "Allotted Shares") (hereinafter, the "Transfer Restrictions").

(2) Treatment on resignation or retirement from the position

If an Eligible Director resigns or retires from the position specified by the Company's Board of Directors before the expiration of a period as determined by the Company's Board of Directors (hereinafter, the "Service Provision Period"), the Company will automatically acquire the Allotted Shares without contribution immediately upon the resignation or retirement, unless the reason for resignation or retirement is death or other justifiable reason.

(3) Lifting of the Transfer Restrictions

Notwithstanding the provision of item (1) above, the Company shall lift the Transfer Restrictions on all Allotted Shares when the Transfer Restriction Period expires, provided the Eligible Director has been in the position specified by the Company's Board of Directors continuously for the Service Provision Period. However, if the Eligible Director resigns or retires from the position specified by the Company's Board of Directors before the expiration of the Service Provision Period due to death or other justifiable reason, the Company shall reasonably adjust, as needed, the number of the Allotted Shares on which the Transfer Restrictions are to be lifted and the timing of lifting the Transfer Restrictions. Moreover, the Company will automatically acquire the Allotted Shares without contribution on which the Transfer Restrictions have not been lifted immediately after the Transfer Restrictions have been lifted in accordance with the above provisions.

(4) Treatment in case of reorganization, etc.

Notwithstanding the provision in (1) above, if a merger agreement in which the Company becomes the disappearing company, a share exchange agreement or a share transfer plan under which the Company becomes a wholly-owned subsidiary of another company, or any other matters related to reorganization, etc. is approved at a General Meeting of Shareholders of the Company (provided, however, that approval at a meeting of the Board of Directors of the Company shall suffice if approval of the General Meeting of Shareholders for the relevant reorganization, etc. is not required) during the Transfer Restriction Period, the Company shall, prior to the effective date of such reorganization, etc., lift the Transfer Restrictions on a number of Allotted Shares determined in a reasonable manner by resolution of the Board of Directors of the Company based on the period from the date of commencement of the Transfer Restriction Period until the date of approval of such reorganization, etc. In addition, for the case specified above, the Company will automatically acquire the Allotted Shares without contribution on which the Transfer Restrictions have not been lifted immediately after the Transfer Restrictions have been lifted.

(5) Other matters

Other matters concerning the Allotment Agreement shall be determined by the Board of Directors of the Company.