Stock code: 9725 May 7, 2020

To our shareholders:

2-4-1 Shibakoen, Minato-ku, Tokyo NARUMIYA INTERNATIONAL Co., Ltd.

President, Representative Director and Chief Executive Officer Toshiaki Ishii

Fourth Ordinary Shareholders Meeting: Notice of Convocation

This is to notify you of the upcoming fourth Ordinary Shareholders Meeting of NARUMIYA INTERNATIONAL Co., Ltd. We hope you will be able to attend it.

If you are unable to attend the meeting, you can exercise your voting rights using either of the methods described below. Please review the enclosed Reference Documents for the Shareholders Meeting and exercise your voting rights.

[Exercise of voting rights through paper ballot]

Indicate your approval or disapproval of the proposals on the enclosed voting form and return it so that it is received by 6:00 p.m., Thursday, May 21, 2020.

[Exercise of voting rights through use of electromagnetic means (e.g. internet)]

Refer to the Instructions on Exercising Voting Rights on pages 2 to 3, and submit your approval or disapproval of the proposals by 6:00 p.m., Thursday, May 21, 2020.

1. Date and time: 10:00 a.m., Friday, May 22, 2020

2. Location: Basement floor, Tower A, Shiba Park Building, 2-4-1 Shibakoen, Minato-ku, Tokyo

(The venue has changed from the previous meeting. See the map at the end of this document to

confirm the location.)

Purposes Reports

- 1. Business Report, Consolidated Financial Statements and Audit Reports on Consolidated Financial Statements by the financial auditor and the corporate auditors for the fourth term (from March 1, 2019 to February 29, 2020)
- 2. Financial statements for the fourth term (from March 1, 2019 to February 29, 2020)

Agenda

Proposal 1: Appropriation of surplus

Proposal 2: Election of six members of the board Proposal 3: Election of one substitute auditor

4. Other matters regarding this notice

- (1) Of the documents to be provided regarding this notice of convocation, the following matters are posted on our website (https://www.narumiya-net.co.jp/ir/) in accordance with law and Article 19 of our Articles of Incorporation. These matters are included in business reports, consolidated financial statements and financial statements that the financial auditor or the corporate auditors audited in the process of creating an accounting audit report or audit report.
- (i) "System to Ensure the Appropriateness of Business Operations and Outline of Implementation Status of Such Systems" of the Business Report
- (ii) "Consolidated Statement of Changes in Net Assets" and "tables of explanatory notes on Consolidated Financial Statements" of the Consolidated Financial Statements
- (iii) "Statement of Changes in Net Assets" and "tables of explanatory notes on unconsolidated financial statements" of the Financial Statements
- (2) If any change is made to the Reference Documents for the Shareholders Meeting, Consolidated Financial Statements or Financial Statements, we will post such a change on our website (https://www.narumiya-net.co.jp/ir/).

If you attend the meeting, please submit the voting form to the receptionist at the venue.

There will be no gift for shareholders attending the meeting. We would appreciate your understanding.



Instructions on Exercising Voting Rights

Voting rights at general shareholders meetings are important rights for shareholders. Please review the enclosed Reference Documents and exercise your voting rights. There are the following three ways to exercise your voting rights.



If you attend general shareholders meeting

Submit the enclosed voting form to the receptionist at the venue.

Date and time

Friday, May 22, 2020 10:00 a.m. (receptionist opens at 9:00 a.m.)



If you exercise your voting rights through paper ballot (mail)

Indicate your approval or disapproval of the proposals on the enclosed voting form and return it.

Deadline

Thursday, May 21, 2020 Accepted until 6:00 p.m.



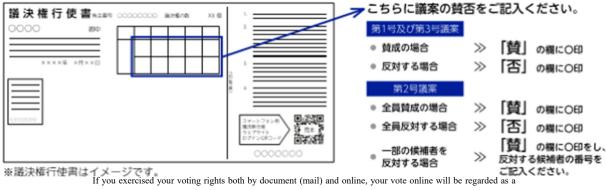
If you exercise your voting rights through online voting

Enter your approval or disapproval of the proposals according to the instructions on the next page.

Deadline

Thursday, May 21, 2020 Accepted until 6:00 p.m.

How to fill out the voting form



If you exercised your voting rights both by document (mail) and online, your vote online will be regarded as a valid exercise of voting rights. If you exercised your voting rights multiple times online, the last of your votes online will be regarded as a valid exercise of voting rights.

Exercise of voting rights online

1. ログインQRコードを読み取る方法「スマート行使®」

議決権行使書用紙右下に記載のQRコードを読み取ってください。



議決権行使コードおよび パスワードを入力するこ となく議決権行使ウェブ サイトにログインするこ とができます。

「スマート行使」での議決権行使は1回のみ。

議決権行使後に行使内容を変更する場合は、お手数ですがPC向けサイトへアクセス し、下記2.の手順により再度議決権行使をお願いいたします。 ※ログインQRコードを再座読み取っていただくと、PC向けサイトへ連移できます。 ※「QRコード」は株式会社デンソーウェーブの登録商標です。

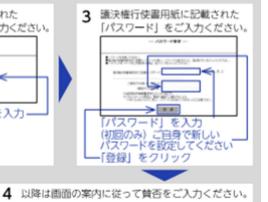


2. 議決権行使コード・パスワードを入力する方法

議決権行使ウェブサイト https://soukai.mizuho-tb.co.jp/







※操作画面はイメージです。

voting rights, call the help desk on right.

If you have any question regarding operation of a

PC, smartphone or mobile phone in exercising your

Online help desk, Stock Transfer Agency Department,
Mizuho Trust & Banking

0120-768-524

(Open 9:00-21:00 on weekdays)

Institutional investors can use the electronic platform for exercising voting rights designed specifically for such investors, operated by ICJ, Inc.

Reference Documents

Proposal No. 1: Appropriation of surplus

Considering shareholder returns as one of the most important management issues, the company plans to take the following measures regarding dividends and capital surplus at the end of the fourth term, adopting the basic policy of maintaining stable levels dividend payment and taking account of our future business plans.

Marking the listing of our shares on the first section of the Tokyo Stock Exchange on September 6, 2019 and to express our gratitude to our shareholders for their support, we are paying out a commemorative dividend.

- (1) Type of dividend asset: Cash.
- (2) Matters regarding dividend assets allocation and total amount:

34 yen in cash per our common share (of which 31 yen is an ordinary dividend and 3 yen is a commemorative dividend for listing on the TSE first section).

The total amount is 344,176,220 yen

(3) Date on which the appropriation of surplus takes effect: May 25, 2020

Proposal No. 2: Election of six members of the board

The terms of service for all six directors will expire when this ordinary general shareholders meeting is closed. We are therefore requesting the meeting to approve appointment of six new directors.

The following are the candidates for directors:

Candidate number	Name (Date of birth)	Career history, and current position/responsibility at Narumiya International (Important concurrent positions)		Number of Narumiya International shares held by candidate
		March 1982 June 1990	Joins Joint Co., Ltd. Joins Point Inc. (presently Adastria	
		Julie 1990	Co., Ltd.)	
		July 2006	Appointed president and	
		y	representative director of Point Inc.	
		June 2010	Appointed adviser to Narumiya International	
			Appointed president, representative	
		June 2010	director and chief executive officer	
		June 2010	of Narumiya International	
		June 2010	Appointed director of Milli Co. Ltd. Appointed president and	
		June 2010	representative director of Star Cube	
		3une 2010	Co., Ltd.	
			Appointed director of Narumiya	
		June 2010	International Shanghai Co., Ltd.	
	Toshiaki Ishii		(current position)	
1	(March 13, 1960)		Appointed president and	135,000
	Reappointment	August 2013	representative director of Milli Co. Ltd.	ĺ
		March 2018	Reappointed president,	
			representative director and chief	
			executive officer of Narumiya	
			International (current position)	
			Appointed president and	
		March 2019	representative director of Heartfeel	
		I	Co., Ltd. (current position)	
		Important conce	epresentative director of Heartfeel Co.,	
		Ltd.	epresentative director of fleatified co.,	
		(Reason for nar	ming as director candidate)	
			equests the meeting to approve Mr. Toshiaki Ishii as director in view	
			ion to Narumiya International's	
		business expans	sion by leading its multichannel,	
			tegy since he took the leading position	
		of the company	•	

Candidate number	Name (Date of birth)	Career history, and current position/responsibility at Narumiya International (Important concurrent positions)		Number of Narumiya International shares held by candidate
		April 1981 February 2000 June 2001 July 2004 January 2005	Joins Kakiuchi Co., Ltd. Appointed auditor of Breezbay Hotel Co., Ltd. Appointed general manager of accounting at Kakiuchi Co., Ltd. Joins Comsn, Inc. Joins Homeostyle Inc. Appointed deputy general manager of channel planning and promotion	
		September 2005	at Homeostyle Inc. Appointed head of corporate planning office at Homeostyle Inc.	
		September 2006	Appointed director of Homeostyle Inc. Appointed managing executive	
	Chiaki Ueda (Sept. 23, 1958) Reappointment	March 2008	officer and general manager of administration of Narumiya International	
		April 2008	Appointed director, managing executive officer and general manager of administration of Narumiya International	
		August 2008	Appointed director of Milli Co. Ltd.	
2		February 2009	Appointed director, managing executive officer and general manager of administration and corporate headquarters of Narumiya International	36,000
		February 2009	Appointed director of Star Cube Co., Ltd.	
		March 2009	Appointed director of Narumiya International Shanghai Co., Ltd. (current position)	
		July 2009	Appointed director of Narumiya Wanpa Co., Ltd. (current position) Appointed director, managing	
		February 2010	executive officer and general manager of administration of Narumiya International	
		May 2017	Appointed director, managing executive officer and general manager of administration and logistics administration of Narumiya International	
		March 2018	Appointed executive managing director and general manager of administration and logistics	

Director of Hea (Reason for nar The company rappointment of necessary talen	ming as director candidate) equests the meeting to approve Chiaki Ueda, considering him as a t for its internal administration in view	
	ars of service and experience as the inistrative headquarters.	

Candidate number	Name (Date of birth)	Career history, and current position/responsibility at Narumiya International (Important concurrent positions)		Number of Narumiya International shares held by candidate		
		April 1984 April 2000	Joined Industrial Bank of Japan, Ltd. (currently Mizuho Bank, Ltd.) Joins Deutsche Securities Inc. as director of investment bank division Joins JP Morgan Partners Asia			
			December 2005	(currently Unitas Capital) as managing director		
		April 2009	Joined Barclays Capital Japan Ltd. as managing director and head of investment bank telecom media and technology division			
		November 2012	Joins SMBC Nikko Securities Inc. as managing director of investment banking division			
	Tatsuo Kimura (Sept. 2, 1959) Reap point out side	September 2015	Joins Japan Industrial Partners, Inc. as managing director (current position)			
3		July 2016	Appointed outside director of Narumiya International	— shares		
3		March 2018	Reappointed outside director of Narumiya International (current position)	— shares		
		October 2018	Appointed outside director of Ichikawa Kankyo Holdings Co., Ltd.			
				August 2019	Appointed director and chairman of Ichikawa Kankyo Holdings Co., Ltd. (current position)	
		(Important conc	urrent positions)			
		Managing director of Japan Industrial Partners, Inc.				
		Director and chairman of Ichikawa Kankyo Holdings				
		Co., Ltd.	ing a subside dinaster on 1/1 to			
		· ·	ning as outside director candidate) quests the meeting to approve			
			Mr. Kimura to the position of outside			
			proven record of conducting			
		_	rsight on the company's operation			
			ant experience in investment divisions			
		_	tutions and broad knowledge.			

Candidate number	Name (Date of birth)	Career history, and current position/responsibility at Narumiya International (Important concurrent positions)		Number of Narumiya International shares held by candidate	
		April 1969	Joins Kashiyama Co., Ltd. (currently Onward Holdings Co., Ltd.)		
		March 1997	Director and general manager, Chilteens business division at Kashiyama Co., Ltd.		
		March 1998	Appointed director and general manager of J. Press business at Kashiyama Co., Ltd.		
		April 2001	Appointed director and general manager of planning and production at On Business Trend Co., Ltd.		
	Kazuhiko Hisamoto (Aug. 27, 1946) Reappoi Inde pendent Outside	March 2004	Appointed senior managing executive officer and general manager of general administration at Cecile Co., Ltd.		
		April 2005	Appointed representative director at Cecile Co., Ltd.		
4		March 2006	Appointed adviser to Cecile Co., Ltd.		
		June 2006	Appointed vice president and executive officer at Kosugi Sangyo Co., Ltd.	— shares	
		April 2007	Appointed vice president and director at Kosugi Sangyo Co., Ltd.		
			June 2008	Appointed president and representative director of Hiroshima Station Building Co., Ltd. (currently Chugoku SC Development Co., Ltd.), JR-West Group	
		June 2010	Appointed president and representative director of Chugoku SC Development Co., Ltd., JR-West Group		
		June 2014	Appointed adviser to Chugoku SC Development Co., Ltd.		
		December 2016	Appointed auditor of Narumiya International		
		October 2017	Appointed outside director at Narumiya International		
		March 2018	Reappointed outside director of Narumiya International (current position)		

(Reason for naming as outside director candidate) The company requests the meeting to approve appointment of Mr. Hisamoto to the position of outside director for his proven record of conducting appropriate oversight on the company's operation,	
taking advantage of his experience in managing	
apparel companies.	

Candidate number	Name (Date of birth)	Career history, and current position/responsibility at Narumiya International (Important concurrent positions)		Number of Narumiya International shares held by candidate
		April 1989 April 1991 June 1999 April 2000 October 2004 January 2005	Joins Hotel Odakyu Co., Ltd. Joins Japan Drom Co., Ltd. Joins Wakaba Co., Ltd. Joins Zegna Japan Co., Ltd. Joins Gucci Group Japan Appointed group advertising director at Gucci Group Japan Appointed communications director of	
		April 2005	Yves Saint Laurent division at Gucci Group Japan	
	Yoriko Takuma (April 8, 1965) Reappoi Inde Out side	February 2010	Joins Tod's Japan KK as communications general manager	
		November 2012	Appointed retail and marketing director at Tod's Japan KK	
		May 2013	Appointed representative director and vice president at Tod's Japan KK	
5		July 2016	Joins Deckers Japan G.K. as senior director	— shares
		July 2017	Founds April Inc., and becomes president and representative director (current position)	
		June 2018	Appointed outside director of Narumiya International (current position)	
		(Important concurrent positions)		
		_	presentative director of April Inc.	
		(Reason for naming as outside director candidate)		
			quests the meeting to approve	
		* *	Ms. Takuma to the position of outside of her proven record of conducting	
			sight on the company's operation using	
			perience at foreign fashion-related	
		-	d knowledge and corporate	
		management exp	perience.	

Candidate number	Name (Date of birth)	Career history, and current position/responsibility at Narumiya International (Important concurrent positions)		Number of Narumiya International shares held by candidate
		April 1988 June 2001 March 2003 March 2009 December 2012	Narumiya International	Narumiya International shares held by
		managing execut (Reason for nam The company re- appointment of N director with the appropriately ad	presentative director, and representative tive officer of World Co., Ltd. sing as director candidate) quests the meeting to approve Mr. Kamiyama to the position of expectation that he will be able to vise us on managing the company, ence as executive at apparel companies	

Notes 1. "*" indicates a candidate who is named for the director's position for the first time.

- 2. The March 2018 appointment of Mr. Toshiaki Ishii, Mr. Chiaki Ueda, Mr. Tatsuo Kimura and Mr. Kazuhiko Hisamoto to director mentioned in their respective career histories were carried out at the time of an absorption-type merger after which the former Narumiya International disappeared while the current Narumiya International survived.
- 3. Candidate Mr. Kenji Kamiyama is president and representative director, and representative managing executive officer of World Co., Ltd. World Co., Ltd. is Narumiya International's largest shareholder holding a 25.00% stake as of February 29, 2020. Narumiya International has business dealings with a consolidated subsidiary of World Co., Ltd. For example, we sell our products to the company and support the company's effort to build computer systems. None of the other candidates has any notable vested interest in Narumiya International nor does Narumiya International have any vested interest in any of them.
- Mr. Tatsuo Kimura, Mr. Kazuhiko Hisamoto, Ms. Yoriko Takuma and Mr. Kenji Kamiyama are candidates for outside directors of Narumiya International.
- 5. Mr. Tatsuo Kimura, Mr. Kazuhiko Hisamoto and Ms. Yoriko Takuma are currently serving as Narumiya International's outside directors. Their respective terms of service would be three years and 10 months for Mr. Kimura, two years and eight months for Mr. Hisamoto and a year and 11 months for Ms. Takuma as of the time when this general shareholders meeting closes.
- 6. Narumiya International has executed an agreement with Mr. Tatsuo Kimura, Mr. Kazuhiko Hisamoto and Ms. Yoriko Takuma that limits their liabilities for damages as stipulated in Article 423, Paragraph 1 of the Companies Act, pursuant to the provisions of Article 427, Paragraph 1 of the said act. The cap on the liability for damages under the said agreement would be the minimum liability limit set forth in Article 425, Paragraph 1 of the Companies Act. Narumiya International plans to renew the agreement with Mr. Kimura, Mr. Hisamoto and Ms. Takuma if their appointment is approved. If Mr. Kenji Kamiyama's appointment is approved, Narumiya International plans to sign a similar liability-limiting agreement with him.
- Narumiya International has reported Mr. Kazuhiko Hisamoto and Ms. Yoriko Takuma as independent directors in accordance with rules specified by Tokyo Stock Exchange, Inc.

Proposal No. 3: Selection of one substitute auditor

As the tenure for Mr. Shinji Sato, who was appointed substitute auditor at the third Ordinary Shareholders Meeting on May 30 2019, will expire at the beginning of this Ordinary Shareholders Meeting, the company requests the meeting to elect a substitute auditor in case of a potential shortfall in the number of auditors required by law.

This proposal has been endorsed by the board of company auditors.

The following is the candidate for a substitute auditor:

Name (Date of birth)	Career history (Important concurrent positions)		Number of Narumiya International shares held by candidate
	April 2009	Joins KPMG Azsa & Co. (currently	
		KPMG Azsa LLC)	
Shinji Sato	January 2014	Joins AGS Consulting Co., Ltd. (current	
(March 28, 1987)		position)	— shares
New Inde-	June 2015	Appointed outside auditor of KI-Star	— shares
appointee Outside	Julie 2013	Real Estate Co., Ltd. (current position)	
	(Important conc	(Important concurrent positions)	
	Outside auditor	of KI-Star Real Estate Co., Ltd.	

Notes: 1. The above-mentioned candidate does not have any notable vested interest in Narumiya International nor does Narumiya International have any vested interest in the candidate.

- 2. The reason for proposing this candidate is to strengthen corporate governance and compliance by taking advantage of his abundant experience and broad knowledge acquired since his registration as a certified public accountant in October 2012, for the management of Narumiya International.
- 3. Mr. Shinji Sato has no experience of being directly involved in the management of a company. But with his experience as an outside director and knowledge as a certified public accountant, we believe he has much to offer in enhancing our audit framework.
- 4. Mr. Shinji Sato is the candidate for Narumiya International's substitute outside auditor.
- Narumiya International plans to report Mr. Shinji Sato, if he takes the post of outside auditor, as an independent director under the rules specified by Tokyo Stock Exchange, Inc.
- 6. If Mr. Shinji Sato takes the position of outside auditor, Narumiya International plans to execute an agreement with him that would limit his liabilities for damages as stipulated in Article 423, Paragraph 1 of the Companies Act, pursuant to the provisions of Article 427, Paragraph 1 of the said act. The cap on the liability for damages under the said agreement would be the minimum liability limit set forth in Article 425, Paragraph 1 of the Companies Act.

End