

Summary of the Consolidated Financial Results for the Fiscal Year Ended March 31, 2020[under Japanese GAAP]

- 1 Financial Statements
- 1) Consolidated Balance Sheets

Millions of yen

	FISCAL YEAR			
	2019/3	2020/3		
Cash and deposits	14, 886	14, 038		
Notes and accounts receivable-trade	11, 255	9, 325		
Securities	1, 662	3, 050		
Merchandise and finished goods	2, 858	2, 819		
Work in process	1, 536	1, 039		
Raw materials and supplies	2, 226	2, 119		
Other	707	442		
Allowance for doubtful accounts	△ 120	△ 73		
Current assets	35, 012	32, 762		
Buildings and structures	21, 762	21, 230		
Accumulated depreciation	△ 14,001	△ 14, 447		
Buildings and structures, net	7, 760	6, 783		
Machinery, equipment and vehicles	29,000	29, 970		
Accumulated depreciation	△ 23, 129	△ 23,770		
Machinery, equipment and vehicles, net	5, 870	6, 199		
Land	6, 855	6, 685		
Construction in progress	145	3, 066		
Other	6, 499	6, 518		
Accumulated depreciation	△ 5,555	△ 5,608		
Other, net	943	910		
Property, plant and equipment	21, 576	23, 644		
Intangible assets	143	195		
Investment securities	13, 526	10, 301		
Long-term loans receivable	0	_		
Deferred tax assets	2, 033	2, 431		
Other	1, 288	1, 174		
Allowance for doubtful accounts	△ 533	△ 503		
Investments and other assets	16, 315	13, 405		
Non-current assets	38, 035	37, 245		
Assets	73, 047	70, 007		

XNote

• Numbers with " Δ " indicate negative numbers.

	FISCAL YEAR	FISCAL YEAR			
	2019/3	2020/3			
Notes and accounts payable – trade	1, 563	1, 317			
Short-term loans payable	488	533			
Income taxes payable	93	171			
Provision for bonuses	711	586			
Other	2, 658	1,870			
Current liabilities	5, 515	4, 479			
Net defined benefit liability	7,779	7, 527			
Deferred tax liabilities for land revaluation	350	350			
Asset retirement obligations	138	135			
Provision for business structure improvement	22	441			
Provision for share-based remuneration	27	56			
Other	186	183			
Non-current liabilities	8, 504	8, 694			
Liabilities	14, 019	13, 174			
Capital stock	4, 102	4, 102			
Capital surplus	7, 129	7, 129			
Retained earnings	44, 367	43, 323			
Treasury shares	△ 155	△ 150			
Shareholders' equity	55, 443	54, 404			
Valuation difference on available-for-sale securities	2, 505	1, 450			
Revaluation reserve for land	160	196			
Foreign currency translation adjustment	△ 319	△ 496			
Remeasurements of defined benefit plans	△ 46	△ 41			
Total accumulated other comprehensive income	2, 299	1, 107			
Non-controlling interests	1, 285	1, 321			
Net assets	59, 028	56, 833			
Liabilities and net assets	73, 047	70, 007			

2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income Consolidated Statements of Income

	FISCAL YEAR			
	2018/4-2019/3	2019/4-2020/3		
Net sales	41, 046	35, 304		
Cost of sales	30, 184	27, 086		
Gross profit	10, 861	8, 218		
Selling expenses	4, 921	4, 876		
General and administrative expenses	3, 375	3, 047		
Selling, general and administrative expenses	8, 297	7, 923		
Operating profit	2, 563	294		
Interest income	64	71		
Dividend income	166	162		
Foreign exchange gains	53	_		
Share of profit of entities accounted for using equity method	154	80		
Miscellaneous income	126	84		
Non-operating income	565	399		
Interest expenses	5	9		
Foreign exchange losses	_	87		
Miscellaneous loss	14	5		
Non-operating expenses	20	101		
Ordinary profit	3, 108	591		
Gain on sales of investment securities	169	560		
Reversal of provision for business structure improvement	6	22		
Gain on liquidation of subsidiaries	19	_		
Extraordinary income	195	582		
Impairment loss	_	639		
Loss on valuation of investment securities	_	9		
Loss on sales of investment securities	0	_		
Provision for business structure improvement	_	440		
Extraordinary losses	0	1, 088		
Profit before income taxes	3, 303	86		
Income taxes - current	568	311		
Income taxes - deferred	282	62		
Income taxes	850	373		
Profit (loss)	2, 452	△ 287		
Profit attributable to non-controlling interests	130	52		
Profit (loss) attributable to owners of parent	2, 321	△ 340		

Consolidated Statements of Comprehensive Income

	FISCAL YEAR		
	2018/4-2019/3	2019/4-2020/3	
Profit (loss)	2, 452	△ 287	
Other comprehensive income			
Valuation difference on available-for-sale securities	△ 1,281	△ 1,054	
Foreign currency translation adjustment	△ 668	35	
Remeasurements of defined benefit plans	△ 25	12	
Share of other comprehensive income of entities accounted for using equity method	△ 308	△ 203	
Other comprehensive income	△ 2, 283	△ 1, 209	
Comprehensive income	168	△ 1,497	
(Comprehensive income attributable to)			
Comprehensive income attributable to owners of parent	361	△ 1,462	
Comprehensive income attributable to non-controlling interests	△ 193	△ 34	

3) Consolidated Statements of Cash Flows

	FISCAL YEAR		
	2018/4-2019/3	2019/4-2020/3	
Cash flows from operating activities			
Profit before income taxes	3, 303	86	
Depreciation	2, 497	2, 641	
Impairment loss	_	639	
Increase (decrease) in allowance for doubtful accounts	△ 359	△ 79	
Increase (decrease) in provision for bonuses	△ 96	△ 124	
Increase (decrease) in net defined benefit liability	△ 24	△ 240	
Increase (decrease) in provision for stock benefits	27	28	
Increase (decrease) in provision for business restructuring	△ 13	419	
Interest and dividend income	△ 231	△ 234	
Interest expenses	5	9	
Share of (profit) loss of entities accounted for using equity method	△ 154	△ 80	
Loss on retirement of property, plant and equipment	14	3	
Loss (gain) on sales of property, plant and equipment	△ 2	\triangle 2	
Loss (gain) on sales of investment securities	△ 169	△ 560	
Loss (gain) on valuation of investment securities	_	9	
Loss (gain) on liquidation of subsidiaries	△ 19	_	
Decrease (increase) in notes and accounts receivable - trade	1, 345	1, 906	
Decrease (increase) in inventories	△ 38	639	
Increase (decrease) in notes and accounts payable - trade	△ 210	△ 230	
Other, net	△ 133	△ 5	
Subtotal	5, 740	4, 825	
Interest and dividend income received	231	234	
Interest expenses paid	△ 5	△ 9	
Income taxes paid	△ 1,517	△ 245	
Net cash provided by (used in) operating activities	4, 449	4, 805	
Cash flows from investing activities			
Purchase of property, plant and equipment	△ 3,885	△ 5, 568	
Proceeds from sales of property, plant and equipment	46	12	
Purchase of investment securities	△ 1,439	△ 31	
Proceeds from sales of investment securities	304	739	
Other, net	△ 170	△ 142	
Net cash provided by (used in) investing activities	△ 5, 144	△ 4,990	
Cash flows from financing activities			
Net increase (decrease) in short-term loans payable	10	51	
Purchase of treasury shares	△ 150	△ 1	
Proceeds from sales of treasury shares	0	6	
Cash dividends paid	△ 613	△ 675	
Dividends paid to non-controlling interests	△ 70	△ 34	
Repayments of lease obligations	△ 89	△ 79	
Net cash provided by (used in) financing activities	△ 914	△ 732	
Effect of exchange rate change on cash and cash equivalents	△ 310	54	
Net increase (decrease) in cash and cash equivalents	△ 1,920	△ 863	
Cash and cash equivalents at beginning of period	18, 468	16, 548	
Cash and cash equivalents at end of period	16, 548	15, 685	

2 Financial Data

1) Consolidated Financial Indicator

		FISCAL YEAR			
		2017/4-2018/3 2018/4-2019/3 2019/4-20		2019/4-2020/3	
		Amount	Amount	Amount	
Operating profit ratio	(%)	10. 2	6. 2	0.8	
Ordinary profit ratio	(%)	11. 2	7.6	1.7	
Return on assets [ROA]	(%)	2. 2	3. 1	△ 0.5	
Return on equity [ROE]	(%)	2.8	4.0	△ 0.6	
Capital expenditures	Millions of yen	2, 295	4, 287	5, 328	
Depreciation [Property, plant and equipment]	Millions of yen	3, 111	2, 452	2, 578	
Research and development expenses	Millions of yen	1,802	1, 782	1, 735	
Number of employees	Number	2, 157	2, 208	2, 139	

2) Consolidated Net Sales Breakdown

Consolidated Net Sales Breakdown by Industry

Millions of yen						
	FISCAL YEAR					
	2017/4-2018/3		2018/4-2019/3		2019/4-2020/3	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
Electronics and Semiconductor	19, 257	42. 4	13, 626	33. 2	11, 384	32. 2
Transportation	9, 300	20. 5	9, 955	24. 2	8, 757	24.8
Machinery	9, 884	21.7	10, 508	25. 6	8, 974	25. 4
Stone and Construction	5, 353	11.8	5, 158	12. 6	4, 504	12.8
Other	1, 662	3.6	1, 796	4. 4	1,683	4.8
Net sales	45, 458	100. 0	41, 046	100.0	35, 304	100. 0

Consolidated Net Sales Breakdown by Geographical Region

Millions of yen FISCAL YEAR 2017/4-2018/3 2018/4-2019/3 2019/4-2020/3 Amount Ratio Amount Ratio Amount Ratio Japan 20,480 45.0 21, 220 51.7 19,098 54.1 Taiwan 4, 487 3, 519 2,722 7.7 9.9 8.6 3, 897 2,883 China 7,668 16.9 9.5 8.2 Other Asia and Oceania 6,042 5,641 5,076 13.3 13.7 14.4 Europe 4,079 9.0 4,006 9.8 3, 224 9. 1 Other 2,700 5.9 2,760 6.7 2, 299 6.5 Net sales 45, 458 100.0 41,046 100.0 35, 304 100.0

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• As for Consolidated Financial Data for full year, forecast is not available at this moment due to uncertain circumstances caused by the worldwide spread of the new coronavirus (COVID-19). Forecast for full year will be announced when more detailed information is available.